

Appointment of Non-Executive Director

Hobart, Australia, 9 October 2026: Lark Distilling Co. Ltd (ASX: LRK) (**Lark** or the **Company**) Australia's No.1 Luxury Single Malt Whisky producer and brand, is pleased to announce that Mr Bryan Fry has been appointed as an independent Non-Executive Director effective 9 October 2026.

Mr Fry is currently the Chief Executive Officer of Australian Wool Innovation Limited (**Woolmark**) and has no other listed company directorships. Before joining Woolmark in 2026, Mr Fry had a 30-year career with global drinks business Pernod Ricard, where he was most recently (2019-2025) Chairman and CEO of Pernod Ricard Winemakers. He was President and CEO of Pernod Ricard USA from 2012-2016 and President and CEO of Pernod Ricard Brasil from 2009-2012 after a stint as VP Marketing Asia from 2005-2009.

Mr Fry was Chairman of industry body Alcohol Beverages Australia from 2017-2021 and has also been a Board member of both Spirits and Cocktails Australia and the Distilled Spirits Council of the USA.

Mr Fry noted "I am genuinely excited to join the Lark Board and contribute my skills and experience to continue to grow the business and expand the performance of the Lark brand on the world stage".

Lark Chairman Domenic Panaccio said "We are delighted to welcome Bryan to the Lark Board. Brian is one of Australia's most experienced international drinks executives, with three decades at Pernod Ricard across Australia, Asia, Latin America and the United States. Brian brings deep expertise in premium brand building, international markets including Asia, portfolio premiumisation and large-scale transactions to the Lark Board. His experience will be invaluable as we grow Lark into a world-class Australian whisky brand."

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This announcement has been approved for release by the Board of Directors.

For more information:

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About LARK

Lark Distilling Co. Ltd (ASX:LRK) is a Tasmanian-based producer of premium and luxury Australian spirits, operating through its Whisky and Gin segments. Founded in 1992, Lark pioneered Tasmania's modern whisky industry and is recognised as Australia's No.1 Luxury Single Malt Whisky brand. Crafted at the historic Pontville Distillery, Lark whiskies are known for their fortified depth and flavour-forward style, complemented by a range of Tasmanian gins under the Forty Spotted brand. Lark continues to win prestigious awards globally and is available domestically through cellar door, online and wholesale channels, and internationally across Asia, the Middle East, United Kingdom and Europe. In 2026, Lark unveiled a bold new Single Malt signature collection which was awarded World's Best Design and Best Range Design at the World Whiskies Awards.

Learn more at www.larkdistillery.com or follow us at www.linkedin.com/company/lark-distilling.