

Mobilisation commences at WA's largest solar-battery project

Frontier Energy Limited (ASX: FHE) (Frontier or the Company) is pleased to announce that mobilisation to site has commenced, which marks the transition from several years of development to the construction phase of Stage One at the Company's Waroona Renewable Energy Project in Western Australia (**Waroona Project**).

Stage One of the Waroona Project comprises a 132MW solar facility, paired with an 81.5MW / 6.9-hour battery energy storage system (**Stage One**).

HIGHLIGHTS

- **Frontier and Monford Group, the EPC contractor for Stage One, have mobilised to site, commencing two years of development at the Waroona Project**
- **The mobilisation program includes establishment of the construction laydown area, installation of construction facilities, site preparation, clearing, earthworks and drainage works**
- **The mobilisation program will be followed by the commencement of major construction activities, including detailed earth works for internal access tracks in October and solar array piling commencing in December, before the first trackers and solar panels are installed in February 2027**
 - *During the construction period, up to 200 personnel will be at site*
 - *Personnel are engaged on a drive in drive out basis, with construction taking place 7 days per week*
- **The Company has finalised its Owner's Team, which is highly experienced in the delivery of renewable energy projects across both WA and Australia**
 - *The Owner's Team provides direct oversight of EPC workstreams, safety, environmental compliance and commissioning activities, ensuring Stage One is executed in accordance with Frontier's technical, commercial and governance requirements*

Frontier Executive Chairman Jamie Cullen commented: "After extensive pre-development work, mobilisation to site of our Owner's Team and Monford, our EPC contractor, is a significant milestone for the Waroona project, with site works having now commenced.

"Monford has been an important partner throughout the pre-development of Waroona, and the strong working relationship established through the early contractor involvement process has provided a sound foundation for delivery.

"We look forward to providing regular updates through the construction phase as we progress towards delivering one of Western Australia's most significant new renewable energy generation and battery storage projects."

Mobilisation to Waroona Project

Frontier and Monford, the EPC contractor for Stage One, have mobilised to site, marking the commencement of continuous and on-going work at the Waroona Project over the next two years.



Image 1: Frontier and Monford personnel at site, with the Landwehr terminal in the background

The mobilisation phase, which includes early works prior to the commencement of major construction works later in the year will involve several workstreams:

- **Site establishment and mobilisation** – mobilisation of personnel, plant and equipment, establishment of site offices, amenities, communications systems and temporary construction facilities required to support execution;
- **Construction preparation works** – site surveys, establishment of access roads, laydown areas, security infrastructure and other enabling works necessary to support efficient delivery;
- **Safety and environmental readiness** – undertaking workforce inductions and implementation of safety and environmental management plans; and
- **Contractor and supply chain coordination** – integration of key contractors, suppliers and project stakeholders into the project delivery framework, with construction schedules, logistics plans and reporting systems finalised ahead of major works.

Major construction works will begin later this year and will include field piling for installation of the single access tracking system, which is scheduled to start in late 2026, before moving on

to installation of the photovoltaic modules and construction of the solar facility balance of plant, which is scheduled to commence in early 2027.

With site works now under way, construction will be ongoing seven days a week. The number of personnel at site will increase progressively, peaking at approximately 200 people during 1H2027.



Image 2: Location of Stage One and proximity to the Landwehr Terminal

Highly experienced Owner's Team assembled for development

To support and manage development of Stage One, Frontier has engaged an Owner's Team that comprises a group of highly experienced industry professionals.

Lee Illingworth – Chief Operating Officer

Lee Illingworth is an experienced energy and infrastructure executive with more than 25 years' experience in the development, delivery and operation of major capital projects across renewable energy, power generation and mining services. He has held senior executive and project leadership roles, including with Pacific Energy Ltd and Mineral Resources Ltd, spanning renewable-energy development, hybrid power generation, EPC and EPCM project delivery, and build-own-operate energy solutions. His experience includes project development, statutory approvals, stakeholder and landholder engagement, commercial and contract management, risk governance, project controls, procurement and safety leadership.

Lee's project experience includes the 260 MWdc Glenellen Solar Farm in New South Wales; the Build Own Operate Esperance Energy Solution, comprising a 22 MW gas power station, 5.6 MW battery energy storage system, 9 MW of wind generation and a 4 MW solar farm; the

Coburn, Abra and Thunderbird hybrid power projects; the 184 MW FMG Solomon Mine power station; the Wodgina Lithium Mine 64 MW gas power station and associated 90 km gas pipeline lateral.

Brian Rafferty – Construction Manager

Brian's project experience includes the 128 MW Cunderdin Solar Farm and 55 MW / 220 MWh grid-connected battery storage system; the 260 MW Glenellen Solar Farm; 96 MW Bundaberg Solar Farm; 65 MWdc Port Hedland Solar Farm, Lightsource bp's 200 MW Wellington Solar Farm; the 132 MW Nevertire Solar Farm and multiple other renewable energy projects. He has extensive experience in construction management, contractor coordination, program delivery, health, safety and environment, quality assurance, risk management and stakeholder engagement. As Construction Manager, Brian will oversee site delivery, construction interfaces, contractor performance and project execution to support the safe, efficient and timely delivery of the Project.

Jon Lloyd – Safety Manager

Jon is an experienced health, safety and environment professional with energy-sector experience, including previous service as Safety Manager for Pacific Energy. He has supported the implementation and assurance of health, safety and environmental management systems across complex construction, operational and remote-site project environments, with particular experience in contractor safety assurance, critical-risk management, site mobilisation, incident prevention and the development of proactive safety cultures.

Jon's energy-project experience includes Northern Star Resources' 34 MW Carosue Hybrid Power System, incorporating gas and solar generation; Fortescue's 165 MW low-emissions gas-fired Solomon Power Station, together with the associated 16 MW Solomon Battery Energy Storage System; the CSIRO hydrogen refueller at its Clayton campus in Melbourne; and Westgold Resources' 29.7 MW Bluebird Hybrid Power System, incorporating solar, battery storage and gas generation. As Health and Safety Manager, Jon will provide leadership across project HSE systems, contractor and site assurance, critical-control verification, risk management and safety performance to support safe and compliant project delivery.

Stephen Morgan – Community, Environment and Cultural Heritage Consultant

Stephen has extensive experience in managing operations, environment and cultural heritage for companies operating in the resources sector. Over the past two years, Stephen has engaged closely with indigenous groups, in particular, Gnaala Karla Booja Aboriginal Corporation and worked with the Shire of Waroona and regulators to obtain the required development and environmental approvals for Stage One.

Aurecon

Frontier has engaged Aurecon as the Owner's Engineer for the Stage One development. Aurecon will provide independent technical and project-delivery support to Frontier, including review of the EPC contractor design, monitoring of quality and technical compliance. Aurecon brings established Owner's Engineer experience across utility-scale renewable-energy projects, including solar generation developments in Australia. The engagement provides access to subject matter specialists and will strengthen Frontier's

technical assurance framework and support the safe, timely and compliant delivery of Stage One.

Authorised for release by Frontier Energy's Board of Directors.

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Frontier Energy Limited (ASX: FHE) is an Australian renewable energy development company focused on building large-scale energy infrastructure to support Western Australia's energy transition.

The Company's flagship asset is the **Waroona Renewable Energy Project**, located approximately 120km south of Perth. The Company's strategy is to develop, own and operate long-life renewable energy assets that provide reliable, contracted cash flows while supporting the growing electricity needs on WA's main electricity grid, the South West Interconnected System (SWIS).

Stage One comprises a **132MW solar facility and an 81.5MW battery energy storage system**, designed to capture solar energy during the day and dispatch electricity into the grid during periods of high-value demand in the evenings. Stage One is fully funded and scheduled for first generation in 2028. The Company is also assessing expansion opportunities aimed at leveraging its unique landholding, transmission access and strategic location to support future growth sectors, including large energy users and emerging power-intensive industries.

