MCPHERSON'S

ESTD. 1860

ASX Announcement

Board Update

28 September 2026

McPherson's Limited (**ASX:MCP**) announces that Ms Alison Cook has advised the Board of her intention to retire as a non-executive director of the Company.

To support an orderly transition, Ms Cook will remain on the Board until the earlier of the appointment of a new non-executive director or 31 December 2026.

The Board has commenced a search for a new independent non-executive director and has engaged a search firm to assist with the process.

Chairman, Ari Mervis, thanked Ms Cook for her contribution to the Company since joining the Board in 2018:

"On behalf of the Board, I would like to sincerely thank Alison for her dedication and service to McPherson's. Alison has made a significant contribution during her tenure on the Board, including her time as interim COO in 2023, her leadership as interim Chair in 2025 and as chair and member of various Board committees. We are grateful for her commitment and counsel and wish her well for the future."

Authorisation

This ASX announcement has been authorised by the McPherson's Limited Board of Directors.

For further information please contact

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About McPherson's Limited

McPherson's Limited is a supplier of some of Australia's well-known essential health and beauty products. The Company's portfolio is anchored in iconic household brands: 'Manicare', 'Swisspers', 'Lady Jayne', 'Maseur', 'Glam', 'Dr. LeWinn's' and 'Fusion Health'. McPherson's strategy is to invest in and grow these brands through the pharmacy, grocery, health food and e-commerce channels. McPherson's is headquartered in Sydney and is listed on the Australian Securities Exchange.

For further information, please visit **www.mcphersons.com.au**