

30 October 2026

ACTIVITIES REPORT FOR THE QUARTER ENDING 30 SEPTEMBER 2026

- Further regulatory and policy advances continue to position Alberta as a premier destination for AI hyperscalers and data centres in North America.
- KALiNA's five secured projects represent a highly attractive portfolio with an important early mover advantage, with more sites being pursued to enhance the portfolio.
- Critical workstreams continued to progress during the quarter to advance the readiness and appeal of KALiNA's portfolio for commercial contracting.
- Early mover advantage re-enforced as KALiNA's Clusters 2 & 3 projects advance through the AESO queue with its larger projects positioned for in-service dates of CY2029 vs expected ~CY2032 and beyond for new Cluster 4 applicants.
- Engagement with key stakeholders remains very active amongst regulators, project financiers, gas producers, pipeline companies, data centre companies and AI Hyperscalers.
- KALiNA is well positioned with ~A\$11.4 million of cash, no debt and a relatively low burn rate and has the necessary runway to deliver material milestones for shareholders.

KALiNA Power Limited ("KALiNA" or the "Company") (ASX: KPO) is pleased to provide this Quarterly Activities Report and Appendix 4C for the period ended 30 September 2026 (the 'quarter').

Project Development & Regulatory Update

The Company continues to advance its project development portfolio of gas-fired power plants to address the large load applications for power from companies such as data centres seeking timely access to the power grid in Alberta.

During the quarter Alberta continued to experience a surge of applications for power from data centres which now exceeds 16 GW. On 8 July Meta announced that it is building a C\$13 billion artificial intelligence data centre to be powered by the planned Greenlight Electricity Centre; a separate C\$4.6 billion, 932-megawatt combined-cycle natural gas power plant. KALiNA had previously participated in this transaction in late 2025 with the sale of its 180-megawatt 2027 load allocation to Meta for C\$18 million.

In addition to Meta, several notable AI data centre companies and new entrants were very active in the province during the quarter, most of whom will require access to reliable, large loads of power. KALiNA's portfolio is well positioned to satisfy demand from some of these users, once the Alberta

Electric System Operator (“AESO Large Load Allocation Process (“LLAP”) for large-scale data centre integration applications is finalised.

Policy Frameworks & Portfolio Resilience

The federal government of Canada and the Alberta provincial government have now established important policies and regulations to advance Alberta as a Premier North American Destination for data centres including the first dedicated framework for hyperscale data centre development in Canada established in consultation with various industry participants such as META.

Regulatory advances were made during the quarter by way of regulatory amendments enacted in September that will remove gas-fired power plants from the federal impact assessment list. These amendments remove the requirement for a review by the Impact Assessment Agency of Canada, and the assessments are to instead be handled under applicable Alberta environmental assessment and regulatory bodies as part of a broader deregulation and streamlining package (following the *Getting Major Projects Built in Canada* discussion paper).

Also, during September, the Canadian Department of Finance Introduced draft legislation regarding the Productivity Mega Deduction (PMD), a proposed Canadian tax incentive to provide permanent, 100% immediate expensing (a full first-year write-off) for energy projects. The legislation will eliminate the need to gradually claim tax deductions over decades using standard Capital Cost Allowances (CCA). Instead, developers can write off costs entirely in the year an asset becomes available for use. The government estimates the program will cost C\$36 billion over five years. By slashing the upfront after-tax cost of deployment, the policy aims to slash Canada’s marginal effective tax rate on new business investments roughly in half (from 13% to 6.4%), directly improving cash flows and shortening payback timelines on large capital builds.

During the quarter, the Alberta Electric System Operator (“AESO”) announced drafts of its new, Large Load Allocation Process (“LLAP”) for large-scale load integration applications. Notably this will include load applications from not only data centres but also any industry requests greater than 75MW.

A working group of nine key Industry stakeholders which included KALiNA, Beacon AI, Capital Power, Dow Chemical, eStructure, Imperial Oil, IREN Ltd, Kinetico and TransAlta was established in late 2025 by the AESO to inform the LLAP process. The working group collaborated with the AESO culminating in the draft recommendations tabled by the AESO in July.

The rollout of the Alberta AESO’s **Bring Your Own Generation (BYOG)** framework has experienced delays, in part to accommodate stakeholder feedback from its summer engagement sessions. However, they have reported that it is currently in the finalization stage with a formal rollout of the framework documents and the Guide to AESO Connection Requirements “before the end of the fall” (21 December). Any applicant for large load access to the power grid will be required to have contractually tethered with a power plant developer such as KALiNA to bring on new capacity equal to or greater than the MW’s requested by the load applicant. This will provide grid stability and protect the province from elevated costs of electricity by ensuring demand for power is kept in balance with adequate supply.

Once published, it is understood an initial six-week application intake window will open for data centres and other industrial large load applicants seeking to secure grid system access allocations under the new BYOG rules. Subsequent ongoing intakes are expected to follow approximately every six to nine months.

Project Portfolio Update

KDP has a high-quality portfolio of projects spread out in different areas of the province, all of which have an early-mover advantage. The diversity in the portfolio has been a deliberate strategy to

mitigate risks associated with access to gas supply, congestion of electrical capacity, regional zoning matters, and other important factors. KALiNA's projects are currently in various stages of development, and the company is investigating opportunities for two additional locations. During the quarter, work focussed on key activities and maintaining a focus on prudent cash expenditure whilst the regulations and the LLAP were finalised. The Company is currently focussed on completing the remaining pre-FEED milestones that are expected to significantly enhance the value of the portfolio and position it to successfully contract with counterparties in the BYOG process. This includes key milestones such as advancing all projects through the AESO process, re-zoning of each of the site locations and the contracting of gas supply. The Alberta Utility Commission permit applications will be prioritized and prepared based on available funds for which projects advance successfully with the above milestones.

Gas Supply

During the quarter the company continued to engage with both “regulated” and “unregulated” sources of gas supply. Current information relating to the regulated NGTL system indicates that gas for the Alsike, Gilby and Myers projects remains constrained. The company has been actively engaged with gas producers, processing plants and other industry players to secure alternative unregulated supplies of gas for these projects. The Saddle Hills and Clairmont projects are in unconstrained areas of the province and as such can generally apply for gas at any time.

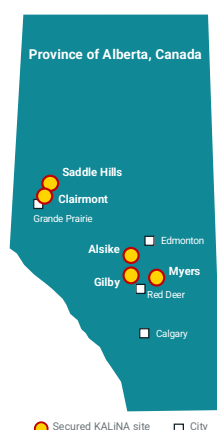
Electrical Interconnection

As previously reported KDP's ~200 MW projects have all progressed through the AESO process. The company elected to advance Clairmont into cluster 2 and posted ~C\$2.6m security with AESO and ATCO. The remaining projects are in cluster 3 while retaining the original in-service dates of mid-2029.

In addition, a cluster 3 application has been filed for the Saddle Hills project requesting a 100 MW electrical interconnection. The AESO advises that their review and comment on this requested scale of inter-connection should be expected before the end of the calendar year.

PORTFOLIO

Five secured sites, with access to required infrastructure



SITE	AESO FILING	LAND	GAS SUPPLY
Clairmont	178 MW · Stage 3	160 acres, option to purchase	Unconstrained
Saddle Hills	100 MW · Stage 1	~16 acres, 25-year Crown lease	Unconstrained
Alsike	178 MW · Stage 1	160 acres, option to purchase	Regulated pipeline + direct connection
Gilby	178 MW · Stage 1	80 acres, option to lease	Regulated pipeline + direct connection
Myers	178 MW · Stage 1	65 acres, option to purchase	Regulated pipeline + direct connection

~800 MW filed with the AESO across five sites. / four sites ~200 MW as base design scaling to 400+ MW as sites come online, with room for later expansion and possible acquisition of adjacent lands.

KDP continues to assess additional strategic sites.

Sources: AESO Connection Project List (October 2026); company records. Map is schematic.



KALiNA Power Limited (ASX:KPO) | Investor Presentation | October 2026

6

Engagement of Investment Bankers

Our investment bankers coordinated positive meetings and presentations with well qualified major investors during the quarter, and this activity is continuing with several interested parties waiting to see the formalized BYOG process rolled out.

Management Commentary

KALiNA's Managing Director, Ross MacLachlan, commented:

"During the quarter we continued to see high levels of activity in the province from AI hyperscalers and data centre companies. We have not witnessed any slowdown in the engagement from new and existing parties, and the sector activity remains very buoyant in Alberta."

We are all awaiting formal implementation of the AESO's LLAP which is a key catalyst for the industry generally and our portfolio specifically. Once the rules and regulations are confirmed for everyone to understand, we can then look to formally contract with counterparties who are seeking to secure timely access to power. With all of this coming together, Alberta is certainly becoming a preferred North American jurisdiction for data centre deployment, and we are excited to be playing a commercially important role that will create significant value for our shareholders."

Financials

During the quarter the group received \$82,000 in interest income. Cash out flows from the Group's operating activities for the quarter amounted to \$860,000. Alberta project development for the quarter amounted to \$495,000, while non-Alberta project development was \$15,000. Corporate staff cost amounted to \$233,000, investor relations fees were \$18,000, and general administrative expenses amounted to \$99,000. The company ended the quarter with a healthy cash balance of ~A\$11.4 million and no debt. Based on the modest quarterly burn rate, KALiNA is comfortably funded to prioritize the pre-FEED milestones activities in its portfolio.

Payments to Related Parties in the Quarter

Directors were paid \$227,000 for services rendered under engagement agreements.

- ENDS -

This announcement was approved and authorised for release by: Ross MacLachlan CEO.

For further information please contact:

KALiNA Power Limited
Tim Horgan
Executive Director
thorgan@KALiNApower.com
+61 3 9236 2800

Ben Jarvis
Six Degrees Investor Relations
ben.jarvis@sdir.com.au
+61 413 150 448

Appendix 4C

Quarterly cash flow report for entities subject to Listing Rule 4.7B

Name of entity

KALINA POWER LIMITED

ABN

24 000 090 997

Quarter ended ("current quarter")

30 SEPTEMBER 2026

Consolidated statement of cash flows	Current quarter \$A'000	Year to date (3 months) \$A'000
1. Cash flows from operating activities		
1.1 Receipts from customers	8	8
1.2 Payments for		
(a) engineering and Alberta project development	(386)	(386)
(b) corporate staff costs related to Alberta project development	(109)	(109)
(c) non-Alberta project development and international technology support	(15)	(15)
(d) patent maintenance	-	-
(e) project finance	-	-
(f) Investor relations	(18)	(18)
(g) corporate staff costs	(233)	(233)
(h) leased assets	-	-
(i) other administration and corporate costs	(190)	(190)
1.3 Dividends received (see note 3)	-	-
1.4 Interest received	82	82
1.5 Interest and other costs of finance paid	-	-
1.6 Withholding taxes paid	-	-
1.7 Government grants and tax incentives	-	-
1.8 Other income	1	1
1.9 Net cash from / (used in) operating activities	(860)	(860)

2. Cash flows from investing activities		
2.1 Payments to acquire or for:		
(a) entities	-	-
(b) businesses	-	-

Consolidated statement of cash flows		Current quarter \$A'000	Year to date (3 months) \$A'000
	(c) property, plant and equipment	-	-
	(d) investments	-	-
	(e) intellectual property	-	-
	(f) other non-current assets	-	-
2.2	Proceeds from disposal of:		
	(g) entities	-	-
	(h) businesses	-	-
	(i) property, plant and equipment	-	-
	(j) investments	-	-
	(k) intellectual property	-	-
	(l) other non-current assets	-	-
2.3	Cash flows from loans to other entities	-	-
2.4	Dividends received (see note 3)	-	-
2.5	Other	-	-
2.6	Net cash from / (used in) investing activities		-

3.	Cash flows from financing activities		
3.1	Proceeds from issues of equity securities (excluding convertible debt securities)	-	-
3.2	Proceeds from issue of convertible debt securities	-	-
3.3	Proceeds from exercise of options	45	45
3.4	Transaction costs related to issues of equity securities or convertible debt securities	-	-
3.5	Proceeds from borrowings	-	-
3.6	Repayment of borrowings	-	-
3.7	Transaction costs related to loans and borrowings	-	-
3.8	Dividends paid	-	-
3.9	Other (provide details if material)	-	-
3.10	Net cash from / (used in) financing activities	45	45

4.	Net increase / (decrease) in cash and cash equivalents for the period		
4.1	Cash and cash equivalents at beginning of period	12,331	12,331
4.2	Net cash from / (used in) operating activities (item 1.9 above)	(860)	(860)

Consolidated statement of cash flows		Current quarter \$A'000	Year to date (3 months) \$A'000
4.3	Net cash from / (used in) investing activities (item 2.6 above)	-	-
4.4	Net cash from / (used in) financing activities (item 3.10 above)	45	45
4.5	Effect of movement in exchange rates on cash held	(100)	(100)
4.6	Cash and cash equivalents at end of period	11,416	11,416

5.	Reconciliation of cash and cash equivalents at the end of the quarter (as shown in the consolidated statement of cash flows) to the related items in the accounts	Current quarter \$A'000	Previous quarter \$A'000
5.1	Bank balances	84	194
5.2	Call deposits	11,332	12,137
5.3	Bank overdrafts	-	-
5.4	Other (provide details)	-	-
5.5	Cash and cash equivalents at end of quarter (should equal item 4.6 above)	11,416	12,331

6.	Payments to related parties of the entity and their associates	Current quarter \$A'000
6.1	Aggregate amount of payments to related parties and their associates included in item 1	227
6.2	Aggregate amount of payments to related parties and their associates included in item 2	-
<i>Note: if any amounts are shown in items 6.1 or 6.2, your quarterly activity report must include a description of, and an explanation for, such payments.</i>		

7. Financing facilities		Total facility amount at quarter end \$A'000	Amount drawn at quarter end \$A'000
<i>Note: the term "facility" includes all forms of financing arrangements available to the entity.</i> <i>Add notes as necessary for an understanding of the sources of finance available to the entity.</i>			
7.1	Loan facilities	-	-
7.2	Credit standby arrangements	-	-
7.3	Other	-	-
7.4	Total financing facilities	-	-
7.5	Unused financing facilities available at quarter end		-
7.6	Include in the box below a description of each facility above, including the lender, interest rate, maturity date and whether it is secured or unsecured. If any additional financing facilities have been entered into or are proposed to be entered into after quarter end, include a note providing details of those facilities as well.		

8. Estimated cash available for future operating activities		\$A'000
8.1	Net cash from / (used in) operating activities (item 1.9)	(860)
8.2	Cash and cash equivalents at quarter end (item 4.6)	11,416
8.3	Unused finance facilities available at quarter end (item 7.5)	-
8.4	Total available funding (item 8.2 + item 8.3)	11,416
8.5	Estimated quarters of funding available (item 8.4 divided by item 8.1)	13
8.6	If item 8.5 is less than 2 quarters, please provide answers to the following questions:	
8.6.1	Does the entity expect that it will continue to have the current level of net operating cash flows for the time being and, if not, why not?	
Answer: N/A		
8.6.2	Has the entity taken any steps, or does it propose to take any steps, to raise further cash to fund its operations and, if so, what are those steps and how likely does it believe that they will be successful?	
Answer: N/A		
8.6.3	Does the entity expect to be able to continue its operations and to meet its business objectives and, if so, on what basis?	
Answer: N/A.		

Compliance statement

- 1 This statement has been prepared in accordance with accounting standards and policies which comply with Listing Rule 19.11A.
- 2 This statement gives a true and fair view of the matters disclosed.

30 October 2026.....

Authorised for release by: Ross MacLachlan CEO

Notes

1. This quarterly cash flow report and the accompanying activity report provide a basis for informing the market about the entity's activities for the past quarter, how they have been financed and the effect this has had on its cash position. An entity that wishes to disclose additional information over and above the minimum required under the Listing Rules is encouraged to do so.
2. If this quarterly cash flow report has been prepared in accordance with Australian Accounting Standards, the definitions in, and provisions of, *AASB 107: Statement of Cash Flows* apply to this report. If this quarterly cash flow report has been prepared in accordance with other accounting standards agreed by ASX pursuant to Listing Rule 19.11A, the corresponding equivalent standard applies to this report.
3. Dividends received may be classified either as cash flows from operating activities or cash flows from investing activities, depending on the accounting policy of the entity.
4. If this report has been authorised for release to the market by your board of directors, you can insert here: "By the board". If it has been authorised for release to the market by a committee of your board of directors, you can insert here: "By the [name of board committee – eg Audit and Risk Committee]". If it has been authorised for release to the market by a disclosure committee, you can insert here: "By the Disclosure Committee".
5. If this report has been authorised for release to the market by your board of directors and you wish to hold yourself out as complying with recommendation 4.2 of the ASX Corporate Governance Council's *Corporate Governance Principles and Recommendations*, the board should have received a declaration from its CEO and CFO that, in their opinion, the financial records of the entity have been properly maintained, that this report complies with the appropriate accounting standards and gives a true and fair view of the cash flows of the entity, and that their opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.