



2026 CORPORATE GOVERNANCE STATEMENT

This Corporate Governance Statement is current as at 30 September 2026 and was reviewed and approved by the Board of Directors.

The Board has responsibility for corporate governance for Alligator Energy Limited (the Company) and its subsidiaries (the Group) and has implemented policies, procedures and systems of control with the objective of ensuring an appropriate framework for governance outcomes that meet the expectations of stakeholders.

The Statement sets out the key features of the corporate governance framework that the Company has established. The Company's corporate governance practices reflect the commitment of the Board of Directors to implement the highest standards of ethics, integrity, legal and statutory compliance.

In establishing the corporate governance framework of the Company, the Board has adopted, where appropriate, practices consistent with the ASX Corporate Governance Council's Principles and Recommendations (4th Edition).

Where after consideration, the Company's corporate governance practices depart from the recommendations, this Statement provides an explanation for the adoption of an alternative practice in compliance with the "if not, why not" reporting regime. All practices, unless otherwise stated, were in place for the entire reporting period ended 30 June 2026.

Further information relating to the Company's corporate governance practices and policies is publicly available on the Company's website at www.alligatorenergy.com.au

The table below summarises the status of the Company's compliance with each of the recommendations contained in the ASX Corporate Governance Council's Principles and Recommendations at the date of this Statement and provides further supporting detail in the narrative included thereafter.

ASX Corporate Governance Principle and Recommendations		Status
Principle 1 – Lay solid foundations for management and oversight		
1.1	A listed entity should have and disclose a board charter setting out: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management.	<i>Compliant</i> - see Corporate Governance Charter.
1.2	A listed entity should: (a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.	<i>Compliant</i> - appropriate checks are conducted prior to appointing a new director or senior executive. Shareholders are provided with all relevant information available to the Board which is relevant to a decision on whether to elect or re-elect a Director.
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	<i>Compliant</i> - written agreements are in place setting out the terms of appointment.
1.4	The Company Secretary of a listed entity should be accountable directly to the board, through the chair on all matters to do with the proper functioning of the board.	<i>Compliant</i> - the Company Secretary is accountable to the Board, through the Chair, on all matters to do with proper functioning of the Board.

ASX Corporate Governance Principle and Recommendations	Status
1.5 A listed entity should: (a) have and disclose a diversity policy; (b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and (c) disclose in relation to each reporting period: (1) the measurable objectives set for that period to achieve gender diversity; (2) the entity's progress towards achieving those objectives; and (3) either: (A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or (B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.	<i>Non-Compliant</i>- the Company has a Diversity Policy which documents the principles and commitment in relation to maintaining a diverse group of employees. The Company has not set measurable objectives for achieving gender diversity due to the size of the Company. At 30 June 2026 the Company employed a total of 27 employees and contractors of which 9 are female. The Company intends to establish quantifiable measures during the transition from exploration and evaluation activities to project development and operations at the Sapphire Project.
1.6 A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	<i>Compliant</i>- the Company has a process for periodically evaluating the collective performance of the Board which is conducted using a self-assessment questionnaire. Any agreed actions or outcomes from the collective discussion are monitored for implementation by the Company Secretary. A board performance evaluation was conducted during FY2026. The next review is scheduled for the final quarter of FY2027.
1.7 A listed entity should: (a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	<i>Compliant</i>- a formal performance evaluation for the CEO/Managing Director, Dr Andrea Marsland-Smith, against annual contractual KPIs took place in August 2026 in relation to the FY2026 performance period. Annual senior executive assessments occur in accordance with the Company's annual performance process in August each year. Discussion and written feedback are provided by the CEO/Managing Director.

ASX Corporate Governance Principle and Recommendations	Status
Principle 2 – Structure the board to be effective and add value	
2.1 The board of a listed entity should: (a) have a nomination committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director; and disclose: (3) the charter of the committee; (4) the members of the committee; (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	<i>Compliant-</i> the full Board, chaired by an independent director, currently carries out the function of a Nomination Committee due to the size of the Company. The Board considers the size, composition, skills, competencies and diversity required to effectively discharge its duties and responsibilities. The Board has processes in place to address board succession issues and ensure the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively. From time to time, the Board engages a specialist Non-Executive Director recruitment firm to identify suitable candidates based on agreed skill set and experience requirements. The Board remains mindful of the evolving skill set that will be required on completion of a successful field recovery trial and further progress towards the ultimate development decision.
2.2 A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.	<i>Compliant-</i> the Board has reviewed its composition and assessed a matrix of skills considering its current operations and requirements. See Appendix 1 for the summary.
2.3 A listed entity should disclose: (a) the names of the directors considered by the board to be independent directors; (b) if a director has an interest, position or relationship of the type described in Box 2.3 - “Factors relevant to assessing the independence of a director” but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and (c) the length of service of each director.	<i>Compliant-</i> further detail provided in this Corporate Governance Statement.
2.4 A majority of the board of a listed entity should be independent directors.	<i>Compliant-</i> at the date of this report the Board is comprised of five directors, three of whom are regarded as independent.

ASX Corporate Governance Principle and Recommendations		Status
2.5	The Chair of the Board of a listed entity should be an independent director and should not be the same person as the CEO of the entity.	<i>Compliant</i> - the Chair is an independent Non-Executive Director
2.6	A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.	<i>Compliant</i> - the Company has an established program for inducting a new director. This covers all aspects of the Company's activities and policies. The Company encourages directors to actively participate in continuing professional development relevant to their qualifications and experience.
Principle 3 – Instil a culture of acting lawfully, ethically and responsibly		
3.1	A listed entity should articulate and disclose its values.	<i>Compliant</i> - the Company has formally documented the values that underpin its operations and these are disclosed on the website and in this Corporate Governance Statement.
3.2	A listed entity should: (a) have and disclose a code of conduct for its directors, senior executives and employees; and (b) ensure that the board or a committee of the board is informed of any material breaches of that code.	<i>Compliant</i> - the Company has a Code of Conduct which is included on its website. The Board is informed of any significant breach of this Code.
3.3	A listed entity should: (a) have and disclose a whistleblower policy; and (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.	<i>Compliant</i> - the Company has a Whistle-blower Policy and the Audit and Risk Management Committee is informed of any material incidents reported under that policy
3.4	A listed entity should: (a) have and disclose an anti-bribery and corruption policy; and (b) ensure that the board or a committee of the board is informed of any material breaches of that policy.	<i>Compliant</i> - the Company has an Anti-bribery and Anti-Corruption Policy which is included on the website. The Audit and Risk Management Committee is informed of any material breach of the policy.

ASX Corporate Governance Principle and Recommendations		Status
Principle 4 – Safeguard the integrity of corporate reports		
4.1	The board of a listed entity should: (a) have an audit committee which: (1) has at least three members, all of whom are Non-Executive Directors and a majority of whom are independent directors; and (2) is chaired by an independent Director, who is not the chair of the board, and disclose: (3) the charter of the committee; (4) the relevant qualifications and experience of the members of the committee; and (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	<i>Compliant-</i> the Company has an Audit and Risk Management Committee comprising four directors. The Committee is chaired by an independent director, with two independent Non-Executive Directors and a non-independent Non-Executive Director as the other members. The Charter of the Committee is included in the Corporate Governance Charter accessible on the Company's website. The qualifications of Committee members and the number of meetings held during the year are disclosed in the Annual Report.
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	<i>Compliant-</i> The Board receives Section 295A Declarations from the CEO/MD and CFO before approving the financial statements for the Half-Year and the Full-Year.
4.3	A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.	<i>Compliant-</i> the Board, with the assistance of the Audit and Risk Management Committee, approves the Annual, Half-year and Quarterly Financial Reports.
Principle 5 – Make timely and balanced disclosure		
5.1	A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	<i>Compliant-</i> the policy is included on the Company's website

ASX Corporate Governance Principle and Recommendations		Status
5.2	A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	<i>Compliant</i> - the Board receives and reviews all significant market announcements and is automatically provided with all market announcements once released on the ASX platform.
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	<i>Compliant</i> - the Company releases all new and substantive presentations prior to the event.
Principle 6 – Respect the rights of security holders		
6.1	A listed entity should provide information about itself and its governance to investors via its website.	<i>Compliant</i> - the Company has a website (www.alligatorenergy.com.au) where investors can locate information about the Group, its Directors, Senior Executives and the Company's governance framework.
6.2	A listed entity should have an investor relations program that facilitates effective two-way communication with investors.	<i>Compliant</i> - see the Shareholder Communications Policy on the website. The Company's CEO and Managing Director along with the CFO develop and manage an investor relations program.
6.3	A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	<i>Compliant</i> - see the Shareholder Communications Policy on the website.
6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	<i>Compliant</i> - all resolutions put to Shareholders in general meeting are decided by means of a poll.
6.5	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	<i>Compliant</i> - the Company encourages the use of electronic means of communication through registering with the Company's share registry (Automatic).

ASX Corporate Governance Principle and Recommendations	Status
Principle 7 – Recognise and manage risk	
7.1 The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.	<i>Compliant-</i> the Company has an Audit and Risk Management Committee which is chaired by an Independent Non-Executive Director. It is made up of three independent Non-Executive Directors and a Non-Independent Non-Executive Director. The Charter of the Committee is set out in the Corporate Governance Charter (Charter). The Charter together with the Risk Management Policy is included on the website.
7.2 The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and (b) disclose, in relation to each reporting period, whether such a review has taken place.	<i>Compliant-</i> the Audit and Risk Management Committee together with the Board receive reports on the status and management of the strategic and operational risks to confirm that the framework for risk management remains sound for the size and scale of the Group's operations. The Audit and Risk Committee consider the ongoing appropriateness of the framework at the time of approving the Annual Financial Statements. See this Corporate Governance Statement for more detail.
7.3 A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.	<i>Compliant-</i> the Group does not have an internal audit function. Further details on how risk management and internal controls are evaluated are set out in this Corporate Governance Statement.
7.4 A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	<i>Compliant-</i> see further detail in this Corporate Governance Statement.

ASX Corporate Governance Principle and Recommendations	Status
Principle 8 – Remunerate fairly and responsibly	
8.1 The board of a listed entity should: (a) have a remuneration committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.	<i>Compliant</i>- the full board performs the role of the Remuneration Committee and the Remuneration Committee Charter forms part of the Corporate Governance Charter included on the Company's website. Details of the number of board meetings held during the year are disclosed in the Annual Report. The Charter provides details regarding the processes employed for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.
8.2 A listed entity should separately disclose its policies and practices regarding the remuneration of Non-Executive Directors and the remuneration of executive Directors and other senior executives.	<i>Compliant</i>- the Group discloses its policies on remuneration in the Remuneration Policy disclosed on the website and in the Remuneration Report contained within the Company's Annual Report.
8.3 A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it.	<i>Compliant</i>- the Company has a Securities Trading Policy which prohibits the use of derivatives. The Policy is disclosed on the Company's website.

The Corporate Governance Principles and Recommendations

Principle 1 – Lay solid foundations for management and oversight

Roles and responsibilities of the Board and Management

The Company has established a Corporate Governance Charter which details the adopted practices and processes in relation to matters reserved for the Board's consideration and decision-making and specifies the level of authorisation provided to other key management personnel.

The Corporate Governance Charter sets out the functions of the Board which include:

- ensuring compliance with the *Corporations Act*, ASX Listing Rules (where appropriate) and all relevant laws;
- developing, implementing and monitoring operational and financial targets for the Company;
- appointment of appropriate staff, consultants and experts to assist in the Company's operations, including the selection and monitoring of a Managing Director/Chief Executive Officer;
- ensuring appropriate financial and risk management controls are implemented;
- approving and monitoring financial and other reporting;
- setting, monitoring and ensuring appropriate accountability for directors' and executive officers' remuneration;
- establishing and maintaining communications and relations between the Company and third parties, including its shareholders and ASX;
- implementing appropriate strategies to monitor performance of the Board in implementing its functions and powers;
- oversight of the Company including its framework of control and accountability systems to enable risk to be assessed and managed;
- appointing and removing the Managing Director/Chief Executive Officer;
- ratifying the appointment and, where appropriate, removal of the Chief Financial Officer and the Company Secretary;
- input into and final approval of the management's development of corporate strategy and performance objectives;
- reviewing and ratifying systems of risk management and internal compliance and control, codes of conduct and legal compliance;
- monitoring senior management's performance, implementation of strategy and ensuring appropriate resources are available;
- approving and monitoring the progress of major capital expenditure, capital management and acquisitions and divestitures;
- approval of the annual budget;
- monitoring the financial performance of the Company;
- liaising with the Company's external auditors;
- monitoring, and ensuring compliance with, all of the Company's legal obligations;
- approving and monitoring financial and other reporting; and
- appointing and overseeing Committees where appropriate to assist in the above functions and powers.

The day-to-day management of the Company's affairs and the implementation of the corporate strategy have been formally delegated by the Board to the Managing Director/Chief Executive Officer.

A copy of the Corporate Governance Charter can be located on the Company's website.

Director and Senior Executive Checks

The Company performs checks on all new appointments to the Board or as a Senior Executive which include checks on a person's character, experience, education, criminal record and bankruptcy history.

New directors or senior executives are required to provide consent for the conduct of background checks and also confirm their availability to spend the required time commitment on Company related matters.

Directors appointed to a casual vacancy must stand for re-election at the next AGM. At that time, the Notice of Meeting provides Shareholders with information about the director including details of relevant skills, experience and any other relevant information available to the Board at that time. A similar approach together with disclosure of length of service is adopted for Directors standing for re-election under the Company's rotation policy.

Written Agreements with Directors and Senior Executives

The Company has a written agreement with all non-executive directors which sets out the terms and conditions associated with their office.

The Company has entered into a separate Service Agreement with the Executive Director and Senior Executives. The details of this arrangement are set out in the Directors' Report - Remuneration Report section.

Company Secretary

The Company Secretary is accountable directly to the Board, through the Chair, on all matters associated with the proper functioning of the Board.

The details and qualifications of the Company Secretary are set out in the Directors' Report which is part of the Annual Report.

Diversity

The Company has a Diversity Policy which documents the principles and commitment in relation to maintaining a diverse employee base within the Company. This policy can be found on the Company's website.

The Company values diversity and recognises the benefits that it brings to the Company and its employees. The Company is committed to employing from a diverse range of ethnic and cultural background and in particular to involve the Traditional Owners (TOs) from our project sites in our field-based activities.

The Group has not however set measurable objectives for achieving gender diversity due to the size and current level of activities. The Board does however continue to monitor diversity across the operations and will decide at some point in the future when it is appropriate to set such objectives. The total proportion of males and females across the organisation at 30 June 2026 is listed in the table below:

Category	Male	Female
Board (1 executive and 4 non-executive)	3	2
Senior Management	4	0
Staff	11	7
Total Organisation	18	9

Assessment of Board Performance

The Company has a policy of reviewing the collective performance of its Board on a periodic basis and plans at the appropriate time in the future to consider the performance of the individual Directors. The review process is managed by the Chairman and is based on the collective feedback obtained through a structured questionnaire format. The results of the feedback are summarised and tabled for discussion and where applicable actioning.

A review was conducted in respect of the financial year ended 30 June 2026. The feedback and agreed actions were discussed at the June 2026 board meeting. The next review is scheduled for the final quarter of FY27.

Assessment of Management Performance

The Board conducted a performance assessment of the Managing Director/CEO (Dr Andrea Marsland-Smith) in August 2026 and provided written feedback on achievement of the agreed KPIs for the 2025/26 annual contract period.

Each employee or contractor including the COO and CFO has 4 individual key performance indicators (KPIs) associated with their role and responsibility and one company-wide KPI. The overall performance of employees and eligible contractors in relation to these stretch target KPIs is considered annually by the Management Team and discussed with and approved by the Board.

Principle 2 - Structure the board to be effective and add value

Nomination Committee

The Board has not established a Nomination Committee. The roles and responsibilities of a Nomination Committee are set out in the Company's Corporate Governance Charter and these are currently overseen by the full Board.

The Board continues to monitor its composition and the roles and responsibilities of its members and considers board renewal and succession at the time of each board performance review process.

The Board shall, upon the Company reaching the requisite corporate and commercial maturity, approve the constitution of a Nomination Committee to assist the Board in relation to the appointment of directors.

The Company's Constitution provides that at every Annual General Meeting, one third of the directors shall retire from office but may stand for re-election.

Skills Matrix

The Board has the objective of maintaining a mix of skills and expertise which is commensurate with the size and current activities of the Company.

A Board Skills Matrix has been prepared based on individual self-assessment by Directors and has been reviewed by the Board. The Skills Matrix considers the level of experience and expertise of the Board across the areas of industry, technical, corporate (including other board roles, finance, governance and risk) leadership and strategy. Each of these areas is appropriately represented for the Company's current operations. Diversity is considered based on tenure, gender, tertiary qualifications and geographic exposure.

Independence

Applying the ASX Guidelines on independence as set out in Box 2.3, it is considered that there are three Independent Directors of the five-member Board, being Paul Dickson, Daniel Lougher and Fiona Nicholls at the reporting date of 30 June 2026. Whilst Paul Dickson has been a director since the Company listed on the ASX in 2011, which is one of the indicators of a loss of independence, there were several years where the state of the uranium market meant that the Company was restricted in the level of its activities. Consequently, during this period, whilst remaining informed as part of his directors' duties, he was far less active in governance activities. In addition, whilst providing guidance and oversight during his tenure he has been able to remain independent from the changing management teams, specifically by not getting involved in day-to-day activities.

A summary of the skills, experience and expertise of each Director who is in office at the date of the Annual Report and their term of office are detailed in the Directors' Report. Paul Dickson has been a director of the Company from the time of listing on the ASX in 2011. Gregory Hall was appointed on 24 July 2015, Fiona Nicholls on 13 April 2023, Daniel Lougher on 15 December 2025 and Andrea Marsland-Smith on 19 March 2026.

The size of the Board was considered appropriate for current scale of operations during the 2026 financial year.

Directors have the right to seek independent professional advice in the furtherance of their duties as directors at the Company's expense. Written approval must be obtained from the Chair prior to incurring any expense on behalf of the Company.

The Board is conscious of the need to transparently manage independence and in this regard a Conflicts Register is maintained. This register is tabled for confirmation of accuracy at the commencement of each board meeting. Where an actual conflict of interest arises during a board meeting, the relevant director(s) leave the meeting to ensure full and frank discussion on the matter at hand unless it is unanimously agreed by the non-conflicted directors that they are able to participate in the discussion but not vote.

Independence of the Chairman

The Company's Chairman since November 2018, Paul Dickson, meets the ASX Corporate Governance independence assessment criteria. Whilst he has been a director of the Company since 2011, he has remained independent from the changing management teams over this period.

Director Induction

The Company has a program for inducting new directors. The induction program covers the Company's activities.

To develop and maintain the skills and knowledge required to perform their role, all directors are encouraged to undertake continuing professional development in their fields of expertise. Directors will be granted reasonable access to resources and training to address any identified skills gap, based on developments in the industry and environment in which the Company operates.

Principle 3 - Instil a culture of acting lawfully, ethically and responsibly

Values

A Corporate Vision Statement along with supporting Values are disclosed on the Company's website.

Code of Conduct

The Board acknowledges and emphasises to all directors and employees the importance of maintaining the highest standards of corporate governance practice and ethical conduct.

A Code of Conduct has been adopted requiring directors, employees and contractors to:

- act honestly and in good faith;
- exercise due care and diligence in fulfilling the functions of office;
- avoid conflicts and make full disclosure of any possible conflict of interest;
- comply with the law; and
- encourage reporting and investigating of unlawful and unethical behaviour.

In summary, the Code requires that all personnel act with integrity, objectivity and in compliance with legislation and Company policy.

Whistle-blower Policy

A Whistle-blower Policy incorporating the suggested content in Box 3.3 of the ASX Recommendations was prepared and approved by the Board in August 2020.

Anti-bribery and Anti-corruption Policy

The Company has an Anti-bribery and Anti-corruption Policy that was approved by the Board.

The Code of Conduct, Whistle-blower and Anti-bribery and Anti-Corruption Policies are included on the Company's website.

Principle 4 – Safeguard the integrity of corporate reports

Audit Committee

The Company has established an Audit and Risk Management Committee.

The Audit and Risk Management Committee is currently comprised of Fiona Nicholls (Chair) Paul Dickson, Greg Hall, and Dan Lougher. Considering the current size of the Board (and hence the ability to appoint three suitably qualified independent non-executive directors to the Committee) the composition of the Committee is considered appropriate for the current scale of operations.

The qualifications and experience of those appointed to the Audit and Risk Management Committee are included in the Annual Report within the Directors' Report.

The Audit and Risk Management Committee Charter is set out as a sub-section of the Corporate Governance Charter which can be found on the Company's website. Responsibilities of the Audit and Risk Committee include appointment, compensation and oversight of the independent auditor, review of the half year and full year financial statements and review of the effectiveness of the risk management framework.

The number of meetings of the Audit and Risk Committee and attendance at those meetings is shown in the Annual Report within the Directors' Report.

CEO and CFO declarations

Prior to approving the half-year and full-year financial statements the Audit and Risk Management Committee, on behalf of the Board, receives a section 295A (Corporations Act) declaration from the CEO/Managing Director and the CFO.

Process for verifying the integrity of corporate reports

The Quarterly Activities Report for the Company is provided to, reviewed, and approved by the Board before being released to the market.

Principle 5 - Make timely and balanced disclosure

Continuous disclosure

The Company has a written policy and procedure designed to ensure compliance with ASX Listing Rule continuous disclosure requirements, and to ensure delegated accountability for compliance at a senior executive level. The policy is included on the Company's website.

The Board has nominated the CEO/MD and the Company Secretary as the persons responsible for communications with the Australian Securities Exchange (ASX). The role includes responsibility for ensuring that all price sensitive information is disclosed to the ASX in accordance with the continuous disclosure requirements of the Corporations Act and ASX Listing Rules.

The Board automatically receives advice of all releases on the ASX Market Announcements Platform.

The Company ensures that all new and substantive investor or analyst presentations are released to through the ASX Market Announcements Platform ahead of the presentation.

All information released to the ASX is available on the Company's website.

Principle 6 - Respect the rights of security holders

Information concerning the Company and its governance

The Company has a Shareholder Communication policy and it is available on the Company's website at www.alligatorenergy.com.au.

The Company website enables security holders to access information about the Company, its Directors and the Company's governance framework.

Investor relations

The Board strives to ensure that security holders are provided with sufficient information to assess the performance of the Company and its Directors and to make well-informed investment decisions. The Company has appointed an external Investor Relations Consultant.

Information is communicated to security holders through:

- annual, half-yearly and quarterly activity reports;
- annual and extraordinary general meetings convened for shareholder approval of Board proposals;
- continuous disclosure of material matters in accordance with ASX Listing Rules;
- online investor presentations and roadshows (when appropriate) in capital cities where the Company's shareholders are well represented along with a CEO/MD presentation at the AGM;
- engagement with investors using reputable social media platforms; and
- a website where all ASX announcements, notices and financial reports are published as soon as practical after release to the market.

Security holders and other financial market participants are also able to contact the Company directly to discuss matters of concern or information that is available in the public domain.

Participation at meetings of Security holders

Shareholders are strongly encouraged to attend and participate in the Annual General Meetings of Alligator Energy Limited. An opportunity is provided for Shareholders to raise questions on the matters of business for response by the Board.

Use of a poll for resolutions put to shareholders in general meeting

All resolutions put to Shareholders at the 2025 EGM and 2025 AGM were decided by a poll and this will continue to be the case for all Shareholder Meetings.

Principle 7- Recognise and manage risk

The Board considers the identification and management of key risks associated with the business as vital to maximise shareholder wealth. The Board has identified and monitors the significant areas of potential strategic and operational risk to the Company.

Risk Committee

The Board has established an Audit and Risk Management Committee. The Charter for this Committee is included in the Corporate Governance Charter on the Company's website. The composition of the Committee has previously been outlined under Principle 4 above along with the independence and current size. The number of meetings held during the reporting period and attendance at these meetings is set out in the Directors' Report within the Annual Report.

The Audit and Risk Management Committee is responsible for ensuring that adequate policies and procedures are in place in relation to effective risk management, compliance and internal controls. The Committee recommends mitigation actions, where applicable, to the Board for consideration.

The Company's Risk Management Policy is on the Company's website.

Risk Management oversight

The Board is responsible for satisfying itself annually, or more frequently if required, that the Company's risk management framework continues to be sound. This review is conducted through consideration of the strategic risk register at sub-committee meetings, monthly operational risk updates to the Board from senior management and annual review of the effectiveness of the risk management framework by the Audit and Risk Management Committee.

Management is responsible for designing, implementing and reporting on the adequacy of the Company's risk management and internal control systems. In this regard the identification, monitoring and, where appropriate, the reduction of significant risk to the Company is the responsibility of the CEO/MD in conjunction with the General Managers and the CFO and Company Secretary.

The Company does not believe it is of a size that warrants an internal audit function. However, the Board and Management maintain the required level of assurance through the implementation of a 'fit for purpose' system of internal controls which is monitored by the Audit and Risk Management Committee including the requirement to complete an annual financial internal controls questionnaire.

Exposure to material economic, environmental and social responsibility risk

The Company is focused on the discovery and exploitation of uranium and other energy minerals and currently operates in South Australia. As a result, there is a potential for material exposure to sovereign, economic, cultural heritage, environmental and other sustainability related risks.

The Company is acutely aware of the potential business risks associated with mineral exploration/evaluation and is committed to ensuring that sound health and safety, cultural heritage protection, environmental and community consultation processes/practices are in place during the conduct of its exploration activities. The Company has allocated responsibility for establishing and maintaining a culture of good practice through work plans developed for on-ground activities which are regulated by the various State mineral and energy departments. The management plans in relation to these risks in South Australia and the Northern Territory are the subject of an annual regulatory review/audit when on ground operations are occurring.

Economic

The Company is exposed to fluctuations in the commodity price for uranium from supply and demand factors as well as community sentiment towards nuclear power. In this regard the Company monitors the market fundamentals, the debate on the use of nuclear power and the ongoing commitment to reducing carbon emissions. The Company is of a belief that nuclear power will play an important part in a lower carbon emission environment.

Key economic risk exposures managed under the Risk Management Policy relate to funding, foreign exchange exposure and dependency on a small team of key personnel in a tight labour market.

Sovereign

Changes in government regulations and policies in Australia may adversely affect the financial performance, the market price of Alligator's shares, or the Company's current and proposed operations.

The Company's sovereign risk exposure is currently contained to operations in Australia with its stable democratically elected levels of government and well-established legal framework.

Environmental

As a mineral explorer the Company is committed to undertaking its ongoing program of geophysical surveys, drilling and field trials in a responsible manner and in accordance with the regulations specified by the Department for Energy and Mining (SA). Disturbances arising during a field season are rehabilitated as soon as practicable unless further work is planned in the ensuing years.

Social Responsibility and Cultural Heritage (sustainability)

Alligator Energy has implemented a stakeholder engagement strategy for the Samphire Project based on a philosophy of "open information sharing", in alignment with the 'Better Together' SA Multiple Land Use framework (Government of SA, 2016) and the International Association for Public Participation (IAP2) Spectrum of Public Participation (IAP2, 2014). It aims to firstly understand the community in which the Company is working and identifies the landholders and community stakeholders that will be impacted by or have an interest in the Project. Consultation is planned for the life cycle of the project and is to be adaptive and responsive to stakeholder information needs.

Alligator's Community Engagement Plan (CEP) details how Alligator Energy will engage with stakeholders during development, operation, and ultimate closure of the Samphire Project. This framework has provided ample and varied opportunities to date for people to gain access to specialists, accurate up-to-date information about Alligator Energy, the Samphire Project and the recently completed Field Recovery Trial, including targeted Environmental Outcomes.

Cultural heritage clearances in South Australia are undertaken in collaboration with the Traditional Owners.

Exploration Agreements covering aspects such as land access and clearance, management of cultural heritage, conduct of work programs are in place in South Australia for the Samphire and Big Lake Projects.

The Company is committed to involving the Traditional Owners in opportunities to be employed during the field activities and has provided access to training which may be beneficial to the individual's employment opportunities and the Company.

The key social responsibility risk managed under the Risk Management Policy is the 'licence to operate' from the surrounding Community, the Traditional Owners, the Company's Employees and other Stakeholders such as Regulators. In addition, the Company has identified the reputational risk associated with conducting all its operations as a responsible corporate citizen.

Health and Safety

The Company is exposed to Occupational, Health and Safety risks associated with its exploration activities, often in rugged terrain. Site inductions, management plans, toolbox sessions and incident reporting and follow-up are in place to minimise the risk of harm to employees or contractors. Furthermore, a Radiation Management Plan with associated safety training is in place for each Project.

Principle 8- Remunerate fairly and responsibly

Remuneration Committee

The Board has not established a Remuneration Committee. The Board considers that given its size, no efficiencies or other benefits would be gained by establishing such a committee. The role of a remuneration committee is carried out by the full Board. The Company has adopted a Remuneration Committee Charter, which is set out in the Company's Corporate Governance Charter.

Disclosure of remuneration policies and practices

The Company recognises the need to (i) pay director remuneration that is sufficient to attract and retain high calibre directors; (ii) design executive remuneration structures to attract, retain and motivate high quality senior executives and (iii) align their interests of executives with the creation of value for Shareholders. In this regard a Remuneration Policy has been approved and can be found on the Company's website.

The Chairman and the Non-Executive Directors are entitled to draw directors' fees and receive reimbursement of reasonable expenses for attendance at meetings.

Senior Executives of the Company sign formal employment or contractor agreements at the time of their appointment covering matters including duties, responsibilities and entitlements. Key Performance Indicators associated with the role are identified and performance incentives are aligned with the short-term and long-term objectives of the Company. The performance of senior executives was assessed on an annual basis by the Board.

The Company discloses in its Annual Report (Remuneration Report section) details of remuneration of Key Management Personnel which includes directors and senior executives.

The Company's Securities Trading Policy prohibits the use of derivatives by directors, staff and contractors.

APPENDIX 1 – BOARD SKILLS MATRIX

Skills and Experience (Out of 5 Directors)	
Leadership and Governance	
Corporate Leadership	4
Corporate Governance	4
Strategy	3
Operations	
Geological	2
Feasibility and Development	2
Health and Safety	4
Sector Experience	
Exploration	3
Uranium	4
Finance and Risk	
Accounting & Finance	1
Mergers & Acquisitions	3
Risk Management	4
People	
Community Relations	3
Investor Relations	4
Tertiary Qualifications	
Engineering	2
Accounting/Economics	1
Environment & Sustainability	3
Tenure	
0-3 years	2
3-6 years	1
6-9 years	-
9+ years	2

Skills were self-assessed by each Director based on a scale of Low to Expert. The table above has been completed based on each individual attribute with a rating of High or Expert.



Appendix 4G

Key to Disclosures

Corporate Governance Council Principles and Recommendations

Name of entity

Alligator Energy Limited

ABN/ARBN

140 575 604

Financial year ended:

30 June 2026

Our corporate governance statement¹ for the period above can be found at:²

- ☐ These pages of our annual report:
- ☒ This URL on our website:
<https://alligatorenergy.com.au/corporate-governance>

The Corporate Governance Statement is accurate and up to date as at 30 September 2026 and has been approved by the Board.

The annexure includes a key to where our corporate governance disclosures can be located.³

Date: 30 September 2026

Name of authorised officer
authorising lodgement:

Jake van der Hoek - Company Secretary

¹ "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of Listing Rule 4.10.3.

Under Listing Rule 4.7.3, an entity must also lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX. The Appendix 4G serves a dual purpose. It acts as a key designed to assist readers to locate the governance disclosures made by a listed entity under Listing Rule 4.10.3 and under the ASX Corporate Governance Council's recommendations. It also acts as a verification tool for listed entities to confirm that they have met the disclosure requirements of Listing Rule 4.10.3.

The Appendix 4G is not a substitute for, and is not to be confused with, the entity's corporate governance statement. They serve different purposes and an entity must produce each of them separately.

² Tick whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where your corporate governance statement can be found. You can, if you wish, delete the option which is not applicable.

³ Throughout this form, where you are given two or more options to select, you can, if you wish, delete any option which is not applicable and just retain the option that is applicable. If you select an option that includes "OR" at the end of the selection and you delete the other options, you can also, if you wish, delete the "OR" at the end of the selection.

See notes 4 and 5 below for further instructions on how to complete this form.

ANNEXURE – KEY TO CORPORATE GOVERNANCE DISCLOSURES

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
PRINCIPLE 1 – LAY SOLID FOUNDATIONS FOR MANAGEMENT AND OVERSIGHT			
1.1	A listed entity should have and disclose a board charter setting out: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management.	☒ and we have disclosed a copy of our board charter at: https://alligatorenergy.com.au/corporate-governance [insert location]	☐ set out in our Corporate Governance Statement OR ☐ we are an externally managed entity and this recommendation is therefore not applicable
1.2	A listed entity should: (a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.	☒	☐ set out in our Corporate Governance Statement OR ☐ we are an externally managed entity and this recommendation is therefore not applicable
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	☒	☐ set out in our Corporate Governance Statement OR ☐ we are an externally managed entity and this recommendation is therefore not applicable
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	☒	☐ set out in our Corporate Governance Statement OR ☐ we are an externally managed entity and this recommendation is therefore not applicable

⁴ Tick the box in this column only if you have followed the relevant recommendation in full for the whole of the period above. Where the recommendation has a disclosure obligation attached, you must insert the location where that disclosure has been made, where indicated by the line with “*insert location*” underneath. If the disclosure in question has been made in your corporate governance statement, you need only insert “our corporate governance statement”. If the disclosure has been made in your annual report, you should insert the page number(s) of your annual report (eg “pages 10-12 of our annual report”). If the disclosure has been made on your website, you should insert the URL of the web page where the disclosure has been made or can be accessed (eg “www.entityname.com.au/corporate governance/charters/”).

⁵ If you have followed all of the Council’s recommendations in full for the whole of the period above, you can, if you wish, delete this column from the form and re-format it.

Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
1.5	A listed entity should: (a) have and disclose a diversity policy; (b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and (c) disclose in relation to each reporting period: (1) the measurable objectives set for that period to achieve gender diversity; (2) the entity's progress towards achieving those objectives; and (3) either: (A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or (B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act. If the entity was in the S&P / ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period.	☐	☒ set out in our Corporate Governance Statement <u>OR</u> ☐ we are an externally managed entity and this recommendation is therefore not applicable and we have disclosed a copy of our diversity policy at: https://alligatorenergy.com.au/corporate-governance
1.6	A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	☒ and we have disclosed the evaluation process referred to in paragraph (a) at: Corporate Governance Statement and whether a performance evaluation was undertaken for the reporting period in accordance with that process at: Corporate Governance Statement	☐ set out in our Corporate Governance Statement <u>OR</u> ☐ we are an externally managed entity and this recommendation is therefore not applicable

Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
1.7	A listed entity should: (a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	☒ and we have disclosed the evaluation process referred to in paragraph (a) at: Corporate Governance Statement and whether a performance evaluation was undertaken for the reporting period in accordance with that process at: Corporate Governance Statement	☐ set out in our Corporate Governance Statement OR ☐ we are an externally managed entity and this recommendation is therefore not applicable

Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
PRINCIPLE 2 - STRUCTURE THE BOARD TO BE EFFECTIVE AND ADD VALUE			
2.1	The board of a listed entity should: (a) have a nomination committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	☒ and we have disclosed the fact that we do not have a nomination committee and the processes we employ to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively at: Corporate Governance Statement	☐ set out in our Corporate Governance Statement OR ☐ we are an externally managed entity and this recommendation is therefore not applicable
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.	☒ and we have disclosed our board skills matrix at: Corporate Governance Statement	☐ set out in our Corporate Governance Statement OR ☐ we are an externally managed entity and this recommendation is therefore not applicable
2.3	A listed entity should disclose: (a) the names of the directors considered by the board to be independent directors; (b) if a director has an interest, position, affiliation or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and (c) the length of service of each director.	☒ and we have disclosed the names of the directors considered by the board to be independent directors at: Corporate Governance Statement and, where applicable, the information referred to in paragraph (b) at: Corporate Governance Statement and the length of service of each director at: Corporate Governance Statement	☐ set out in our Corporate Governance Statement

Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
2.4	A majority of the board of a listed entity should be independent directors.	☒	☐ set out in our Corporate Governance Statement OR ☐ we are an externally managed entity and this recommendation is therefore not applicable
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	☒	☐ set out in our Corporate Governance Statement OR ☐ we are an externally managed entity and this recommendation is therefore not applicable
2.6	A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.	☒	☐ set out in our Corporate Governance Statement OR ☐ we are an externally managed entity and this recommendation is therefore not applicable
PRINCIPLE 3 – INSTIL A CULTURE OF ACTING LAWFULLY, ETHICALLY AND RESPONSIBLY			
3.1	A listed entity should articulate and disclose its values.	☒ and we have disclosed our values at: Corporate Governance Statement	☐ set out in our Corporate Governance Statement
3.2	A listed entity should: (a) have and disclose a code of conduct for its directors, senior executives and employees; and (b) ensure that the board or a committee of the board is informed of any material breaches of that code.	☒ and we have disclosed our code of conduct at: https://alligatorenergy.com.au/corporate-governance	☐ set out in our Corporate Governance Statement
3.3	A listed entity should: (a) have and disclose a whistleblower policy; and (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.	☒ and we have disclosed our whistleblower policy at: https://alligatorenergy.com.au/corporate-governance	☐ set out in our Corporate Governance Statement
3.4	A listed entity should: (a) have and disclose an anti-bribery and corruption policy; and (b) ensure that the board or committee of the board is informed of any material breaches of that policy.	☒ and we have disclosed our anti-bribery and corruption policy at: https://alligatorenergy.com.au/corporate-governance	☐ set out in our Corporate Governance Statement

Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
PRINCIPLE 4 – SAFEGUARD THE INTEGRITY OF CORPORATE REPORTS			
4.1	The board of a listed entity should: (a) have an audit committee which: (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and (2) is chaired by an independent director, who is not the chair of the board, and disclose: (3) the charter of the committee; (4) the relevant qualifications and experience of the members of the committee; and (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	☒ and we have disclosed a copy of the charter of the committee at: https://alligatorenergy.com.au/corporate-governance and the information referred to in paragraphs (4) and (5) at: Within the Directors' Report of the 2026 Annual Report	☐ set out in our Corporate Governance Statement
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	☒	☐ set out in our Corporate Governance Statement
4.3	A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.	☒	☐ set out in our Corporate Governance Statement

Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
PRINCIPLE 5 – MAKE TIMELY AND BALANCED DISCLOSURE			
5.1	A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	☒ and we have disclosed our continuous disclosure compliance policy at: https://alligatorenergy.com.au/corporate-governance	☐ set out in our Corporate Governance Statement
5.2	A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	☒	☐ set out in our Corporate Governance Statement
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	☒	☐ set out in our Corporate Governance Statement
PRINCIPLE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS			
6.1	A listed entity should provide information about itself and its governance to investors via its website.	☒ and we have disclosed information about us and our governance on our website at: https://alligatorenergy.com.au/corporate-governance and the Corporate Governance Statement	☐ set out in our Corporate Governance Statement
6.2	A listed entity should have an investor relations program that facilitates effective two-way communication with investors.	☒	☐ set out in our Corporate Governance Statement
6.3	A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	☒ and we have disclosed how we facilitate and encourage participation at meetings of security holders at: Corporate Governance Statement	☐ set out in our Corporate Governance Statement
6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	☒	☐ set out in our Corporate Governance Statement
6.5	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	☒	☐ set out in our Corporate Governance Statement

Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
PRINCIPLE 7 – RECOGNISE AND MANAGE RISK			
7.1	The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.	☒ and we have disclosed a copy of the charter of the committee at: https://alligatorenergy.com.au/corporate-governance and the information referred to in paragraphs (4) and (5) at: Within the Directors' Report of the 2026 Annual Report	☐ set out in our Corporate Governance Statement
7.2	The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and (b) disclose, in relation to each reporting period, whether such a review has taken place.	☒ and we have disclosed whether a review of the entity's risk management framework was undertaken during the reporting period at: Corporate Governance Statement	☐ set out in our Corporate Governance Statement
7.3	A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.	☒ and we have disclosed the fact that we do not have an internal audit function and the processes we employ for evaluating and continually improving the effectiveness of our risk management and internal control processes at: Corporate Governance Statement	☐ set out in our Corporate Governance Statement

Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
7.4	A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	☒ and we have disclosed whether we have any material exposure to environmental and social risks at: Corporate Governance Statement and, if we do, how we manage or intend to manage those risks at: Corporate Governance Statement	☐ set out in our Corporate Governance Statement

Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
PRINCIPLE 8 – REMUNERATE FAIRLY AND RESPONSIBLY			
8.1	The board of a listed entity should: (a) have a remuneration committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.	☒ and we have disclosed the fact that we do not have a remuneration committee and the processes we employ for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive: Corporate Governance Statement	☐ set out in our Corporate Governance Statement OR ☐ we are an externally managed entity and this recommendation is therefore not applicable
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	☒ and we have disclosed separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives at: Corporate Governance Statement and within the Remuneration Report of the 30 June 2026 Annual Report	☐ set out in our Corporate Governance Statement OR ☐ we are an externally managed entity and this recommendation is therefore not applicable
8.3	A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it.	☒ and we have disclosed our policy on this issue or a summary of it at: Corporate Governance Statement	☐ set out in our Corporate Governance Statement OR ☐ we do not have an equity-based remuneration scheme and this recommendation is therefore not applicable OR ☐ we are an externally managed entity and this recommendation is therefore not applicable