



Transurban

AGM
2026

M7 Widening, Sydney

Transurban Holdings Limited

Transurban International Limited

Transurban Holding Trust



2026 Notice of meetings

Shareholders of Transurban Holdings Limited
ABN 86 098 143 429

Shareholders of Transurban International Limited
ABN 90 121 746 825

and

Unitholders of Transurban Holding Trust
ARSN 098 807 419

To be held as hybrid (in person and online) meetings on Wednesday, 21 October 2026 at 11:00am (AEDT)

In person
Clarendon Auditorium
Level 1, Exhibition Centre
Melbourne Convention and Exhibition Centre
2 Clarendon Street
South Wharf, Victoria 3006

Online
<https://meetnow.global/MJAGSN9>

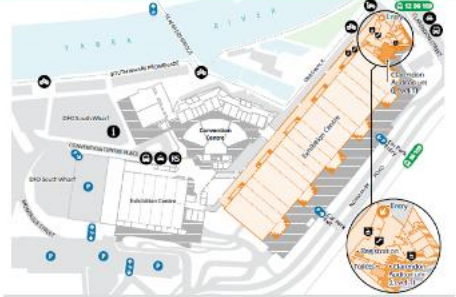


Transurban
2026 Notice of meetings

Participating in the meetings

We are delighted to invite security holders to attend Transurban Group's Annual General Meetings (AGM or meetings) in person at the Melbourne Convention and Exhibition Centre on Wednesday, 21 October 2026 at 11:00am (AEDT). Security holders will also be able to participate in the AGM online at <https://meetnow.global/MJAGSN9>

Melbourne Convention and Exhibition Centre (MCEC) venue map



Directions:

By tram: Tram routes 96, 109 and 12 (Stop 124A Casino/MCEC) will take you to the Clarendon Street entrance. Otherwise, tram routes 48 or 70 (Stop D5) travel along Flinders Street. From there, it is just a short walk up Clarendon Street.

By taxi or Uber: Ask your driver to drop you off at the Clarendon Street entrance of the MCEC.

By car: Parking is available at the MCEC and adjacent carparks. Please read the important car parking information on the MCEC website (link below) prior to your trip.

For more information go to:
www.mcec.com.au/visit/visit-information

By train: The closest station is Southern Cross. Once you exit the station, you can catch the 96, 109 or 12 tram routes as above.

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 | **AGM 2026**

Acknowledgement of Country

Transurban acknowledges the Traditional Owners of the lands throughout Australia, and we pay respect to Elders past and present.

We acknowledge our roads and infrastructure are built on Country. With deep respect, we incorporate the voices of First Nations people in our approach, supporting access to mobility across communities.



*Frontier Warriors co-created by Jamie Eastwood and Balarinji Studio
M7, Sydney*



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The Board

Craig Drummond
Chair and
Non-executive Director



Michelle Jablko
Chief Executive
Officer



Gary Lennon
Non-executive
Director



Patricia Cross
Non-executive
Director



Mark Birrell
Non-executive
Director



Tim Reed
Non-executive
Director



Marina Go
Non-executive
Director



Rob Whitfield
Non-executive
Director



Sarah Ryan
Non-executive
Director



Michael Wright
Non-executive
Director



Fiona Last
Company
Secretary



Election and re-election of directors



Michael Wright
Non-executive Director



Mark Birrell
Non-executive Director



Patricia Cross
Non-executive Director



Tim Reed
Non-executive Director

Delivering customer value

11.8m
customers¹

~515k
Average hours saved by
customers every workday²

+13
Net promoter score³



¹ Figure included total number of accounts in Australia and individual users in North America (see FY26 Sustainability Supplementary Data Pack). In June 2026, Transurban sold its remaining 50% interest in the A25 concession

² Compared to the toll-free alternative route (see FY26 Sustainability Basis of Preparation)

³ Weighted Interactional NPS measures if customers would recommend Linkt, after a specific interaction (e.g. call or a purchase) with weighting aligned to most frequently used customer service channels

Traffic update

495 Northern Extension Project,
GWA

Financial results FY26

\$4.05b

Proportional total revenue

\$3.06b

Proportional operating EBITDA

\$2.15b

Gross distributions declared to security holders

69.0cps

FY26 full-year distribution

*Sir Leo Hielscher (Gateway) Bridge,
Brisbane*

ESG progress

+\$4.6m

towards community investment

+3,000

Car seats fitted with Kidsafe

100%

of our roads rated three stars or higher by iRAP



Run for the Kids on CityLink,
Melbourne



Looking ahead

95 Express Lanes, GWA



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A photograph of a woman with curly hair smiling while sitting in a car seat, wearing a seatbelt. A man is visible in the background, also smiling. The image is partially covered by a dark green overlay on the left side.

Starting with the customer

Creating value for stakeholders

West Gate Tunnel,
Melbourne



Continued growth

*AirportLinkM7,
Brisbane*



**AGM
2026**

Operational efficiency

West Gate Tunnel,
Melbourne



Transurban

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M7 Widening, Sydney