For Immediate Release

ASX Announcement

17 September, 2026
Melbourne, Australia

CSL Notice of Annual General Meeting

CSL Limited (ASX:CSL; USOTC:CSLLY)

The CSL Board of Directors is pleased to release the Notice of Meeting for CSL's 2026 Annual General Meeting, to be held at Sofitel Melbourne on Collins, 25 Collins Street, Melbourne on Tuesday, 27 October 2026 at 10am (AEDT). The shareholder pack, including the proxy form for the meeting, is attached.

Authorised for lodgement by:

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Company Secretary

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Notice of Meeting 2026

Driven by Our Promise

CONTENTS

OUR VALUES

Our Values, as shown below, are fundamental to our success – helping us to save lives, protect the health of people and earn our reputation as a trusted and reliable global leader.

Patient Focus

Make people and patients your passion

Integrity

Walk your talk

Innovation

Reach for the unreachable

Superior Performance

Make yourself proud

Collaboration

Adventure together

Notice is given that the 2026 Annual General Meeting (AGM) of CSL Limited (ABN 99 051 588 348) will be held on Tuesday, 27 October 2026 at 10 a.m. (Melbourne time).

Shareholders may attend in person at the **Sofitel Melbourne on Collins**, 25 Collins St, Melbourne 3000 or participate online at https://meetings.lumiconnect.com/300-394-599-824.

NEW LOCATION, SEE MAP PAGE 11

Invitation from the Chair

Dear Shareholder,

On behalf of your Board of Directors, I am pleased to invite you to the 2026 Annual General Meeting (AGM) of CSL Limited (CSL or the Company), which will be held as a hybrid meeting at 10 a.m. AEDT Tuesday, 27 October 2026 at the Sofitel Melbourne on Collins, 25 Collins St, Melbourne, and online at https://meetings.lumiconnect.com/300-394-599-824.

The AGM is an opportunity for the Board to hear from our shareholders, and we welcome your participation in person or by watching the event online, and asking questions via the online meeting platform, or by sending your questions to us prior to the AGM. We encourage shareholders to submit their written questions in advance of the AGM via the platform at www.investorvote.com.au, no later than 5 p.m. AEDT on Tuesday, 20 October 2026.

Instructions on how to participate in the AGM are set out in detail from page 10. These channels will provide all shareholders with the ability to comment and ask questions of the Board, our executives and our Auditor.

This Notice of Meeting contains details of the items of business to be considered at the AGM as well as voting procedures and explanatory notes. There are four resolutions, including the re-election and election of Directors and the acceptance of the Remuneration Report.

Shareholders will be able to ask questions about each item. Our Interim Chief Executive Officer and Managing Director, Mr Gordon Naylor, and I will provide an overview of CSL's operations and performance during the year to 30 June 2026. Detailed information about our performance is provided in CSL's 2026 Annual Report, available on our website, CSL.com. The Directors standing for election will also address the AGM.

Financial Performance

The past year has been one of significant change for CSL, and the Board acknowledges that many shareholders are frustrated with the recent disappointing commercial and financial performance of the Company.

This includes reporting a multibillion-dollar statutory loss, driven by significant restructuring activity, leadership transition and the recognition of substantial non-cash balance sheet impairments.

We built up substantial fixed costs, we were slow to adapt to competitive pressures, our research and development efforts didn't deliver and some investments the Company made did not perform.

We recognise this, and the management team is acting with urgency to earn back the confidence of shareholders through results.

Strategic Priorities

The core markets we operate in remain attractive and our business remains resilient and delivers strong cashflows. Our strategy is to invest in the core of the plasma business with selective investment beyond that.

The industry fundamentals remain attractive. Plasma is a structurally stable therapeutic area, with durable demand and significant unmet patient need. CSL also maintains strength in influenza vaccines through the Seqirus business.

The Board is encouraged by the early positive results of measures implemented by the management team. We need to focus on stronger execution. We must adapt more rapidly as markets evolve and ensure our investments are based on strong foundations.

Leadership Transition

The search for the next CEO is well advanced. As Interim CEO, Mr Gordon Naylor has delivered a 90-day review, is actively positioning the business for the next phase of growth and will return to the Board once the new CEO has been appointed.

CSL's Board of Directors

At this year's AGM, Ms Carolyn Hewson AO will be seeking re-election to the Board of CSL as a Non-executive Director.

Ms Hewson joined the Board on 9 December 2019 and continues to make valuable contributions to the Board and the Board Committees drawing on her knowledge and insight into financial markets, risk management and investment management.

Ms Hewson is the Chair of the Corporate Governance and Nomination Committee and a member of both the Audit and Risk Management Committee and the Human Resources and Remuneration Committee. Ms Hewson has indicated her willingness to stand for re-election as a Director for a further period to oversee CEO, Chair and Board succession in her role as Chair of the Corporate Governance and Nomination Committee. This work is a priority for the Company and likely to be completed in the next 12 to 18 months. Once completed, it is Ms Hewson's intention to retire from the Board. You can read more about Ms Hewson on page 6. Ms Hewson is standing for re-election to the Board of CSL at the AGM.

The Board recommends Ms Hewson's re-election as a Non-executive Director.

Mr Gordon Naylor joined the Board on 1 December 2025 as a Non-executive Director and was subsequently appointed Interim Chief Executive Officer and Managing Director. Mr Naylor is standing for election as it is intended that he will remain on the Board of Directors and revert to a Non-executive Director once a new Chief Executive Officer has been appointed. You can read more about Mr Naylor on page 7. Mr Naylor is standing for election to the Board of CSL at the AGM.

The Board recommends Mr Naylor's election as an Executive Director.

Mr Costa Saroukos joined the Board as a Non-executive Director from 1 December 2025. He is a member of the Human Resources and Remuneration Committee and the Innovation and Development Committee. You can read more about Mr Saroukos on page 8. Mr Saroukos is standing for election to the Board of CSL at the AGM.

The Board recommends Mr Saroukos's election as a Non-executive Director.

Board Recommendations

The Board recommends that shareholders vote in favour of the resolutions in Items 2 and 3.

The Board acknowledges that FY2026 has been a particularly challenging year, and we thank you for your continued support of CSL. I encourage you to join us at the AGM and look forward to welcoming you either in person, or virtually.

Yours faithfully,

Brian McNamee AO
Chair, CSL Limited

Items of Business

1. Financial Statements and reports

To receive and consider the Financial Statements, the Sustainability Report, and the reports of the Directors and Auditor for the year ended 30 June 2026.

2. Re-election and election of Directors

To consider and, if thought fit, to pass the following resolutions each as an ordinary resolution:

a) *That Ms Carolyn Hewson AO, who retires as a Director in accordance with CSL's Constitution, and being eligible, be re-elected as a Non-executive Director.*

b) *That Mr Gordon Naylor, who retires as a Director in accordance with CSL's Constitution, and being eligible, be elected as an Executive Director.*

c) *That Mr Costa Saroukos, who retires as a Director in accordance with CSL's Constitution, and being eligible, be elected as a Non-executive Director.*

3. Adoption of the Remuneration Report

To consider and, if thought fit, to pass the following as a non-binding ordinary resolution:

That the Remuneration Report for the year ended 30 June 2026 as set out in the Directors' Report of the Annual Report be adopted.

Voting exclusion applicable to Item 3

CSL will disregard any votes cast on Item 3:

- by or on behalf of a person who is a member of CSL's Key Management Personnel (KMP) named in the Remuneration Report for the year ended 30 June 2026, and their closely related parties (regardless of the capacity in which the vote is cast); or
- as proxy by a person who is a member of the KMP on the date of the AGM and their closely related parties.

However, votes will not be disregarded if they are cast as proxy for a person entitled to vote on Item 3:

- in accordance with the directions on the proxy form; or
- by the person chairing the meeting in accordance with an express authorisation in the proxy form to exercise the proxy as the chair of the meeting decides, even though Item 3 is connected with the remuneration of CSL's KMP.

The chair of the meeting intends to vote all available proxies in favour of Item 3.

Explanatory Notes

The Explanatory Notes that follow form part of the Notice of Meeting and provide important information regarding the items of business to be considered at the AGM.

Item 1

Financial Statements and reports

The laws in Australia require Directors to lay the annual financial report (or statements), the Sustainability Report, and the reports of the Directors and the Auditor for the financial year ended 30 June 2026, before the AGM.

This item does not require a formal resolution to be put to the meeting. However, shareholders as a whole will be given a reasonable opportunity to submit questions about, or make comments on, the reports and the management of CSL. Shareholders will also be given a reasonable opportunity to submit questions to a representative of the Company's Auditor, Deloitte, in relation to the conduct of the audit (including the independence of the Auditor in relation to the conduct of the audit), the preparation and content of the Auditor's report, the accounting policies adopted by the Company in relation to the preparation of the Financial Statements, and the policies adopted by the Company in relation to the preparation of any sustainability reports that the Company is required to prepare.

+ READ MORE AT **INVESTORS.CSL.COM/INVESTORS/ANNUAL-REPORT**

Item 2

Re-election and election of Directors

In accordance with Rule 67(a) of CSL's Constitution, Ms Carolyn Hewson AO will retire at the conclusion of the AGM and, being eligible, submits herself for re-election.

Mr Gordon Naylor and Mr Costa Saroukos both joined the Board in December 2025 after completion of appropriate background checks. In accordance with Rule 65(c) of CSL's Constitution, they will retire at the end of the AGM and, being eligible, submit themselves for election.

Item 2(a)
Re-election of Director

Ms Carolyn Hewson AO
BEc (Hons), MA

In light of the skills and experience detailed above, the Board (with Ms Hewson abstaining) recommends that shareholders vote in favour of the re-election of Ms Hewson as a Non-executive Director of CSL.

Ms Hewson has been a Director of CSL since December 2019.

Ms Hewson is a former investment banker with over 35 years' experience in the finance sector. She was previously an Executive Director of Schroders Australia Limited and has extensive financial markets, risk management and investment management expertise. She has long-term non-executive experience in a number of sectors bringing a breadth of experience and insight on strategy, capital management, and portfolio optimisation through cycles, financial and non-financial risk, social value, organisational culture and the changing external environment. In 2009, Ms Hewson was made an Officer in the Order of Australia for her services to the broader community and to business.

Ms Hewson is currently a member of the Reserve Bank Monetary Policy Board.

Ms Hewson is also a former Director of numerous entities including Infrastructure SA, BHP Group, Stockland Group, BT Investment Management Limited, Westpac Banking Corporation, AGL Energy Limited, the Australian Gas Light Company, CSR Limited, AMP Limited, South Australian Water and the Economic Development Board of South Australia.

The Board has determined that Ms Hewson is an independent Director.

Item 2(b)
Election of Director

Mr Gordon Naylor
BE (Hons), Grad Dip (Computer Science), MBA, CPA, GAICD, FTSE

Mr Naylor is a seasoned global biotechnology executive with more than three decades of leadership experience across operations, finance, IT and advanced manufacturing. Beginning his career as an engineer, he joined CSL in the late 1980s and played a pivotal role in the Company's transformation from an Australian Government department into a global biotechnology leader.

In light of the skills and experience detailed above, the Board (with Mr Naylor abstaining) recommends that shareholders vote in favour of the election of Mr Naylor as a Non-independent Executive Director of CSL.

Over his 33-year tenure at CSL, Mr Naylor held a range of senior executive roles across multiple countries, including as Chief Financial Officer of CSL and, later, President of Seqirus, where he led the successful three-year turnaround that positioned the business as a global influenza vaccines leader. His contributions spanned the design and build of major manufacturing infrastructure, the global expansion of CSL Plasma, leadership of global supply chain and IT functions, and responsibility for several of the Company's most significant international acquisitions.

Following his long executive career, Mr Naylor was appointed to the CSL Board in December 2025, continuing his long association with the Company through strategic governance and leadership. Mr Naylor brings deep expertise in operational excellence, transformation and complex capital projects, and is recognised for applying engineering and analytical discipline to corporate leadership. He holds a Bachelor of Engineering (Hons), a Graduate Diploma in Computer Science, an MBA from Melbourne Business School, and is a graduate of the Australian Institute of Company Directors, a fellow of the Australian Academy of Technological Sciences and Engineering and a Certified Practising Accountant.

Mr Naylor is currently serving as Interim Chief Executive Officer and Managing Director and is standing for election to the Board of Directors.

It is intended that Mr Naylor will return to the Board of Directors (and revert to a Non-executive Director) once a permanent Chief Executive Officer has been appointed.

The Board considers Mr Naylor's election to be in the best interests of the Company and its shareholders.

The Board has determined that, since Mr Naylor is the Interim Chief Executive Officer and Managing Director of the Company, Mr Naylor is a Non-independent Executive Director.

Item 2(c)
Election of Director

Mr Costa Saroukos
BComm (Acc), CIA

Mr Saroukos is a finance professional with over 25 years' experience in the pharmaceutical sector. He was previously the Global Chief Financial Officer and a Board member for Takeda Pharmaceuticals, based in Tokyo. Before joining Takeda, Mr Saroukos held senior roles at Allergan Asia Ltd, including Vice President Finance Asia Pacific and Regional Chief Financial Officer for Greater China & Japan.

Mr Saroukos also spent more than 13 years with Merck & Co, where he took on increasingly senior executive roles in Switzerland, South Korea and Australia.

Mr Saroukos has extensive experience in audit, business development, financial planning and tax.

Mr Saroukos is also a member of the Australian Society of Certified Practising Accountants, the National Institute of Accountants and the American Institute of Internal Auditors.

The Board has determined that Mr Saroukos is an independent Director.

In light of the skills and experience detailed above, the Board (with Mr Saroukos abstaining) recommends that shareholders vote in favour of the election of Mr Saroukos as a Non-executive Director of CSL.

Item 3

Adoption of the Remuneration Report

Shareholders are asked to adopt the Company's Remuneration Report. The Remuneration Report is contained in the 2025/26 Annual Report and starts on page 61. You can obtain a copy of the 2025/26 Annual Report on CSL.com or by contacting CSL's share registry, Computershare Investor Services Pty Limited.

Shareholders as a whole will have a reasonable opportunity at the meeting to submit questions about or make comments on the Remuneration Report. Item 3 is required under Australian law and the vote on the adoption of the Remuneration Report is an advisory vote only and does not bind the Directors or the Company.

However, the Board will take the outcome of the vote into consideration when reviewing remuneration practices and policies of the Company for future years.

The Remuneration Report includes:

- an explanation of CSL's policies in relation to the nature and amount of the remuneration of the KMP;
- a description of the relationship between CSL's remuneration policies and CSL's performance; and
- remuneration details for the KMP and any associated performance conditions for the period ended 30 June 2026.

Voting restrictions apply in relation to this item and are described in the Items of Business on page 4.

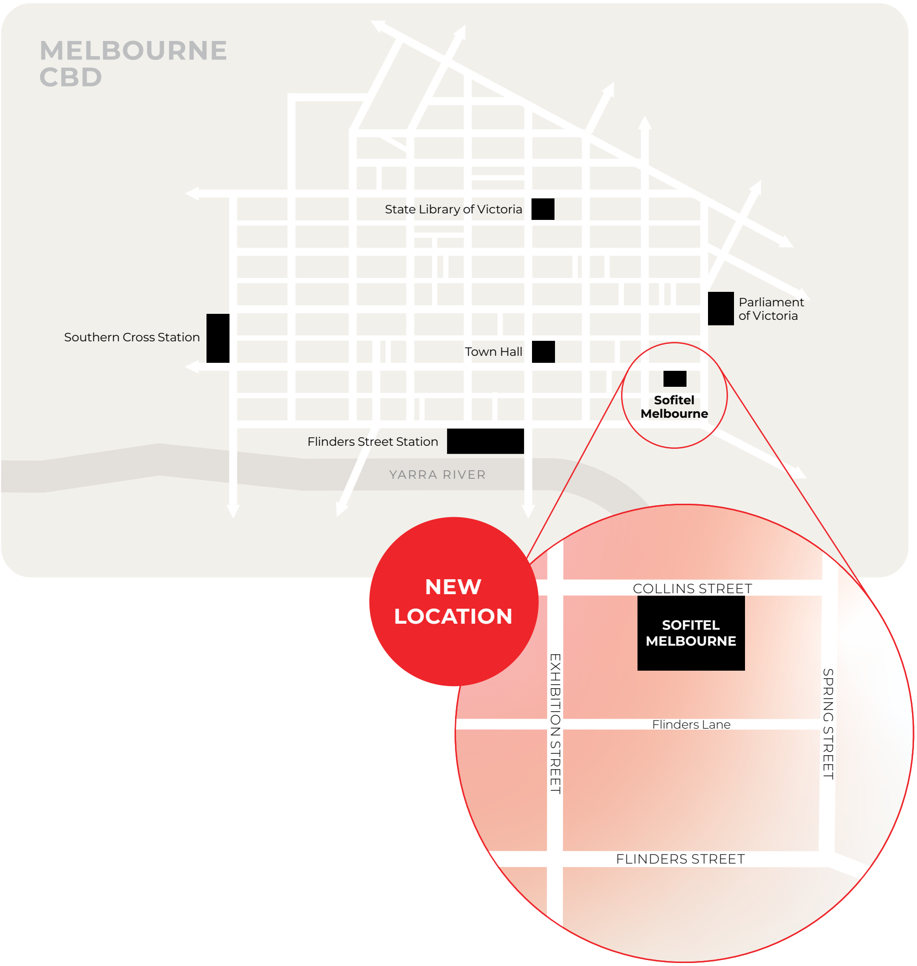
The Board recommends that shareholders vote in favour of adopting the Remuneration Report for the financial year ended 30 June 2026.

NEW LOCATION

How to participate in person

Shareholders are invited to attend the CSL AGM in person at the **Sofitel Melbourne on Collins**, 25 Collins St, Melbourne on Tuesday, 27 October 2026 at 10 a.m. (Melbourne time).

Please visit the Sofitel Melbourne on Collins website for more information on getting to the venue.


MELBOURNE CBD
State Library of Victoria
Parliament of Victoria
Southern Cross Station
Town Hall
Sofitel Melbourne
Flinders Street Station
YARRA RIVER
NEW LOCATION
COLLINS STREET
SOFITEL MELBOURNE
EXHIBITION STREET
SPRING STREET
Flinders Lane
FLINDERS STREET

Registrations will open at 9 a.m.

The health of CSL's shareholders, employees and other meeting attendees is of paramount importance. Please do not attend the AGM in person if you feel unwell. Other restrictions and precautionary measures may also be imposed on attendance if necessary, including limiting or refusing entry to visitors and other attendees.

All shareholders are encouraged to submit written questions in advance of the meeting and to lodge a directed proxy, even if they plan to attend the meeting in person.

If it becomes necessary or appropriate to make alternative arrangements for the meeting, shareholders will be given as much notice as possible and further information will be provided on CSL's website.

How to participate in the AGM online

You can participate online in real time using the Lumi online platform. This can be done from your computer, tablet or mobile device with an internet connection. You can access the online platform from your device by clicking here.

The platform will allow shareholders to view the meeting live, vote, submit questions and make comments (verbally and in writing) in real time. Please note, to participate and vote online you will need your security holder number and postcode and must register at least 15 minutes before the meeting commences.

The AGM will also be webcast on our website: CSL.com.

By participating in the meeting online you will be able to:

- vote between the commencement of the meeting and the closure of voting as announced by the chair of the meeting;
- hear the meeting discussion and view the live webcast; and
- submit and ask questions at the appropriate time while the meeting is in progress.

To participate in the AGM online, you can log in to the meeting from your computer or mobile device by clicking here.

Once you have entered https://meetings.lumiconnect.com/300-394-599-824 in your browser, you will need the following information to participate in the AGM in real time:

(a) Your username, which is your SRN/HIN. Proxyholders will need to contact Computershare on +61 3 9415 4024 at least one hour prior to the AGM to obtain log-in details.

(b) Your password, which is the postcode registered to your holding if you are an Australian shareholder. Overseas shareholders should refer to the AGM Online Meeting Guide for their password details.

Further information regarding participating in the AGM online, including browser requirements, is detailed in the AGM Online Meeting Guide available on CSL.com.

Technical difficulties

Technical difficulties may arise during the course of the AGM. The chair of the meeting has discretion as to whether and how the meeting should proceed in the event that a technical difficulty arises. In exercising their discretion, the chair of the meeting will have regard to the number of shareholders impacted and the extent to which participation in the business of the meeting is affected.

Proxy voting and proxyholder participation

CSL encourages shareholders to submit a proxy vote online ahead of the meeting, even if you are planning to attend in person or online. Proxy votes can be lodged at https://www.investorvote.com.au/Login.

Proxyholders may contact CSL's Share Registry, Computershare Investor Services Pty Limited, on +61 3 9415 4024 for further information.

Am I entitled to vote at the AGM?

To vote at the AGM you must be a registered holder of CSL shares as at 10 a.m. (Melbourne time) on Sunday, 25 October 2026. The number of shares you hold at that time determines your voting entitlement.

Restrictions apply on the eligibility of certain people to vote on particular items of business. CSL has set out the applicable voting exclusions for the relevant item of business immediately after the proposed resolution in this Notice of Meeting.

How will voting be conducted?

A poll will be called on each of the resolutions set out in this Notice of Meeting. A show of hands will not be conducted.

How do I register my attendance at the meeting venue on the day of the AGM?

You must register to vote at the AGM.

The registration desk will be open from 9 a.m. Melbourne time and you should arrive at least 30 minutes before the meeting commences to allow sufficient time for registration, security screening (including bag searches) and the cloaking of larger items. To make the registration process quicker, please bring your proxy form to the meeting so we can scan the personalised barcode to register your attendance.

How do I register my online attendance on the day of the AGM?

If shareholders and proxyholders wish to participate online, they must use the Lumi online platform. Online registration will open from 9 a.m. (Melbourne time) on Tuesday, 27 October 2026 and shareholders and proxyholders should login at least 15 minutes prior to the meeting. To make the registration process quicker, please have your SRN/HIN and registered postcode or country code ready.

Proxyholders will need to contact the call centre on +61 3 9415 4024 one hour before the meeting to obtain their login details.

When and how do I lodge a proxy?

A proxy appointment (and the power of attorney or other authority under which it is signed, if any) must be received by CSL's Share Registry, no later than 10 a.m. (Melbourne time) on Sunday, 25 October 2026. See information under 'I am entitled to vote but I can't attend the meeting in person or online – what should I do?' for further details related to appointing a proxy.

Shareholders who receive their Notice of Meeting and proxy form electronically will have received an email with a link to the Computershare site. You will need your SRN/HIN and your postcode to submit your proxy appointment.

Shareholders who receive hard copies of their Notice of Meeting will also receive a proxy form in the mail.

Proxies may be lodged in the following ways:

- **Online**: https://www.investorvote.com.au/Login and following the instructions set out on the website.
- **Mail**: CSL Share Registry
  Computershare Investor Services Pty Limited
  GPO Box 242
  Melbourne, Victoria 3001

You can arrange to receive shareholder information electronically by contacting Computershare on 1800 646 882 (within Australia) or +61 3 9415 4178 (outside Australia) or at www.investorcentre.com/au.

Intermediary custodian voting

For intermediary online subscribers only (custodians), please submit your voting intentions at www.intermediaryonline.com. If you have appointed a proxy to attend the meeting and you then also attend the meeting your proxy will not be revoked, unless you instruct Computershare that you would like to revoke your proxy prior to the meeting. In this case, your proxy will not be eligible to vote on those items of business.

I have a power of attorney from a shareholder – how do I vote?

An original or certified copy of the power of attorney under which you are authorised to attend and vote at the meeting must be provided to CSL's Share Registry prior to the AGM or brought to the meeting venue (unless you or the shareholder have previously lodged this paperwork with CSL's Share Registry).

I am a corporate shareholder – how can I participate and vote?

A body corporate that is a shareholder, or has been appointed proxy, may appoint an individual to act as its representative at the AGM. The appointment must comply with the requirements of section 250D of the *Corporations Act 2001* (Cth). Evidence of the appointment, including any authority under which it has been signed, must be provided to CSL's Share Registry prior to the AGM or brought to the meeting venue (unless it has previously been given to CSL or CSL's Share Registry).

I am a representative of a corporate shareholder – how can I participate and vote?

Please ensure the requirements of section 250D of the *Corporations Act 2001* (Cth) have been complied with and provide evidence of your appointment, including any authority under which it is signed, to CSL's Share Registry prior to the AGM or bring it to the meeting venue.

I am entitled to vote but I can't attend the meeting in person or online – what should I do?

Shareholders are entitled to appoint a proxy to attend and vote on their behalf. The proxy need not be a shareholder of CSL and may be an individual or a body corporate. See above for details on how to lodge a proxy.

More details are set out below to assist you with setting up your proxy vote properly.

How do I ensure I appoint a valid proxy?

If you are entitled to attend and vote at the meeting, you may appoint a proxy, and up to two proxies where you are entitled to cast two or more votes.

Each proxy will have the right to vote on a poll and to speak at the meeting.

Where two proxies are appointed, you may specify the proportion or number of votes that each proxy may exercise. If you appoint two proxies and do not specify the proportion, each proxy may exercise half your votes. Fractions of votes are disregarded.

If you wish to indicate how your proxy should vote, please mark the appropriate boxes on the proxy form. If you do not direct a proxy on how to vote on an item of business or should any resolution other than those specified in this Notice of Meeting be proposed at the meeting, your proxy may vote or abstain from voting on that resolution as they see fit (subject to any applicable voting exclusions).

If you instruct your proxy to abstain from voting on an item of business, they are directed to not vote on a poll, and the shares the subject of the proxy appointment, are not counted in calculating the required majority.

If you submit your proxy form but do not nominate the identity of your proxy, then CSL will deem the chair of the meeting as your proxy to vote on your behalf.

If you submit your proxy form with a direction on how to vote and your nominated proxy does not participate in the meeting or does not vote on the resolution in accordance with your directions, the chair of the meeting will act in place of your nominated proxy and vote in accordance with your instructions (subject to any voting restrictions).

What if my proxy is a KMP of CSL or a closely related party of a KMP?

You can appoint a member of CSL's KMP (which includes each of the Directors and the Executive KMP) and their closely related parties (such as close family members and any controlled companies) as your proxy. However, unless the chair of the meeting is your proxy, members of CSL's KMP and their closely related parties will not be able to vote as proxy on Item 3 unless you direct them how to vote by marking the voting box on the proxy form for that item. The chair of the meeting may vote any undirected proxies as he decides, even though Item 3 is connected with KMP remuneration.

Can I appoint the chair of the meeting as my proxy?

Yes, you can appoint the chair of the meeting as your proxy.

If you appoint the chair of the meeting as your proxy, or the chair of the meeting is appointed as your proxy by default, and you do not mark the voting boxes on the proxy form for Item 3, by completing and submitting the proxy form you are expressly authorising the chair of the meeting to exercise your proxy as he sees fit in relation to that resolution even though Item 3 is connected with the remuneration of CSL's KMP.

The chair of the meeting intends to vote all available proxies in favour of each Item.

Can I ask questions at the meeting?

Shareholders may ask questions at the meeting, whether they attend in person or participate online. To ask a question online during the AGM (verbally or in writing), shareholders must use the Lumi online platform. A reasonable opportunity will be given to shareholders as a whole at the AGM to ask questions about, or make comments on, all items of business and the management of CSL.

You are encouraged to submit written questions relating to CSL and the business of the AGM in advance of the meeting. Shareholders may also submit questions to CSL's Auditor in advance of the meeting on the content of the Auditor's report or the conduct of its audit of CSL's Financial Report or Sustainability Report for the year ended 30 June 2026. The Auditor is not obliged to provide written answers.

Shareholders can submit their questions in advance of the meeting at www.investorvote.com.au.

Questions must be received by no later than 5 p.m. (Melbourne time) on Tuesday, 20 October 2026.

The chair of the meeting will endeavour to address the more frequently raised themes during the course of the meeting. However, there may not be sufficient time available at the meeting to address all of the questions raised. Please note that individual responses will not be sent to shareholders.

CSL produces a range of publications that can be viewed or downloaded at CSL.com. You can elect to receive a paper copy of the Annual Report by contacting CSL's Share Registry.

CSL.com

CSL Limited ABN 99 051 588 348

CSL LIMITED
ABN 99 051 588 348

Need assistance?

Phone:
1800 646 882 (within Australia)
+61 3 9415 4178 (outside Australia)

Online:
www.investorcentre.com/contact

CSL

MR SAM SAMPLE
FLAT 123
123 SAMPLE STREET
THE SAMPLE HILL
SAMPLE ESTATE
SAMPLEVILLE VIC 3030

CSL Limited Annual General Meeting

The CSL Limited (the **Company**) Annual General Meeting will be held on Tuesday, 27 October 2026 at 10 a.m. (Melbourne time). You are encouraged to participate in the meeting using the following options:

MAKE YOUR VOTE COUNT

To lodge a proxy, access the Notice of Meeting and other meeting documentation visit www.investorvote.com.au and use the below information:

Control Number: 999999

SRN/HIN: I9999999999

PIN: 99999

For Intermediary Online subscribers (custodians) go to www.intermediaryonline.com

For your proxy appointment to be effective it must be received by 10 a.m. (Melbourne time) on Sunday, 25 October 2026.

ATTENDING THE MEETING VIRTUALLY

To watch the webcast, ask questions and vote on the day of the meeting, please visit https://meetings.lumiconnect.com/xxx-xxx-xxx-xxx

For instructions refer to the online user guide which can be located at https://investors.csl.com/investors/shareholder-information/agm

ATTENDING THE MEETING IN PERSON

The meeting will be held at the Sofitel Melbourne on Collins, 25 Collins St, Melbourne VIC 3000.

You may elect to receive meeting-related documents, or request a particular one, in electronic or physical form and may elect not to receive annual reports. To do so, contact Computershare.

CSL LIMITED
ABN 99 051 588 348

CSL

MR SAM SAMPLE
FLAT 123
123 SAMPLE STREET
THE SAMPLE HILL
SAMPLE ESTATE
SAMPLEVILLE VIC 3030

Need assistance?

Phone:
1800 646 882 (within Australia)
+61 3 9415 4178 (outside Australia)

Online:
www.investorcentre.com/contact

YOUR VOTE IS IMPORTANT

For your proxy appointment to be effective it must be received by **10 a.m. (Melbourne time) on Sunday, 25 October 2026.**

Proxy Form

How to Vote on Items of Business

All your securities will be voted in accordance with your directions.

APPOINTMENT OF PROXY

Voting 100% of your holding: Direct your proxy how to vote by marking one of the boxes opposite each item of business. If you do not mark a box your proxy may vote or abstain as they choose (to the extent permitted by law). If you mark more than one box on an item your vote will be invalid on that item.

Voting a portion of your holding: Indicate a portion of your voting rights by inserting the percentage or number of securities you wish to vote in the For, Against or Abstain box or boxes. The sum of the votes cast must not exceed your voting entitlement or 100%.

Appointing a second proxy: You are entitled to appoint up to two proxies to attend the meeting and vote on a poll. If you appoint two proxies you must specify the percentage of votes or number of securities for each proxy, otherwise each proxy may exercise half of the votes. When appointing a second proxy write both names and the percentage of votes or number of securities for each in Step 1 overleaf.

A proxy need not be a securityholder of the Company.

SIGNING INSTRUCTIONS FOR POSTAL FORMS

Individual: Where the holding is in one name, the securityholder must sign.

Joint Holding: Where the holding is in more than one name, all of the securityholders should sign.

Power of Attorney: If you have not already lodged the Power of Attorney with the registry, please attach a certified photocopy of the Power of Attorney to this form when you return it.

Companies: Where the company has a Sole Director who is also the Sole Company Secretary, this form must be signed by that person. If the company (pursuant to section 204A of the Corporations Act 2001) does not have a Company Secretary, a Sole Director can also sign alone. Otherwise this form must be signed by a Director jointly with either another Director or a Company Secretary. Please sign in the appropriate place to indicate the office held. Delete titles as applicable.

PARTICIPATING IN THE MEETING

Corporate Representative
If a representative of a corporate securityholder or proxy is to participate in the meeting you will need to provide the appropriate "Appointment of Corporate Representative". A form may be obtained from Computershare or online at www.investorcentre.com/au and select "Printable Forms".

Proxy Revocation
If you have appointed a proxy to attend the Meeting and then you also attend the Meeting your proxy will not be revoked, unless you instruct Computershare that you would like to revoke the proxy. In this case, your proxy will not be eligible to vote on those items of business.

Lodge your Proxy Form:

XX

Online:

Lodge your vote online at www.investorvote.com.au using your secure access information or use your mobile device to scan the personalised QR code.

Your secure access information is

Control Number: 999999

SRN/HIN: I9999999999

PIN: 99999

For Intermediary Online subscribers (custodians) go to www.intermediaryonline.com

By Mail:

Computershare Investor Services Pty Limited
GPO Box 242
Melbourne VIC 3001
Australia

By Fax:

1800 783 447 within Australia or
+61 3 9473 2555 outside Australia

PLEASE NOTE: For security reasons it is important that you keep your SRN/HIN confidential.

You may elect to receive meeting-related documents, or request a particular one, in electronic or physical form and may elect not to receive annual reports. To do so, contact Computershare.

MR SAM SAMPLE
FLAT 123
123 SAMPLE STREET
THE SAMPLE HILL
SAMPLE ESTATE
SAMPLEVILLE VIC 3030

☐ **Change of address.** If incorrect, mark this box and make the correction in the space to the left. Securityholders sponsored by a broker (reference number commences with '**X**') should advise your broker of any changes.

I 9999999999 IND

Proxy Form

Please mark ☒ to indicate your directions

Step 1 Appoint a Proxy to Vote on Your Behalf

XX

I/We being a member/s of CSL Limited hereby appoint

☐ **the Chairman of the Meeting** **OR** ______________________

PLEASE NOTE: Leave this box blank if you have selected the Chairman of the Meeting. Do not insert your own name(s).

or failing the individual or body corporate named, or if no individual or body corporate is named, the Chairman of the Meeting, as my/our proxy to act generally at the meeting on my/our behalf and to vote in accordance with the following directions (or if no directions have been given, and to the extent permitted by law, as the proxy sees fit) at the Annual General Meeting of CSL Limited to be held at the Sofitel Melbourne on Collins, 25 Collins St, Melbourne VIC 3000 and online on Tuesday, 27 October 2026 at 10 a.m. (Melbourne time) and at any adjournment or postponement of that meeting.

Chairman authorised to exercise undirected proxies on remuneration related resolutions: Where I/we have appointed the Chairman of the Meeting as my/our proxy (or the Chairman becomes my/our proxy by default), I/we expressly authorise the Chairman to exercise my/our proxy on Item 3 (except where I/we have indicated a different voting intention in step 2) even though Item 3 is connected directly or indirectly with the remuneration of a member of key management personnel, which includes the Chairman.

Important Note: If the Chairman of the Meeting is (or becomes) your proxy you can direct the Chairman to vote for or against or abstain from voting on Item 3 by marking the appropriate box in step 2.

Step 2 Items of Business

PLEASE NOTE: If you mark the **Abstain** box for an item, you are directing your proxy not to vote on your behalf on a poll and your votes will not be counted in computing the required majority.

		For	Against	Abstain
Item 2a	Re-election of Director - Ms Carolyn Hewson AO	☐	☐	☐
Item 2b	Election of Director - Mr Gordon Naylor	☐	☐	☐
Item 2c	Election of Director - Mr Costa Saroukos	☐	☐	☐
Item 3	Adoption of the Remuneration Report	☐	☐	☐

The Chairman of the Meeting intends to vote undirected proxies in favour of each item of business. In exceptional circumstances, the Chairman of the meeting may change his/her voting intention on any resolution, in which case an ASX announcement will be made.

Step 3 Signature of Securityholder(s)

This section must be completed.

Individual or Securityholder 1	Securityholder 2	Securityholder 3	
			/ /
Sole Director & Sole Company Secretary	Director	Director/Company Secretary	Date

Update your communication details *(Optional)*

Mobile Number	Email Address

By providing your email address, you consent to receive future Notice of Meeting & Proxy communications electronically

Online Meeting Guide

CSL Limited AGM

27 October 2026, 10:00 AEDT

Scan to join the meeting

Attending the meeting virtually

Those attending online will be able to view a live webcast of the meeting. Shareholders and Proxyholders can ask questions and submit votes in real time.

To participate online, visit meetings.lumiconnect.com/300-394-599-824 on your smartphone, tablet or computer.

You will need the latest versions of Chrome, Safari, Edge or Firefox. Please ensure your browser is compatible.

To log in, you may require the following information:

Meeting ID: 300-394-599-824

Australian residents

SRN / HIN
(on your proxy form)

Postcode
(postcode of your registered address)

Overseas residents

SRN / HIN
(on your proxy form)

Country Code
(three-character country code)
e.g. New Zealand - **NZL**; United Kingdom - **GBR**; United States of America - **USA**; Canada - **CAN**

A full list of country codes can be found at the end of this guide.

Appointed Proxies

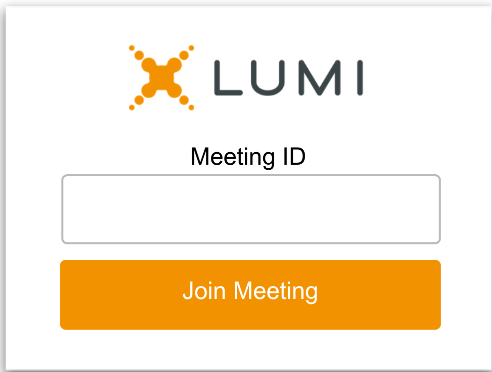
To receive your unique username and password, please contact Computershare on +61 3 9415 4024.

Guests

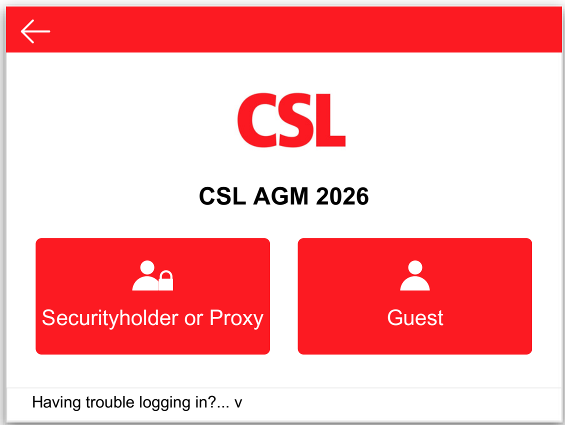
To register as a guest, you will need to enter your name and email address.

Registering for the meeting

1 To participate in the meeting, follow the direct link at the top of the page. Alternatively, visit **meetings.lumiconnect.com** and enter the unique 12-digit Meeting ID, provided above.



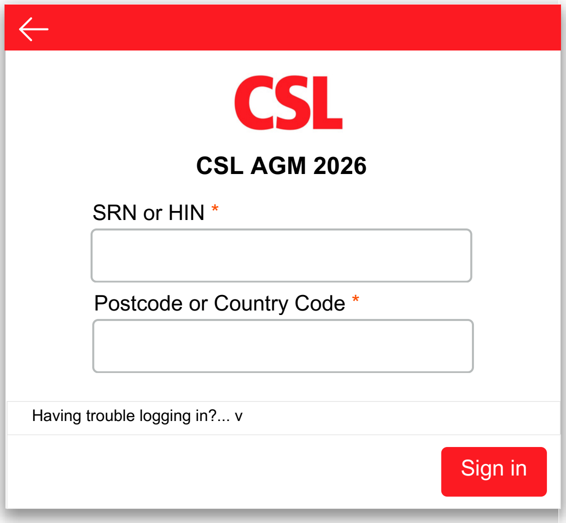
2 To proceed into the meeting, you will need to read and accept the Terms and Conditions and select if you are a Securityholder/Proxy or a Guest. Note that only Securityholders and Proxies can vote and ask questions in the meeting.



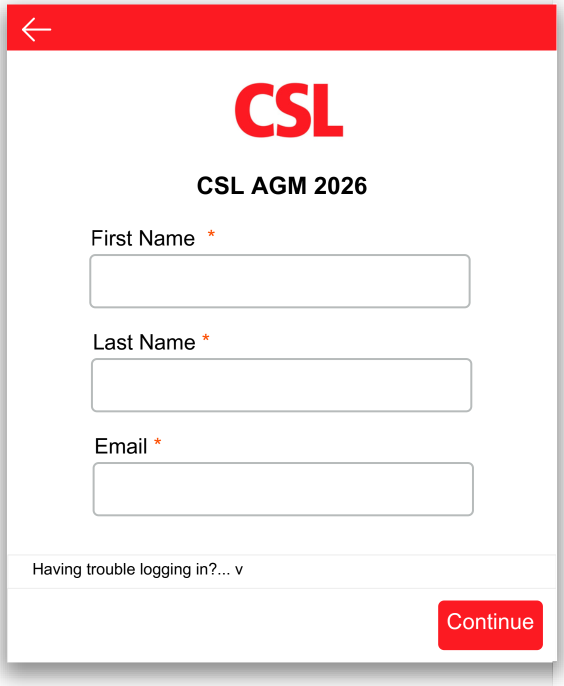
3

To register as a Shareholder, enter your SRN or HIN and Postcode or Country Code and press Sign in.

To register as a Proxyholder, you will need your username and password as provided by Computershare. In the 'SRN or HIN' field enter your username and in the 'Postcode or Country Code' field enter your password and press Sign in.



To register as a Guest, enter your name and other requested details and press Continue.



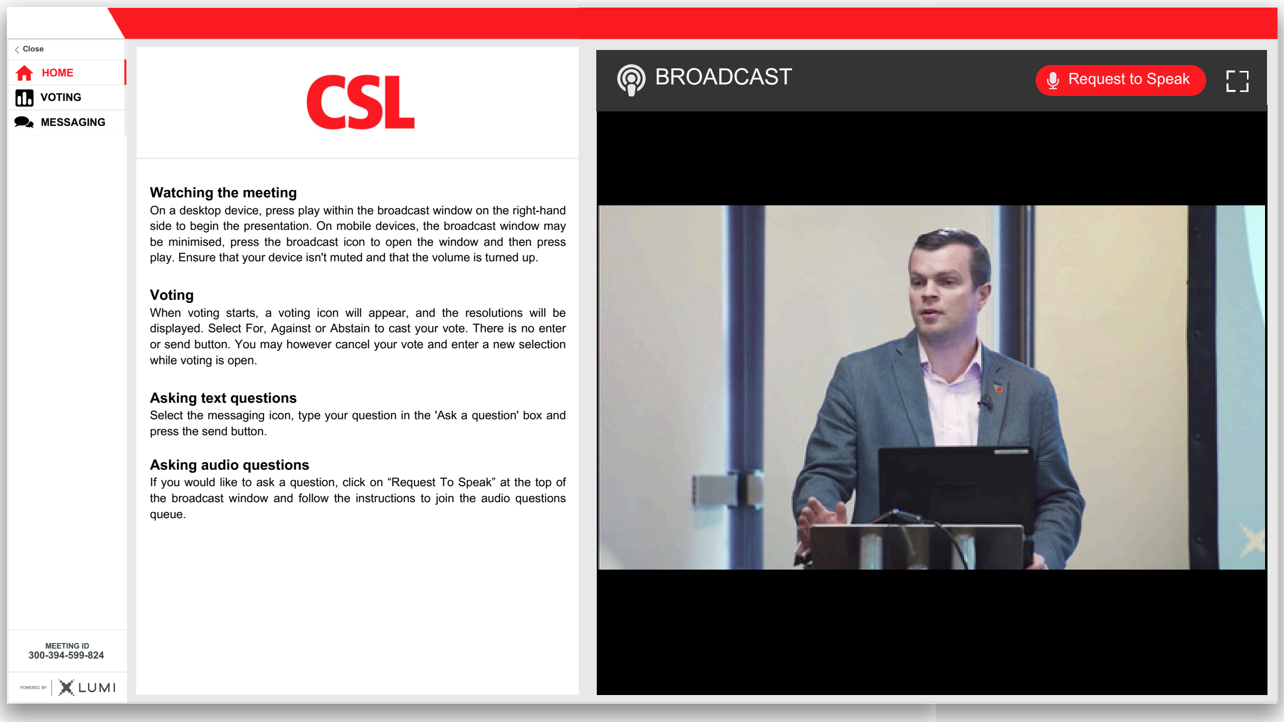
Watching the meeting

4

On a desktop/laptop device, you will see the home tab on the left, which displays the meeting title and instructions. The webcast will appear automatically on the right. Press play and ensure your device is not muted.

You can watch the webcast full screen, by selecting the full screen icon.

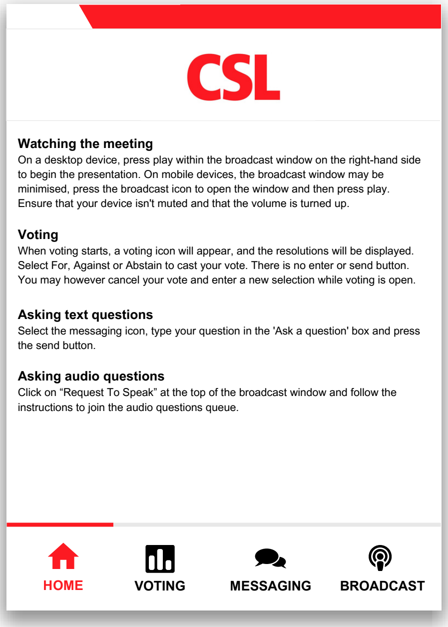
To reduce the webcast to its original size, select the minimise icon.

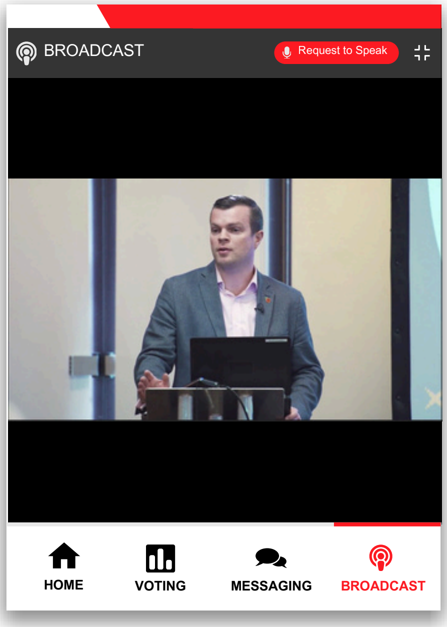


5 On a mobile device, select the Broadcast icon at the bottom of the screen to open the webcast. Press play and ensure your device is not muted.

During the meeting, mobile users can minimise the webcast at any time by selecting one of the other icons in the menu bar.

You will still be able to hear the meeting while the broadcast is minimised. Selecting the Broadcast icon again will reopen the webcast.



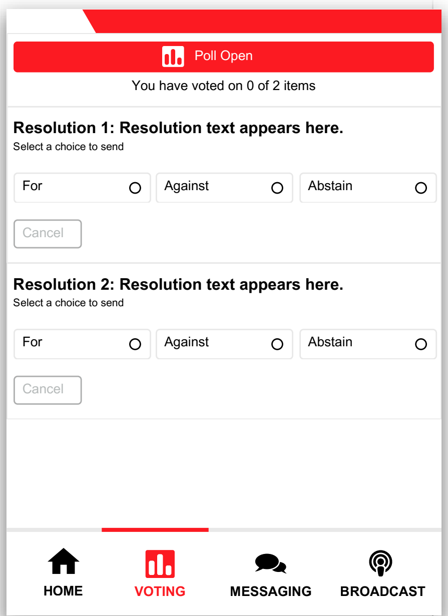


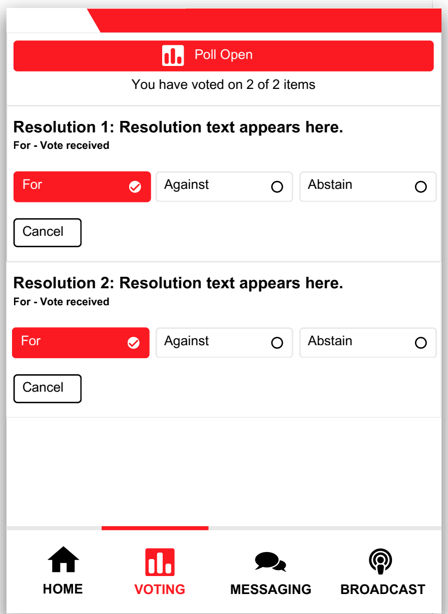
Voting

6 When the Chair declares the poll open:

- A voting icon will appear on screen and the meeting resolutions will be displayed.
- To vote, select one of the voting options. Your response will be highlighted.
- To change your vote, simply select a different option to override.

There is no need to press a submit or send button. Your vote is automatically counted. Votes may be changed up to the time the Chair closes the poll.

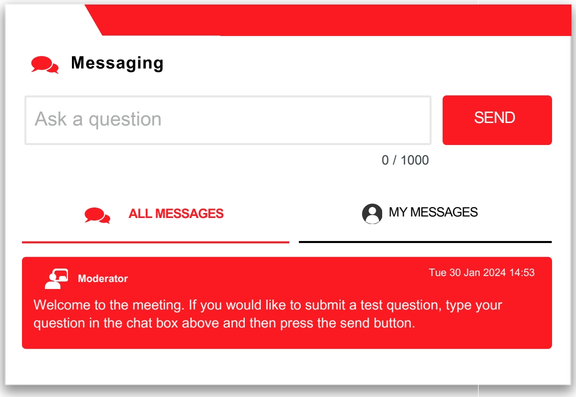




Text Questions

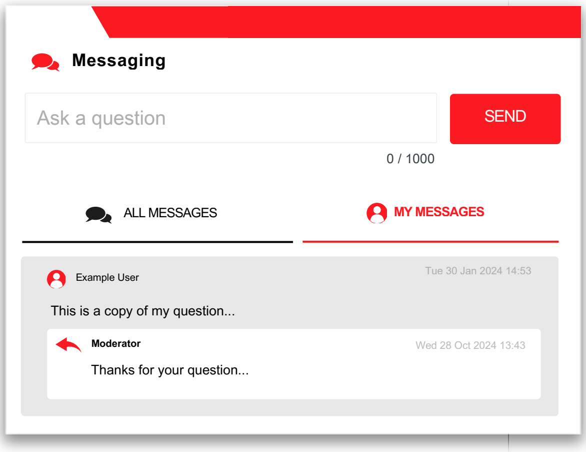
7 To ask a written question, tap on the messaging icon, type your question in the box at the top of the screen and press the send button SEND.

Confirmation that your message has been received will appear.



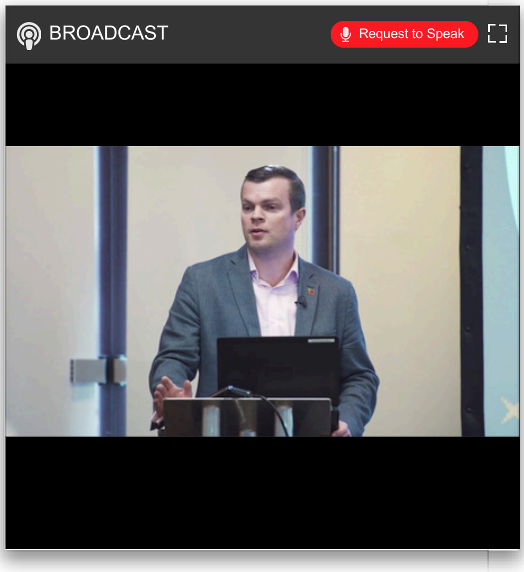
8 Questions sent via the Lumi platform may be moderated before being sent to the Chair. This is to avoid repetition and remove any inappropriate language.

A copy of your sent questions, along with any written responses, can be viewed by selecting "MY MESSAGES".



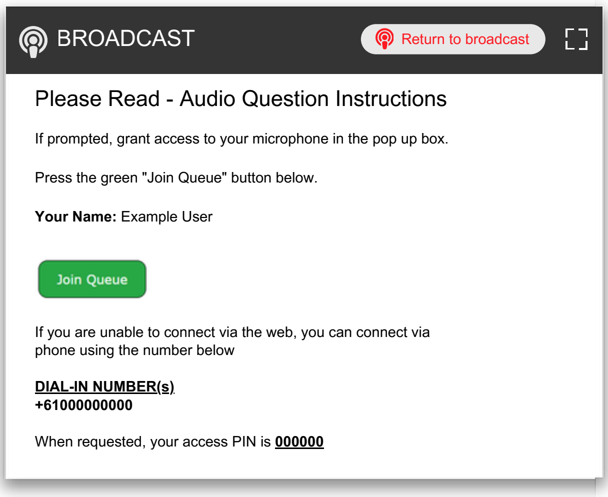
Audio Questions

9 If you would like to ask a verbal question, click the 'Request to Speak' button at the top right corner of the broadcast window.



10 The audio questions interface will now display. Confirm your details, click 'Submit Request' and follow the instructions on screen to connect.

You will hear the meeting while you wait to ask your question.



Country Codes - Computershare

For overseas shareholders, select your country code from the list below and enter it into the password field.

ABW	Aruba
AFG	Afghanistan
AGO	Angola
AIA	Anguilla
ALA	Aland Islands
ALB	Albania
AND	Andorra
ANT	Netherlands Antilles
ARE	United Arab Emirates
ARG	Argentina
ARM	Armenia
ASM	American Samoa
ATA	Antarctica
ATF	French Southern
ATG	Antigua & Barbuda
AUS	Australia
AUT	Austria
AZE	Azerbaijan
BDI	Burundi
BEL	Belgium
BEN	Benin
BFA	Burkina Faso
BGD	Bangladesh
BGR	Bulgaria
BHR	Bahrain
BHS	Bahamas
BIH	Bosnia & Herzegovina
BLM	St Barthelemy
BLR	Belarus
BLZ	Belize
BMU	Bermuda
BOL	Bolivia
BRA	Brazil
BRB	Barbados
BRN	Brunei Darussalam
BTN	Bhutan
BUR	Burma
BVT	Bouvet Island
BWA	Botswana
CAF	Central African Republic
CAN	Canada
CCK	Cocos (Keeling) Islands
CHE	Switzerland
CHL	Chile
CHN	China
CIV	Cote D'ivoire
CMR	Cameroon
COD	Democratic Republic of Congo
COK	Cook Islands
COL	Colombia
COM	Comoros
CPV	Cape Verde
CRI	Costa Rica
CUB	Cuba
CYM	Cayman Islands
CYP	Cyprus
CXR	Christmas Island
CZE	Czech Republic
DEU	Germany
DJI	Djibouti
DMA	Dominica
DNK	Denmark
DOM	Dominican Republic
DZA	Algeria
ECU	Ecuador
EGY	Egypt
ERI	Eritrea
ESH	Western Sahara
ESP	Spain
EST	Estonia
ETH	Ethiopia
FIN	Finland
FJI	Fiji
FLK	Falkland Islands (Malvinas)
FRA	France
FRO	Faroe Islands
FSM	Micronesia
GAB	Gabon
GBR	United Kingdom
GEO	Georgia
GGY	Guernsey
GHA	Ghana
GIB	Gibraltar
GIN	Guinea
GLP	Guadeloupe
GMB	Gambia
GNB	Guinea-Bissau
GNQ	Equatorial Guinea
GRC	Greece
GRD	Grenada
GRL	Greenland
GTM	Guatemala
GUF	French Guiana
GUM	Guam
GUY	Guyana
HKG	Hong Kong
HMD	Heard & McDonald Islands
HND	Honduras
HRV	Croatia
HTI	Haiti
HUN	Hungary
IDN	Indonesia
IMN	Isle Of Man
IND	India
IOT	British Indian Ocean Territory
IRL	Ireland
IRN	Iran Islamic Republic of
IRQ	Iraq
ISL	Iceland
ISM	British Isles
ISR	Israel
ITA	Italy
JAM	Jamaica
JEY	Jersey
JOR	Jordan
JPN	Japan
KAZ	Kazakhstan
KEN	Kenya
KGZ	Kyrgyzstan
KHM	Cambodia
KIR	Kiribati
KNA	St Kitts And Nevis
KOR	South Korea
KWT	Kuwait
LAO	Lao Pdr
LBN	Lebanon
LBR	Liberia
LBY	Libyan Arab Jamahiriya
LCA	St Lucia
LIE	Liechtenstein
LKA	Sri Lanka
LSO	Kingdom of Lesotho
LTU	Lithuania
LUX	Luxembourg
LVA	Latvia
MAC	Macao
MAF	St Martin
MAR	Morocco
MCO	Monaco
MDA	Republic Of Moldova
MDG	Madagascar
MDV	Maldives
MEX	Mexico
MHL	Marshall Islands
MKD	Macedonia Former Yugoslav Rep
MLI	Mali
MLT	Malta
MMR	Myanmar
MNE	Montenegro
MNG	Mongolia
MNP	Northern Mariana Islands
MOZ	Mozambique
MRT	Mauritania
MSR	Montserra
MTQ	Martinique
MUS	Mauritius
MWI	Malawi
MYS	Malaysia
MYT	Mayotte
NAM	Namibia
NCL	New Caledonia
NER	Niger
NFK	Norfolk Island
NGA	Nigeri
NIC	Nicaragua
NIU	Niue
NLD	Netherlands
NOR	Norway
NPL	Nepal
NRU	Nauru
NZL	New Zealand
OMN	Oman
PAK	Pakistan
PAN	Panama
PCN	Pitcairn Islands
PER	Peru
PHL	Philippines
PLW	Palau
PNG	Papua New Guinea
POL	Poland
PRI	Puerto Rico
PRK	North Korea
PRT	Portugal
PRY	Paraguay
PSE	Palestinian Territory
PYF	French Polynesia
QAT	Qatar
REU	Reunion
ROU	Romania Federation
RUS	Russia
RWA	Rwanda
SAU	Saudi Arabia
SDN	Sudan
SEN	Senegal
SGP	Singapore
SGS	Sth Georgia & Sandwich Isl
SHN	St Helena
SJM	Svalbard & Jan Mayen
SLB	Soloman Islands
SCG	Serbia & Outlying
SLE	Sierra Leone
SLV	El Salvador
SMR	San Marino
SOM	Somalia
SPM	St Pierre and Miqueion
SRB	Serbia
STP	Sao Tome and Principle
SUR	Suriname
SVK	Slovakia
SVN	Slovenia
SWE	Sweden
SWZ	Swaziland
SYC	Seychelles
SYR	Syrian Arab Republic
TCA	Turks & Caicos
TCD	Chad
TGO	Congo
THA	Thailand
TJK	Tajikistan
TKL	Tokelau
TKM	Turkmenistan
TLS	East Timor Republic
TMP	East Timor
TON	Tonga
TTO	Trinidad & Tobago
TUN	Tunisia
TUR	Turkey
TUV	Tuvalu
TWN	Taiwan
TZA	Tanzania
UGA	Uganda
UKR	Ukraine
UMI	United States Minor Outlying
URY	Uruguay
USA	United States of America
UZE	Uzbekistan
VNM	Vietnam
VUT	Vanuatu
WLF	Wallis & Fortuna
WSM	Samoa
YEM	Yemen
YMD	Yemen Democratic
YUG	Yugoslavia Socialist Fed Rep
ZAF	South Africa
ZAR	Zaire
ZMB	Zambia
ZIM	Zimbabwe

Need help? If you require any help using this system prior to or during the meeting, please call +61 2 8075 0100 so we can assist you.