Parkway
CORPORATE LIMITED

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Sunshine North
VIC, Australia, 3020
ABN: 62 147 346 334

ASX Announcement

25 November 2026

2026 AGM MANAGING DIRECTOR PRESENTATION

MELBOURNE, Australia – Parkway Corporate Limited (**Parkway** or the **Company**) (ASX: PWN, FSE: 4IP) is pleased to provide the attached presentation to be delivered by Parkway Group Managing Director & CEO, Bahay Ozcakmak, at the conclusion of the Parkway 2026 Annual General Meeting.

The release of this announcement has been approved by Parkway's Group Managing Director & CEO, Bahay Ozcakmak, on behalf of the board of directors of the Company.

ADDITIONAL INFORMATION

For further information or investor enquiries, please contact:

Bahay Ozcakmak	**General Enquiries**
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PARKWAY INVESTOR HUB

To stay up to date with the latest news, access additional investor related resources including research reports and interact with Parkway by posting questions and feedback through a Q&A function, we encourage investors to sign-up to the Parkway Investor Hub.

How to sign-up to the Parkway Investor Hub

1. navigate to https://investorhub.pwnps.com/welcome
2. follow the prompts to sign up for an Investor Hub account.
3. complete your account profile.

or Scan QR Code to visit the Parkway Investor Hub.

ABOUT PARKWAY CORPORATE LIMITED

Parkway is a leading Australian water & wastewater treatment and process technology company. Parkway is focused on the commercialisation of a portfolio of innovative process technologies in key industrial markets, as Parkway believes this is an important and effective strategy for addressing various global water related sustainability challenges.

In recent years, Parkway has made significant investments in groundbreaking research and development (R&D) related activities, including in the acquisition, development, validation and optimisation of a comprehensive portfolio of cutting-edge industrial water treatment related process technologies.

In support of Parkway's accelerated technology commercialisation strategy, Parkway primarily operates through two strategically integrated capacities:

- **Industrial Operations** business division is focused on the provision of conventional water and wastewater treatment related products & services, including fabrication as well as project delivery related services including installation, for a broad range of predominantly commercial, municipal and industrial clients.
- **Process Technologies** business division is primarily focused on innovative process technology related R&D, including process screening, evaluation, optimisation and piloting, as well as a range of technology commercialisation related activities.

Integrated Capabilities

Parkway has assembled a fully integrated inhouse project delivery capability, including for the innovative process technologies being developed and commercialised by Parkway.

Additional information regarding Parkway, including an overview of the corporate structure of Parkway and the companies in its corporate group, can be found at: www.pwnps.com

FORWARD-LOOKING STATEMENTS

This announcement may contain certain "forward-looking statements". The words "continue", "expect", "forecast", "potential" and other similar expressions are intended to identify "forward-looking statements". Indications of (and any guidance on) future earnings, financial position, capex requirements and performance are also "forward-looking statements", as are statements regarding internal management estimates and assessments of market outlook.

Where Parkway expresses or implies an expectation or belief as to future events or results, such expectation or belief is expressed in good faith and believed to have a reasonable basis. However, "forward-looking statements" are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors, many of which are beyond the control of Parkway, its officers, employees, agents and advisors, that may cause actual results to differ materially from those expressed or implied in such statements. There can be no assurance that actual outcomes will not differ materially from these statements. There are usually differences between forecast and actual results, because events and actual circumstances frequently do not occur as forecast and their differences may be material.

Parkway does not undertake any obligation to publicly release any revisions to any "forward-looking statements" to reflect events or circumstances after the date of this announcement, or to reflect the occurrence of unanticipated events, except as may be required under the applicable securities laws.

Parkway
CORPORATE LIMITED



Rapidly transitioning to strongest value creation phase.

Building a transformational **industrial water treatment technology platform.**

2026 AGM – PRESENTATION

25 November 2026

ASX: PWN | pwnps.com

Bahay Ozcakmak

Group Managing Director & CEO

Disclaimer

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No representation or warranty is made as to the accuracy, completeness or correctness of the information contained in this presentation. To the maximum extent permitted by law, none of Parkway, its directors, employees or agents or any other person, accept any liability for any loss arising from or in connection with this presentation including (without limitation) any liability arising from fault or negligence, or make any representations or warranties regarding, and take no responsibility for, any part of this publication and make no representation or warranty, express or implied, as to the currency, accuracy, reliability, or completeness of information in this announcement.

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The information in this presentation does not take into account individual investment and financial circumstances and is not intended in any way to influence a person dealing with any securities in Parkway. This presentation does not include any financial, legal or taxation advice. Any person intending to deal in Parkway securities is recommended to obtain professional advice.

Additional Information

This presentation has been prepared by Parkway Corporate Limited ("Parkway" or the "Company")(ASX: PWN) and has been released on the ASX announcement platform and is also available at the Company website:

www.pwnps.com

Additional information regarding the Company can also be found at the Company's website, or by contacting the Company at:

ir@pwnps.com

Outline

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Our relentless focus on,
long-term value creation.



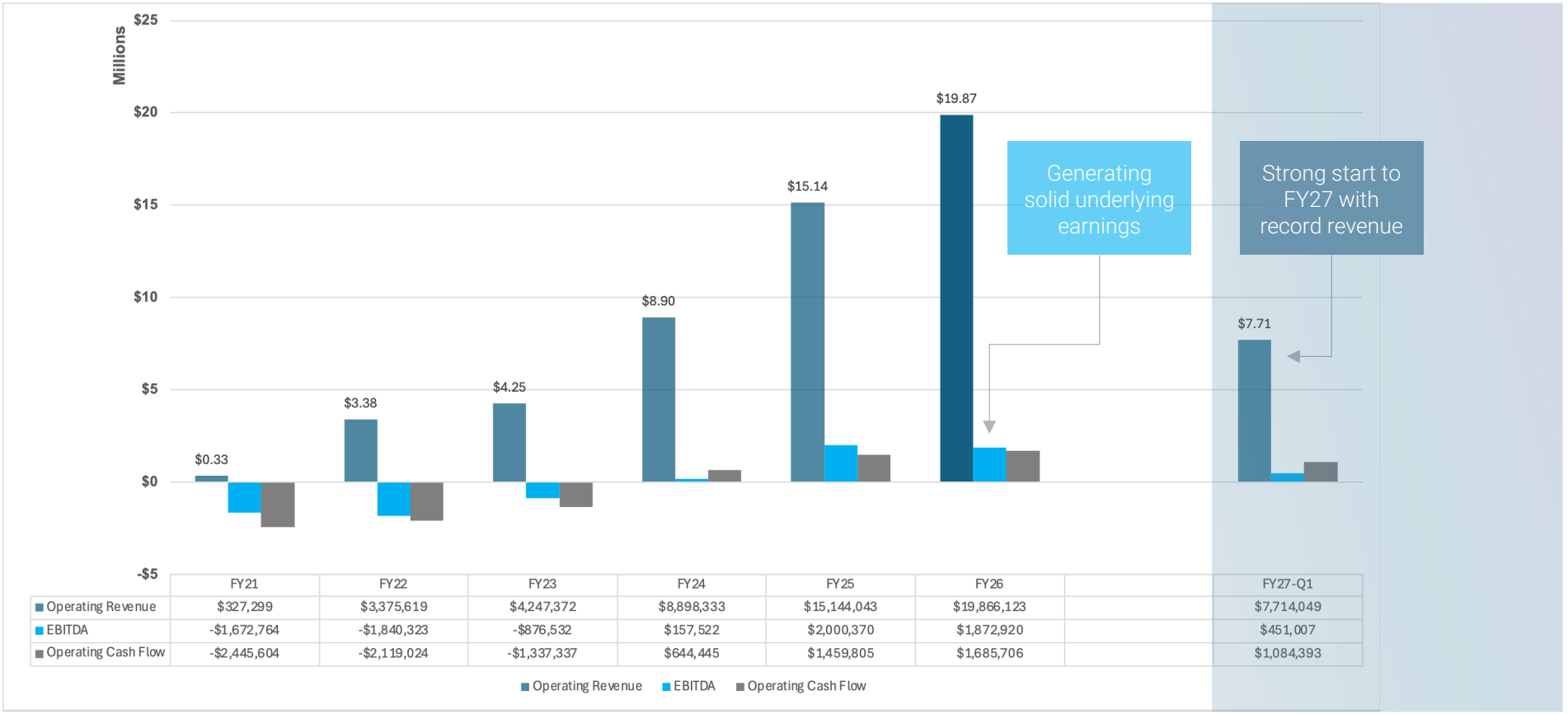
Delivering Results in 2026

- ☑ Industrial operations
- ☑ Process technologies
- ☑ Financial performance

Strong Financial Performance

Achieving Critical Mass

- **Strong operating performance** including record revenue generation in FY27-Q1, underpins financial performance and outlook.



	FY21	FY22	FY23	FY24	FY25	FY26		FY27-Q1
Operating Revenue	$327,299	$3,375,619	$4,247,372	$8,898,333	$15,144,043	$19,866,123		$7,714,049
EBITDA	-$1,672,764	-$1,840,323	-$876,532	$157,522	$2,000,370	$1,872,920		$451,007
Operating Cash Flow	-$2,445,604	-$2,119,024	-$1,337,337	$644,445	$1,459,805	$1,685,706		$1,084,393

Operating Revenue EBITDA Operating Cash Flow

EBITDA is a non-GAAP measure. Parkway calculates this excluding non-recurring and non-operational items such as profit or loss on sale of assets, impairments, redundancies and share-based compensation.

Why are we in business?

And, what key problems (or challenges) do we solve for industry?

Industrial Wastewater Challenges

Overview

- Intractable wastewater challenges **impact the viability and sustainability of many industrial operations**, including in the energy, chemicals and resources sectors, globally.
- Wastewater produced by these industries is often considered a "regulated waste".

Energy
(Upstream Oil & Gas)



Key Challenges

- Production of concentrated wastewater with high concentrations of salts (brine).
- Complex wastewater presents significant treatment challenges with brine often "stored".

Chemicals
(Production & Refining)



Key Challenges

- Highly contaminated wastewater production associated with chemical production & refining.
- Wastewater processing generates significant solid wastes that are costly to dispose safely.

Resources
(Mining)



Key Challenges

- Acid and metalliferous drainage (AMD) associated with mining activity.
- Significant legacy of complex AMD impacted waterways associated with mining activity.

Significant Addressable Market

- Due to the complex composition of wastewater, **less than 10% of industrial wastewater is currently recycled**.
- The estimated current global market for industrial wastewater treatment solutions exceeds $100 billion per annum.

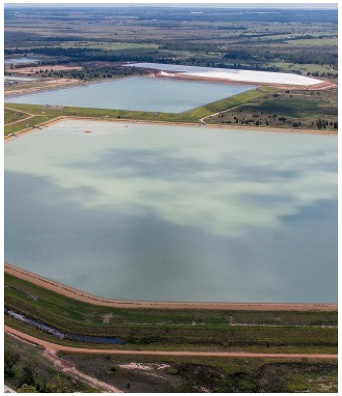
Our mission

We are building a transformational industrial water treatment **technology platform**.

Proprietary Process Technologies

Leveraging Technology to Solve Complex Wastewater Challenges

- Parkway has developed **proprietary process flowsheets** that are effective in recovering water as well as chemical components.
- Parkway is focused on **developing large-scale solutions** for some of the most complex wastewater related challenges facing the energy (upstream oil & gas), chemicals (production & refining) and resources industries, globally.

Problem →	Pre-Treatment →	Core-Process →	Post-Treatment →	Solution
				
▪ Large scale challenges as a result of legacy impacts from extractive industries. ▪ Often **exhausted conventional options**. ▪ Highly complex technical problems, **requiring an innovative approach**.	**Typical Unit Operations** ▪ Clarification ▪ Ion-exchange and reagents ▪ Membranes	**Typical Unit Operations** ▪ Ionic fractionation ▪ Concentration ▪ Chemical precipitation	**Typical Unit Operations** ▪ Crystallisation ▪ Chemical synthesis ▪ Electrochemical technology	▪ Solution involves the recovery of water and: ▪ Production of **industrial chemical products and/or precursors**. ▪ Reduction or **elimination of waste**. ▪ **Attractive financials**.

- Parkway performs detailed **process simulations & piloting studies** to "crack the code".
- **Several conventional and proprietary technologies are integrated to develop an optimal solution.**
- Solutions are based on **proprietary process flowsheets**, pre/post-treatments as well as core-process.

Parkway Process Technologies – Proprietary Technology Portfolio

Industrialisation of Process Technologies

Deep Technology Portfolio

- Significant R&D investments over the last decade (~$2.1 million in FY26).
- Developed a valuable portfolio of **proprietary process technologies**.
- Technology stack specifically enables processing of highly complex brines.

Market Traction

- Parkway **leverages process expertise** related to the proprietary process technologies to provide a range of innovative industrial wastewater treatment related solutions to industry.
- Parkway is **already deploying key unit operations** in industrial applications.

Industrialising Technology Stack

- **Collaboration with leading global OEMs** based on development of specialised process equipment systems for delivering Parkway technologies.
- Strategic **partnership with Hitachi**, initially focused on development of modular ultra-high brine concentration systems, recently expanding scope.

Collaborations & Partnerships

- Parkway is leveraging its successful track-record of partnering with leading global companies, to deliver projects based on Parkway technologies.

VICTORIA UNIVERSITY MELBOURNE AUSTRALIA · DUPONT · HITACHI · worley DELIVERING SUSTAINABLE CHANGE

PROCESS **TECHNOLOGY PACKAGE**

Developed by Parkway



PROCESS **EQUIPMENT SYSTEMS**

Engineered by Parkway



PROJECT **EXECUTION CAPABILITY**

Provided by Parkway



Why Parkway wins

Delivering a scalable solution for **eliminating waste brine** and producing valuable industrial chemicals.

Deploying the Process Technology Platform

Leveraging Core Process Technology Capabilities

- Parkway's core process technology platform has applications in treating wastewater, particularly brine from a range of industrial sectors, including energy, chemicals & resources.
- Parkway is currently **advancing multiple brownfield project development opportunities** through MOUs.

PROCESS **TECHNOLOGY PACKAGE** → PROCESS **EQUIPMENT SYSTEMS** → PROJECT **EXECUTION CAPABILITY**

Delivering Turnkey Solutions – through Integrated Business Model

INDUSTRIAL WASTEWATER

Energy
(Oil & Gas)



Project Development Opportunities

- Progressing the development of the QBS Brine Management Complex (QBMC), to treat coal seam gas (CSG) derived brine in Queensland.
- Exploring opportunities in other hydrocarbon basins including the Beetaloo in the NT.

INDUSTRIAL WASTEWATER

Chemicals
(Production, Refining, Waste & Recycling)



Project Development Opportunities

- In discussions with multiple project operators about installation of onsite brine processing infrastructure by Parkway.
- Proposed developments in the form of JVs, will enable treatment of third-party wastes.

INDUSTRIAL WASTEWATER

Resources
(Mining)



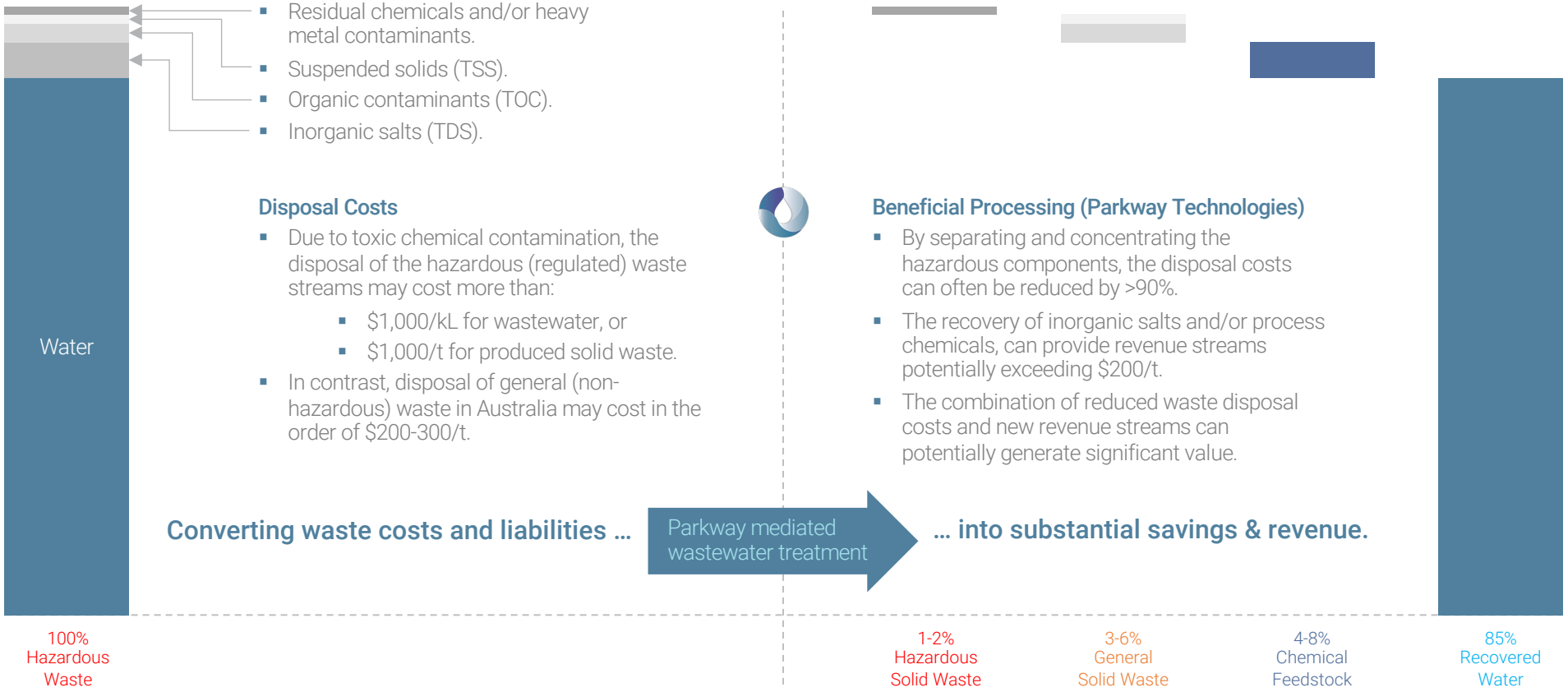
Project Development Opportunities

- Identified multiple major mine pit dewatering and AMD rehabilitation related opportunities.
- Exploring options to process mine site generated waste brine, at various planned Parkway brine management facilities.

Wastewater Treatment Value Proposition

Value Creation Through Process Technologies

- By leveraging Parkway's process technologies to fractionate industrial wastewater, **disposal costs can be significantly reduced**.
- Also provides **opportunities to produce industrial chemical products** and/or precursors as a **supplementary revenue stream**.



Value Creation Through Process Technology

Strategic Insight

- We understand how process technologies create value.

Target Applications

- Large industrial markets (energy, chemicals, resources).
- High-value applications (large and/or repeatable projects).
- Well-resourced industry & clients (tier-1 industrial clients).
- Urgency to act (financial, strategic & ESG related drivers).

Focus on High Value Applications

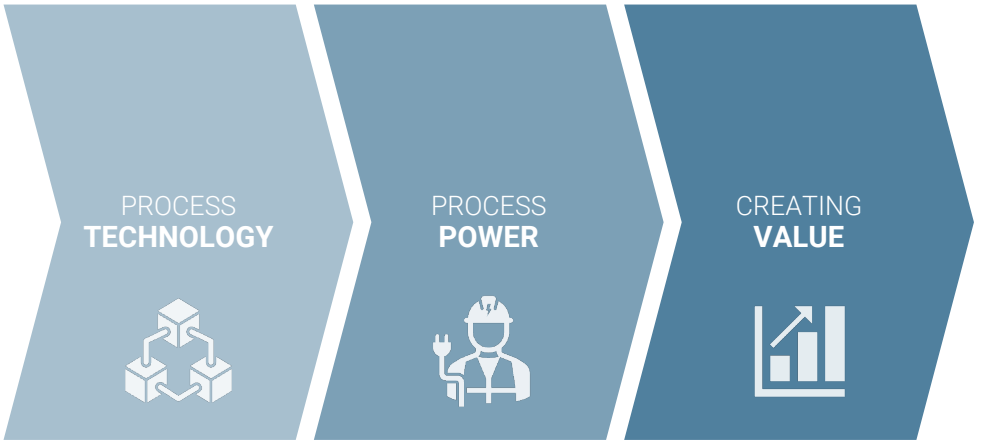
- Particularly high TDS (concentrated) and complex brines.
- Where we can **apply our process technology capabilities**.

Core Process Technology Capabilities

- Process engineering.
- Process technology portfolio.
- Specialised OEM products and process equipment systems.
- High specification fabrication and modularisation.
- Project execution, operations and maintenance.
- **Pragmatic business model to create and capture value.**

Value Creation Through Technology

- Industrial process technologies are a key source of **sustained competitive advantage** (power).
- Technology adoption in and of itself, is not a valid objective.
- Technology commercialisation efforts are focused on **strategic value creation** related objectives.
- Our Core Process Technology Capabilities enable us to create and **capture significant value**.



Key Strategic Opportunity – Industrial Wastewater/Brine

- Opportunity to leverage technology to create substantial value.

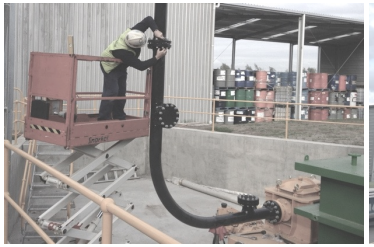
Key insight

Strategic (tech-based) infrastructure that enables the processing of regulated wastes, is very valuable.

Industrial Waste Project Benchmarks

Geocycle

- Operates industrial scale flammable and hazardous waste facility in Dandenong, Victoria.
- Only major facility permitted to process certain regulated including flammable wastes.
- **Permanently diverts complex waste** from landfills by co-processing in cement kilns.
- Owned by Cement Australia, a JV between global leaders, Holcim and Heidelberg Materials.




Global Resource Recovery

- Operates large industrial regulated waste processing and recycling facility based in Darwin.
- Facility recycles glycol, amines and industrial chemicals from oil and gas industry waste.
- **Unique facility represents critical infrastructure**, providing important sovereign capabilities.
- Secured $55 million debt investment from the National Reconstruction Fund in Sept 2026.




Enviropacific Services

- Operates the specialised SOLVE thermal desorption facility in Altona, Victoria.
- Leading provider of **regulated waste treatment services** for PFAS-contaminated soil.
- Innovative capability in providing industrial-scale thermal treatment of contaminated soil.
- Acquired by Veolia in March 2026 for $220 million, providing immediate market leadership.




Implications for QBMC

- Specialised **regulated waste facilities are highly strategic** and form critical infrastructure.
- Strong funding options, with ownership often consolidated by dominant industry players.
- Parkway has extensive industry experience and established relationships with key players.
- **The QBMC is the only facility permitted to process regulated waste brine into chemicals.**




What's next?

Progressing plans to **leverage our technology** into ownership of strategic wastewater infrastructure.

Build-Own-Operate Value Proposition

The Opportunity Set

- Parkway's process technologies are suitable for deployment across a large range of industrial opportunities producing waste brine.
- Parkway is focused on **leveraging technology position into ownership interests** (equity or other value derivative) in strategic projects.
- Parkway is seeking to **develop a balanced portfolio of both greenfield and brownfield projects**, with several MOUs already in place.

Greenfield Projects

- For certain project specific applications such as the Queensland CSG waste brine processing opportunity, a greenfield development is most appropriate.
- **Advantages**
  - Ability to site project in the most optimal location.
  - Design project as a scalable hub-and-spoke development, without the constraints of mature site.
- **Challenges**
  - Require significant investment in non-process infrastructure (NPI) including access roads, utilities, workshop, laboratories, site security, car-park.

QBMC Project

- Remains a key priority for Parkway **within a broader portfolio** of projects that include lower-cost brownfield opportunities.

Brownfield Projects

- Enables Parkway to partner with established industrial companies such as chemical refineries & liquid waste processing facilities to jointly develop an onsite brine management complex, to process a range of waste streams.
- **Advantages**
  - Provide plug-in development opportunity whereby:
    - Parkway provides process technology package, as part of turnkey project delivery solution.
    - The partner provides an established industrial site with significant existing site infrastructure.
  - Faster, cheaper and **lower-risk development roadmap**.
- **Challenges**
  - Need to negotiate appropriate development, ownership and operating approaches, commonly achieved through joint development and/or JV agreements.


Queensland
Brine Solutions
QBMC
QBS Brine Management Complex
The only regulated waste facility in Australia permitted to process waste brines into chemical products.

QBMC Development Roadmap

Recent Milestones

- Performed various engineering and feasibility studies.
- On 20 August 2026 **secured primary approvals** including key Environment Authority (EA) and Development Application (DA) approval.
- Released CSG Regulatory Framework Report highlighting major existing regulatory obligations of CSG industry.

Current Priorities

- Updating engineering studies to reflect approvals, secure minor amendments and construction related permits.
- **Ongoing Strategic Partnering** (various MOUs in place) for:
  - Project execution
    - OEM, EPCM and local stakeholders.
  - Transport & logistics
  - Industrial customers
    - Liquid waste management services
    - Chemical offtake
  - Renewable energy supply and integration parter.
- Early site works, particularly access road planning.
- Progressing **non-dilutive QBMC-CDP funding pathways.**



QBS Brine Management Complex (QBMC) illustration highlighting indicative plant configuration.
Conceptual illustration of solar farm and energy storage (BESS) project planned by Crossroads Energy.

Proven capability

Experienced in **successfully delivering** major wastewater treatment solutions in key markets.

Achieved Significant Market Traction

Building Momentum

- Parkway has proven capabilities in successfully delivering a range of **industrial solutions for tier-1 industrial companies**.
- Progressively built a high-quality and growing client base.

ISO Certifications

- Parkway maintains triple ISO certification.

Memberships

- Parkway is a corporate member of various leading industry associations, which support adoption of best practices.

Approved Vendor

- Parkway is an **approved vendor** for many major companies.

Energy Clients:

- Leading global energy companies.

Mining Clients:

- Leading Australian and global mining companies.

Industrial Clients:

- Leading Australian and global industrial companies.

Strategic Project Delivery Capabilities

Proven Capabilities

- During 2026, Parkway continued to successfully deliver a range of major water and wastewater infrastructure related projects.
- Parkway is increasingly recognised as a highly capable project delivery partner.

Integrated Project Delivery Capabilities

- Parkway leverages core capabilities across the entire project lifecycle, from early-stage process development, through to equipment selection, fabrication, installation and commissioning to achieve successful project outcomes.
- Additional details are outlined in the Parkway Group Capability Statement.

Strategic Capability

- Parkway has developed proven project delivery capabilities and successfully deployed these capabilities to build a profitable operating business.
- **However, the key driver for developing these core capabilities is to support the delivery of Parkway's technology-based projects including for:**
  - External clients, where Parkway provides a turnkey solution.
  - Brownfield sites, where Parkway codevelops an industrial wastewater treatment project in partnership with a client/partner.
  - Greenfield sites, such as Parkway's flagship QBMC project.
- Parkway's capacity to "self-perform" core (process technology package) related scope is of critical importance, as it provides an important source of **sustained competitive advantage**.

Parkway Group Capability Statement



https://pwnps.com/collections/pps-capability-statement

Recent Project Case-Studies

Mine Pit Dewatering Project

- A major mining related project in the Northern Territory, as part of a broader $50m+ rehabilitation initiative.
- The client required a **highly-specialised mine pit dewatering solution** to address a range of site-specific challenges, including large volumes of acidic mine pit water.
- As an approved and established vendor to the client, Parkway was able to provide a high-quality, cost-effective and timely solution for a relatively challenging project.






Parkway Scope

- **Role:** design, engineering, fabrication and supply of industrial scale mine pit dewatering package.
- **Client:** major global mining company.
- **Timeline:** scope performed in H2-CY2026.
- **Contract value:** $2.1 million.
- **Key message:** showcases integrated project delivery capabilities of Parkway.

Resource Recovery Complex

- The resource recovery complex is a major $800m+ wastewater treatment infrastructure project in Victoria.
- The client required an experienced SMP contractor to lead the engineering, fabrication, installation of critical process equipment related scope at the core of the project.
- As an approved and established partner, Parkway is providing **highly-specialised project delivery related services** to the client to ensure the successful delivery of a complex project.






Parkway Scope

- **Role:** key structural, mechanical & piping (SMP) contractor, engineering, fabrication & install.
- **Client:** tier-1 engineering & construction company.
- **Timeline:** scope performed CY2025 - 27.
- **Contract value:** $16+ million.
- **Key message:** highlights key role Parkway plays in delivery of specialised & complex SMP related scope.

Recent corporate changes

Position Parkway strongly for the next-stage of growth.

Capital Structure & Board

Capital Structure	Current
Ordinary Shares (PWN) on issue	2,776,410,555
12-month Trading Range	$0.008 - $0.014
Market Capitalisation (at $0.010)	**$28 million**
Unlisted Options ($0.015, 16 May 2027)	125,000,000
Performance Rights (vested/unvested)	78,518,015

Major Shareholders	%
Holdings associated with Jack Yetiv	9.2%
BNP Paribas Nominees / Deutsche Börse	8.7%
Holdings associated with Group MD	8.0%
Remainder of Top 20	25.8%
Top 20	**53.4%**

Funding	$
Cash*	**$3.4 million**
Inventory*	$1.7 million
R&DTI Refund (received Oct 2026)	$0.9 million
Project Retentions* (at 25 Nov)	$1.0 million
Term Loan Facility (drawn amount at 25 Nov)	$1.6 million
Option to extend $1m of Term Loan Facility to	14 June 2028

* Unaudited consolidated group cash balance, value of inventory, project retentions as of 30 September 2026.

Board of Directors

- On 10 August 2026, Parkway announced key board changes.
- New directors bring **significant domain expertise** in industrial, energy, mining and technology sectors.
- Highly experienced board focused on value creation.



Ron Douglas
Non-Executive Chairman

- Strong engineering background with expertise in delivering major infrastructure projects.
- Extensive experience across global mining, energy and manufacturing companies.



Bahay Ozcakmak
Group MD & CEO

- Significant industrial technology commercialisation expertise.
- Leading growth, corporate development and technology commercialisation.



Sylvia Tulloch
Non-Executive Director

- Accomplished company director with strong advisory and governance experience.
- Expertise in commercialising technologies in mineral processing and cleantech sector.

Our Corporate Growth Arc

History

2011 - 2019
Fertiliser mineral exploration company

Key Foundations

2019 - 2026
Focused on building a leading industrial water treatment technology platform

Transformational Growth

2027 - 2030
Delivering the next stage of strategic growth

Back Then
- 1 employee
- $0 revenue
- Limited growth options

Delivered Strategic Growth
- Focus on long term value creation
- Built sustainable competitive advantage (tech)
- Methodical execution of strategy

Today
- 60+ employees
- $20m revenue (FY26)
- Strong growth options

Future
- 100+ employees
- $50 - 100m+ revenue
- Executing strategic growth

MD Appointment
On 28 Nov 2019 (PWN AGM) Bahay Ozcakmak appointed managing director

Strategic Tech Company
Providing integrated industrial solutions, including key brine processing infrastructure.

Value Creation Through Tech
Plan to achieve rapid valuation growth by developing projects with high-margin recurring revenues.

~$2m	~$65m	~$30m	>$1b
Historic Market Capitalisation	Peak Market Capitalisation	Current Market Capitalisation	Potential Market Capitalisation
SOI 2019: 1.5b	SOI 2021: 2.5b	SOI 2026: 2.8b	

Opportunity to build significant company.

New capabilities:	+ initial tech portfolio	+ product range	+ project delivery	+ project developer (BOO)	Technology based projects
Enable us to:	solve complex problems	supply process equipment	turn-key solution	build-own-operate	

Proposed Consolidation of Share Capital

Overview

- Parkway currently has 2,776,410,555 ordinary shares on issue.
- This is a relatively large number of shares to have on issue and subjects Parkway to several significant disadvantages.
- On 21 October 2026, Parkway announced the **proposed consolidation of share capital on a 100:1 basis**.
- On completion the Company anticipates it will have 27,764,106 shares on issue.
- The proposed consolidation is expected to make Parkway more attractive to a wider range of investors, **particularly institutional and international investors**.

Indicative Timetable	Date
Shareholder vote (Resolution 10) considering the proposed Consolidation	25 November 2026
Effective Date of Consolidation	25 November 2026
Last day for pre-Consolidation trading	26 November 2026
Post-Consolidation trading commences on a deferred settlement basis	27 November 2026
Record Date and last day for the Company to register transfers on a pre-Consolidation basis	30 November 2026
First day for the Company to update its register and send holding statements to security holders reflecting the change in the number of Securities they hold	1 December 2026
Last day for the Company to update its register and to send holding statements to security holders reflecting the change in the number of Securities they hold and to notify ASX that this has occurred	7 December 2026

The above timetable is indicative only and the Board reserves the right to vary the timetable subject to compliance with the Listing Rules and all other applicable laws.

OTCQB Listing

- The OTCQB provides entrepreneurial companies with increased visibility & access to North American investors.

OTCQB

- The proposed share consolidation is required to ensure Parkway is eligible for listing on the OTCQB market.
- Following the proposed share consolidation, Parkway intends to list its ordinary shares on the US OTCQB.
- The secondary cross-listing is expected to increase liquidity, improve price discovery and provide Parkway with **access to sources of capital, including institutional investors familiar with technology-based investment opportunities**.
- Additional details on the indicative timing of the planned listing will be provided in the near-term.

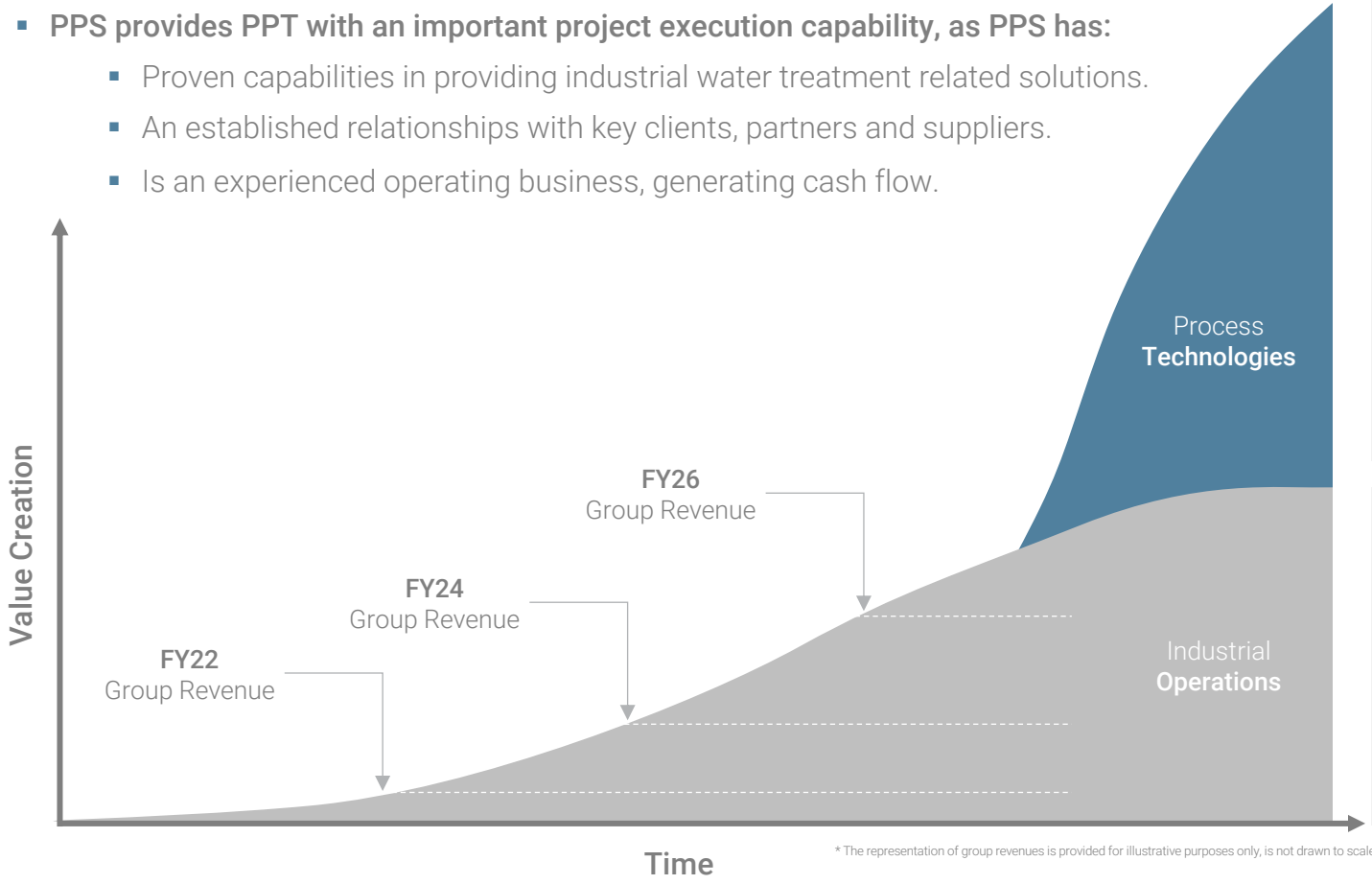
Value creation

With solid foundations built, we are rapidly transitioning to Parkway's strongest value creation phase.

Technology Driven Value Creation

Methodically Executing Commercialisation Strategy

- PPT is focused on **strategic projects** with **recurring revenues underpinning strong earnings**.
- **PPS provides PPT with an important project execution capability, as PPS has:**
  - Proven capabilities in providing industrial water treatment related solutions.
  - An established relationships with key clients, partners and suppliers.
  - Is an experienced operating business, generating cash flow.



* The representation of group revenues is provided for illustrative purposes only, is not drawn to scale and does not constitute any form of forecast. Should not be relied upon for any purpose.

Parkway Process Technologies (PPT)

Because of the inherent advantages of innovative process technologies, PPT is expected to create and capture significant value.

Typical Advantages:

- recurring revenues driven by BOO.
- high net returns (> 30% ROIC).
- sustainable earnings due to technology moat.

Parkway Process Solutions (PPS)

PPS provides a strong foundation to support growth and success of PPT.

Typical Features:

- product & project-based revenues.
- gross margins (15 - 30%).
- project execution capabilities.

Parkway Investment Proposition

What we've built

- Parkway has systematically developed an **integrated project delivery capability** which incorporates:

1. Proprietary Industrial Tech Portfolio
2. Profitable Operating Business
3. Project Delivery Capability

Why is this important?

- Process technologies developed by Parkway enable the processing of industrial waste streams, particularly concentrated wastewaters such as brine, in a manner that **generates significant value**.
- This provides a source of **sustainable competitive advantage**.

Revenue Outlook

- Collaborating with a range of stakeholders including engineering, infrastructure and industrial companies.
- Recently been shortlisted for several major water and wastewater treatment related projects.
- Growing project pipeline to underpin FY27 revenue.

Technology Portfolio

- Extended 10+ year collaboration with Victoria University.
- Expanding R&D with Queensland based collaboration.
- Expanding our various OEM and EPC related partnerships, including with Hitachi to support project development.

Strategic Focus

- Build scale across our industrial and technology divisions.
- Progress QBMC development roadmap with key partners.
- Progress brownfield project development opportunities, by **leveraging Parkway's integrated business model**.

Drive Value Creation

- Leverage Parkway's technology stack to become a strategic wastewater infrastructure project developer.

Value creation

Leveraging process technologies, to become a **strategic project developer**.

Delivering



Parkway
Process Solutions

A leading provider of innovative water treatment

PRODUCTS | SERVICES | SOLUTIONS | TECHNOLOGY

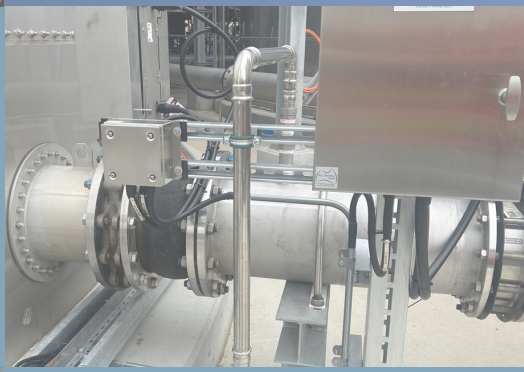


specialised





engineering







solutions.



Parkway
Process Solutions

A leading provider of innovative water treatment

PRODUCTS | SERVICES | SOLUTIONS | TECHNOLOGY



Proven capability in successfully



delivering industrial scale projects, for tier-1 clients.

Thank you

We appreciate the support of all our stakeholders.