Announcement Summary

Entity name

MACQUARIE GROUP LIMITED

Date of this announcement

Thursday November 19, 2026

The +securities the subject of this notification are:
Unquoted options that have been exercised or other unquoted +convertible securities that have been converted

Total number of +securities to be issued/transferred

ASX +security code	Security description	Total number of +securities to be issued/transferred	Issue date
MQG	ORDINARY FULLY PAID	171,582	12/11/2026

Refer to next page for full details of the announcement

Part 1 - Entity and announcement details

1.1 Name of entity

MACQUARIE GROUP LIMITED

We (the entity named above) give notice of the issue, conversion or payment up of the following unquoted +securities.

1.2 Registered number type

ABN

Registration number

94122169279

1.3 ASX issuer code

MQG

1.4 The announcement is

New announcement

1.5 Date of this announcement

19/11/2026

Part 2 - Issue details

2.1 The +securities the subject of this notification are:
Unquoted options that have been exercised or other unquoted +convertible securities that have been converted

2.2b The +securities being issued, transferred or re-classified as a result of the options being exercised or other +convertible securities being converted are:
securities that have already been quoted on ASX ("existing class")

Part 3B - number and type of +securities the subject of this notification (existing class) where issue has not previously been notified to ASX in an Appendix 3B

The right of the holder of the options or other +convertible securities to receive the +underlying securities is being satisfied by:
A transfer of existing +securities

The underlying securities being received by the holder are:
Already quoted by ASX

Existing +securities converting into an existing class

FROM (Existing Class)
ASX +Security code and description

MQGAO : PERFORMANCE SHARE UNITS

TO (Existing Class)
ASX +Security code and description

MQG : ORDINARY FULLY PAID

Please state the number of options that were exercised or other +convertible securities that were converted	The first date the options were exercised or other +convertible securities were converted	The last date the options were exercised or other +convertible securities were converted
4,694	12/11/2026	12/11/2026

Is this all of the options or other +convertible securities on issue of that type?
No

Were the options being exercised or other +convertible securities being converted issued under an +employee incentive scheme?
Yes

Are any of the options being exercised or other +convertible securities being converted held by +key management personnel (KMP) or an +associate?
Yes

Provide details of the KMP or +associates who are exercising options or converting +convertible securities.

Name of KMP	Name of registered holder	Number of +securities
M.J. Silverton	Michael Silverton	4,694

Date the +securities the subject of this notification were issued/transferred

12/11/2026

Any other information the entity wishes to provide about the +securities the subject of this notification

Issue details

Number of +securities

4,694

The right of the holder of the options or other +convertible securities to receive the +underlying securities is being satisfied by:
A transfer of existing +securities

The underlying securities being received by the holder are:
Already quoted by ASX

Existing +securities converting into an existing class

FROM (Existing Class)
ASX +Security code and description

MQGAM : DEFERRED SHARE UNITS

TO (Existing Class)
ASX +Security code and description

MQG : ORDINARY FULLY PAID

Please state the number of options that were exercised or other +convertible securities that were converted	The first date the options were exercised or other +convertible securities were converted	The last date the options were exercised or other +convertible securities were converted
166,888	1/10/2026	12/11/2026

Is this all of the options or other +convertible securities on issue of that type?
No

Were the options being exercised or other +convertible securities being converted issued under an +employee incentive scheme?
Yes

Are any of the options being exercised or other +convertible securities being converted held by +key management personnel (KMP) or an +associate?
No

Date the +securities the subject of this notification were issued/transferred

12/11/2026

Any other information the entity wishes to provide about the +securities the subject of this notification

This notification pertains to exercises of DSUs by a number of participants on a number of different dates during the period and therefore the securities the subject of this notification were transferred on a number of different dates.

Issue details

Number of +securities

166,888

Part 4 - +Securities on issue

Following the issue, conversion or payment up of the +securities the subject of this notification, the +securities of the entity will comprise:

The figures in parts 4.1 and 4.2 below are automatically generated and may not reflect the entity's current issued capital if other Appendix 2A, Appendix 3G or Appendix 3H forms are currently with ASX for processing.

4.1 Quoted +securities (Total number of each +class of +securities issued and quoted on ASX)

ASX +security code and description	Total number of +securities on issue
MQGPD : CAP NOTE 3-BBSW+4.15% PERP NON-CUM RED T-09-26	9,054,910
MQG : ORDINARY FULLY PAID	383,631,025
MQGPF : CAP NOTE 3-BBSW+3.70% PERP NON-CUM RED T-09-29	7,500,000
MQGPE : CAP NOTE 3-BBSW+2.90% PERP NON-CUM RED T-09-27	7,254,400
MQGPG : CAP NOTE 3-BBSW+2.65% PERP NON-CUM RED T-12-31	15,000,000

4.2 Unquoted +securities (Total number of each +class of +securities issued but not quoted on ASX)

ASX +security code and description	Total number of +securities on issue
MQGAO : PERFORMANCE SHARE UNITS	491,909
MQGAM : DEFERRED SHARE UNITS	4,555,563