

25 September 2026

Dear Shareholder

Kelsian Group Limited 2026 Annual General Meeting

I am pleased to invite you to attend the 2026 Annual General Meeting of Kelsian Group Limited which will be held at **10:00am Adelaide time (ACDT)** on **Tuesday 27 October 2026** ("AGM or Meeting").

Notice of Meeting

The Notice of Meeting was released via the ASX and may be viewed online and downloaded from the Investor section of the Kelsian website: [Kelsian | Annual General Meeting](#) or the Boardroom Limited website: <https://boardroomlimited.com.au/meeting/klsagm2026>

We will only be sending a hard copy of the Notice of Meeting by post to those shareholders who elected to receive it in hard copy before the date of dispatch. A printed Shareholder Proxy Form accompanies this letter together with a reply-paid envelope for your use.

Participation at the AGM

You will be able to attend the Meeting in person at the **U-City Function Centre, Franklin Street, Adelaide.**

We encourage all shareholders, proxyholders, attorneys and corporate representatives to participate in the AGM. Shareholders that are unable to attend in person will be able to listen to the AGM and view the presentation slides via a Zoom webcast by registering via the Zoom link:

https://us06web.zoom.us/webinar/register/WN_qYUDpczAQoic1TZ2PsUd3g

Following registration, shareholders will receive an email invitation with Meeting details.

Please note, only shareholders attending in person will be able to vote or ask questions during the Meeting. The presentation slides of the Chair and Group CEO Address plus results of voting will be published via the ASX.

Voting at the AGM

You can vote at the AGM by attending in person and casting your vote. Details on how to do this are set out in the Notice of Meeting. You will not be able to vote at the Meeting via the Zoom webcast.

You can also appoint a proxy to attend the AGM and vote on your behalf by visiting <https://www.votingonline.com.au/clsagm2026> and following the prompts and instructions.

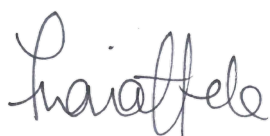
You will need your Voting Access Code, which is set out in the Proxy Form. Alternatively, you can lodge your signed and dated Proxy Form by mail, fax or in person in accordance with instructions contained in the Notice of Meeting.

I encourage you to cast your vote at the Meeting by appointing a proxy (preferably the Chair of the meeting) either by completing the Proxy Form accompanying this letter or registering your proxy appointment online, which you can do from Monday 28 September 2026 until before the **deadline of 10:00am Adelaide time (ACDT) on Sunday 25 October 2026**.

Further information on voting at the AGM and appointment of proxies is set out on pages 19 and 20 of the Notice of Meeting.

I encourage you to read the 2026 Annual Report prior to the Meeting which can be found on the Investor section of the Kelsian website at: <http://www.kelsian.com/annual-reports> or via <https://boardroomlimited.com.au/meeting/clsagm2026>

On behalf of the Kelsian Board, thank you for your continuing support of Kelsian Group and I look forward to your attendance and the opportunity to engage with you at our 2026 AGM.



Fiona Hele
Chair
Kelsian Group Limited