

Update Summary

Entity name

THE A2 MILK COMPANY LIMITED

Security on which the Distribution will be paid

A2M - ORDINARY FULLY PAID

Announcement Type

Update to previous announcement

Date of this announcement

24/9/2026

Reason for the Update

Update to Appendix 3A.1 on 17 August 2026 to notify applicable AUD exchange rate.

Additional Information

The dividend will be unimputed and fully franked.

Refer to below for full details of the announcement

Announcement Details

Part 1 - Entity and announcement details

1.1 Name of +Entity

THE A2 MILK COMPANY LIMITED

1.2 Registered Number Type

ARBN

Registration Number

158331965

1.3 ASX issuer code

A2M

1.4 The announcement is

Update/amendment to previous announcement

1.4a Reason for update to a previous announcement

Update to Appendix 3A.1 on 17 August 2026 to notify applicable AUD exchange rate.

1.4b Date of previous announcement(s) to this update

17/8/2026

1.5 Date of this announcement

24/9/2026

1.6 ASX +Security Code

A2M

ASX +Security Description

ORDINARY FULLY PAID

Part 2A - All dividends/distributions basic details

2A.1 Type of dividend/distribution

Ordinary

2A.2 The Dividend/distribution:

relates to a period of six months

2A.3 The dividend/distribution relates to the financial reporting or payment period ending ended/ending (date)

30/6/2026

2A.4 +Record Date

18/9/2026

2A.5 Ex Date

17/9/2026

2A.6 Payment Date

2/10/2026

2A.7 Are any of the below approvals required for the dividend/distribution before business day 0 of the timetable?

- Security holder approval
- Court approval
- Lodgement of court order with +ASIC
- ACCC approval
- FIRB approval
- Another approval/condition external to the entity required before business day 0 of the timetable for the dividend/distribution.

No

2A.8 Currency in which the dividend/distribution is made ("primary currency")

NZD - New Zealand Dollar

2A.9 Total dividend/distribution payment amount per +security (in primary currency) for all dividends/distributions notified in this form

NZD 0.09500000

2A.9a AUD equivalent to total dividend/distribution amount per +security

AUD 0.07632300

2A.9b If AUD equivalent not known, date for information to be released **Estimated or Actual?**

24/9/2026

Actual

2A.9c FX rate (in format AUD 1.00 / primary currency rate): AUD

AUD 1.00

FX rate (in format AUD rate/primary currency rate) Primary Currency rate

NZD 1.24470998

2A.10 Does the entity have arrangements relating to the currency in which the dividend/distribution is paid to securityholders that it wishes to disclose to the market?

Yes

2A.11 Does the entity have a securities plan for dividends/distributions on this +security?

We do not have a securities plan for dividends/distributions on this security

2A.12 Does the +entity have tax component information apart from franking?

No

2A.13 Withholding tax rate applicable to the dividend/distribution (%)

15.000000 %

Part 2B - Currency Information

2B.1 Does the entity default to payment in certain currencies dependent upon certain attributes such as the banking instruction or registered address of the +securityholder? (For example NZD to residents of New Zealand and/or USD to residents of the U.S.A.).

Yes

2B.2 Please provide a description of your currency arrangements

All dividends will be paid by direct credit. For shareholders who nominate an Australian bank account for receipt of dividend payments, payments will be made in AUD. For shareholders who nominate a New Zealand bank account for receipt of dividend payments, payments will be paid in NZD.

Shareholders who wish to nominate or change a bank account for receipt of dividend payments or learn about what options are available for receiving dividend payments in other currencies should access the Investor Centre maintained by the Company's share registry, MUFG Corporate Markets, using the following link: <https://au.investorcentre.mpms.mufg.com/Login/Login>. Alternatively, shareholders can contact MUFG Corporate Markets using any one of the contact details listed at the following link: <https://thea2milkcompany.com/shareholder-information>.

2B.2a Other currency/currencies in which the dividend/distribution will be paid:

Currency	Payment currency equivalent amount per security
AUD - Australian Dollar	AUD 0.07632300

2B.2b Please provide the exchange rates used for non-primary currency payments

AUD:NZD - 1.24470998

2B.2c If payment currency equivalent and exchange rates not known, date for information to be released	Estimated or Actual?
24/9/2026	Actual

2B.3 Can the securityholder choose to receive a currency different to the currency they would receive under the default arrangements?

No

Part 3A - Ordinary dividend/distribution

3A.1 Is the ordinary dividend/distribution estimated at this time?

No

3A.1a Ordinary dividend/distribution estimated amount per +security

NZD

3A.1b Ordinary Dividend/distribution amount per security

NZD 0.09500000

3A.2 Is the ordinary dividend/distribution franked?

Yes

3A.2a Is the ordinary dividend/distribution fully franked?

Yes

3A.3 Percentage of ordinary dividend/distribution that is franked

100.0000 %

3A.3a Applicable corporate tax rate for franking credit (%)

30.0000 %

3A.4 Ordinary dividend/distribution franked amount per +security

NZD 0.09500000

3A.5 Percentage amount of dividend which is unfranked

0.0000 %

3A.6 Ordinary dividend/distribution unfranked amount per +security excluding conduit foreign income amount

NZD 0.00000000

Part 3F - NZD declared dividends/distributions - supplementary dividend/distribution

3F.1 Is a supplementary dividend/distribution payable?

No

Part 5 - Further information

5.1 Please provide any further information applicable to this dividend/distribution

The withholding tax rate to be applied by the Company to its dividend payments varies based on the specific circumstances of recipient shareholders. Details of the withholding tax deducted will be set out in a dividend statement to be issued to each shareholder.

5.2 Additional information for inclusion in the Announcement Summary

The dividend will be unimputed and fully franked.