

First Quicklime Kiln Shipment Arrives at Port Kido

20 October 2026

Major international logistics milestone advances Papua New Guinea's first large-scale quicklime manufacturing facility

Highlights

- First of two major shipments of quicklime kiln and processing equipment arrived at Port Kido on 19 October from China.
- The shipment represents more than 50% of the equipment and materials being transported to Papua New Guinea to complete establishment of the Central Lime Project's two quicklime production lines.
- Arrival of the shipment marks the transition from foundation and civil works into large-scale mechanical erection and plant installation.
- Kiln foundations and supporting structures for the initial kiln are being finalised in preparation for erection of the first 600-tonne-per-day quicklime kiln.
- The integrated plant is being delivered under the Company's engineering, procurement, construction, installation and commissioning contract with Shanghai Maiyao Engineering Co., Ltd. (SME).
- SME is the China representative of Maerz Ofenbau AG and is providing the project with Maerz-designed kiln technology.
- Maerz Ofenbau AG is a global leader in lime-kiln technology, with approximately 750 kilns built across 70 countries during more than 70 years of operation.

Pacific Lime and Cement Limited (ASX: PLA; PNGX: PLC) ("PLC" or the "Company") is pleased to announce the arrival at Port Kido of the first major shipment of quicklime kiln equipment for its flagship Central Lime Project in Papua New Guinea.

The shipment sailed from Changshu carrying kiln sections, structural steel, mechanical equipment and associated plant components representing more than half of the cargo required for the project's two planned quicklime kiln lines.

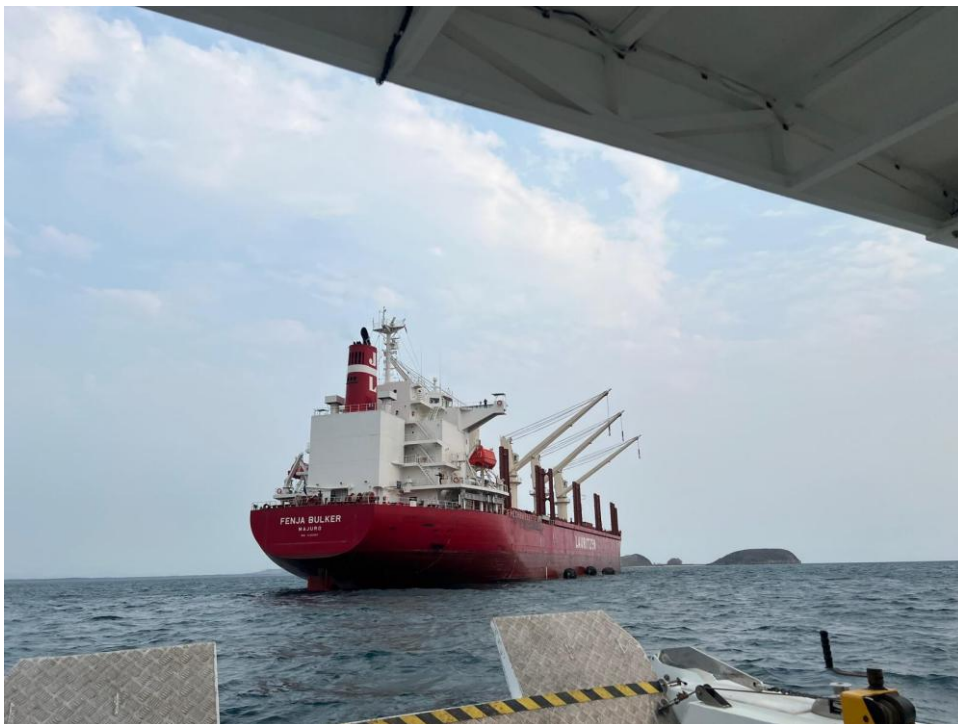


Photo: The Fenja Bulker carrying the first major kiln shipment on arrival at Port Kido.

The scale of the shipment is clearly visible in the accompanying photographs, with major kiln and plant components now being unloaded through the Company's operating, internationally accredited port facilities at Port Kido.

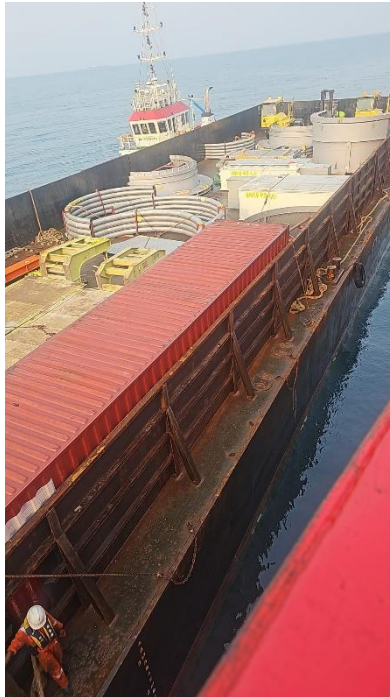


Photo: Kiln shell sections and plant components unloaded from the vessel onto a barge.



Photo: Landside – first kiln shell sections offloaded from the first shipment being unloaded and transferred to kiln site.

This is the first of two major equipment shipments and represents a defining milestone in the physical delivery of Papua New Guinea's first integrated, export-capable quicklime manufacturing facility. The remaining major kiln and processing equipment is being prepared for the second shipment to Papua New Guinea.

With the first major kiln package now at site, the Central Lime Project is moving from intensive foundation and civil construction into mechanical erection, assembly and installation. Foundations and structures for the first quicklime kiln are being finalised so that erection can commence as the equipment is progressively unloaded, marshalled and transferred to the kiln precinct.

World-leading kiln technology for Papua New Guinea

The integrated quicklime plant is being delivered by Shanghai Maiyao Engineering Co., Ltd. under the Company's contract covering the engineering, procurement, construction, installation and commissioning of two 600-tonne-per-day twin-shaft regenerative quicklime kilns, a 15-tonne-per-hour hydration plant, crushing and screening facilities, material-handling systems, packaging facilities and associated plant infrastructure.

SME is the China representative of Switzerland-based Maerz Ofenbau AG and has extensive experience delivering Maerz kiln projects and related lime-processing facilities. The contractual technical package incorporates Maerz know-how and Maerz-designed mechanical and electrical equipment.

Maerz Ofenbau AG is a global leader in lime kilns. Its technology has been deployed in approximately 750 kilns across 70 countries, supported by more than 70 years of lime-industry experience.

The use of globally proven technology, combined with SME's engineering and construction capability, provides the Central Lime Project with an established technical platform designed for reliable, efficient and large-scale quicklime production.

Global supply chain converted into construction progress

The successful movement of this substantial cargo from fabrication facilities to the project site in Papua New Guinea demonstrates PLC's ability to coordinate complex international procurement, marine logistics, port operations and construction execution via its 50%-owned construction company Synergy Alliance. The marine logistics solution has been coordinated with Australis Shipping, working alongside Synergy Alliance and the project teams to bring the equipment from China through to delivery at Kido.

Importantly, the equipment is arriving directly at the Company's internationally accredited port. This materially reduces intermediate handling and enables major plant components to move efficiently from vessel to their designated installation areas within the integrated project site.

The shipment also demonstrates the strategic value of the Port Kido infrastructure, which is already supporting major project-cargo movements while being progressively developed as a long-term industrial and logistics gateway.

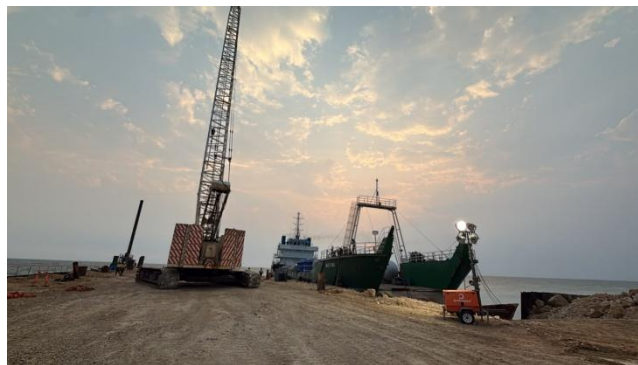


Photo: Project cargo vessels berthed at Port Kido.



Photo: Broader civil works footprint nearing completion for first kiln installation and associated infrastructure.

The Central Lime Project combines a large, high-quality limestone resource, quicklime and hydrated-lime processing, dedicated marine infrastructure and direct access to domestic and export markets. The Stage 1 configuration comprises two 600-tonne-per-day high-efficiency quicklime kilns.

Managing Director's comment

Pacific Lime and Cement Limited Managing Director Paul Mulder said:

"The arrival of the first quicklime kiln shipment at Port Kido is one of the most visible and important milestones achieved by the Central Lime Project to date.

"These images show the sheer physical scale of what is now being delivered. More than half of the kiln and associated plant cargo has completed its journey from China and arrived directly at our project port in Papua New Guinea.

"This is no longer a project represented only by engineering drawings, schedules and foundations. The major equipment is now at Port Kido, the kiln precinct is taking shape, and we are preparing to commence erection of the first 600-tonne-per-day quicklime kiln.

"The shipment brings together proven Swiss kiln technology with high-precision engineering and fabrication capability, international marine logistics and our own growing construction and port capability in Papua New Guinea.

"It demonstrates PLC's global reach and the strength of the international network assembled to deliver this nation-building project.

"Most importantly, every component unloaded at Port Kido takes Papua New Guinea another step closer to producing quicklime domestically, supporting local industries, replacing imports and establishing a new manufacturing and export platform for the country."



Photo: Kiln foundations and table-top deck to support large-scale mechanical combustion kilns ahead of erection.

The arrival of this first shipment adds to the Central Lime Project's recent construction achievements and provides a highly visible demonstration of the Company's continued progress towards commissioning and first production.

This announcement has been authorised for release by the Board of Directors of Pacific Lime and Cement Limited.

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About Pacific Lime and Cement Limited

Pacific Lime and Cement Limited (ASX: PLA | PNGX: PLC) is advancing Papua New Guinea's lime and cement industry to supply essential building materials for PNG and the wider Asia-Pacific region. Anchored by its Central Lime and Central Cement Projects, PLC is developing an integrated platform for local manufacturing, import substitution, downstream building materials and sustainable industrial growth. The Company is also progressing the Kido Special Economic Zone and associated industrial land and port infrastructure as a long-term platform for aligned landowner, government and private-sector participation.

PLC's strategy is to develop higher-quality, lower-cost and targeted lower-carbon inputs for the mining, resources, construction and infrastructure sectors, supported where appropriate by renewable energy and nature-based carbon initiatives.

PLC is committed to engaging with host communities throughout the lifecycle of its projects, as well as incorporating internationally recognised Environmental, Social and Governance (ESG) standards into its strategy and business practices.