Market Release

19 October 2026

Indicative non-binding offer received

Challenger Limited (ASX: CGF) announces[1] that it has received a non-binding and conditional indicative offer from TAL Daiichi Life Australia Pty Limited (TDA), a subsidiary of Daiichi Life Group, Inc. (Daiichi Life), to acquire the remaining 79.5% of ordinary shares in Challenger it does not already own, increasing its ownership to 100%, by way of a scheme of arrangement at a price of $11.80 per share.

The proposal is subject to a number of conditions including satisfactory completion of due diligence, entry into a scheme implementation agreement on acceptable terms and approval from various regulatory bodies, and Board recommendation. Challenger notes that the offer represents a 17.7% premium to Challenger's one-month volume weighted average price (VWAP) of $10.03.

The Board of Challenger is considering the indicative offer. Challenger shareholders do not need to take any action in response to the indicative offer and there is no certainty the proposal will result in a binding offer or that any transaction will eventuate.

Challenger will continue to keep the market informed in accordance with its continuous disclosure obligations.

ENDS

This release has been authorised by Challenger's Continuous Disclosure Committee.

About Challenger

Established in 1985, Challenger is Australia's leading retirement income business with a purpose to provide customers with financial security for a better retirement. We do this by helping Australians convert their accumulated savings into reliable and sustainable retirement income. At the same time, we provide income solutions for institutional investors through our leading credit origination capabilities, providing access to high-quality investment opportunities across public and private markets.

Challenger runs an APRA-regulated life company that provides income solutions to customers, and we are listed on the Australian Securities Exchange (ASX).

[1] The non-binding indicative proposal was received after market close on Friday 16 October 2026.

Challenger Limited A.B.N 85 106 842 371. Disclaimer: The forward-looking statements, estimates and projections contained in this release are not representations as to future performance and nothing in this release should be relied upon as guarantees or representations of future performance.

challenger

For more information contact:

Investor Relations

Mark Chen
General Manager Investor Relations
Mob +61 423 823 209
machen@challenger.com.au

Irene Xu
Senior Manager Investor Relations
Mob +61 451 822 326
ixu@challenger.com.au

Media Relations

Felicity Goodwin
Head of Public Affairs
Mob +61 461 579 782
fgoodwin@challenger.com.au

Mark Roberts
General Manager Corporate Affairs and Sustainability
Mob +61 466 328 581
maroberts@challenger.com.au

Challenger Limited A.B.N 85 106 842 371. Disclaimer: The forward-looking statements, estimates and projections contained in this release are not representations as to future performance and nothing in this release should be relied upon as guarantees or representations of future performance.

challenger