SSH

HIRE | MINE | OWN

2026 ANNUAL GENERAL MEETING

Investor Presentation

ASX: SSH











SSH AT A GLANCE

An ASX-listed Hire, Mine and Own Group built on 30+ years of operating experience

30+

years of operating experience

Founders and management across hire, maintenance and mining.

3

operating businesses

KMH (Rental & Workforce)

EMS (Maintenance)

SSH (Mining)

~$65.6m

pro forma FY26 revenue[1]

Including FY26 full year of EMS revenue.

35%

of shares held by the Board

Directors' interests aligned with shareholders

WHERE WE OPERATE FROM:

Karratha Pilbara, WA

Perth WA

Mackay Bowen Basin, QLD

WHO WE SERVE

- Resource Projects
- Mining Companies
- Infrastructure
- Industrial
- Civil
- Construction

[1] Pro forma FY26 revenue including EMS for a full year, prepared on unaudited FY26 figures; statutory FY26 revenue was $46.2m.

OUR STRATEGY

Hire earnings fund growth | Mine and Own create the next contracts

HIRE

EARNING TODAY

KMH and EMS:
Equipment Rental, Maintenance & Workforce.

$44m

FY26 revenue

MINE

CONTRACTING NEXT

SSH Mining:
Hard-Rock Contract Mining.

$2m

First FY26 revenue

OWN

LONG-TERM VALUE

Selective Equity in projects SSH can also operate

Goal

An interest in a production-ready asset

Owned projects create contract mining and hire work for the Group

REPORTING SEGMENTS

INDUSTRIAL SERVICES
Machinery, Maintenance & Workforce.

RESOURCES
Mining and Equity Interests

FY26 PERFORMANCE

Revenue grew 23% to $46.2m and net profit rose 79%

REVENUE

$46.23m

+23% vs FY25

EBITDA*

$7.10m

+3% vs FY25

EBIT*

$3.09m

+11% vs FY25

PROFIT BEFORE TAX

$1.08m

+136% vs FY25

NET PROFIT AFTER TAX

$0.95m

+79% vs FY25

TOTAL EQUITY

$14.14m

+48% vs FY25

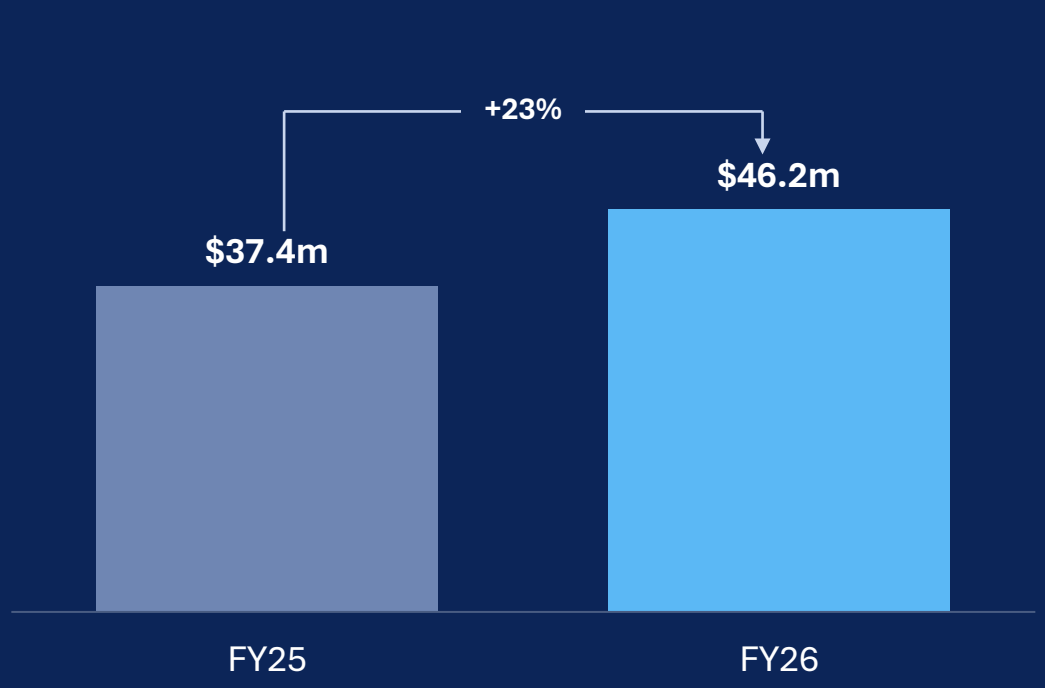
$4.29m cash at bank | **$4.03m** operating cash flow | **EMS** acquisition completed May 2026

Source: Audited FY26 Annual Report. *EBITDA and EBIT are company-defined non-IFRS measures.

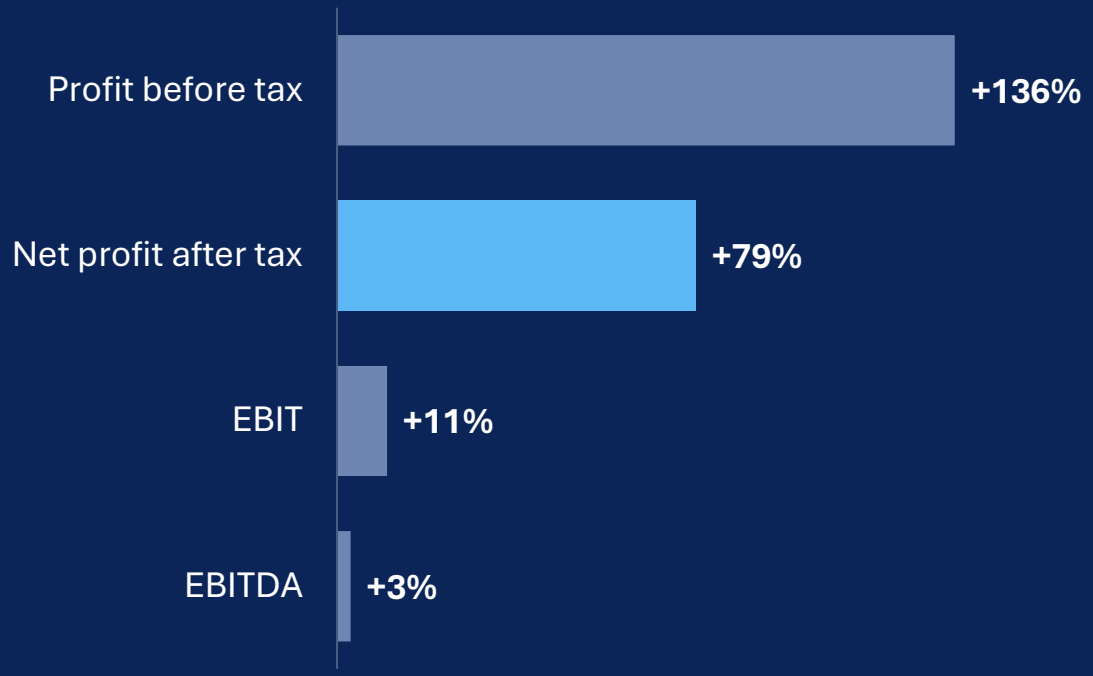
EARNINGS GROWTH

Earnings improved at every level of the P&L in FY26

Annual revenue



Profit growth, FY26 vs FY25



29% EBITDA annual growth FY23–FY26 ($3.34m to $7.10m).

Source: FY26 Annual Report. EBITDA and EBIT are company-defined non-IFRS measures. FY23 is the first full year of trade.

BALANCE SHEET AND CASH

Equity rose 48% to $14.1m while SSH repaid $9.75m of borrowings

BALANCE SHEET AT 30 JUNE 2026

$47.35m	Total assets	**+16%**
$14.14m	Total equity	**+48%**
$6.82m	Net tangible assets	**+107%**
$4.29m	Cash balance	**+9%**

CASH GENERATION, FY26

$4.03m

Operating cash flow

$9.75m

Borrowings repaid

$4.29m

Cash at year end

Source: FY26 Annual Report pp. 2, 22–24. Changes vs 30 June 2025. Repayments are total borrowings, not solely hire purchase debt.

PROGRESS SINCE 2025

What we committed to at the 2025 AGM, and what FY26 delivered

PILLAR	2025 COMMITMENT	FY26 EVIDENCE	STATUS
HIRE	**Strengthen Hire**	EMS acquisition completed to broader maintenance offering	DELIVERED
MINE	**First mining revenue**	Mining segment reported $2.05m of external revenue	DELIVERED
MINE	**Build mining capability**	Technical and operational capability expanded	DELIVERED
MINE	**Grow project opportunities**	ASX: CVR | Crawford Gold Project preferred-contractor LOI and other project engagements.	DELIVERED
OWN	**Selective ownership**	6% interest in Deep Ventures; strategic Xinhai relationship	DELIVERED

SSH

HIRE | MINE | OWN

OUR BUSINESSES

ESTABLISHED | **HIRE**

SCALING | **MINE**

BUILDING | **OWN**

ASX: SSH











THREE PILLARS | ONE STRATEGY



EMS ///KMH

- Plant & Equipment Hire
- Mobile Equipment Maintenance
- Fixed Plant Maintenance
- Workforce Solutions

HIRE



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- Mining Services
- Surface Mining
- Underground Mining
- Technical Services

MINE



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- Tenements
- Mining Infrastructure
- Acquisitions
- Investments

OWN

“Combining industrial services, mining execution and strategic ownership inside one operating model.”

“HIRE” HAS BUILT THE PLATFORM

BRANDS IN MARKET

EMS ///KMH

- Plant & Equipment Hire
- Mobile Equipment Maintenance
- Fixed Plant Maintenance
- Workforce Solutions



250+
Mining & Civil Assets

300+
Skilled Workforce

30+
Years Operating Experience

“Hire provides workforce, equipment, maintenance capability and the operating base to support the expansion of SSH Mining.”

SCALING SSH MINING

APPROACH

- Partner
- Execute
- Deliver

Contract Mining Capability

Technical Studies
Feasibility studies, mine planning, engineering, design and scheduling.

Surface Mining
Mine development, production, load & haul, drill & blast, materials handling and crushing & screening.

Underground Mining
Decline and lateral development, ground support, mine production, production drilling and escapeways.

Project Delivery
Project and mine management, processing support and operational improvement.



THE NEXT PHASE OF SSH "OWN"

The strategy is to selectively secure equity positions in mining companies and projects where SSH can provide contract mining and operational services.

This creates a dual pathway for value:

- Earnings generated from delivering the work,
- Equity upside as the underlying company / project grows.

By investing alongside the projects we help develop, SSH can capture more value across the mining lifecycle.

"SSH is targeting opportunities of both operating earnings and strategic ownership value."



HIRE | MINE | OWN

VALUE AND OUTLOOK

Capital Structure and FY27 Priorities

ASX: SSH











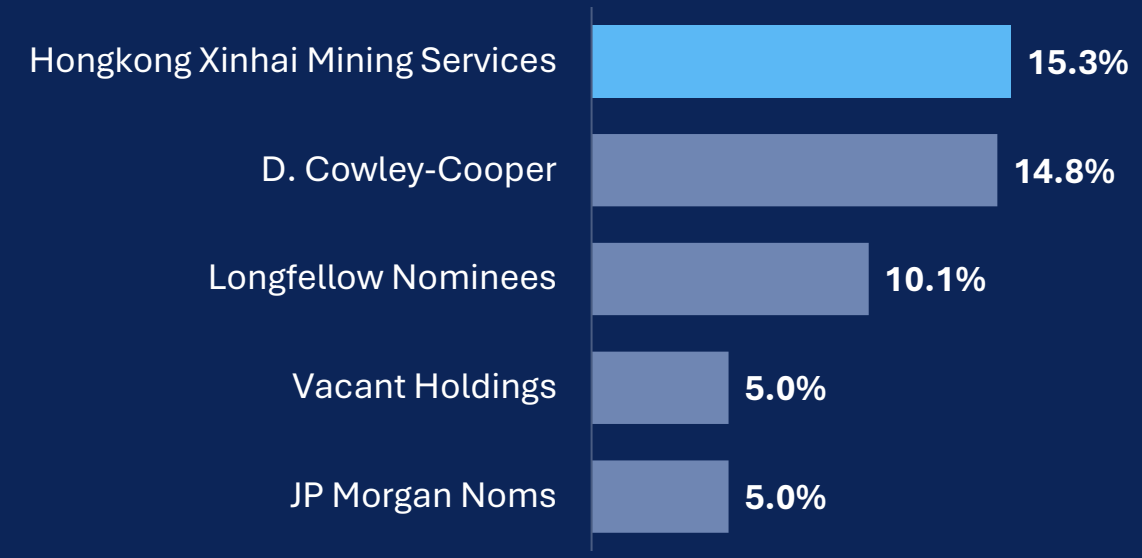
CAPITAL STRUCTURE

Directors hold 35% of SSH, and the five largest holder's own half the register

CAPITALISATION

Share price 20 Nov 2026	**A$0.13**
Shares on issue	**110.2m**
Market capitalisation	**~A$14m**
Cash 30 Jun 2026	**$4.3m**
ASX Code	**SSH**

TOP 5 SHAREHOLDERS, % OF ISSUED CAPITAL



35.0%
held by the Board

50.3%
held by the top 5

FY27 PRIORITIES

FY27: utilise Hire, integrate EMS, convert Mine and Own

UTILISE · HIRE

///KMH

01 Lift utilisation and rental returns

02 Grow workforce solutions

03 Win mining, civil and infrastructure customers

04 Expand in WA and Queensland

INTEGRATE · HIRE

EMS

01 Complete Group integration

02 Grow mechanical and field services

03 Expand customer relationships

04 Develop specialist technical trades

CONVERT · MINE + OWN

SSH

01 Secure executable hard-rock contracts

02 Build repeatable delivery capability

03 Develop mining earnings

04 Work toward an interest in a production-ready asset

INVESTMENT CASE

Six reasons SSH is positioned to grow earnings and value

01 **Integrated platform**

Hire, Mine and Own cover more of the mining value chain than most ASX small caps

02 **Diversified client base**

Mining, resource project, infrastructure, civil and construction clients nationally

03 **Organic and M&A growth**

KMH (2022), TCM (2025) and EMS (2026) acquired

04 **Financial momentum**

FY26 revenue $46.2m, up 23%; ~$65.6m pro forma with a full year of EMS[1]

05 **Ownership upside**

SSH is exploring interests in a production-ready asset

06 **Aligned with Shareholders**

Board and management holds 35% of shares on issue.

[1] Pro forma, unaudited, includes EMS for a full year.

SUSTAINABILITY

WGEA REPORT 2025–26

SSH has publicly released its 2025–26 Workplace Gender Equality Agency (WGEA) report.

READ THE REPORT

sshgroup.com.au › Sustainability



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THANK YOU.
QUESTIONS.

2026 Annual General Meeting

INVESTOR ENQUIRIES
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