9 November 2026

The Manager – Listings
Australian Securities Exchange Limited
Level 27, 39 Martin Place
Sydney NSW 2000

Director Resignation

COG Financial Services Limited (ASX: COG) ("COG" or "the Company") advises that Mr Cameron McCullagh has resigned as a Director of the Company, effective immediately.

Commenting on Mr McCullagh's resignation, Chair Tony Robinson said:

"Cameron founded COG in its current form and has made an outstanding contribution to the Company's growth and success since joining the Board in October 2015. On behalf of the Board, I thank Cameron for his leadership and dedication over more than a decade. Cameron is pursuing a new business venture, and we wish him every success."

Announcement authorised by: Tony Robinson, Chair

For further information please contact:

Andrew Bennett
Chief Executive Officer
M 0405 380 241

Who we are:

COG Financial Services Limited (COG) has three complementary businesses:

1. Broking & Aggregation (formerly known as Finance Broking & Aggregation) ("FB&A"): Through its membership group of independent and equity owned brokers (brokers in which COG has invested), COG is Australia's largest asset finance group, representing $8.5 billion per annum of Net Amount Financed (NAF). Further growth is being achieved through organic growth in equipment finance, insurance broking, and through equity investment in brokers.
2. Salary Packaging segment (formerly known as Novated Leasing): Through Fleet Network and its subsidiaries, Paywise, EasiFleet and Be Car Wise, COG operates in the novated lease and salary packaging sector. Further growth is being achieved through organic growth, with a significant opportunity arising from existing tax incentives associated with electric cars financed through a novated lease arrangement.
3. Lending (formerly known as Asset Management & Lending): Through broker distribution, COG provides equipment finance to SMEs, and real property loans via its subsidiary Westlawn Finance Limited.