



Charter Hall Retail REIT

Notice of 2026 Annual General Meeting of Unitholders and Explanatory Memorandum

For a Meeting to be held on Thursday,
29 October 2026 at 2.00pm (AEDT)

Charter Hall Retail Management Limited (ACN 069 709 468)



Acknowledgement of Country

Charter Hall acknowledges the Traditional Custodians of the lands on which we work and gather. We pay our respects to Elders past and present and recognise their continued care and contribution to Country.



Cover from left to right clockwise: Arana Hills Plaza, Arana Hills QLD, **Turrbal and Yuggera land**; Bunnings Oxenford, Global Plaza Oxenford QLD, **Bullongin land**; Ampol, Dee Why NSW, **Cammeraygal land**
Above: Charter Hall managed asset NAIDOC Week at 130 Lonsdale Street, Melbourne VIC **Wurundjeri and Bunurong land**

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This is an important document.
Please read it carefully.

If you are unable to attend the Meeting, please complete the Proxy Form and return it in accordance with the instructions in this Notice of Meeting and in the Proxy Form.

Separate attachment

Proxy Form

Chair’s Letter

2 October 2026

Dear Unitholder

Charter Hall Retail REIT – Annual General Meeting

The Directors of Charter Hall Retail Management Limited, the responsible entity of Charter Hall Retail REIT (“CQR” or the “REIT”), are pleased to invite all Unitholders to the 2026 Annual General Meeting of the REIT. The purpose of the Meeting is for the REIT to provide a briefing on its operations for the 2026 financial year and to consider the matters set out in the enclosed Notice of Meeting and Explanatory Memorandum.

The Meeting will be held on Thursday, 29 October 2026 at 2.00pm (AEDT) at Charter Hall Group, Level 20, No.1 Martin Place, Sydney NSW.

Please find enclosed the Notice of Meeting, Explanatory Memorandum, Proxy Form, and business reply envelope.

If you are attending the Meeting in person, please bring the enclosed Proxy Form with you as the barcode will assist in the registration process. If you are unable to attend, please complete and return your Proxy Form no later than 2.00pm (AEDT) on Tuesday, 27 October 2026 in accordance with the instructions on the enclosed Proxy Form.

Should you wish to submit questions before the Meeting, Unitholders have the opportunity to do so and/or to address questions to me, as the Chair, and/or our external auditor, Ernst & Young (“EY”), prior to the Meeting. To do this, please log on to the MUFG Pension & Market Services (“the Registry”) website: <https://au.investorcentre.mpms.mufg.com/Login>. Once you have logged into your holding (you will need your SRN/HIN No. and postcode to log in), select Voting then click “Ask a Question”.

Representatives from EY will be present at the Meeting to respond to the questions received and to any additional questions you may have. Please note that written questions for EY must be sent to, and received by the Registry or the Responsible Entity no later than 5.00pm (AEDT) on Thursday, 22 October 2026 in accordance with the instructions on the website.

If you require further information or have questions about voting, the Resolution or the upcoming Meeting, please contact the Registry, MUFG Corporate Markets (AU) Limited on +61 1300 303 063 (within and outside Australia).

Finally, I note that after ten years of service to the Board, Mr Michael Gorman has advised on his intention not to stand for re-election and to retire as a Director at the conclusion of the Meeting. On behalf of my fellow Directors, I thank Michael for his significant contribution to the Board.

I look forward to your participation at the Meeting.

Yours faithfully



Roger Davis
Independent Chair

Charter Hall Retail Management Limited
as responsible entity of the Charter Hall Retail REIT

Location of the Meeting

Venue

The Meeting of the Unitholders of Charter Hall Retail REIT will be held at:

Charter Hall
Level 20, No.1 Martin Place
Sydney NSW

Commencing

2.00pm AEDT, Thursday, 29 October 2026

Charter Hall Head Office

The office is conveniently situated in the middle of the Sydney CBD and within close proximity to ferry, light rail, bus and taxi facilities.

By Car

Self-parking is available through Secure Parking, at No.1 Martin Place, located below the Fullerton Hotel (enter via Pitt Street).

Alternatively self-parking is offered through Wilson Parking at 123 Pitt Street, Angel Place, Sydney.

By Train

Martin Place and Wynyard Railway Stations are within walking distance of the office. The stations offer services on all intercity and suburban trains and are a five-minute train ride to Central Station – the main station for all train services in Sydney.

By Light Rail

The CBD and South East Light Rail travels both directions along George Street to either Central or Circular Quay with regular services running every four to eight minutes. The closest stop is between Martin Place and the entrance to Wynyard.

By Bus

Buses operate predominately along routes on Elizabeth Street, Castlereagh Street, Park Street, Druiitt Street, Clarence Street and York Street.

By Metro

Martin Place Metro Station is within walking distance from the office.



Meeting Agenda

Thursday, 29 October 2026

1.30pm

Registration begins

2.00pm

Meeting commences

- Chair’s welcome address
- Retail CEO and CQR Fund Manager’s address
- Item of business

3.00pm

Light refreshments served

The Meeting is an important event and we encourage Unitholders to actively participate. Important information about the conduct of the Meeting is set out on the right.

Meeting Protocol

Discussion and asking questions

Discussion will take place on the business of the Meeting as set out below.

The Explanatory Memorandum provides further information relating to the item of business of the Meeting.

Unitholders will have the opportunity to ask questions at the Meeting, including an opportunity to ask questions of the Auditor.

To ensure that as many Unitholders as possible have the opportunity to speak, Unitholders are requested to observe the following guidelines:

- Please keep questions as brief as possible and relevant to the matters being discussed.
- If a Unitholder has more than one question, please ask all questions at the same time.

Unitholders who are unable to attend the Meeting are invited to submit questions electronically. Please log onto <https://au.investorcentre.mpms.mufg.com/Login>, select “Voting” then click “Ask a Question”.

An opportunity for discussion will be provided to Unitholders being asked to vote.

Webcast

For those that may not be able to attend the Meeting, a live webcast (audio and presentation only) will be made available.

To view the webcast enter:
<https://meetings.openbriefing.com/CQR26>

An on-demand webcast will be made available after completion of the event and can viewed at:
<https://www.charterhall.com.au/investor-centre/charter-hall-retail-reit/results-publications#financial-results-briefings--annual-meetings>

Photography

Cameras and recording devices are not permitted at the Meeting.

Notice of Meeting

Notice is hereby given that an Annual General Meeting of Unitholders of Charter Hall Retail REIT (“CQR” or “REIT”) will be held at Level 20, No.1 Martin Place, Sydney NSW at 2.00pm (AEDT), on Thursday, 29 October 2026. Registration shall commence at 1.30pm on Thursday, 29 October 2026.

Important Information:

1. The Resolution should be read in conjunction with the Explanatory Memorandum which follows.
2. Certain terms and abbreviations used below are defined in the Glossary at page 10 of this Notice of Meeting.
3. The Meeting will be held in accordance with the Corporations Act, the Listing Rules and the REIT’s Constitution. A copy of the REIT’s current Constitution can be found on the Charter Hall Group’s website (at <https://www.charterhall.com.au/corp-governance/corporate-governance-retail-reit>).

The business of the Meeting is as follows:

Business:

Resolution 1 - Election of Independent Director

To consider, and if thought fit, pass the following resolution, as an advisory, non-binding resolution of Unitholders:

“That Ms Kate Melrose be elected as a Director of Charter Hall Retail Management Limited”.

Entitlement to Attend and Vote

The Directors have determined that the holding of each Unitholder for the purposes of ascertaining the voting entitlements for the Meeting will be as it appears in the Register at 7.00pm (AEDT) on Tuesday, 27 October 2026.

Quorum

Under the Constitution, the required quorum for the Meeting is two (2) Unitholders present in person or by proxy.

Voting by Proxy

A Unitholder is entitled to appoint a proxy to attend and vote on behalf of the Unitholder at the Meeting. A proxy need not be a Unitholder of the REIT.

A Unitholder entitled to cast two or more votes at the Meeting may appoint two proxies and specify the proportion or number of votes each proxy is appointed to exercise. If the Unitholder appoints two proxies and does not specify the proportion or number of votes each proxy may exercise, then each proxy may exercise half of the votes.

A Proxy Form is enclosed with this Notice of Meeting. To be valid, Proxy Forms, and the authority under which any form appointing a proxy is signed or a certified copy of that authority (if any), must be received at the office of the Registry or at the registered office of CQR; no later than 2.00pm (AEDT) on Tuesday, 27 October 2026 in accordance with the instructions listed on the enclosed Proxy Form.

Please note that certified copies of authorities or powers of attorney cannot be received by facsimile and may only be received by mail or by hand delivery.

The offices of MUFG Pension & Market Services are at:

Liberty Place, Level 41
161 Castlereagh St
Sydney NSW 2000

It is preferred Unitholders lodge their Proxy Form online <https://au.investorcentre.mpms.mufg.com/Login> by entering their holding details as shown on the Proxy Form and postcode, then selecting ‘Voting’, and then following the prompts to lodge their vote. To use the online lodgement facility, Unitholders will need their “Holder Identifier” (Unitholder Reference Number (SRN) or Holder Identification Number (HIN)).

If a Unitholder returns their Proxy Form but does not nominate a proxy, the Chair of the Meeting will be that Unitholder’s proxy and will vote on that Unitholder’s behalf as directed on the Proxy Form. If the Unitholder’s nominated proxy does not attend the Meeting, then that Unitholder’s proxy will revert to the Chair of the Meeting who may vote as he thinks fit in relation to any motion or resolution other than those (if any) in respect of which an indication of the manner of voting is given on that Unitholder’s Proxy Form.

Undirected Proxies

Where permitted by law, the Chair of the Meeting intends to vote undirected proxies in favour of the Resolution in the Notice of Meeting.

Voting by Attorney

A Unitholder may appoint an attorney to vote on their behalf. For an appointment to be effective for the Meeting, the instrument effecting the appointment (or a certified copy of it) must be received by the Registry using the contact details listed above in the section headed “Voting by Proxy” no later than 2.00pm (AEDT) on Tuesday, 27 October 2026. Please note that certified copies of authorities or powers of attorney cannot be received by facsimile and may only be received by mail or by hand delivery.

Corporate Representatives

A body corporate which is a Unitholder, or which has been appointed as a proxy, may appoint an individual to act as its representative at the Meeting. The appointment must comply with the requirements of section 253B of the Corporations Act. The representative should email evidence of his or her appointment, including any authority under which it is signed, unless it has previously been given to the Registry.

Voting at the Meeting

Voting on the Resolution at this Meeting will be conducted by poll.

By order of the Board



Rebekah Hourigan
Company Secretary

2 October 2026

Explanatory Memorandum

Resolution 1 - Election of Independent Director

Under CHRML’s Constitution, only the Directors of CHRML or the shareholders of CHRML may appoint a Director of CHRML. While the Unitholders are being asked to vote in relation to the ratification of the election of Ms Melrose as a Director of CHRML, unitholders should note that this resolution is advisory only and is non-binding on CHRML, its shareholders or the Directors. The Directors do, however, intend to give due consideration to the results of these resolutions to determine the composition of the Board.

On 18 September 2026, Ms Kate Melrose was appointed as an Independent Director and a member of the Audit, Risk and Compliance Committee.

Information about the background and experience of Ms Melrose is set out below:

Ms Kate Melrose – Independent Director

Kate has 30 years’ experience in ASX listed and private entities, with a background in valuation, property economics, research and transaction roles.

She is an experienced executive and spent 14 years with Lendlease in positions as development director, global strategic marketing manager, business strategy, housing design innovation, revenue growth and customer and market research. Kate spent 10 years as Executive, General Manager Project Sales and Stakeholder Engagement and Innovation with Ingenia Communities.

Kate is a Graduate of the Australian Institute of Company Directors (GAICD), holds a Bachelor of Business (Land Economics) a Real Estate Licence (NSW), and is a member of the Urban Development Institute of Australia (UDIA).

Board recommendation

In recommending Ms Melrose’s election, the Board took into account Ms Melrose’s skills and experience in commercial property transactions, investments and management.

The Directors (other than Ms Kate Melrose) recommend the ratification by the Unitholders of the appointment of Ms Kate Melrose as a Director of CHRML.

Glossary and Interpretation

Glossary

ASX	ASX Limited or the market operated by it, as the context requires
Auditor or EY	Ernst & Young
Board	Board of Directors of CHRML
Charter Hall Group	The stapled entity comprising Charter Hall Limited (ACN 113 531 150) and Charter Hall Property Trust (ARSN 113 339 147)
CHRML or the Responsible Entity	Charter Hall Retail Management Limited (ACN 069 709 468)
Constitution	The Constitution of the REIT
Corporations Act	The Corporations Act 2001 (Cth) as amended from time to time
Directors	The Directors of the CHRML
Explanatory Memorandum	The Explanatory Memorandum that accompanies this Notice of Meeting
Independent Directors	Roger Davis, Paul Craig, Michael Gorman, Kate Melrose and Sue Palmer
Listing Rules	The Listing Rules of ASX
Meeting or Annual General Meeting	The 2026 Annual General Meeting of Unitholders of the REIT to be held at 2.00pm (AEDT), Thursday, 29 October 2026
Notice of Meeting	This Notice of Meeting and any notice of any adjournment of the Meeting
Proxy Form	The Proxy Form enclosed with this Notice of Meeting
Register	The register of Unitholders as maintained by the Registry
Registry	MUFG Pension & Market Services
REIT	Charter Hall Retail REIT (ARSN 093 143 965), listed on the ASX ticker code “CQR”
Resolution	Resolution 1 included in this Notice of Meeting
Unitholder	Registered holder of units in the REIT

Interpretation

The following rules apply unless the context requires otherwise:

- The singular includes the plural, and the converse also applies.
- If a word or phrase is defined, its other grammatical forms have a corresponding meaning.
- A reference to legislation or to a provision of legislation includes a modification or re-enactment of it, a legislative provision substituted for it and a regulation or statutory instrument issued under it.

Contact Details

Registry

To access information on your holding or update/change your details including name, address, tax file number, payment instructions and document requests, contact:

MUFG Corporate Markets (AU) Limited

Locked Bag A14
Sydney South NSW 1235

Tel: +61 1300 303 063 (within and outside Australia)

E-mail: charterhall@cm.mpms.mufg.com
Web: <https://au.investorcentre.mpms.mufg.com/Login>

Investor relations

All other enquiries related to Charter Hall Retail REIT can be directed to Investor Relations:

Charter Hall Retail Management Limited

GPO Box 2704
Sydney NSW 2001

Tel: 1300 365 585 (within Australia)
+61 2 8651 9000 (outside Australia)

E-mail: reits@charterhall.com.au
Web: charterhall.com.au

Corporate Directory

Responsible Entity and Manager

Charter Hall Retail Management Limited

ABN 46 069 709 468
AFSL 246996

Registered office

Level 20, No.1 Martin Place
Sydney NSW 2000

Directors of the Responsible Entity

Roger Davis (Chair)
Paul Craig
Ben Ellis
Michael Gorman
David Harrison
Kate Melrose
Sue Palmer

CQR Fund Manager & Retail CEO

Ben Ellis

Company Secretary

Mark Bryant / Rebekah Hourigan

Responsible Entity’s office

Level 20, No.1 Martin Place
Sydney NSW 2000
GPO Box 2704
Sydney NSW 2001

Tel: 1300 365 585 (within Australia)
+61 2 8651 9000 (outside Australia)

E-mail: reits@charterhall.com.au
Web: charterhall.com.au/cqr

ASX code: CQR

Auditor

Ernst & Young

The EY Centre
Level 34, 200 George Street
Sydney NSW 2000

LODGE YOUR VOTE



ONLINE

<https://au.investorcentre.mpms.mufg.com>



BY MAIL

Charter Hall Retail REIT
C/- MUFG Corporate Markets (AU) Limited
Locked Bag A14
Sydney South NSW 1235 Australia



BY FAX

+61 2 9287 0309



BY HAND

MUFG Corporate Markets (AU) Limited
Parramatta Square, Level 22, Tower 6,
10 Darcy Street, Parramatta NSW 2150; or
Liberty Place, Level 41
161 Castlereagh Street, Sydney NSW 2000



ALL ENQUIRIES TO

Telephone: +61 1300 303 063

PROXY FORM

I/We being a member(s) of Charter Hall Retail REIT (**REIT**) and entitled to attend and vote hereby appoint:

APPOINT A PROXY

☐ the Chairman of the Meeting (mark box)

OR if you are **NOT** appointing the Chairman of the Meeting as your proxy, please write the name and email of the person or body corporate you are appointing as your proxy. An email will be sent to your appointed proxy with details on how to access the virtual meeting,

Name

Email

or failing the person or body corporate named, or if no person or body corporate is named, the Chair of the Meeting, as my/our proxy to act on my/our behalf (including to vote in accordance with the following directions or, if no directions have been given and to the extent permitted by the law, as the proxy sees fit) at the Annual General Meeting of the Unitholders to be held at **2:00pm (AEDT) on Thursday, 29 October 2026 at Charter Hall Group, Level 20, No. 1 Martin Place, Sydney NSW 2000** (the **Meeting**) and at any postponement or adjournment of the Meeting.

You can participate by attending in person or via the webcast at <https://meetings.openbriefing.com/CQR26>

The Chairman of the Meeting intends to vote undirected proxies in favour of the resolution.

VOTING DIRECTIONS

Proxies will only be valid and accepted by the REIT if they are signed and received no later than 48 hours before the Meeting.

Please read the voting instructions overleaf before marking any boxes with an ☒

Resolution

For Against Abstain*

- 1 Election of Independent Director -
Ms Kate Melrose

☐	☐	☐
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* If you mark the Abstain box for a particular Item, you are directing your proxy not to vote on your behalf on a show of hands or on a poll and your votes will not be counted in computing the required majority on a poll.

SIGNATURE OF UNITHOLDERS – THIS MUST BE COMPLETED

Unitholder 1 (Individual)

Joint Unitholder 2 (Individual)

Joint Unitholder 3 (Individual)

Sole Director and Sole Company Secretary

Director/Company Secretary (Delete one)

Director

This form should be signed by the unitholder. If a joint holding, either unitholder may sign. If signed by the unitholder's attorney, the power of attorney must have been previously noted by the registry or a certified copy attached to this form. If executed by a company, the form must be executed in accordance with the company's constitution and the *Corporations Act 2001* (Cth).



HOW TO COMPLETE THIS UNITHOLDER PROXY FORM

YOUR NAME AND ADDRESS

This is your name and address as it appears on the REIT's unit register. If this information is incorrect, please make the correction on the form. Unitholders sponsored by a broker should advise their broker of any changes. **Please note: you cannot change ownership of your units using this form.**

APPOINTMENT OF PROXY

If you wish to appoint the Chair of the Meeting as your proxy, mark the box in Step 1. If you wish to appoint someone other than the Chair of the Meeting as your proxy, please write the name and email address of that individual or body corporate in Step 1. A proxy need not be a unitholder of the REIT.

DEFAULT TO CHAIR OF THE MEETING

Any directed proxies that are not voted on a poll at the Meeting will default to the Chair of the Meeting, who is required to vote those proxies as directed. Any undirected proxies that default to the Chair of the Meeting will be voted according to the instructions set out in this Proxy Form.

VOTES ON ITEMS OF BUSINESS – PROXY APPOINTMENT

You may direct your proxy how to vote by placing a mark in one of the boxes opposite each item of business. All your units will be voted in accordance with such a direction unless you indicate only a portion of voting rights are to be voted on any item by inserting the percentage or number of units you wish to vote in the appropriate box or boxes. If you do not mark any of the boxes on the items of business, your proxy may vote as they choose. If you mark more than one box on an item your vote on that item will be invalid.

APPOINTMENT OF A SECOND PROXY

You are entitled to appoint up to two persons as proxies to attend the Meeting and vote on a poll. If you wish to appoint a second proxy, an additional Proxy Form may be obtained by telephoning the REIT's unit registry or you may copy this form and return them both together.

To appoint a second proxy you must:

- (a) on each of the first Proxy Form and the second Proxy Form state the percentage of your voting rights or number of units applicable to that form. If the appointments do not specify the percentage or number of votes that each proxy may exercise, each proxy may exercise half your votes. Fractions of votes will be disregarded; and
- (b) return both forms together.

SIGNING INSTRUCTIONS

You must sign this form as follows in the spaces provided:

Individual: where the holding is in one name, the holder must sign.

Joint Holding: where the holding is in more than one name, either unitholder may sign.

Power of Attorney: to sign under Power of Attorney, you must lodge the Power of Attorney with the registry. If you have not previously lodged this document for notation, please attach a certified photocopy of the Power of Attorney to this form when you return it.

Companies: where the company has a Sole Director who is also the Sole Company Secretary, this form must be signed by that person. If the company (pursuant to section 204A of the *Corporations Act 2001*) does not have a Company Secretary, a Sole Director can also sign alone. Otherwise this form must be signed by a Director jointly with either another Director or a Company Secretary. Please indicate the office held by signing in the appropriate place.

CORPORATE REPRESENTATIVES

If a representative of the corporation is to attend the Meeting virtually the appropriate "Certificate of Appointment of Corporate Representative" must be received at support@cm.mpms.mufig.com prior to admission in accordance with the Notice of Annual General Meeting. A form of the certificate may be obtained from the Company's share registry or online at www.mpms.mufig.com/en/mufg-corporate-markets.

LODGEMENT OF A PROXY FORM

This Proxy Form (and any Power of Attorney under which it is signed) must be received at an address given below by **2:00pm (AEDT) on Tuesday, 27 October 2026**, being not later than 48 hours before the commencement of the Meeting. Any Proxy Form received after that time will not be valid for the scheduled Meeting.

Proxy Forms may be lodged using the reply paid envelope or:



ONLINE

<https://au.investorcentre.mpms.mufig.com>

Login to the Investor Centre using the holding details as shown on the Voting/Proxy Form. Select 'Voting' and follow the prompts to lodge your vote. To use the online lodgement facility, shareholders will need their "Holder Identifier" - Securityholder Reference Number (SRN) or Holder Identification Number (HIN).



BY MOBILE DEVICE

Our voting website is designed specifically for voting online. You can now lodge your vote by scanning the QR code adjacent or enter the voting link

<https://au.investorcentre.mpms.mufig.com> into your mobile device. Log in using the Holder Identifier and postcode for your shareholding.

QR Code



To scan the code you will need a QR code reader application which can be downloaded for free on your mobile device.



BY MAIL

Charter Hall Retail REIT
C/- MUFG Corporate Markets (AU) Limited
Locked Bag A14
Sydney South NSW 1235
Australia



BY FAX

+61 2 9287 0309



BY HAND

delivering it to MUFG Corporate Markets (AU) Limited*
Parramatta Square
Level 22, Tower 6
10 Darcy Street
Parramatta NSW 2150

or

Liberty Place
Level 41
161 Castlereagh Street
Sydney NSW 2000

*During business hours Monday to Friday (9:00am - 5:00pm)