Announcement Summary

Entity name

BRAMBLES LIMITED

Date of this announcement

Tuesday November 10, 2026

The +securities the subject of this notification are:
+Other securities issued under an +employee incentive scheme that are not intended to be quoted on ASX

Total number of +securities to be issued/transferred

ASX +security code	Security description	Total number of +securities to be issued/transferred	Issue date
BXBAI	SHARE RIGHTS	2,070,900	06/11/2026

Refer to next page for full details of the announcement

Part 1 - Entity and announcement details

1.1 Name of entity

BRAMBLES LIMITED

We (the entity named above) give notice of the issue, conversion or payment up of the following unquoted +securities.

1.2 Registered number type

ABN

Registration number

89118896021

1.3 ASX issuer code

BXB

1.4 The announcement is

New announcement

1.5 Date of this announcement

10/11/2026

Part 2 - Issue details

2.1 The +securities the subject of this notification are:
+Other securities issued under an +employee incentive scheme that are not intended to be quoted on ASX

2.2a This notification is given in relation to an issue of +securities in a class which is not quoted on ASX and which:
has an existing ASX security code ("existing class")

Part 3B - number and type of +securities the subject of this notification (existing class) where issue has not previously been notified to ASX in an Appendix 3B

ASX +security code and description

BXBAI : SHARE RIGHTS

Date the +securities the subject of this notification were issued

6/11/2026

Will these +securities rank equally in all respects from their issue date with the existing issued +securities in that class

Yes

Were any of the +securities issued to +key management personnel (KMP) or an +associate?

Yes

Provide details of the KMP or +associates being issued +securities.

Name of KMP	Name of registered holder	Number of +securities
Graham Chipchase	Same	359,504
Joaquin Gil	Same	131,720
David Cuenca	Same	43,816
Helen Lane	Same	72,823

Please provide a URL link for a document lodged with ASX detailing the terms of the +employee incentive scheme or a summary of the terms

Performance Share Plan:
Summary of terms of the Brambles Limited Performance Share Plan set out in Annexure B of Brambles Limited¿s Notice of Annual General Meeting dated 3 September 2026 at the link below
https://yourir.info/resources/f722a99340213402/announcements/bxb.asx/2A1694695/Notice_of_Annual_General_Meeting_Proxy_Form.pdf

Any other information the entity wishes to provide about the +securities the subject of this notification

NA

Issue details

Number of +securities

2,070,900

Part 4 - +Securities on issue

Following the issue, conversion or payment up of the +securities the subject of this notification, the +securities of the entity will comprise:

The figures in parts 4.1 and 4.2 below are automatically generated and may not reflect the entity's current issued capital if other Appendix 2A, Appendix 3G or Appendix 3H forms are currently with ASX for processing.

4.1 Quoted +securities (Total number of each +class of +securities issued and quoted on ASX)

ASX +security code and description	Total number of +securities on issue
BXB : ORDINARY FULLY PAID	1,329,000,903

4.2 Unquoted +securities (Total number of each +class of +securities issued but not quoted on ASX)

ASX +security code and description	Total number of +securities on issue
BXBAI : SHARE RIGHTS	7,183,053

Part 5 - Other Listing Rule requirements

5.1 Were the +securities issued under an exception in Listing Rule 7.2 and therefore the issue did not need any security holder approval under Listing Rule 7.1?

Yes

5.1a Select the number of the applicable exception in Listing Rule 7.2

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