Noumi Limited
8a Williamson Road
Ingleburn NSW 2565
Australia
ABN 41 002 814 235

27 November 2026

ASX Market Announcements Office
ASX Limited
Level 27
39 Martin Place
Sydney NSW 2000

Implementation of Schemes of Arrangement

Noumi Limited (ASX: NOU) (**Noumi**) announces that the schemes of arrangement under which Arrovest Pty Ltd (**Arrovest**) acquired all of the Scheme Shares (**Share Scheme**) and under which all of the Scheme Options were cancelled and extinguished (**Option Scheme**) were implemented today.

Capitalised terms used but not defined in this announcement have the meaning given to them in the Scheme Booklet released to the ASX on 2 October 2026.

Payment of Scheme Consideration

Share Scheme Consideration
Scheme Shareholders who are entitled to receive the Share Scheme Consideration have been paid an amount of $0.1234 per Scheme Share they held on the Record Date (being 7:00 pm (Sydney time) on Friday, 20 November 2026).

Option Scheme Consideration
Scheme Optionholders who are entitled to receive the Option Scheme Consideration have been paid an amount of $0.002 per Scheme Option they held on the Record Date.

Fractional entitlements to the Scheme Consideration have been rounded down to the nearest cent in accordance with the terms of the Schemes.

Delisting from ASX
As previously announced, trading in Noumi Shares and Noumi Options on the ASX was suspended at the close of trading on Wednesday, 11 November 2026.

Noumi has applied for its removal from the official list of the ASX with effect from close of trading on Monday, 30 November 2026.

Investor enquiries:

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This announcement was authorised for release by the Independent Board Committee.

About Noumi Limited

Noumi (**ASX: NOU**) is a leading Australian FMCG company with a mission to create quality, on-trend, responsibly produced dairy and plant-based beverages, nutritional products and ingredients used across the health and fitness industries. Noumi operates state-of-the-art manufacturing facilities in Victoria and NSW and produces key brands including the MILKLAB range of long-life dairy and plant-based milks, Australia's Own, So Natural, Vital Strength and PUREnFERRIN lactoferrin. **https://noumi.com.au/**