



# ASHLEY SERVICES GROUP

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6 October 2026

Dear shareholder,

## Ashley Services Group Limited Annual General Meeting

I am pleased to invite you to attend the Ashley Services Group Limited (**ASH** or the **Company**) 2026 Annual General Meeting of shareholders (**AGM**), which has been scheduled as follows:

**Date:** Tuesday, 17 November 2026

**Time:** 3:00 PM (Sydney time)

**Location:** Level 10, 92 Pitt St Sydney NSW 2000

## Notice of 2026 Annual General Meeting

Our Notice of 2026 Annual General Meeting (NOM) will be released online on 6 October 2026. We will be emailing Shareholders (who elected this method of communication) the NOM and this letter and attachments.

Consistent with the 2025 AGM, we will not be mailing paper copies of our NOM to shareholders who have not provided the Company an email address. We will however post, this letter, Proxy Form, Lodge Your Questions Form and Email Nomination Form to you. The NOM can be accessed at [www.ashleyservicesgroup.com.au/NOM](http://www.ashleyservicesgroup.com.au/NOM).

## Attending the AGM

If you wish to physically attend the AGM in person, please email [paul.brittain@ashleyservicesgroup.com.au](mailto:paul.brittain@ashleyservicesgroup.com.au) (specifying the shareholder/s name) by 5:00 PM on Tuesday 10 November 2026. Places are very limited. If you wish to attend the AGM virtually, please email [paul.brittain@ashleyservicesgroup.com.au](mailto:paul.brittain@ashleyservicesgroup.com.au) (specifying the shareholder/s name) by 5:00 PM on Tuesday 10 November 2026. Access details to the AGM will then be provided.

## Appointing a Proxy and Submitting a Proxy Form

If you are not attending the AGM either in person or virtually, you are encouraged to appoint a Proxy to vote on your behalf by completing the enclosed Proxy Form. Instructions on how to appoint a proxy are detailed on the back of the Proxy Form.

Consistent with the 2025 AGM, the Company will offer online and mobile device Proxy Voting. I encourage all Shareholders to submit a Proxy Form or to use the online or mobile device Proxy Voting Platforms (even if able to attend the EGM) and to vote on all resolutions to be put to shareholders at the EGM. **Proxies must be received no later than 3:00 PM (Sydney time) on Sunday 15 November 2026** to be valid for the AGM. Proxies may be lodged with MUFG Corporate Markets via email, mobile device, post, by hand or by facsimile as detailed on the Proxy Form.

## Shareholder communications

I encourage you to provide an email address or to update your email address by completing the enclosed form to ensure you receive information in the fastest, most cost-effective manner possible which also helps to reduce our environmental impact.



**We want to hear from you**

I encourage you to submit questions you have by 5:00 PM on Tuesday 10 November 2026 by emailing the attached 'Lodge Your Questions' form to [paul.brittain@ashleyservicesgroup.com.au](mailto:paul.brittain@ashleyservicesgroup.com.au).

Your board appreciates your ongoing support and we look forward to connecting with you on Tuesday 17 November 2026.

Yours sincerely,

**Ian Pratt - Chairman**

## LODGE YOUR VOTE



### ONLINE

<https://au.investorcentre.mpms.mufig.com>



### BY MAIL

Ashley Services Group Limited  
C/- MUFG Corporate Markets (AU) Limited  
Locked Bag A14  
Sydney South NSW 1235 Australia



### BY FAX

+61 2 9287 0309



### BY HAND

MUFG Corporate Markets (AU) Limited  
Parramatta Square, Level 22, Tower 6,  
10 Darcy Street, Parramatta NSW 2150



### ALL ENQUIRIES TO

Telephone: 1300 554 474      Overseas: +61 1300 554 474



**X99999999999**

## PROXY FORM

I/We being a member(s) of Ashley Services Group Limited and entitled to participate in and vote hereby appoint:

### APPOINT A PROXY



**the Chairman of the Meeting (mark box)**

**OR** if you are **NOT** appointing the Chairman of the Meeting as your proxy, please write the name of the person or body corporate you are appointing as your proxy

or failing the person or body corporate named, or if no person or body corporate is named, the Chairman of the Meeting, as my/our proxy to act on my/our behalf (including to vote in accordance with the following directions or, if no directions have been given and to the extent permitted by the law, as the proxy sees fit) at the Annual General Meeting of the Company to be held at **3:00pm (AEST) on Tuesday, 17 November 2026 at Level 10, 92 Pitt St, SYDNEY NSW 2000 (the Meeting)** and at any postponement or adjournment of the Meeting.

**Important for Resolution 2:** If the Chairman of the Meeting is your proxy, either by appointment or by default, and you have not indicated your voting intention below, you expressly authorise the Chairman of the Meeting to exercise the proxy in respect of Resolution 2, even though the Resolution is connected directly or indirectly with the remuneration of a member of the Company's Key Management Personnel (KMP).

**The Chairman of the Meeting intends to vote undirected proxies in favour of each item of business.**

### VOTING DIRECTIONS

Proxies will only be valid and accepted by the Company if they are signed and received no later than 48 hours before the Meeting. Please read the voting instructions overleaf before marking any boxes with an ☒

#### Resolutions

For    Against    Abstain\*

2 Remuneration Report

|                          |                          |                          |
|--------------------------|--------------------------|--------------------------|
| <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
|--------------------------|--------------------------|--------------------------|

3 Re-election of Director - Ian Pratt

|                          |                          |                          |
|--------------------------|--------------------------|--------------------------|
| <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
|--------------------------|--------------------------|--------------------------|



\* If you mark the Abstain box for a particular Item, you are directing your proxy not to vote on your behalf on a show of hands or on a poll and your votes will not be counted in computing the required majority on a poll.

### SIGNATURE OF SHAREHOLDERS – THIS MUST BE COMPLETED

Shareholder 1 (Individual)

Joint Shareholder 2 (Individual)

Joint Shareholder 3 (Individual)

Sole Director and Sole Company Secretary

Director/Company Secretary (Delete one)

Director

This form should be signed by the shareholder. If a joint holding, either shareholder may sign. If signed by the shareholder's attorney, the power of attorney must have been previously noted by the registry or a certified copy attached to this form. If executed by a company, the form must be executed in accordance with the company's constitution and the *Corporations Act 2001* (Cth).

**ASH PRX2603C**



## HOW TO COMPLETE THIS SHAREHOLDER PROXY FORM

### YOUR NAME AND ADDRESS

This is your name and address as it appears on the Company's share register. If this information is incorrect, please make the correction on the form. Shareholders sponsored by a broker should advise their broker of any changes. **Please note: you cannot change ownership of your shares using this form.**

### APPOINTMENT OF PROXY

If you wish to appoint the Chairman of the Meeting as your proxy, mark the box in Step 1. If you wish to appoint someone other than the Chairman of the Meeting as your proxy, please write the name of that individual or body corporate in Step 1. A proxy need not be a shareholder of the Company.

### DEFAULT TO CHAIRMAN OF THE MEETING

Any directed proxies that are not voted on a poll at the Meeting will default to the Chairman of the Meeting, who is required to vote those proxies as directed. Any undirected proxies that default to the Chairman of the Meeting will be voted according to the instructions set out in this Proxy Form, including where the Resolution is connected directly or indirectly with the remuneration of KMP.

### VOTES ON ITEMS OF BUSINESS – PROXY APPOINTMENT

You may direct your proxy how to vote by placing a mark in one of the boxes opposite each item of business. All your shares will be voted in accordance with such a direction unless you indicate only a portion of voting rights are to be voted on any item by inserting the percentage or number of shares you wish to vote in the appropriate box or boxes. If you do not mark any of the boxes on the items of business, your proxy may vote as they choose. If you mark more than one box on an item your vote on that item will be invalid.

### APPOINTMENT OF A SECOND PROXY

You are entitled to appoint up to two persons as proxies to participate in the Meeting and vote on a poll. If you wish to appoint a second proxy, an additional Proxy Form may be obtained by telephoning the Company's share registry or you may copy this form and return them both together.

To appoint a second proxy you must:

- (a) on each of the first Proxy Form and the second Proxy Form state the percentage of your voting rights or number of shares applicable to that form. If the appointments do not specify the percentage or number of votes that each proxy may exercise, each proxy may exercise half your votes. Fractions of votes will be disregarded; and
- (b) return both forms together.

### SIGNING INSTRUCTIONS

You must sign this form as follows in the spaces provided:

**Individual:** where the holding is in one name, the holder must sign.

**Joint Holding:** where the holding is in more than one name, either shareholder may sign.

**Power of Attorney:** to sign under Power of Attorney, you must lodge the Power of Attorney with the registry. If you have not previously lodged this document for notation, please attach a certified photocopy of the Power of Attorney to this form when you return it.

**Companies:** where the company has a Sole Director who is also the Sole Company Secretary, this form must be signed by that person. If the company (pursuant to section 204A of the *Corporations Act 2001*) does not have a Company Secretary, a Sole Director can also sign alone. Otherwise this form must be signed by a Director jointly with either another Director or a Company Secretary. Please indicate the office held by signing in the appropriate place.

### CORPORATE REPRESENTATIVES

If a representative of the corporation is to attend the Meeting the appropriate "Certificate of Appointment of Corporate Representative" must be received at support@cm.mpms.mufg.com prior to admission in accordance with the Notice of Annual General Meeting. A form of the certificate may be obtained from the Company's share registry or online at www.mpms.mufg.com/en/mufg-corporate-markets.

### LODGEMENT OF A PROXY FORM

This Proxy Form (and any Power of Attorney under which it is signed) must be received at an address given below by **3:00pm (AEST) on Sunday, 15 November 2026**, being not later than 48 hours before the commencement of the Meeting. Any Proxy Form received after that time will not be valid for the scheduled Meeting.

Proxy Forms may be lodged using the reply paid envelope or:



#### ONLINE

<https://au.investorcentre.mpms.mufg.com>

Login to the Investor Centre using the holding details as shown on the Voting/Proxy Form. Select 'Voting' and follow the prompts to lodge your vote. To use the online lodgement facility, shareholders will need their "Holder Identifier" - Securityholder Reference Number (SRN) or Holder Identification Number (HIN).



#### BY MOBILE DEVICE

Our voting website is designed specifically for voting online. You can now lodge your vote by scanning the QR code adjacent or enter the voting link <https://au.investorcentre.mpms.mufg.com> into your mobile device. Log in using the Holder Identifier and postcode for your shareholding.

#### QR Code



To scan the code you will need a QR code reader application which can be downloaded for free on your mobile device.



#### BY MAIL

Ashley Services Group Limited  
C/- MUFG Corporate Markets (AU) Limited  
Locked Bag A14  
Sydney South NSW 1235  
Australia



#### BY FAX

+61 2 9287 0309



#### BY HAND

delivering it to MUFG Corporate Markets (AU) Limited\*  
Parramatta Square  
Level 22, Tower 6  
10 Darcy Street  
Parramatta NSW 2150

\* in business hours (Monday to Friday, 9:00am–5:00pm)

**IF YOU WOULD LIKE TO PARTICIPATE IN AND VOTE AT THE ANNUAL GENERAL MEETING, PLEASE BRING THIS FORM WITH YOU.  
THIS WILL ASSIST IN REGISTERING YOUR ATTENDANCE.**



**Telephone: 1300 554 474      Overseas: +61 1300 554 474**

**WOULD YOU LIKE TO RECEIVE YOUR COMMUNICATIONS BY EMAIL?**

Everyone benefits from electronic security holder communications. As an investor you will benefit from secure, convenient and prompt delivery of information by electing to receive your communications electronically which helps reduce the impact on the environment and costs associated with printing and sending materials by mail.

To receive your security holder communications electronically via your nominated email address you can log on to the website: [au.investorcentre.mpms.mufg.com](http://au.investorcentre.mpms.mufg.com) or scan the QR code and follow the instructions provided. Alternatively please insert your email address in the space provided and return the form.



**My email address is:**

[illegible]

# Update your details online



## What you need to do

We need the following details to administer your security holding. To easily and securely update your information please visit

**[au.investorcentre.mpms.mufg.com](http://au.investorcentre.mpms.mufg.com)**

1

### Email address

Communication by email enables you to be promptly notified of key company announcements, when payments are made, statements are available, and when voting can be accessed online for company meetings.

Select **User Profile (top right corner) > Communication Preferences > ALL communications electronically.**

2

### Bank account details

Payments will only be paid directly into your nominated bank account (if valid). Select **Payments & Tax > Payment Instructions.**

If you wish to receive your payments in a foreign currency, select **Foreign Currency** (subject to certain terms and conditions). You will be automatically transferred to OFX\* to set up an account which will be connected to your holding with MUFG Corporate Markets.

For Joint holders/Corporate holders:

- Go to <https://www.ofx.com/mufg-corporate-markets> to register and follow the path that is applicable for you (Joint holder, Corporate or Trust).
- Following successful registration, OFX will provide you with unique account details for you to provide to MUFG Corporate Markets
- To update MUFG Corporate Markets with the account details provided by OFX, log into your Portfolio account and select **Payments & Tax > Payment instructions > Australian Direct Credit.**

\* OFX is an online foreign exchange & payments company that MUFG Corporate Markets (AU) Limited has had a corporate partnership with since 2019. This foreign currency payments service is made available to holders at their option and for their convenience. The Company does not endorse or receive any fee or benefit from OFX or MUFG Corporate Markets (AU) Limited in connection with it.

If you wish to participate in the Reinvestment Plan (DRP), select **Reinvestment Plans** (if DRP is applicable).

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### TFN, TFN exemption or ABN

To update your Tax File Number (TFN), TFN exemption code or Australian Business Number (ABN) select **User Profile (top right corner) > Tax Details.**

## How to update your information

1. Log into the Investor Centre at **[au.investorcentre.mpms.mufg.com](http://au.investorcentre.mpms.mufg.com)** and click on **Login** or scan the **QR Code** (above).
2. Enter your email address and password.
3. If you do not have a **Portfolio\*** login, please set up a portfolio by selecting **Register** and follow the prompts.

Authentication will be required. If you are unable to update your address or bank account details online, you must complete the relevant forms (available on the website) and return the completed forms to MUFG Corporate Markets.

## How to register for a Portfolio

1. Log into the Investor Centre at **[au.investorcentre.mpms.mufg.com](http://au.investorcentre.mpms.mufg.com)** and click on **Login** or scan the **QR Code** (above).
2. Select **Register.**
3. Verify your email address and register with your personal details & set-up multi-factor authentication.
4. Add holding - You will need your HIN/SRN. This important information is on your holding statement, which is why you should keep it in a safe place.
5. Enter your postcode or, if your registered address is overseas, click on the Outside Australia link and select your country of residence from the drop-down list. Follow the prompts from there.

\* Setting up a Portfolio login allows you to easily manage your holdings across issuers who use MUFG Corporate Markets as their registrar.

## Download the Investor Centre App to easily manage your investments

You can also manage your MUFG Corporate Markets Portfolio on the go. Simply download the **Investor Centre** mobile app from Apple Store or Google Play.



**Personal Information Collection Notification Statement:** MUFG Pension & Market Services ("MPMS") advises that your personal information is collected by MPMS organisations for the administration of your investment as required or permitted by the *Corporations Act 2001* (Cth) and other legislation. Some or all of your personal information may be disclosed to contracted third parties, or related MPMS companies in Australia and overseas. Your information may also be disclosed to Australian government agencies, law enforcement agencies and regulators, or as required under other Australian law, contract, and court or tribunal order. For further details about our personal information handling practices, including how you may access and correct your personal information and raise privacy concerns, visit our website at [www.mpms.mufg.com](http://www.mpms.mufg.com) for a copy of the MPMS privacy policy, or contact us by phone on +61 1300 554 474 to request a copy.