

CORPORATE PRESENTATION

PERTH, AUSTRALIA; 2 September 2026: Hazer Group Ltd ("Hazer" or "the Company") (ASX: HZR) is pleased to advise that Managing Director and CEO, Mr Glenn Corrie, will be presenting this week at the Asia-Pacific Hydrogen Summit in Adelaide, South Australia.

The presentation materials can also be accessed via the "Announcements" page of the Company's website: www.hazergroup.com.au.

This announcement was authorised for release by the Board of the Company.

For further information or investor enquiries, please contact:

Corporate Enquiries

Hazer Group

Email: contact@hazergroup.com.au

Phone: +61 8 9329 3358

Media enquiries

NWR Communications – Simon Pitaro

Email: spitaro@nwrcommunications.com.au

Phone: +61 409 523 632

ABOUT HAZER GROUP LTD

Hazer Group is an Australian technology company, driving global decarbonisation efforts with the commercialisation of the Company's disruptive world-leading climate-tech. Hazer Group's proprietary advanced technology called the Hazer Process, enables the production of 2 product streams - clean and economically competitive hydrogen and high-quality graphite ("Hazer Graphite") using a natural gas (or biogas) feedstock and iron-ore as the process catalyst.

Hazer Group Limited - Social Media Policy

Hazer Group Limited is committed to communicating with the investment community through all available channels. Whilst ASX remains the prime channel for market-sensitive news, investors and other interested parties are encouraged to follow Hazer on X (Twitter) (@hazergroupltd), LinkedIn, Facebook, and YouTube. Subscribe to HAZER NEWS ALERTS - visit our website at www.hazergroup.com.au and subscribe to receive HAZER NEWS ALERTS, our email alert service. HAZER NEWS ALERTS is the fastest way to receive breaking news about @hazergroupltd.

Forward-looking Statements

This announcement may contain certain "forward-looking statements" which may not have been based solely on historical facts but are based on the Company's current expectations about future events and results.

Where the Company expresses or implies an expectation or belief as to future events or results, such expectation or belief is expressed in good faith and believed to have a reasonable basis. However, forward-looking statements are subject to risks, uncertainties, assumptions, and other factors, which could cause actual results to differ materially to futures results expressed, projected, or implied by such forward looking statements.

The Company does not undertake any obligation to release publicly any revisions to any "forward-looking statements" to reflect events or circumstances after the date of this announcement, or to reflect the occurrence of unanticipated events, except as may be required under the applicable securities laws.



hazergroup.com.au

ASX:HZR



Forging the Future of Green Steel

A commercially ready, affordable pathway to green steel

Asia-Pacific Hydrogen Summit
Adelaide, South Australia
September 2026





Disclaimer

Important information This presentation has been prepared by Hazer Group Limited (“Hazer” or “the Company”)

Hazer Group is an Australian technology company, driving global decarbonisation efforts with the commercialisation of the company’s disruptive world-leading climate-tech. Hazer Group’s proprietary advanced technology called Hazer Process, enables the production of two product streams — clean and economically competitive hydrogen and high-quality graphite (“Hazer Graphite”) — using a natural gas (or biogas) feedstock and iron-ore as the process catalyst.

Summary Information This document contains a summary of information about Hazer Group Limited and its activities that is current as at the date of this document unless otherwise stated. The information in this document is general in nature and does not contain all the information which a prospective investor may require in evaluating a possible investment in Hazer or that would be required in a prospectus or a product disclosure statement prepared in accordance with the Corporations Act 2001 or the securities laws of any other jurisdiction. The information in this document should be read in conjunction with the Company’s other periodic and continuous disclosure announcements lodged with the ASX.

No Liability The information contained in this document has been prepared in good faith by the Company however no guarantee, representation or warranty expressed or implied is or will be made by any person (including the Company and its affiliates and their directors, officers, employees, associates, advisers and agents) as to the accuracy, reliability, correctness, completeness or adequacy of any statements, estimates, options, conclusions or other information contained in this document. No person other than the Company is responsible for the preparation of this document. To the maximum extent permitted by law, the Company and its affiliates and their directors, officers, employees, associates, advisers and agents each expressly disclaims any and all liability, including, without limitation, any liability arising out of fault or negligence, for any loss arising from the use of or reliance on information contained in this document including representations or warranties or in relation to the accuracy or completeness of the information, statements, opinions, forecasts, reports or other matters, express or implied, contained in, arising out of or derived from, or for omissions from, this document including, without limitation, any financial information, any estimates, forecasts, or projections and any other financial information derived therefrom. Statements in this document are made only as of the date of this document unless otherwise stated and the information in this document remains subject to change without notice. No responsibility or liability is assumed by the Company or any of its affiliates (or their directors, officers, employees, associates, advisers and agents) for updating any information in this document or to inform any recipient of any new or more accurate information or any errors or mis descriptions of which the Company and any of its affiliates or advisers may

become aware.

Financial data All amounts are in Australian Dollars (AUD) unless otherwise indicated. A number of figures, amounts, percentages, estimates, calculations of values and fractions in this presentation are subject to the effect of rounding. Accordingly, the actual calculation of these figures may differ from the figures set out in this presentation. Readers should be aware that a number of terms used in this presentation including ROI, NPV, net cash generation, operational cash expenditure, IRR and actual and budgeted commitments are categorised as non-IFRS information prepared in accordance with ASIC Regulatory Guidance 230 (Disclosing non-IFRS financial information), nor does it purport to be. This information has not been audited and is based on management estimates and not on financial statements prepared in accordance with applicable statutory requirements. Accordingly, readers should treat this information with appropriate caution. This information is for illustrative purposes only. This non-IFRS financial measures do not have a standardised meaning prescribed by Australian International Financial Reporting Standards (AIFRS) or the Australian Accounting Standards (AAS) and, therefore, may not be comparable to similarly titled measures presented by other companies, nor should they be construed as an alternative to other financial measures determined in accordance with AIFRS. Moreover, the disclosure of such non-IFRS financial measures in the manner included in this Presentation and the announcement to which it is attached may not be permissible in a registration statement under other securities acts. Although the Company believes that these non-IFRS / non-GAAP financial measures assist in providing additional meaningful information to readers in measuring the financial performance and condition of the Company’s business and underlying drivers, readers are cautioned not to place undue reliance on any non-IFRS / non-GAAP financial measures included in this Presentation and the announcement to which it is attached.

Forward Looking Statements Statements contained in this document or made during or in connection with this presentation, including but not limited to those regarding the possible or assumed future production, costs, projected timeframes, performance, dividends, returns, revenue, exchange rates, potential growth of Hazer, industry growth, commodity or price forecasts, or other projections and any estimated company earnings are or may contain or comprise forward looking statements. Forward looking statements can generally be identified by the use of words such as ‘project’, ‘foresee’, ‘plan’, ‘expect’, ‘aim’, ‘anticipate’, ‘believe’, ‘estimate’, ‘may’, ‘should’, or similar expressions. Forward looking statements including all statements in this presentation regarding the outcomes of preliminary and definitive feasibility studies, projections, guidance on future earnings and estimates are provided as a general guide only and should not be relied upon as an indication or guarantee of future performance. Although

the Company believes that the expectations reflected in such forward-looking statements are reasonable, these statements relate to future events and expectations and as such involve known and unknown risks and significant uncertainties, many of which are outside the control of the Company. Actual values, achievements, results, performance, actions and developments of the Company may differ materially from those projected, expressed or implied by the forward-looking statements in this document. Such forward looking statements speak only as of the date of this document. There can be no assurance that actual outcomes will not differ materially from these statements. To the maximum extent permitted by law, the Company and any of its affiliates and their directors, officers, employees, agents, associates and advisers disclaim any obligations or undertaking to release any updates or revisions to the information in this document to reflect any change in expectations or assumptions do not make any representation or warranty, express or implied, as to the accuracy, reliability or completeness of the information in this document, or likelihood of fulfilment of any forward looking statement or any event or results expressed or implied in any forward looking statement and disclaim all responsibility and liability for these forward looking statements (including without limitation, liability for negligence). Nothing in this document will under any circumstances create an implication that there has been no change in the affairs of the Company since the date of this document. Accordingly, you should not place undue reliance on any forward-looking statement.

Not Financial Product Advice This document does not constitute financial product advice or take into account your investment objectives, taxation situation, financial situation or needs. This document consists purely of factual information and does not involve or imply a recommendation of a statement of opinion in respect of whether to buy, sell or hold a financial product. An investment in the Company is considered to be speculative in nature and is subject to known and unknown risks, some of which are beyond the control of the Company. Before making any investment decision in connection with any acquisition of securities, investors should consult their own legal, tax and/or financial advisers in relation to the information in, and action taken on the basis of this document.

Acceptance By attending a presentation or briefing, or accepting, accessing or reviewing this document you acknowledge, accept and agree to the matters set out above.

Authorisation This document has been authorised for release by the Board of the Company.



Converting Natural Gas into Energy and Critical Minerals Affordable. Scalable. Now.

‘Hazer Group is decarbonising industry with its breakthrough climate technology; accelerating the delivery of affordable clean hydrogen and valuable graphite; at scale’



Why Hazer wins

A scalable, plug-in solution delivering low-cost H₂ and valuable graphite with low CO₂ emissions

 Low-Cost Pyrolysis

 Low-Emission Process

 Water-Free Tech

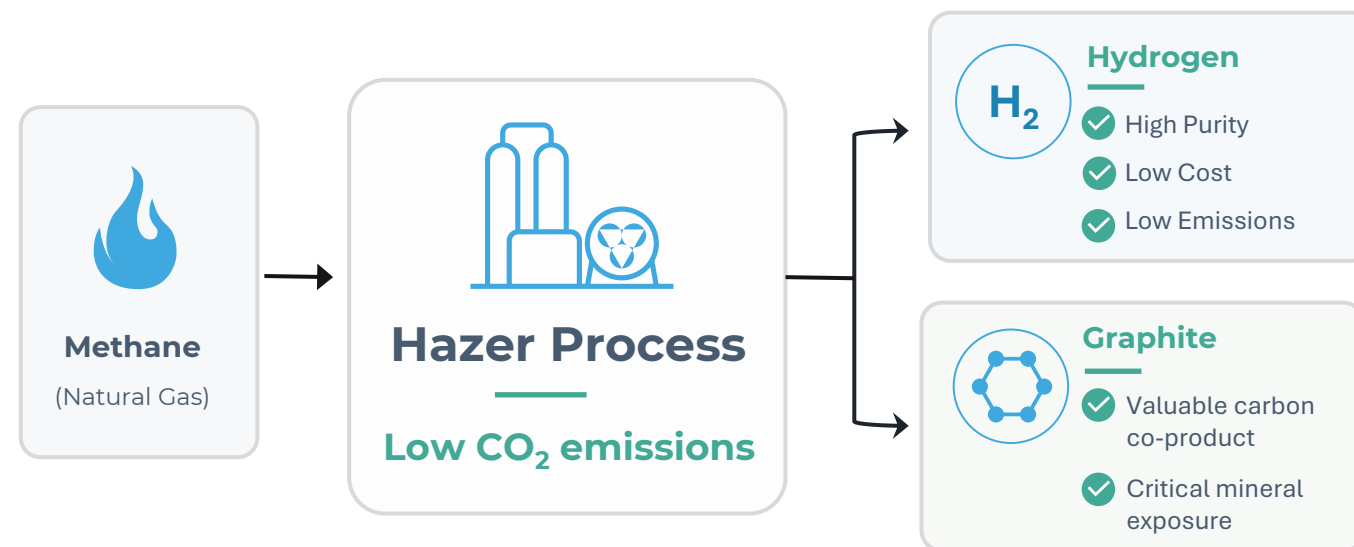
 Valuable Graphite

 Iron Ore Catalyst

 Commercial Scale

The Hazer Process Advantage

Using an iron ore catalyst to produce low-emission hydrogen and graphite – with strong synergies to steelmaking

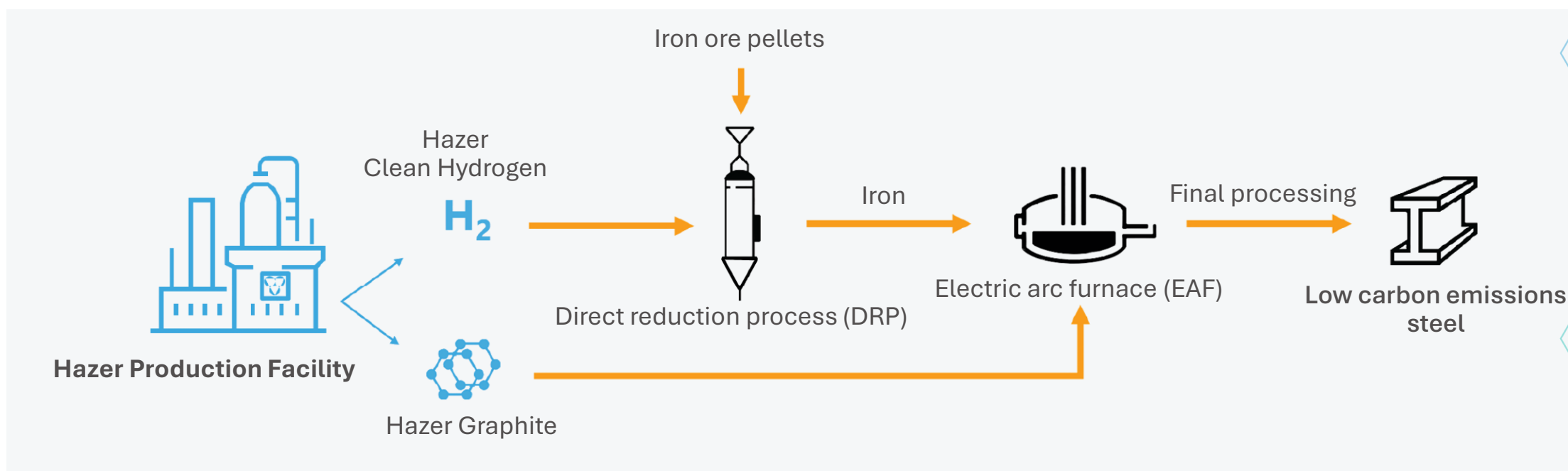


▼
One Process, Two Strategic Products, Low CO₂



Strong synergies with the steelmaking process

Low carbon emissions steelmaking incorporating the Hazer Process



Why it works?

Low-cost

Proprietary features of Hazer technology

Produces “hot” H₂

Ideal for integration with DRP

Small footprint

Vastly smaller than electrolyzers

Iron ore catalyst

Promotes process circulatory

Graphite co-product

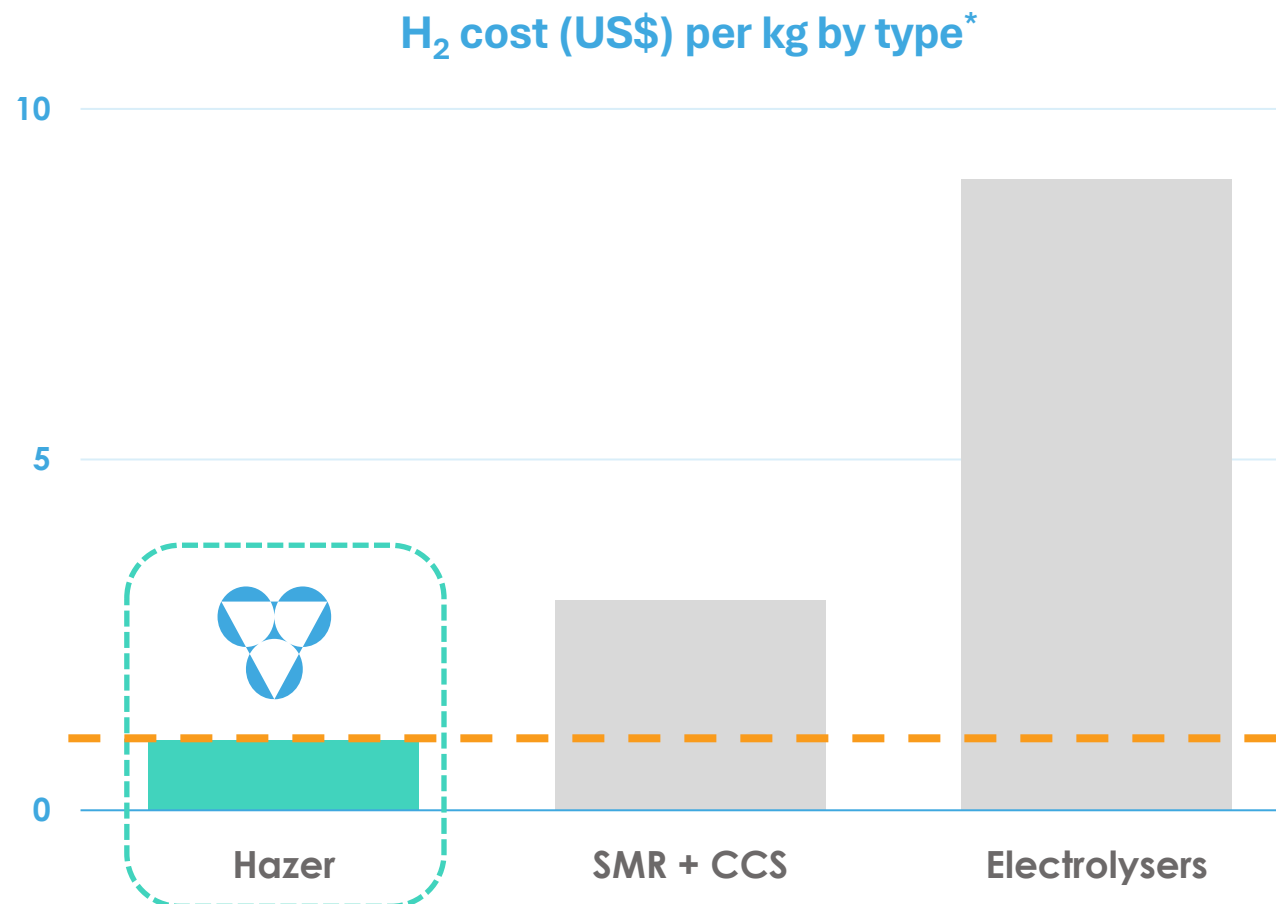
Well-suited as recarburiser in EAF

Economies of scale

Hazer fluid bed reactor enables large scale capacity

Unlocking green steel with cost competitive hydrogen

Hazer offer negligible emissions, cost competitive pathway for industries that already rely on hydrogen - without the challenges of carbon capture (CCS) or electrolysis



Hazer Cost Parity with SMR (w/o CCS)

* Company aspirations that should not be read as forward-looking statements.
See disclaimer - Slide 2 and Assumptions & Notes – Slide 16

Derisked technology; ready for market

Rapid development since company founding and advancing to Tech Readiness Level



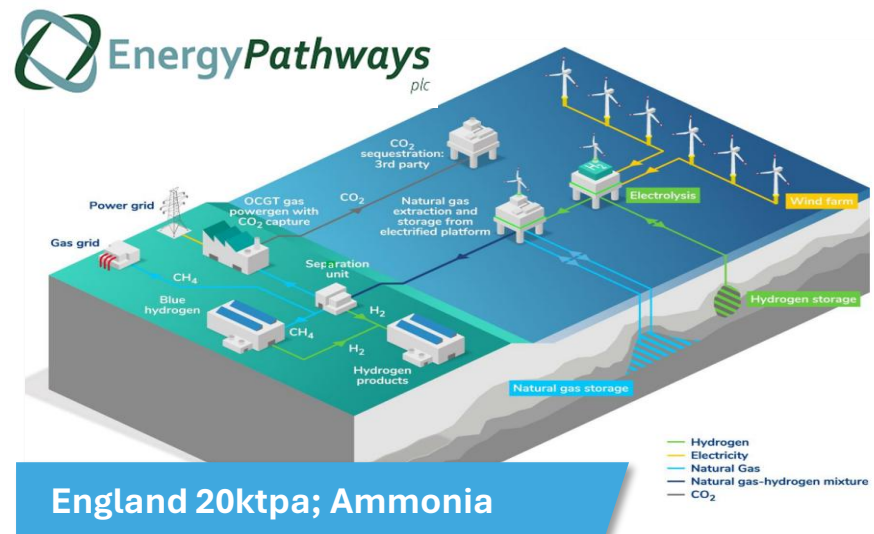


Overview of key scale-up development projects

Projects moving through feasibility, site selection and licensing toward commercial execution



Canada 2.5ktpa; industrial use



England 20ktpa; Ammonia



Japan 2.5ktpa; Power & Industry



Korea 10ktpa+; Clean steel

ktpa refers to thousands of tonnes per annum



Whyalla presents a landmark commercial opportunity

A commercially ready pathway to competitive clean steel



- M Resources shortlisted as one of two final bidders
- World-class steelmaking partner group assembled by M Resources
- Hazer dual products unlock compelling green-steel economics
- First large-scale steel deployment of the Hazer Process
- KBR-Hazer Alliance de-risks project delivery
- 10-year Santos - SA Government gas supply agreement announced



Headquartered in Australia, a market leader in the supply of steel making raw materials ranking among the top three seaborne metallurgical coal movers in the world

POSCO and Hazer collaborate on green steelmaking

Hazer technology is uniquely positioned to support the decarbonisation of the global steelmaking industry

- Extended collaboration to 2028, advancing integration of Hazer's technology into its low-carbon steelmaking process
- POSCO advancing low-carbon hydrogen-based steelmaking technologies (HyREX)
- Hazer collaboration assessing integration of Hazer technology into low-carbon steelmaking process
- Graphite testing successfully completed across several potential applications
- Confirms Hazer strong synergies with iron and steelmaking

**Steel making responsible for over 8%
of global CO₂ emissions**



Hazer Graphite is a versatile and valuable product

Testing and product development underway with project partners, potential offtakers and industry experts



Iron & Steel Manufacturing

Market Size
860 MTPA

- First offtake signed
- Dual-products



Concrete & Asphalt

Market Size
412 MTPA

- Qualified by Boral
- Hallett deal



Thermal Energy Storage

Market Size
4.1 MTPA

- Several global engagements advancing



Water Treatment

Market Size
1.5 MTPA

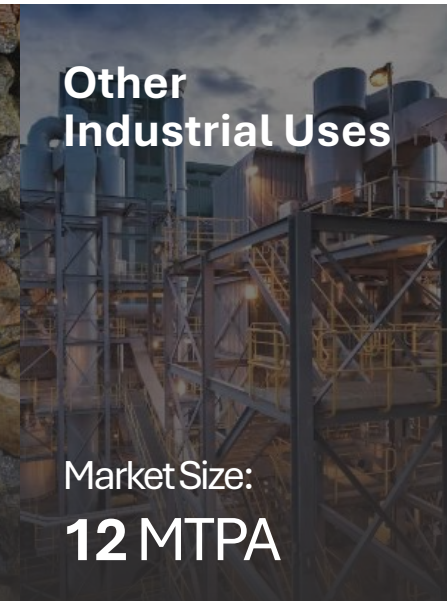
- Testing ongoing with multiple parties



Critical Mineral Applications

Market Size
1.5 MTPA

- Purification to battery-grade confirmed
- Electrical testing underway



Other Industrial Uses

Market Size:
12 MTPA

- Defence, Rubber, Lubricants ,etc.

▼
Hazer Graphite delivers a **LOCAL, LOW-EMISSIONS** and **SECURE** supply of a critical mineral



Hallett partnership advances graphite commercialisation

Targets growing demand for alternative concrete materials as supply chains tighten

- Binding MOU to evaluate Hazer Graphite use in low-emissions concrete
- Pathway to long-term graphite offtake
- Leverages recent Boral graphite qualification
- Strengthens Hazer's strategic position in South Australia
- Supports State Government decarbonisation priorities

Hallett Group is the largest supplier of concrete and building materials in South Australia

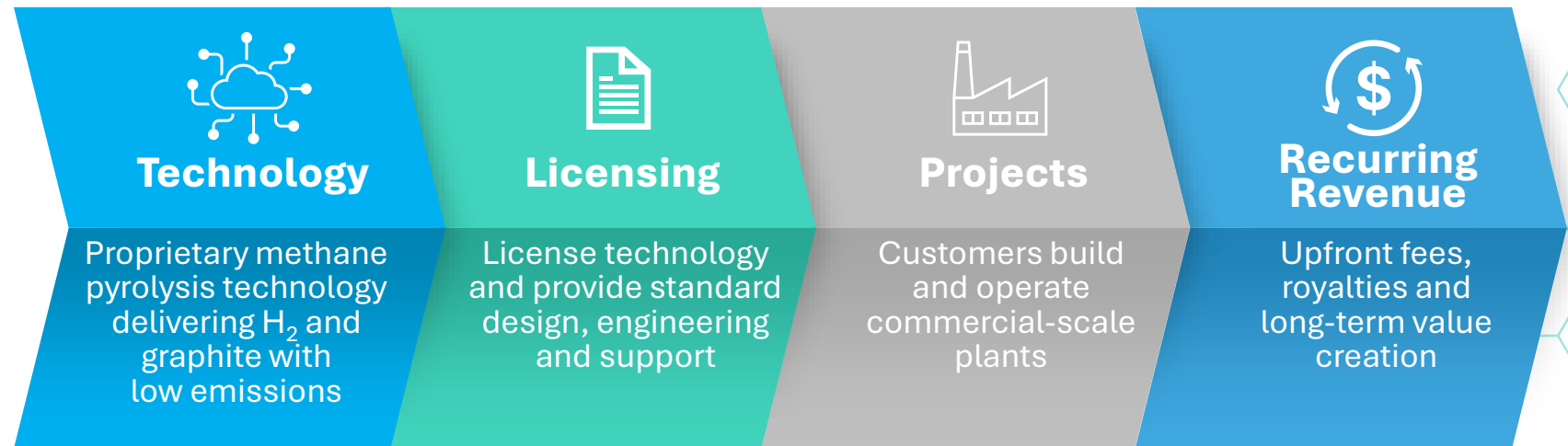




Hazer's strongest value creation phase

Building a multi-product licensing platform - 2026 Priorities

- 1 Convert KBR-led opportunities into licensing & projects
- 2 Progress Canada project towards execution
- 3 Win Whyalla green steel project
- 4 Expand graphite offtakes across key industries
- 5 Secure strategic partnerships and financing



Hazer is building a multi-project licensing platform for global energy and critical minerals security



Hazer Group Ltd

ASX:HZR

Investor Relations Enquiries:

contact@hazergroup.com.au

Media Enquiries:

spitaro@nwrcommunications.com.au

hazergroup.com.au



Abbreviations and units used

CCS Carbon Capture & Storage

CDP Commercial Demonstration Plant

DRP Direct Reduction Process

IP Intellectual Property

FID Final Investment Decision

KTPA thousands of tonne per annum

LCOH Levelised cost of hydrogen

LNG Liquefied Natural Gas

MOU Memorandum of Understanding

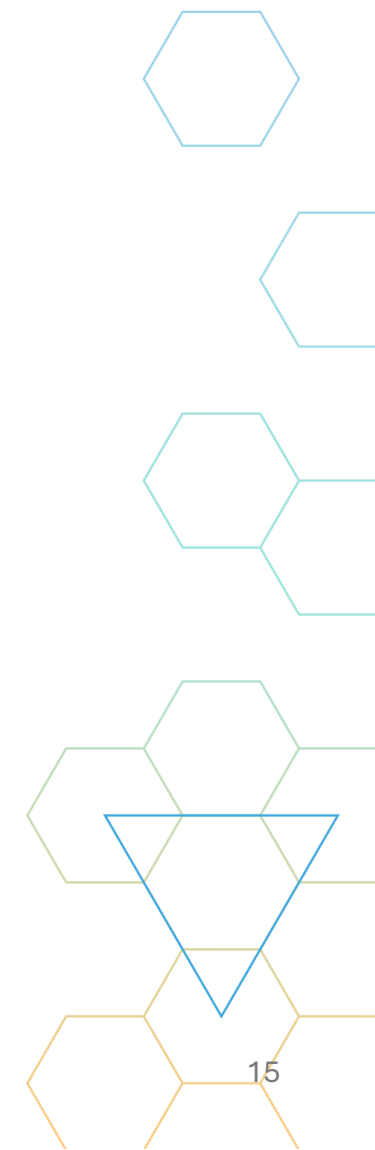
MMBTU Million British Thermal Units (A thermal unit of measurement for Natural Gas)

MTPA millions on tonne per annum

PDP Process Design Package

SMR Steam Methane Reforming

TPA tonne per annum



Assumptions and notes

Slide 5 - H₂ cost (US\$) per kg by type (No assurance that actual outcomes will not differ materially from these amounts.)

Sources: Company analysis and projections for a US-located Hazer-enabled plant of ~50ktpa hydrogen production capacity, modelling a range of notional outcomes:

1. Feedstock gas – Long-term US Henry Hub gas price ~US\$2.0/mmbtu,
2. ~US\$500/tonne graphitic carbon revenue, offset against operating expenses – pricing referenced with independent reports procured by the company International Market Analysis Research and Consulting (IMARC) specifically tailored “Commodities Market and Pricing Report on Micro Silica (Silica Fume), Green Concrete/Cement, Geopolymer, Asphalt and Bitumen (2021 to 2035)”
3. Location-specific electricity pricing sourced from third-party market references.
4. ~US\$130/tonne company estimate for iron ore catalyst supply.
5. Other variables based on business judgement and company analyses.
6. No Government funding, tax incentives or debt funding upside benefit included.
7. Other hydrogen types pricing : <https://www.iea.org/reports/global-hydrogen-review-2025>

Slide 10: Hazer Graphite is a versatile and valuable product

Adapted from various data sources and studies including:

“Methane Pyrolysis for Hydrogen -Opportunities and Challenges,” by Marc von Keitz, 2021, ARPA-E Available: <https://www.energy.gov/sites/default/files/2021-09/h2-shot-summit-panel2-methane-pyrolysis.pdf>

“R&D Opportunities for Development of Natural Gas Conversion Technologies for Co-Production of Hydrogen and Value-Added Solid Carbon Products” Argonne and Pacific Northwest National Laboratories, Nov 2017 Available: <https://www.osti.gov/servlets/purl/1411934>

“Natural & Synthetic Graphite: Outlook to 2030,” Roskill, Oct 2020

Market sizes are referenced from 3rd party / independent studies that have been procured by Hazer, including the IMARC study referenced above specifically tailored for Hazer.