8 September 2026 **ASX RELEASE**

Appendix 3Y- Change of Director's Interest Notice

The Calmer Co. International Limited (ASX: CCO) (the 'Company') advises that it inadvertently failed to lodge an Appendix 3Y for a change in Mr Griffon Emose's interest which occrued on 30 June 2026, when the quoted options in the Company with the ASX Code CCOOA expired.

The Appendix 3Y is being lodged late due to an administrative oversight. The Company considers that it has appropriate policies and procedures in place to support compliance with its disclosure requirements under ASX Listing Rules 3.19A and 3.19B. Directors will be reminded of their responsibilities and obligations under the Listing Rules.

Please find enclosed the Appendix 3Y for Mr Emose.

This announcement has been approved by the Company Secretary.

ends

For further information

Investor & Media Relations
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About The Calmer Co.

The Calmer Co. International Limited (ASX:CCO) is a fast growing beverage business leveraging a global opportunity in kava and other natural products that replace alcohol and support relaxation and sleep.

Our products are delivered to consumers globally through e-commerce channels and blue-chip retail distribution partners, supported by a reliable farm to shelf supply chain.

The product range includes drinking powders, natural and flavoured kava shots, concentrates and capsules, sold under the brands Fiji Kava®, Taki Mai® and Danodan Hempworks in markets including USA, Australia, New Zealand, China and the Pacific Islands.

Rule 3.19A.2

Appendix 3Y

Change of Director's Interest Notice

Information or documents not available now must be given to ASX as soon as available. Information and documents given to ASX become ASX's property and may be made public.

Introduced 30/09/01 Amended 01/01/11

Name of entity	**The Calmer Co International Limited**
ACN	**169 441 874**

We (the entity) give ASX the following information under listing rule 3.19A.2 and as agent for the director for the purposes of section 205G of the Corporations Act.

Name of Director	Griffon Emose
Date of last notice	13 December 2024

Part 1 - Change of director's relevant interests in securities
In the case of a trust, this includes interests in the trust made available by the responsible entity of the trust

Note: In the case of a company, interests which come within paragraph (i) of the definition of "notifiable interest of a director" should be disclosed in this part.

Direct or indirect interest	Direct
Nature of indirect interest (including registered holder) Note: Provide details of the circumstances giving rise to the relevant interest.	n/a
Date of change	30 June 2026 and 2 September 2026
No. of securities held prior to change	14,852,012 FPOS 1,679,973 CCOOA Options
Class	Fully Paid Ordinary Shares ('FPOS') and Options
Number acquired	2 September 2026: 46,666,662 FPOS 23,333,331 Quoted Options CCOO
Number disposed	30 June 2026: 1,679,973 CCOOA Options

+ See chapter 19 for defined terms.

Value/Consideration Note: If consideration is non-cash, provide details and estimated valuation	Acquired: FPOS for issue price of $0.001 per Share and free attaching quoted options as a participant of the renounceable rights issue announced on 17 July 2026 ($46,666.66). Disposed: quoted options expired without being exercised.
No. of securities held after change	61,518,674 FPOS 23,333,331 Quoted Options CCOO
Nature of change Example: on-market trade, off-market trade, exercise of options, issue of securities under dividend reinvestment plan, participation in buy-back	Participation in the renounceable rights issue and expiry of quoted options.

Part 2 – Change of director's interests in contracts

Note: In the case of a company, interests which come within paragraph (ii) of the definition of "notifiable interest of a director" should be disclosed in this part.

Detail of contract	N/a
Nature of interest	
Name of registered holder (if issued securities)	
Date of change	
No. and class of securities to which interest related prior to change Note: Details are only required for a contract in relation to which the interest has changed	
Interest acquired	
Interest disposed	
Value/Consideration Note: If consideration is non-cash, provide details and an estimated valuation	
Interest after change	

Part 3 – +Closed period

+ See chapter 19 for defined terms.

Were the interests in the securities or contracts detailed above traded during a +closed period where prior written clearance was required?	No
If so, was prior written clearance provided to allow the trade to proceed during this period?	n/a
If prior written clearance was provided, on what date was this provided?	n/a

18 December 2024

+ See chapter 19 for defined terms.