September 2026 Quarterly Activities Report

Quarter ended 30 September 2026 | Q1 FY2027 | ASX 1TT

28 October 2026

Thrive Tribe Technologies Limited (ASX: 1TT) (1TT or the Company) reports on its activities for the quarter ended 30 September 2026. The Company progressed the commercialisation of WooBoard and REFFIND for defence-related workforces through its EAV distribution channel, a local pilot-delivery framework and development of WooBoard CARE for Australian veterans.

Quarterly highlights

- Defence channel: Commencement of the EAV distribution arrangement and establishment of a local delivery framework for a proposed veteran pilot in Australia.
- WooBoard CARE: Initial development and provider verification for a veteran allied health directory focused on physiotherapy and psychology in three Queensland regions.

Defence workforce software

Modernising WooBoard and REFFIND

The Company is repositioning WooBoard and REFFIND as a workforce software suite for large and dispersed organisations, with a near-term focus on defence personnel and veterans. The proposed roadmap combines engagement, communications, wellbeing, training and responsible workforce analytics. Development and deployment remain subject to product readiness, customer requirements, privacy, cyber security and funding.

The proposed suite is intended to support personnel before, during and after deployment. Planned applications include role-based communications, peer recognition and morale initiatives, training and compliance prompts, non-clinical wellbeing and fatigue check-ins, and navigation to approved support services. Post-deployment journeys would support reintegration and follow-up, while permissioned, aggregated reporting would help authorised workforce and welfare teams identify engagement trends. These capabilities form part of the product roadmap and remain subject to development, validation and customer-specific security and governance requirements.

Effective Acceleration Ventures Ltd (EAV) is the Company's three-year exclusive distribution partner for military and defence markets in NATO member states. EAV leads channel development and prospective-customer engagement; 1TT retains responsibility for the software, licensing, implementation, hosting and support. EAV receives 20% of commissionable revenue, payable from corresponding customer receipts. Exclusivity requires turnover of at least US$5 million in Agreement Year 1 and US$15 million in Agreement Year 2, measured separately.

The tripartite framework entered into on 6 September 2026 with EAV and Pivotme Pty Ltd supports a proposed eight-week Australian pilot for volunteer United States military veterans. PIVOTme may assist with approved delivery and software requirements, with work subject to separate activation by 1TT.

WooBoard CARE for Australian veterans

On 17 September, 1TT announced the initial build of WooBoard CARE to help Australian veterans find allied health providers accepting Department of Veterans' Affairs Veteran Cards and new clients. Initial development covers physiotherapy and psychology in the Gold Coast, Brisbane and Ipswich.

CARE is designed to show provider location, discipline, contact details, card acceptance, new-client availability and dated confirmations. The proposed model combines free veteran access with provider-paid subscriptions for verified listings and enquiry-management tools. Pricing and terms remain to be finalised.

CARE is the initial Australian application within the proposed Defence Wellbeing and Readiness Suite, comprising READY, CONNECT, RECOVER, CARE and LEAD. The other modules remain part of the development roadmap. CARE provides service navigation rather than diagnosis, triage, treatment or clinical advice.

Corporate and capital management

Following the 24 July Extraordinary General Meeting, the Company issued one billion ordinary shares at A$0.001 per share during the quarter for total consideration of A$1 million. This comprised A$700,000 in cash subscriptions and A$300,000 settled through a non-cash offset against fees payable.

Cash flow expenditure and related party payments

Net operating cash outflow for the quarter ended 30 September 2026 was A$573,000. Group operating cash expenditure was approximately A$1.081 million, principally staff, product and operating costs, and administration and corporate costs. Payments for property, plant and equipment were A$531,000. Equity issue costs were A$24,000. Further cash-flow information is provided in the accompanying Appendix 4C. Payments reported in Appendix 4C item 6.1 comprised A$26,500, including GST, in director fees.

Subsequent events

WooBoard CARE development and provider engagement

On 12 October, 1TT announced non-binding expressions of interest from 109 allied health practices, comprising 64 physiotherapy and 45 psychology practices across the initial Queensland regions.

The Company reported an operational minimum viable product with veteran accounts, provider search, appointment-request tracking and provider enquiry tools.

November AGM and proposed capital raising

The 20 October Notice of Meeting convenes the AGM for 20 November 2026 and seeks approval for a proposed A$2 million placement, additional placement capacity and a 30-for-1 securities consolidation. The proposed placement remains subject to shareholder approval, investor participation and market conditions; it is not committed or underwritten funding.

Outlook

The Company's near-term priorities are to progress CARE provider verification and launch requirements, develop WooBoard and REFFIND for defence-related applications, and advance EAV customer and pilot opportunities. Commercialisation remains subject to funding, product readiness, customer contracting and required approvals.

This announcement has been authorised for release by the Board.

Further information: info@thrivetribetech.com

Appendix 4C
Quarterly cash flow report for entities subject to Listing Rule 4.7B

Name of entity

THRIVE TRIBE TECHNOLOGIES LIMITED

ABN	**Quarter ended ("current quarter")**
64 600 717 539	30 September 2026

	Consolidated statement of cash flows	**Current quarter $A'000**	**Year to date (3 months) $A'000**
1	**Cash flows from operating activities**		
1.1	Receipts from customers	338	338
1.2	Payments for		
	(a) research and development	-	-
	(b) product manufacturing and operating costs	(282)	(282)
	(c) advertising and marketing	(87)	(87)
	(d) leased assets	-	-
	(e) staff costs	(399)	(399)
	(f) administration and corporate costs	(299)	(299)
1.3	Dividends received (see note 3)	-	-
1.4	Interest received	0	0
1.5	Interest and other costs of finance paid	(13)	(13)
1.6	Income taxes paid	-	-
1.7	Government grants and tax incentives	-	-
1.8	Other: BAS refunds and GST on investing/financing payments	170	170
1.9	**Net cash from / (used in) operating activities**	**(573)**	**(573)**
2	**Cash flows from investing activities**		
2.1	Payments to acquire:		
	(a) entities	-	-
	(b) businesses	-	-
	(c) property, plant and equipment	(531)	(531)
	(d) investments	-	-
	(e) intellectual property	-	-
	(f) other	-	-

Consolidated statement of cash flows		Current quarter $A'000	Year to date (3 months) $A'000
2.2	Proceeds from disposal of:		
	(a) entities	-	-
	(b) businesses	-	-
	(c) property, plant and equipment	-	-
	(d) investments	-	-
	(e) intellectual property	-	-
	(f) other non-current assets	-	-
2.3	Cash flows from loans to other entities	-	-
2.4	Dividends received (see note 3)	-	-
2.5	Other (provide details if material)	-	-
2.6	**Net cash from / (used in) investing activities**	**(531)**	**(531)**

3	**Cash flows from financing activities**		
3.1	Proceeds from issues of equity securities (excluding convertible debt securities)	700	700
3.2	Proceeds from issue of convertible debt securities	-	-
3.3	Proceeds from exercise of options	1	1
3.4	Transaction costs related to issues of equity securities or convertible debt securities	(24)	(24)
3.5	Proceeds from borrowings	-	-
3.6	Repayment of borrowings (net)	(77)	(77)
3.7	Transaction costs related to loans and borrowings	-	-
3.8	Dividends paid	-	-
3.9	Other (provide details if material)	-	-
3.10	**Net cash from / (used in) financing activities**	**599**	**599**

4	**Net increase / (decrease) in cash and cash equivalents for the period**		
4.1	Cash and cash equivalents at beginning of period	524	524
4.2	Net cash from / (used in) operating activities (item 1.9 above)	(573)	(573)
4.3	Net cash from / (used in) investing activities (item 2.6 above)	(531)	(531)

Consolidated statement of cash flows		Current quarter $A'000	Year to date (3 months) $A'000
4.4	Net cash from / (used in) financing activities (item 3.10 above)	599	599
4.5	Effect of movement in exchange rates on cash held	-	-
4.6	**Cash and cash equivalents at end of period**	**20**	**20**
5	**Reconciliation of cash and cash equivalents** at the end of the quarter (as shown in the consolidated statement of cash flows) to the related items in the accounts	**Current quarter** $A'000	**Previous quarter** $A'000
5.1	Bank balances	20	524
5.2	Call deposits		-
5.3	Bank overdrafts		-
5.4	Other (including cash on hand)		-
5.5	**Cash and cash equivalents at end of quarter**	**20**	**524**
6	**Payments to related parties of the entity and their associates**		**Current quarter $A'000**
6.1	Aggregate amount of payments to related parties and their associates included in item 1		27
6.2	Aggregate amount of payments to related parties and their associates included in item 2		
Note: if any amounts are shown in items 6.1 or 6.2, your quarterly activity report must include a description of, and an explanation for, such payments.			
7	**Financing facilities**	**Total facility amount at quarter end**	**Amount drawn at quarter end**
	Note: the term "facility' includes all forms of financing arrangements available to the entity.	$A'000	$A'000
	Add notes as necessary for an understanding of the sources of finance available to the entity.		
7.1	Loan facilities		
7.2	Credit standby arrangements		
7.3	Other (please specify)		
7.4	**Total financing facilities**		
7.5	**Unused financing facilities available at quarter end**		**-**
7.6	Include in the box below a description of each facility above, including the lender, interest rate, maturity date and whether it is secured or unsecured. If any additional financing facilities have been entered into or are proposed to be entered into after quarter end, include a note providing details of those facilities as well.		

8	**Estimated cash available for future operating activities**	**$A'000**
8.1	Net cash from / (used in) operating activities (Item 1.9)	(573)
8.2	Cash and cash equivalents at quarter end (item 4.6)	20
8.3	Unused finance facilities available at quarter end (Item 7.5)	-
8.4	**Total available funding (Item 8.2 + Item 8.3)**	**20**
8.5	**Estimated quarters of funding available (Item 8.4 divided by Item 8.1)**	**0.0356**
	Note: if the entity has reported positive net operating cash flows in item 1.9, answer item 8.5 as "N/A". Otherwise, a figure for the estimated quarters of funding available must be included in item 8.5.	
8.6	If Item 8.5 is less than 2 quarters, please provide answers to the following questions:	
	8.6.1 Does the entity expect that it will continue to have the current level of net operating cash flows for the time being and, if not, why not?	
	No. The company has conducted cost cutting measures in addition to the settlement of a number of one-off costs during the period.	
	8.6.2 Has the entity taken any steps, or does it propose to take any steps, to raise further cash to fund its operations and, if so, what are those steps and how likely does it believe that they will be successful?	
	The Company proposes to raise approximately up to $2 million before costs through a placement, subject to shareholder approval at the AGM on 20 November 2026. The prospect of raising capital is considered likely post the AGM based on prevailing commercial terms.	
	8.6.3 Does the entity expect to be able to continue its operations and to meet its business objectives and, if so, on what basis?	
	Yes. Costs have been cut and there is the ability to raise capital after the 20 November 2026 AGM.	
	Note: Where item 8.5 is less than 2 quarters, all of questions 8.6.1, 8.6.2 and 8.6.3 above must be answered.	

Compliance statement

1 This statement has been prepared in accordance with accounting standards and policies which comply with Listing Rule 19.11A.

2 This statement gives a true and fair view of the matters disclosed.

Date: 28 October 2026

Authorised By The Board

(Name of body or officer authorising release – see note 4)

Notes

1 This quarterly cash flow report and the accompanying activity report provide a basis for informing the market about the entity's activities for the past quarter, how they have been financed and the effect this has had on its cash position. An entity that wishes to disclose additional information over and above the minimum required under the Listing Rules is encouraged to do so.

2 If this quarterly cash flow report has been prepared in accordance with Australian Accounting Standards, the definitions in, and provisions of, AASB 107: Statement of Cash Flows apply to this report. If this quarterly cash flow report has been prepared in accordance with other accounting standards agreed by ASX pursuant to Listing Rule 19.11A, the corresponding equivalent standard applies to this report.

3 Dividends received may be classified either as cash flows from operating activities or cash flows from investing activities, depending on the accounting policy of the entity.

4 If this report has been authorised for release to the market by your board of directors, you can insert here: "By the board". If it has been authorised for release to the market by a committee of your board of directors, you can insert here: "By the [name of board committee – eg Audit and Risk Committee]". If it has been authorised for release to the market by a disclosure committee, you can insert here: "By the Disclosure Committee".

5 If this report has been authorised for release to the market by your board of directors and you wish to hold yourself out as complying with recommendation 4.2 of the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations, the board should have received a declaration from its CEO and CFO that, in their opinion, the financial records of the entity have been properly maintained, that this report complies with the appropriate accounting standards and gives a true and fair view of the cash flows of the entity, and that their opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.