MYECO GROUP LTD
ABN 89 064 755 237
APPENDIX 4E

FULL–YEAR PERIOD

Full-year ended ("current reporting period")	**30 June 2026**
Full-year ended ("previous corresponding period")	30 June 2025

RESULTS FOR ANNOUNCEMENT TO THE MARKET

Continuing operations

Revenue from ordinary activities ($'000)	Up	0.8%	to	15,818
Loss from ordinary activities after tax attributable to members ($'000)	Up[1]	8.1%	to	(4,557)

[1] Up denotes an improvement in the loss from $4.958 million to $4.557 million.

DIVIDENDS

Current reporting period	**Nil**
Previous corresponding period	Nil

NET TANGIBLE ASSET BACKING

	Current reporting period	Previous corresponding period ("PCP")
Net tangible assets per ordinary share	**0.8 cents**	**1.6 cents**

This full-year report should be read in conjunction with the Annual Financial Report for the year ended 30 June 2026 and any public announcements made by MyEco Group Ltd and its controlled entities during the year in accordance with continuous disclosure requirements arising under the Corporations Act 2001 and the ASX Listing Rules.

myeco group®

Making Your Everyday Sustainable.

Annual Report

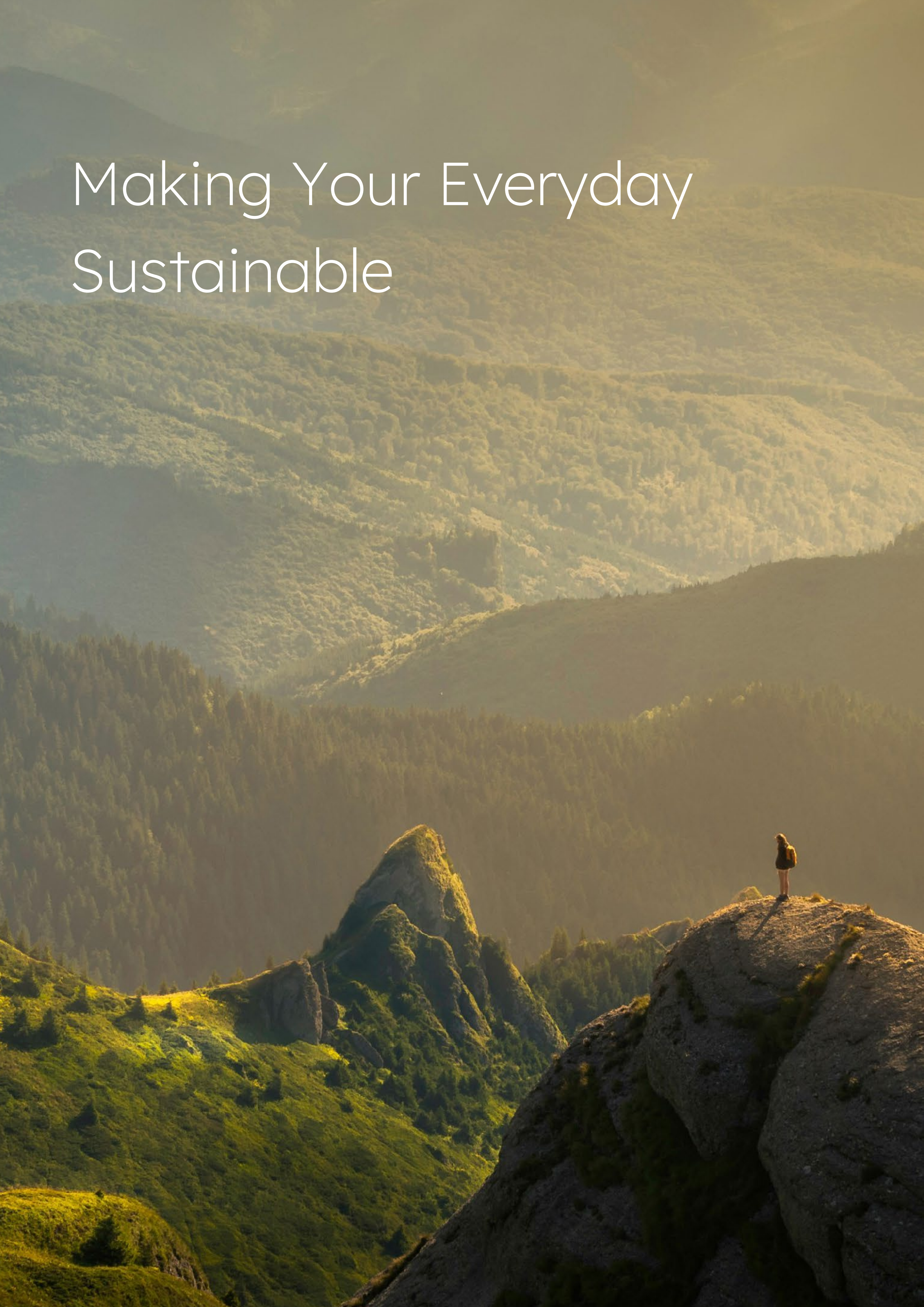
For the year ended 30 June 2026

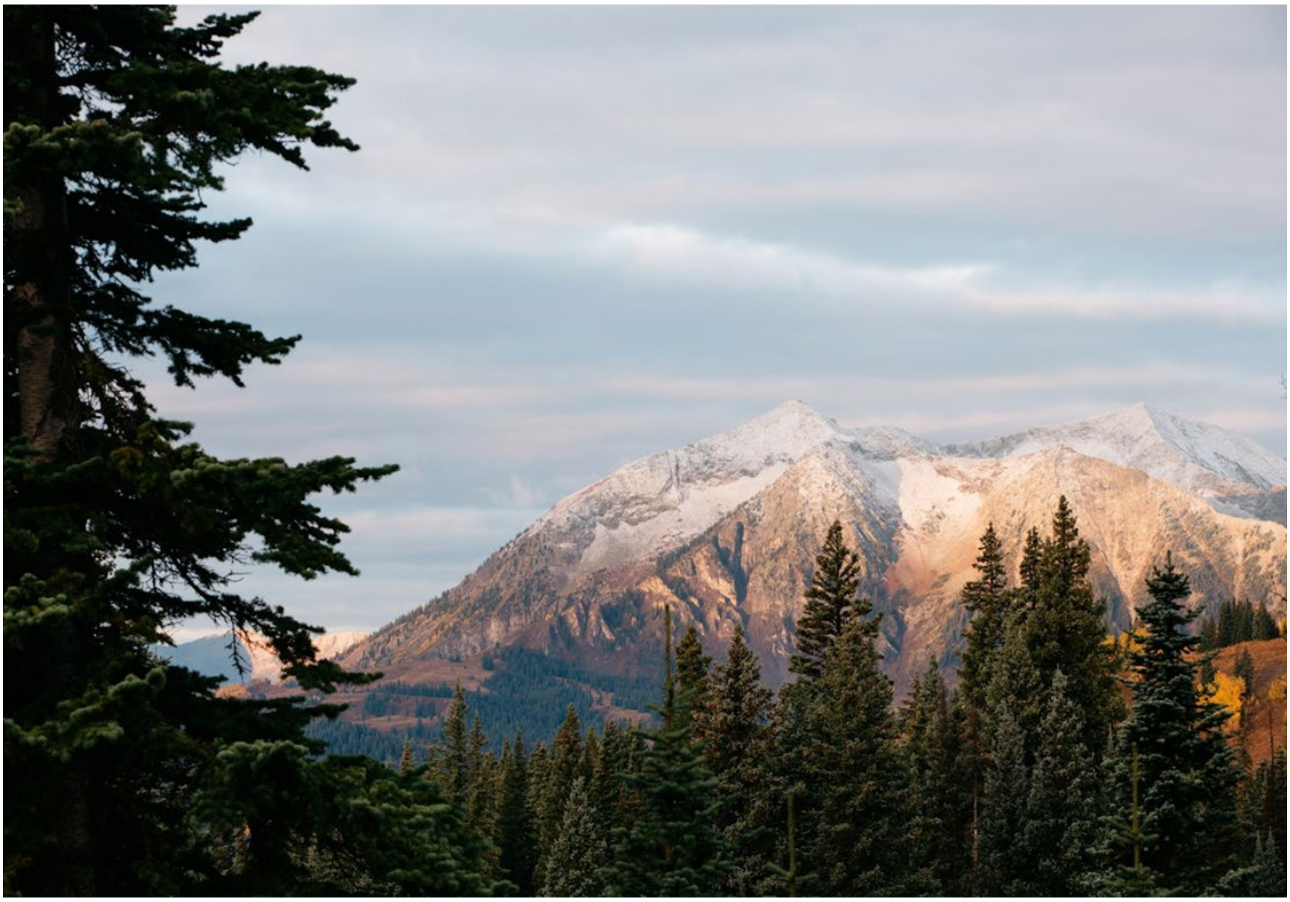
Transforming for sustainable growth

MyEco Group Ltd and its controlled entities (ASX:MCO)

ABN 89 064 755 237

Making Your Everyday Sustainable





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Corporate Directory

Directors	Mr. James (Jim) Walsh (Non-Executive Chairman) Mr. Richard Tegoni (Non-Executive Director) Mr. Stephen J Walters (Executive Director) Mr. Donald Haller Jr (Non-Executive Director) Ms. Natalya Jurcheshin (Non-Executive Director)
Company Secretaries	Mr. Yann Hessel Mr. Jonathan Lindh
Registered Office	26/202-220 Ferntree Gully Road Notting Hill, VIC 3168 Telephone: +61 3 8566 6800 Email: info@myeco.group
Share Registry	Automic Group Level 5, 126 Phillip St Sydney NSW 2000 GPO Box 5193, Sydney NSW 2001 Telephone: 1300 288 664 Email: hello@automicgroup.com.au
Bankers	Bank of Melbourne Level 8, 530 Collins Street, Melbourne, VIC 3000
Auditors	William Buck Level 20, 181 William Street, Melbourne, VIC 3000 Telephone: +61 3 9824 8555
Lawyers	CBW Partners Level 6, 67 Palmerston Crescent South Melbourne, VIC 3205
Securities Exchange	Australian Securities Exchange Level 45, South Tower, Rialto 525 Collins Street Melbourne, VIC 3000
ASX code	MCO
Website	Corporate: www.myeco.group E-commerce: www.cardiabioplastics.com www.myecobag.com.au www.myecoworld.com
Corporate Governance Statement	The Corporate Governance statement can be found on the Investors page at www.myeco.group

Chairman’s Report

Dear fellow Shareholders,

On behalf of the Board of MyEco Group Ltd (ASX: MCO), I am pleased to present our Annual Report for the year ended 30 June 2026.

FY26 was a pivotal year for MyEco Group. During the year, the Company completed the operational restructuring and strategic repositioning initiated in FY25, transitioning from a lower-margin, capital-intensive bioplastics and resin manufacturing business towards a higher-margin, scalable sustainable consumer products company built around the MyEco® brand. This transformation has strengthened the Company's operating model, reduced its cost base, improved supply chain flexibility and positioned MyEco Group to better pursue profitable long-term growth.

Throughout the year, Management remained focused on growing the Company's highest-value growth channels: Australian retail and councils. Together, these two channels contributed approximately 66% of Group revenue in FY26, compared with 58% in the prior year, reflecting the success of the Company's strategy to prioritise higher-margin revenue streams. The Board believes this shift provides a stronger foundation for sustainable growth, margin expansion and the achievement of profitability.

The MyEco® brand continued to strengthen its market position during FY26. Australian retail sales reached a record $5.4 million, an increase of 22.7% on the previous year. MyEco Group maintained category leadership in compostable bin liners across both Woolworths and Coles, where sales of compostable bags increased by 39.1% year-on-year. During the year, the Company also successfully launched its new Global Recycled Standard (GRS) certified Post-Consumer Recycled (PCR) bin liner range nationally through Woolworths, marking an important step in extending the MyEco® brand beyond compostable products and into broader sustainable household categories.

The Councils and Waste channel also continued to deliver growth, with FY26 sales increasing 5.9% to $5.0 million. The rollout of FOGO programs across Australia, particularly in New South Wales, continues to create attractive growth opportunities. During the year, MyEco Group supported major council initiatives including the Ballarat City Council FOGO rollout and secured a new three-to-five-year supply agreement with Penrith City Council. These achievements reinforce MyEco Group's position as a trusted partner for councils seeking to improve community waste diversion and environmental outcomes.

While Group sales of $15.8 million were broadly in line with the prior year, increasing 0.8%, the quality of revenue improved significantly as growth in retail and council channels offset declines in lower-margin resin, film and white-label, as well as international markets impacted by supply chain disruptions, tariffs and geopolitical uncertainty.

This outcome reflects deliberate strategic decisions by Management to focus resources on the most attractive growth opportunities and improve the long-term earnings potential of the business.

The Board is particularly encouraged by the progress made in reducing the Company's operating cost base. Through the successful completion of the restructuring program, operations were consolidated, manufacturing activities were streamlined, and production flexibility was increased through trusted outsourcing partnerships. This contributed significantly to the reduction in cash payments to suppliers and employees of approximately $2.6 million compared with the prior year. These actions, combined with continued sales growth in higher-margin categories, provide increasing confidence in the Company's pathway towards profitability.

The Company finished the year with cash and cash equivalents of $2.0 million, no bank debt, and access to an undrawn working capital facility. Importantly, operating cash outflows reduced significantly during the year, reflecting both improved operational efficiency and the benefits of the Company's strategic and operational transformation.

The Board also recognises the importance of industry leadership in supporting the transition to a more circular economy. Throughout FY26, MyEco Group remained actively engaged with industry and research partners, including participation in projects supported by the Australian Government-funded Solving Plastic Waste Cooperative Research Centre (CRC) program. As a member of organisations such as the Australasian Bioplastics Association (ABA), the Australian Packaging Covenant Organisation (APCO) and the Australian Organics Recycling Association (AORA), the Company continues to contribute to the development of industry standards, policy discussions and research initiatives that support the responsible growth of sustainable packaging and organics recycling in Australia.

The Company also strengthened its leadership capability during the year through the appointments of Chief Executive Officer Marie de Perthuis, Chief Financial Officer and Company Secretary, Yann Hessel, and Chief Growth Officer, Tim Jardim. Together with Group Chief Operating Officer, Leo Lu, who was promoted during the year, and long-serving Chief Technology Officer, Rob Morgan, these appointments have established a complementary and highly experienced executive team aligned to the Company's strategic repositioning and future growth ambitions. I would also like to acknowledge the significant contribution of director Richard Tegoni who continued to energetically serve the company as interim CEO, pending Marie de Perthuis' appointment.

Over the second half of FY26, the new leadership team conducted a comprehensive review of the business and developed a clear growth agenda centred on building MyEco® into a trusted sustainable household consumer brand. The Board fully supports this strategy, which combines organic growth opportunities in existing categories with expansion into adjacent household essentials markets where consumers are increasingly seeking practical and credible sustainable alternatives.

Looking ahead, the Board believes MyEco Group is entering a new phase of development. The restructuring program has been completed, the strategic direction is clear, and the Company has established strong positions in two attractive growth markets: retail sustainable consumer products and council Food Organics and Garden Organics (FOGO) solutions. Supported by a strengthened leadership team, a growing innovation pipeline and a more efficient operating model, MyEco Group is well positioned to pursue sustainable growth, improved profitability and long-term shareholder value creation as it executes on its strategic priorities.

On behalf of the Board, I would like to thank our employees, customers, suppliers and strategic partners for their commitment and support throughout this important year of transformation. I also thank our shareholders for their continued confidence as we execute our strategy and build MyEco Group into a leading sustainable consumer products company.

Jim Walsh
Chairman
MyEco Group Ltd (ASX: MCO)

Eco-friendly innovations for sustainable living

Directors' Report

The Directors present their report on the consolidated entity consisting of MyEco Group Ltd ("MyEco Group" or the "Company") and the entities it controlled ("the Group") at the end of, or during, the year ended 30 June 2026.

DIRECTORS

The following persons were Directors of MyEco Group during the financial year and up to the date of this report, unless otherwise stated:

- James (Jim) Walsh (Non-Executive Chairman)
- Richard Tegoni (Non-Executive Director) *(transitioned from Chief Executive Officer and Executive Director to Executive Director on 2 December 2025, and to Non-Executive Director on 1 May 2026)*
- Stephen J Walters (Executive Director)
- Donald Haller Jr (Non-Executive Director)
- Natalya Jurcheshin (Non-Executive Director)

COMPANY SECRETARIES

The joint Company Secretaries are Yann Hessel (appointed 16 March 2026) who is also the Chief Financial Officer of MyEco Group, and Jonathan Lindh (appointed 2 March 2026), Partner at CBW Partners Law Firm. Colin Lai was Company Secretary up to 28 February 2026.

PRINCIPAL ACTIVITIES

MyEco Group Ltd (ASX:MCO) is a leading developer and manufacturer of sustainable consumer goods, packaging and materials. MyEco Group supplies its consumer goods, packaging products, proprietary biodegradable and compostable resins, and films to a blue-chip Australian and global customer base. MyEco Group is integrated from resin production, into bags and film and can develop bespoke compostable solutions for a range of applications.

The Company's headquarters and Global Product Development Centre are based in Melbourne, Australia. MyEco Group has a Product Development Centre and a manufacturing plant for resins and finished products in China.

OPERATING AND FINANCIAL REVIEW

FINANCIAL RESULTS HEADLINES

($'000)	FY26	FY25	% Change
MyEco® Branded (Global)	5,730	5,304	8.0%
Councils	5,010	4,733	5.9%
Other products (White Label, Resin, Film)	5,078	5,659	(10.3%)
Total Revenue	**15,818**	**15,696**	**0.8%**
Cost of Sales (4)	(12,055)	(12,257)	1.6%
Gross Margin	**3,763**	**3,439**	**9.4%**
Gross Margin %	*23.8%*	*21.9%*	*1.9pt*
Other operating income	234	456	(48.7%)
Operating expenses (excl. restructuring costs)	(5,873)	(7,551)	22.2%
Normalised Operating EBITDA (1)	**(1,876)**	**(3,656)**	**48.7%**
Gains/losses from change in fair value of financial derivative liability	(290)	212	
FX gains/(losses)	(74)	300	
Normalised EBITDA (2)	**(2,240)**	**(3,144)**	**28.8%**
Restructuring expenses	(70)	(744)	
Impairment of assets (3)	(502)	-	
Write-down of inventory (4)	(360)	360	
Depreciation and amortisation expense	(974)	(1,322)	26.3%
Finance costs	(418)	(93)	(350%)
Loss before tax	**(4,564)**	**(4,943)**	**7.7%**
Income tax expense	7	(15)	
Net loss after tax	**(4,557)**	**(4,958)**	**8.1%**

(1) *EBITDA stands for earnings before interest, tax, depreciation, and amortisation. EBITDA is a non-IFRS measure and is presented to provide users with additional insight into the Company's business and to facilitate an incremental understanding of the Company's underlying financial performance. Non-IFRS information is not audited. Normalised Operating EBITDA excludes non-operating gains/losses recognised in the P&L relating to the change in fair-value of the Company's convertible notes embedded derivatives, foreign exchange gains/losses arising from the revaluation of foreign-currency nominated inter-company loans and normalisation adjustments (see Normalised EBITDA).*

(2) *Normalised EBITDA excludes non-recurring restructuring costs of $0.070 million (FY25: $0.744 million) arising from the one-off costs associated with the operational restructure, impairment of assets (see (3)) and write-down of inventory (see (4)).*

(3) *During FY26, the Company recorded an impairment of approximately $0.502 million against a research & development tax incentive receivable (recognised in Other Expenses in the Consolidated Statement of Profit or Loss and Other Comprehensive Income).*

(4) *During FY26, the Company recorded a write-down of inventory to their net realisable value amounting to $0.36 million (2025: $nil) (recognised in Cost of Sales in the Consolidated Statement of Profit or loss and Other Comprehensive Income). To show the financial results on a comparable basis, the portion of inventory write-down relating to FY25 has been normalised in both FY25 and FY26.*

Sales for FY26 were $15.8 million, up 0.8% mainly due to strong sales growth achieved in the Group’s MyEco® products (up 8.0%) and in the Councils channel (up 5.9%). Other products (White Label, Resin, Film) sales were down 10.3% reflecting the Group’s focus towards higher margin sales channels.

Normalised FY26 gross margin of 23.8% improved on normalised FY25 gross margin of 21.9% mainly due to improved customer mix towards MyEco® products and lower fixed manufacturing costs following the operational restructure of the Group with the closing of the Malaysia manufacturing facility in FY26.

Normalised Operating EBITDA loss of $1.9 million in FY26, an improvement of 48.7% on a comparable FY25, was primarily driven by a $2.8 million costs reduction from the successful completion of the Group’s operational restructure partially offset by higher production and freight costs (predominantly due to +4.2% and +5.9% in FY26 respectively on comparable volume), and investment in talent and capabilities (+$0.2 million) to drive future growth. The $2.8 million restructure cost savings include a $0.9 million reduction in fixed production costs and a $1.9 million reduction in operating costs ($0.6 million relating to the closure of the Malaysia manufacturing facility and $1.2 million relating to reduced costs in Australia).

Net operating cash outflows of $1.6 million in FY26 decreased by 47% from $3.1 million in FY25, reflecting the Group’s net reduced cost base. Payments to suppliers and employees decreased by $2.6 million compared to FY25, predominantly reflecting the outcomes of the operational restructure. This was partially offset by a reduction in receipts from customers of $0.9 million due to timing of receipts in FY25. The Group had a cash balance of $2.0 million and no bank debt as at 30 June 2026.

RETAIL SALES PERFORMANCE

MyEco® Branded Products

MyEco® branded products continued to strengthen their market leadership position during FY26 and were the primary driver of growth in the Company's strategic Retail channel. MyEcoBag® compostable bin liners maintained category leadership in Australia's two largest supermarket chains, holding market share of 63% in Woolworths and 46% in Coles during FY26.

Australian retail sales reached a record $5.4 million in FY26, an increase of 22.7% on FY25, driven by continued growth in compostable bags sales at Woolworths and Coles, which increased 39.1% year-on-year. The fourth quarter delivered record Australian retail sales of $1.5 million and represented the highest number of the Company’s compostable bags sold in Australian retail for a quarter since the launch of MyEcoBag® in 2020.

During FY26, the Company successfully launched a new range of MyEco® fully Global Recycled Standard (GRS) certified Post-Consumer Recycled (PCR) bin liners nationally through Woolworths. The launch marks an important expansion of the MyEco® brand beyond compostable products and into broader sustainable household product categories. Early customer feedback and sales performance have been encouraging with strong response to promotional programs in particular, supporting the Company's strategy to build on its retail success to accelerate growth.

International sales of MyEco® branded products declined during FY26, particularly in the United States, where demand was impacted by tariff uncertainty, supply chain disruptions and changing market economics. The Company continues to support key international partners while prioritising investment towards the higher-growth Australian retail market.

COUNCILS AND WASTE MANAGEMENT SALES PERFORMANCE

The Councils and Waste Management channel continued to deliver growth in FY26, with sales increasing 5.9% to $5.0 million. Growth was supported by the continued rollout of Food Organics and Garden Organics (FOGO) programs across Australia and included the Ballarat City Council rollout, which commenced in FY26 and included the supply of kitchen caddies and compostable liners.

During the year, the Company secured a new multi-year supply agreement with Penrith City Council, together with new supply contracts with Moira Shire and the City of Stonnington. These contract wins strengthen MyEco's position as a trusted supplier of FOGO solutions to councils and waste management providers nationally.

The Company continues to supply kitchen caddy liners, pet waste bags and related products to councils and waste operators across Australia.

The long-term growth outlook for this channel remains positive. The ongoing expansion of FOGO services nationally, including the New South Wales Government mandate for universal household FOGO services by July 2030 and food organics collection requirements for businesses, institutions and hospitality operators, is expected to continue creating significant growth opportunities for the Company.

CORPORATE BUSINESS SALES PERFORMANCE

White Label

Sales of White Label products were $2.2 million in FY26, a decrease of 19.5% compared with FY25. This reduction was largely attributable to the timing of deliveries to UK-based customer Home Bargains, with FY25 sales weighted to the final quarter of the year while FY26 deliveries were spread across Q3 FY26, Q4 FY26 and Q1 FY27.

The Company continues to support strategic white-label customers where relationships provide attractive revenue diversification and operational leverage alongside the growth of the MyEco® branded portfolio.

Resin

Resin sales of $2.1 million in FY26 were 6.5% lower than the prior year. The reduction primarily reflected softer demand in Malaysia, the Company's strategic decision to exit certain non-core export markets, and continued commoditisation within the global resin market which placed pressure on both prices and margins.

While resin remains an important capability within the Group, Management's strategic priority is increasingly directed towards higher-margin opportunities within the Retail and Councils channels. Resin technology continues to provide a competitive advantage through supporting product innovation, proprietary formulations and manufacturing capability across the broader MyEco portfolio.

Film

Film sales increased 16.4% to $0.8 million during FY26 compared to FY25, albeit remaining a relatively small component of Group revenue. During the year the Company completed development and final technical validation of a Post-Consumer Recycled (PCR) pallet wrap product, which is now ready for commercialisation. A market assessment and go-to-market strategy are currently being finalised to support its commercial launch.

PRODUCT DEVELOPMENT AND OTHER INVESTMENTS

MyEco Group continues to invest in research, development and innovation to broaden its portfolio of sustainable consumer products, packaging solutions and proprietary materials technologies.

The Company maintains an active partnership with the Australian Government-funded Solving Plastic Waste Cooperative Research Centre (CRC) and collaborates with RMIT University and other research partners to develop new material formulations, sustainable packaging solutions and evidence-based outcomes supporting the adoption of compostable products. These programs are intended to improve product performance, expand application opportunities and support informed industry and regulatory decision-making.

In addition to its product development activities, the Company remains actively engaged with key industry organisations including the Australasian Bioplastics Association (ABA), the Australian Packaging Covenant Organisation (APCO) and the Australian Organics Recycling Association (AORA), contributing to industry standards, research initiatives and the advancement of a circular economy for sustainable packaging and organics recycling.

STRATEGY REPOSITIONING AND OPERATIONAL RESTRUCTURE

FY26 marked the completion of MyEco Group's strategic repositioning from a lower-margin, capital-intensive bioplastics and resin manufacturing business towards a higher-margin sustainable consumer products company built around the MyEco® brand.

Over the past eighteen months the Company has successfully executed a broad operational transformation program that included the consolidation of manufacturing activities in China, increased utilisation of trusted outsourcing partners, rationalisation of non-core operations, strengthening of supply chain resilience and significant reductions in operating costs. These initiatives have delivered a more scalable and capital-efficient operating model.

The benefits of these actions were evident throughout FY26. Cash payments to suppliers and employees reduced by approximately $2.6 million compared with FY25, predominantly reflecting lower operating costs, improved productivity and a leaner organisational structure. The Company also completed the relocation of manufacturing assets as part of its restructuring program, improving production efficiency and reducing future capital requirements.

The successful completion of the restructuring program provides a stronger operational foundation to support future growth, margin improvement and the pathway towards sustainable profitability.

OUTLOOK

Following the successful completion of its operational restructuring and strategic repositioning, MyEco Group is entering its next phase of growth with a clear focus on accelerating growth and a path to profitability, through expanding its Retail and Councils channels. These channels represented approximately 66% of Group sales in FY26 and continue to benefit from favourable long-term market trends including demand for sustainable consumer products and the expansion of FOGO programs across Australia.

The Company expects future growth to be driven by continued expansion in existing retail partners, new retail account wins, additional MyEco® branded product launches and ongoing growth in council FOGO programs. Management is also pursuing opportunities to broaden the MyEco® brand into adjacent household essentials categories.

MyEco Group believes the combination of a strong and refreshed leadership team, a lower operating cost base, a growing innovation pipeline and a leading market position in compostable bin liners provides a compelling platform for long-term growth, improved profitability and shareholder value creation.

DIVIDENDS

The Directors do not recommend the payment of a dividend and no dividends have been paid or declared since the end of the last financial year.

SIGNIFICANT CHANGES IN STATE OF AFFAIRS

The following significant changes in the state of affairs of the Group occurred during the year.

On 17 September 2025, the Company announced the appointment of Marie de Perthuis as Chief Executive Officer, succeeding Richard Tegoni on 2 December 2025.

At the Company's Annual General Meeting on 13 November 2025, the shareholders approved the issue of 355,000 convertible notes to directors Richard Tegoni, James Walsh, Donald Haller Jr, Stephen Walters or their associates.

On 1 December 2025, the Company announced the resignation of Colin Lai as Chief Financial Officer and Company Secretary, effective 28 February 2026.

On 2 December 2025, Richard Tegoni transitioned from Chief Executive Officer and Executive Director to Executive Director.

On 24 February 2026, the Company announced the appointment of Yann Hessel as Chief Financial Officer and Company Secretary, effective 16 March 2026.

On 20 April 2026 the Company announced that it had raised $0.9 million from the issue of convertible notes.

On 1 May 2026, Richard Tegoni transitioned from Executive Director to Non-Executive Director.

RISKS AND UNCERTAINTIES

The Company is subject to general risks as well as risks that are specific to the Group and its business activities. The following is a list of risks which the Directors believe are or potentially could be material to the Company's business and future financial prospects. However, this is not a complete list of all risks which the Company is or may be subject to.

Reliance on foreign markets

Due to the Company's reliance on the Asian market for manufacturing products and sourcing raw materials, it is exposed to potential disruption or volatility. For example, the Company is exposed to risks relating to labour practices, environmental matters, changes to and uncertainty in the relevant legal and regulatory regime (including in relation to taxation and foreign investment and practices of government and regulatory authorities) and other issues in those markets.

The ongoing global geopolitical conflicts and heightened international tensions also introduce significant uncertainties into the broader macroeconomic environment. While the Group does not have direct material operations in the heavily impacted conflict zones, the broader ramifications including potential supply chain disruptions, increased volatility in foreign currency exchange and capital markets, and fluctuating commodity and energy prices could indirectly affect operational costs and future financial performance. The Group continues to monitor geopolitical events and changes and is expanding its global reach in relation to procurement which will provide diversification.

Competition

The bioplastics market is competitive, and includes companies with greater financial, technical, human, research and development and marketing resources than the Group. The Group continues to invest in new and innovative technologies through its internal R&D function using market data, industry guidelines and feedback from customers and other experts. The Group has plans to further diversify its environmentally sustainable product offering beyond the bioplastics market.

Changes in Laws and Government Policy

The Group's operations may be adversely affected by changes in government policy and laws. The impact of actions by governments may affect the Group's activities, including its access to land and infrastructure, compliance with environmental regulations, and exposure to tariffs, taxation and royalties. The Group continues to monitor changes in laws and government policies with contingency plans to combat unexpected changes that may arise.

Foreign Currency Risk

Revenue and expenditure in overseas jurisdictions are subject to the risk of fluctuations in foreign exchange markets. Any payment obligations of the Group in foreign currencies may exceed the budgeted expenditure if there are adverse currency fluctuations against the Australian dollar. This is mitigated by a currency risk management policy in place which sets out the guidelines on dealing with these matters.

Market for Environmentally Sustainable Products

The Group's business model is based on the development, manufacture and supply of environmentally sustainable products. The Group may be subject to the market's appetite and uptake of such products and other unforeseen events, such as changes in methodology and regulations, which may have adverse financial implications for the Group's business model. The Group monitors changes in regulations and market views and works closely with its customers to ensure it can address changing positions in a timely and effective manner. The Group plans to further diversify its environmentally sustainable product range and broaden its market reach.

Loss of key customers

There is no guarantee that the Group will be able to retain existing customers or attract new customers in the future. This would materially and adversely impact the Group's operating results and viability. The Group plans to further diversify its environmentally sustainable product range, address customer demands and broaden its market reach.

Manufacturing Risk

The Group relies on a single manufacturing facility in Nanjing, China, for the production of its resin, films and bags. The risk of part or all of the facility being unable to manufacture products for a period of time is mitigated by the Group's Business Continuity Plan (BCP) and existing arrangements with manufacturing partners.

Reliance on key personnel

The responsibility of overseeing the day-to-day operations and the strategic management of the Company depends substantially upon senior management and its key personnel. There can be no assurance given that there will be no detrimental impact on the Company if one or more of these employees cease their employment or if one or more of the Directors leaves the Board. Management and Board have policies in place which address retention of talent through appropriate incentive arrangements and forward planning strategies such as succession planning for key roles.

EVENTS AFTER THE REPORTING DATE

No matter or circumstance has arisen since 30 June 2026 that has significantly affected, or may significantly affect the consolidated entity's operations, the results of those operations, or the consolidated entity's state of affairs in future financial years.

LIKELY DEVELOPMENTS AND EXPECTED RESULTS OF OPERATIONS

MyEco Group will continue to focus on its principal activities of developing and supplying sustainable consumer products, packaging products, and proprietary biodegradable and compostable materials. During FY27, the Company expects to continue executing its growth strategy, with a focus on expanding its Retail and Councils channels, supported by product innovation, new product launches and the operational efficiencies delivered through the restructuring program completed in FY26. The Directors believe the Company is well positioned to pursue sustainable growth and improved financial performance, subject to prevailing market and economic conditions.

ENVIRONMENTAL REGULATIONS

The Group's operations are not subject to any significant environmental regulations under the law of the Commonwealth or the States of Australia.

BOARD OF DIRECTORS

James Walsh	**Non-Executive Chairman**
Experience and qualifications	Jim has been a Non-Executive Director since November 2018 and was appointed Chairman on 1 February 2023. Jim is a Chartered Accountant with over 35 years of board experience across public and private companies. His expertise includes MBOs, IPOs, capital raising, debt funding, and acquisitions. Jim brings significant experience in setting and executing business growth strategies. Jim is a fellow of Chartered Accountants Australia and New Zealand with a B.Com, MBA, FCA, FAICD. Jim is a chairman and non-executive director of several unlisted organisations including: • Non- Executive Board Advisor of A.G. Coombs Group Pty Ltd • Non-Executive Chairman of Kinkora Investment Management Ltd (formerly KM Property Funds Ltd) • Non-Executive Director of Anglesea Golf Club Inc.
Special Responsibilities	Chair of the Board and Remuneration Committee
Interest in Shares, Rights and Options	4,972,728 ordinary shares
Directorships held in other Listed Entities	Has not held a directorship in any other listed entity over the last 3 years

Richard Tegoni	**Non-Executive Director**
Experience and qualifications	Richard joined the Board as a Non-Executive Director on 21 December 2012 and became Non-Executive Chairman on 18 October 2013 before being appointed as Executive Chairman on 16 September 2014. Richard took on the role of CEO and Executive Director effective 1 February 2023. He transitioned from this role to Executive Director on 2 December 2025, and to Non-Executive Director on 1 May 2026. Richard led the transformation of MyEco Group Ltd over the past 15 years from a small, listed materials business to a global company supplying Australia's number one compostable bag brand to over 2,400 stores within Australia and with sales to over 14 countries. His extensive experience spans bioplastics, publishing, finance, and telecommunications. Richard has an MBA (AGSM) and Diploma in Financial Markets (SIA).
Special Responsibilities	Chief Executive Officer until 1 December 2025 Executive Director from 2 December 2025 to 30 April 2026 No special responsibilities from 1 May 2026.
Interest in Shares, Rights and Options	16,029,309 ordinary shares 5,509,854 performance rights
Directorships held in other Listed Entities	Has not held a directorship in any other listed entity over the last 3 years

Stephen Walters	Executive Director
Experience and qualifications	Steve joined the Board on 21 April 2015. Steve is a veteran in the flexible packaging industry having held senior management positions with Orica Limited (formerly ICI Australia) and Stellar Films Group. Steve was instrumental in the integration of the Stellar and Cardia businesses which combined conventional and compostable plastics technology knowhow – the formation of what has become MyEco Group. Steve has a B. Bus (Marketing).
Special Responsibilities	Responsible for certain sales management functions within the Group until 1 February 2026. Management support and advice through deep industry knowledge and connections from 2 February 2026
Interest in Shares, Rights and Options	29,044,639 ordinary shares 3,134,617 performance rights
Directorships held in other Listed Entities	Has not held a directorship in any other listed entity over the last 3 years

Donald Haller Jr	Non-Executive Director
Experience and qualifications	Don joined the Board on 1 September 2016. Don brings over 50 years of business experience including as an Audit Partner at Ernst & Young, CFO of a top 15 US life insurance company, and a lead management consulting partner at PricewaterhouseCoopers. His expertise includes mergers and acquisitions, organizational design, and value-added management reporting. Don is also the Chair of Virus Shield Biosciences Ltd, a private company specialising in microbial solutions to combat a variety of viral based diseases.
Special Responsibilities	No special responsibilities.
Interest in Shares, Rights and Options	48,878,186 ordinary shares
Directorships held in other Listed Entities	Has not held a directorship in any other listed entity over the last 3 years

Natalya Jurcheshin	Non-Executive Director
Experience and qualifications	Natalya joined the Board on 25 May 2023. Natalya, a qualified chartered accountant, is an experienced non-executive director and CFO with finance, governance, operational and strategy skills developed over more than 25 years throughout Australia, North America, Ukraine and Russia. She has worked with a Big 4 international accounting firm (Arthur Andersen now part of Ernst & Young), public and private companies, start-ups, and SMEs. Natalya was a Non-Executive Director of Adacel Technologies Limited when it was an ASX listed company and was Chair of its Audit & Risk Management Committee and Remuneration Committee. Her past CFO roles include Circadian Technologies Limited (renamed Opthea Limited) (ASX:OPT) where she was also Head of Operations and Company Secretary.
Special Responsibilities	Chair of Risk and Audit Committee
Interest in Shares, Rights and Options	-
Directorships held in other Listed Entities	Directorship held in a listed entity over the last three years: Adacel Technologies Limited (resigned 31 December 2024)

COMPANY SECRETARIES

Yann Hessel has held the role of joint Company Secretary since 16 March 2026. Yann is a Chartered Accountant ANZ, a graduate of the Australian Institute of Company Directors and is an experienced global finance and governance executive with over 25 years' cross-sector experience spanning manufacturing, FMCG, retail, e-commerce, financial services and professional advisory, across both ASX-listed and privately held organisations.

Jonathan Lindh has held the role of joint Company Secretary since 2 March 2026. Jonathan is an Australian qualified lawyer with over 15 years' legal and company secretarial experience and is a Partner at CBW Partners Law Firm which has been advising the Group over the past 12 years.

DIRECTORS' MEETINGS

The number of meetings of the Company's Board of Directors and Board Committees held during the year ended 30 June 2026 and the number of meetings attended by each Director.

	Board Meetings		Risk & Audit Committee		Remuneration Committee	
Director	Number eligible to attend	Number attended	Number eligible to attend	Number attended	Number eligible to attend	Number attended
R Tegoni	12	12	-*	4	-*	4
S Walters	12	12	-*	4	-*	4
D Haller Jr	12	12	4	4	4	4
J Walsh	12	12	4	4	4	4
N Jurcheshin	12	12	4	4	4	4

**Denotes that the Director was not a member of the relevant committee although all directors may attend any committee meeting*

SHARES UNDER OPTION

The Group has no options as at the date of this report.

SHARES UNDER PERFORMANCE RIGHTS

Performance rights of the Group as at the date of this report are as follows:

Grant date	Expiry date	Number under rights
06-Sep-2023	01-Nov-2026	1,873,646
17-Sep-2024	01-Nov-2027	1,200,874
22-Nov-2024	01-Nov-2027	1,998,675
05-Sep-2025	01-Nov-2028	7,672,855
25-Nov-2025	01-Nov-2028	5,475,377
29-Jan-2026	02-Dec-2027	3,333,333
Total		**21,554,760**

SHARES ISSUED ON THE EXERCISE OF OPTIONS

There were no shares issued during the year ended 30 June 2026 and up to the date of this report on the exercise of options granted.

SHARES ISSUED

On 1 July 2025, the Group issued 5,000,000 ordinary shares to a consultant in consideration for services to be rendered under a consultancy agreement. The securities were subject to voluntary escrow until 1 July 2026 and were not freely tradable during that period.

On 17 November 2025, the Group issued 2,000,000 ordinary shares to a consultant in consideration for services to be rendered under a consultancy agreement. The securities are subject to voluntary escrow until 19 November 2026 and are not freely tradable during that period.

INDEMNIFICATION AND INSURANCE OF DIRECTORS AND OFFICERS

The Company has agreed to indemnify all the current Directors and Officers of the Company and of its controlled entities against all liabilities to another person (other than the Company or a related body corporate) that may arise from their position as Directors and Officers of the Company and its controlled entities, except where the liability arises out of conduct involving a lack of good faith. The Company agrees to meet the full amount of any such liabilities, including costs and expenses.

The Company has paid an annual premium to insure the Directors and Officers against liabilities incurred in their respective capacities. Under the policy, details of the premium are confidential.

INDEMNITY AND INSURANCE OF AUDITOR

The Company has not, during or since the end of the financial year, indemnified or agreed to indemnify the auditor of the Company or any related entity against a liability incurred by the auditor.

During the financial year, the Company has not paid a premium in respect of a contract to insure the auditor of the company or any related entity.

PROCEEDINGS ON BEHALF OF THE COMPANY

No person has applied for leave of court to bring proceedings on behalf of the Company, or to intervene in any proceedings to which the Company is a party, for the purpose of taking responsibility on behalf of the Company for all or part of those proceedings.

NON-AUDIT SERVICES

The Company's Audit and Risk Committee (Committee) is responsible for the maintenance of audit independence. Specifically, the Committee Charter ensures the independence of the auditor is maintained by:

- limiting the scope and nature of non-audit services that may be provided; and
- requiring that permitted non-audit services must be pre-approved by the Chair of the Committee.

During the year William Buck, the Group's auditor, has performed certain other services in addition to the audit and review of the financial statements. The Board has considered the non-audit services provided during the year by the auditor and in accordance with the advice provided by the Committee, is satisfied that the provision of those non-audit services during the year by the auditor is compatible with, and did not compromise, the auditor independence requirements of the Corporations Act 2001 for the following reasons:

- All non-audit services were subject to the corporate governance procedures adopted by the Group and have been reviewed by the Committee to ensure they do not impact the integrity and objectivity of the auditor; and
- The non-audit services provided do not undermine the general principles relating to auditor independence as set out in APES 110 Code of Ethics for Professional Accountants (including Independence Standards) as they did not involve reviewing or auditing the auditors' own work, acting in a management or decision-making capacity for the Group, acting as an advocate for the Group or jointly sharing risks and rewards.

Details of the amounts paid to the auditor of the Group, William Buck, for audit and non-audit services provided during the year are set out in note 8.

AUDITOR'S INDEPENDENCE DECLARATION

The lead Auditor's Independence Declaration for the year ended 30 June 2026 follows the Directors' Report.

ROUNDING OF AMOUNTS

The Company is a kind referred to in Corporations Instrument 2016/191, issued by the Australian Securities and Investments Commission, relating to "rounding-off." Amounts in this report have been rounded off in accordance with the Corporations Instrument to the nearest thousand dollars, or in certain cases, the nearest dollar.

REMUNERATION REPORT (AUDITED)

The remuneration report details the key management personnel remuneration arrangements for the consolidated entity, in accordance with the requirements of the Corporations Act 2001 and its Regulations. Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including all directors.

The remuneration report is set out under the following main headings:

- Principles used to determine the nature and amount of remuneration
- Details of remuneration
- Service agreements
- Share-based compensation
- Additional information
- Additional disclosures relating to key management personnel

Principles used to determine the nature and amount of remuneration

The Board is responsible for the Group's remuneration policies and practices. The role of the Remuneration Committee is to assist the Board in ensuring the appropriate and effective remuneration packages and policies are implemented to attract and retain and motivate high quality personnel to create value for shareholders. The Committee also reviews the appropriateness of director remuneration and monitors compliance with Board approved remuneration practices.

In accordance with best practice corporate governance, the structure of non-executive director and executive director remuneration is separate.

The Group's remuneration policy has been tailored to align goal congruence between shareholders, directors and executives.

The Company has an Employee Share Incentive Plan ('Plan') in place to assist with attracting and retaining key executives and employees. The Board believes the Plan will achieve the following key objectives:

(a) establish a method by which eligible participants can participate in the future growth and profitability of the Company;

(b) provide an incentive and reward for eligible participants for their contributions to the Company;

(c) attract and retain a high standard of managerial and technical personnel for the benefit of the Company; and

(d) align the interests of eligible participants more closely with the interests of shareholders, by providing an opportunity for eligible participants to hold an equity interest in the Company.

Non-executive directors remuneration

The Board's policy is to remunerate non-executive directors at market rates for time, commitment and responsibilities. The Board collectively determines payments to the non-executive directors and reviews their remuneration annually, based on market practice, duties and accountability.

ASX listing rules require that the aggregate non-executive directors' remuneration be determined periodically by a general meeting. The most recent determination was at the General Meeting held on 22 November 2019, where the shareholders approved an aggregate remuneration of $300,000.

Executive remuneration

The consolidated entity aims to reward executives based on their position and responsibility, with a level and mix of remuneration which has both fixed and variable components.

The executive remuneration and reward framework has four components:

- base pay and non-monetary benefits
- short-term performance incentives or discretionary cash bonus
- share-based payments
- other remuneration such as superannuation and long service leave

The combination of these comprises the executive's total remuneration.

Fixed remuneration, consisting of base salary, superannuation and non-monetary benefits, are reviewed annually by the Remuneration Committee based on individual and business unit performance, the overall performance of the consolidated entity and comparable market remunerations.

The short-term incentives are designed to align the targets of the business units with the performance hurdles of executives. Payments are granted to executives based on specific annual targets and key performance indicators ('KPIs') being achieved. KPIs vary between executives but were linked to revenue, gross margins, earnings before interest, depreciation and amortisation (EBITDA), strategic and other operational metrics in the current and prior financial year.

The long-term incentives include long service leave and share-based payments. Share based payments are in the form of performance rights which are subject to performance conditions. In certain circumstances there may be an issue for retention purposes which are subject to continuous employment (also referred to as retention rights).

Performance and link to remuneration

Remuneration for executives is directly linked to the performance of the consolidated entity. A portion of cash bonus and incentive payments are dependent on financial metrics including revenue, gross margins and EBITDA. The remaining portion of the cash bonus and incentive payments are at the discretion of the Remuneration Committee which are normally linked to the achievement of strategic and other operational individual objectives. Refer to the section 'Additional information' below for details of the earnings and total shareholders return for the last five years.

Use of remuneration consultants

Remuneration consultants have not been used in assessing and calculating Director and executive remuneration during the year.

Voting and comments made at the company's 2025 Annual General Meeting ('AGM')

The resolution to adopt the remuneration report for the year ended 30 June 2025 was passed at the 2025 AGM, which occurred on 13 November 2025. The Company did not receive any specific feedback at the AGM regarding its remuneration practices.

Details of remuneration

Amounts of remuneration

Details of the remuneration of key management personnel (KMP) of the consolidated entity are set out in the following tables.

The key management personnel of the consolidated entity consisted of the following personnel of MyEco Group Ltd:

- James Walsh - Non-Executive Chairman
- Richard Tegoni - Non-Executive Director *(transitioned from Chief Executive Officer and Executive Director to Executive Director on 2 December 2025, and transitioned to Non-Executive Director on 1 May 2026)*
- Stephen Walters - Executive Director
- Donald Haller Jr - Non-Executive Director
- Natalya Jurcheshin - Non-Executive Director
- Colin Lai - Chief Financial Officer and Company Secretary (resigned 28 February 2026)
- Marie de Perthuis - Chief Executive Officer (appointed 2 December 2025)
- Yann Hessel - Chief Financial Officer and Company Secretary (appointed 16 March 2026)

2026	Short-Term Benefits Salary, fees and annual leave $	Short-Term Benefits Discretionary Cash Bonus[1] $	Post-employment Benefits Pension and Superannu - ation $	Long-Term Benefits LSL $	Share-based Payments $	Total $
Non-Executive Directors						
J Walsh	80,000	-	-	-	-	80,000
D Haller Jr	60,000	-	-	-	-	60,000
N Jurcheshin	53,571	-	6,429	-	-	60,000
R Tegoni[(2)(3)]	151,568	2,911	18,405	-	22,100	194,984
Executive Directors						
S Walters	209,833	-	24,042	2,457	12,573	248,905
Other Key Management Personnel						
C Lai[(4)]	183,966	-	20,600	-	-	204,566
M de Perthuis[(5)]	187,779	10,325	22,176	522	10,788	231,590
Y Hessel[(6)]	79,675	-	7,500	153	-	87,328
Total	**1,006,392**	**13,236**	**99,152**	**3,132**	**45,461**	**1,167,373**

2025	Short-Term Benefits Salary, fees and annual leave $	Short-Term Benefits Discretionary Cash Bonus[1] $	Post-employment Benefits Pension and Superannu - ation $	Long-Term Benefits LSL $	Share-based Payments $	Total $
Non-Executive Directors						
J Walsh	80,000	-	-	-	-	80,000
D Haller Jr	60,000	-	-	-	-	60,000
N Jurcheshin	53,808	-	6,192	-	-	60,000
Executive Directors						
R Tegoni	249,947	11,997	28,632	1,302	15,301	307,179
S Walters	200,081	5,850	23,884	2,645	11,249	243,709
Other Key Management Personnel						
C Lai	297,399	9,240	29,932	4,489	23,921	364,981
Total	**941,235**	**27,087**	**88,640**	**8,436**	**50,471**	**1,115,869**

(1) Based on performance on various projects and services and Group financial performance metrics
(2) Transitioned from Chief Executive Officer and Executive Director to Executive Director on 2 December 2025
(3) Transitioned to Non-Executive Director on 1 May 2026. The remuneration reflects the executive and non-executive roles for the year.
(4) Resigned on 28 February 2026
(5) Appointed 2 December 2025
(6) Appointed 16 March 2026

The proportion of remuneration linked to performance and the fixed proportion are as per below. Non-executive directors are not eligible to participate in short-term or long-term incentive plans.

	Fixed Remuneration		At Risk – Short Term		At Risk – Long Term	
Name	**2026**	**2025**	**2026**	**2025**	**2026**	**2025**
Non-Executive Directors						
J Walsh	100%	100%	0%	0%	0%	0%
D Haller Jr	100%	100%	0%	0%	0%	0%
N Jurcheshin	100%	100%	0%	0%	0%	0%
R Tegoni(1)(2)	87%	91%	2%	4%	11%	5%
Executive Directors						
S Walters	95%	93%	0%	2%	5%	5%
Other Key Management Personnel						
C Lai(3)	100%	91%	0%	2%	0%	7%
M de Perthuis(4)	91%	-	4%	-	5%	-
Y Hessel(5)	100%	-	-	-	-	-

(1) Transitioned from Chief Executive Officer and Executive Director to Executive Director on 2 December 2025
(2) Transitioned to Non-Executive Director on 1 May 2026
(3) Resigned 28 February 2026
(4) Appointed 2 December 2025
(5) Appointed 16 March 2026. Not eligible for short-term incentive in FY26.

Cash bonuses are dependent on meeting defined performance measures. The amount of the bonus is determined having regard to the satisfaction of performance measures and weightings.

The proportion of the cash bonus paid/payable or forfeited is as follows:

	Cash bonus paid/payable		Cash bonus forfeited	
Name	**2026**	**2025**	**2026**	**2025**
Non-Executive Directors				
J Walsh	-	-	-	-
D Haller Jr	-	-	-	-
N Jurcheshin	-	-	-	-
R Tegoni(1)(2)	20%	35%	80%	65%
Executive Directors				
S Walters	0%	20%	100%	80%
Other Key Management Personnel				
C Lai(3)	0%	33%	100%	67%
M de Perthuis(4)	40%	-	60%	-
Y Hessel(5)	-	-	-	-

(1) Transitioned from Chief Executive Officer and Executive Director to Executive Director on 2 December 2025
(2) Transitioned to Non-Executive Director on 1 May 2026
(3) Resigned 28 February 2026
(4) Appointed 2 December 2025
(5) Appointed 16 March 2026. Not eligible for STI in FY26.

Service agreements

Remuneration and other terms of employment for key management personnel are formalised in service agreements. Details of these agreements are as follows:

Name	Title	Commenced	Term of agreement
Richard Tegoni	Non-Executive Director	21 December 2012	Letter of appointment
Stephen Walters	Executive Director	21 April 2015	Executive Service Agreement Three months' termination notice period
James Walsh	Non-Executive Chairman	15 November 2018	Letter of appointment
Donald Haller Jr	Non-Executive Director	1 September 2016	Letter of appointment
Natalya Jurcheshin	Non-Executive Director	25 May 2023	Letter of appointment
Colin Lai (1)	Chief Financial Officer and Company Secretary	14 June 2022	Executive Service Agreement Three months' termination notice period
Marie de Perthuis	Chief Executive Officer	2 December 2025	Executive Service Agreement Three months' termination notice period
Yann Hessel	Chief Financial Officer and Company Secretary	16 March 2026	Executive Service Agreement Three months' termination notice period

(1) Resigned 28 February 2026

Name:	Marie de Perthuis
Title:	Chief Executive Officer
Agreement commenced:	2 December 2025
Details:	• Base salary of $335,000 inclusive of superannuation (base package), to be reviewed annually by the Remuneration Committee • 3-month termination notice by either party • Short-term incentive cash bonus of up to 15% of base package subject to achievement of KPIs as approved by the Board • Participation, when eligible, in the Employee Share Incentive Plan • Non-solicitation and non-compete clauses

Name:	Yann Hessel
Title:	Chief Financial Officer & Company Secretary
Agreement commenced:	16 March 2026
Details:	• Base salary of $280,000 inclusive of superannuation (base package), to be reviewed annually by the Remuneration Committee • 3-month termination notice by either party • Short-term incentive cash bonus of up to 10% of base package subject to achievement of KPIs as approved by the Board • Participation, when eligible, in the Employee Share Incentive Plan • Non-solicitation and non-compete clauses

Key management personnel have no entitlement to termination payments in the event of removal for misconduct.

Terms of employment require that the relevant Group entity provide the contracted person with a minimum period of notice (one to three months) prior to termination of contract. Similarly, a contracted person has to provide minimum period notice (one to three months) prior to the termination of their contract. In the instance of serious misconduct, the Company can terminate employment at any time.

Share based compensation

Issue of shares

There were no shares issued to KMP as part of remuneration during the year.

Options

No options were issued as part of remuneration during the year.

Performance rights

During the financial year ending 30 June 2026, there were 20,708,838 performance and retention rights ("rights") issued to the employees and executive directors of the Company (June 2025: 5,317,356 performance rights). The 5,475,377 performance rights issued to executive directors were approved at the Annual General Meeting held on 13 November 2025.

Each performance right can be converted to a fully paid ordinary share on satisfying service and performance vesting conditions. The service vesting condition requires the employee to remain an employee of the Company until the vesting date of 30 September 2028. The performance vesting conditions are based on FY28 Company performance in relation to the following metrics as well as individual strategic or operational objectives:

- Revenue
- Earnings before interest, tax, depreciation and amortisation
- Return on invested capital

Each retention right can be converted to a fully paid ordinary share on satisfying service vesting conditions. The service vesting condition requires the employee to remain an employee of the Company until the vesting date of 2 December 2027.

Name	Number of rights granted	Grant date	Expiry date	Vesting Date	Fair Value per right	Exercise Price	Probability of achieving non-market conditions
Performance rights							
R Tegoni	3,489,922	25-Nov-2025	01-Nov-2028	30-Sep-2028	1.1 cents	-	75%
S Walters	1,985,455	25-Nov-2025	01-Nov-2028	30-Sep-2028	1.1 cents	-	75%
C Lai(1)	4,227,273(2)	05-Sep-2025	01-Nov-2028	30-Sep-2028	1.1 cents	-	75%
Retention rights							
M de Perthuis	3,333,333(3)	29-Jan-2026	02-Dec-2027	02-Dec-2027	1.1 cents	-	75%

(1) Resigned 28 February 2026
(2) Forfeited on 28 February 2026
(3) Subject to a two-year service condition from the commencement date of 2 December 2025

Additional information

The following table shows the gross revenue and profits for the last 5 years for the Group on a continued and discontinued operations basis, as well as the share prices at the end of the respective financial years.

$'000	FY26	FY25	FY24(1)	FY23(1)	FY22
Revenue	15,818	15,696	16,158	22,836	31,043
Loss before tax	(4,564)	(4,943)	(8,324)	(5,751)	(2,913)
Loss after tax	(4,557)	(4,958)	(9,327)	(6,750)	(3,085)

(1) Includes continuing and discontinued operations

The factors that are considered to affect total shareholders return ('TSR') are summarised below:

	FY26	FY25	FY24	FY23	FY22
Share price at financial year end (cents)	1.5	1.1	2.9	5.0	10.0
Total dividends declared (cents per share)	-	-	-	-	-
Basic earnings per share (cents per share)	(0.8)	(0.8)	(1.6)	(1.2)	(0.6)

Additional disclosures relating to key management personnel

Shareholding

The number of shares in the company held during the financial year by each director and other members of key management personnel of the consolidated entity, including their personally related parties, is set out below:

	Opening Balance 1 July 2025	Received as Compensation	On market transaction	Change as a result of resignation	Closing Balance 30 June 2026
J Walsh	4,972,728	-	-	-	**4,972,728**
R Tegoni	16,029,309	-	-	-	**16,029,309**
S Walters	29,044,639	-	-	-	**29,044,639**
D Haller Jr	48,878,186	-	-	-	**48,878,186**
N Jurcheshin	-	-	-	-	**-**
C Lai	-	-	-	-	**-**
M de Perthuis	-	-	-	-	**-**
Y Hessel	-	-	-	-	**-**

Option holding

No options were held during the financial year by directors and other members of key management personnel of the consolidated entity, including their personally related parties.

Performance rights

The number of performance rights held in the Company during the financial year by each director and other members of key management personnel of the consolidated entity, including their personally related parties, is set out below:

	Opening Balance 1 July 2025	Received as Compensation	Vested and Exercised	Expired/ other	Change as a result of resignation	Closing Balance 30 June 2026
R Tegoni	2,019,932	3,489,922	-	-	-	5,509,854
S Walters	1,236,351	1,985,455	-	(87,189)	-	3,134,617
C Lai	2,575,758	4,227,273	-	(128,488)	(6,674,543)	-
M de Perthuis	-	3,333,333[1]	-	-	-	3,333,333
Total	**5,832,041**	**9,702,650**	**-**	**(215,677)**	**(6,674,543)**	**11,977,804**

(1) These are retention rights which are subject to a two-year service condition from the commencement date of 2 December 2025

The performance rights held have the following inputs:

Grant date	Expiry date	Vesting Date	Fair Value per right	Exercise Price	Probability of achieving non-market conditions
08-Sep-2022	01-Nov-2025	30-Sep-2025	12.0 cents	-	75%
06-Sep-2023	01-Nov-2026	30-Sep-2026	5.1 cents	-	75%
19-Sep-2024	01-Nov-2027	30-Sep-2027	2.0 cents	-	75%
22-Nov-2024	01-Nov-2027	30-Sep-2027	3.7 cents	-	75%
05-Sep-2025	01-Nov-2028	30-Sep-2028	1.1 cents	-	75%
25-Nov-2025	01-Nov-2028	30-Sep-2028	1.1 cents	-	75%
29-Jan-2026	02-Dec-2027	02-Dec-2027	1.1 cents	-	75%

This concludes the remuneration report, which has been audited.

This report is made in accordance with a resolution of directors, pursuant to section 298(2)(a) of the Corporations Act 2001.

On behalf of the directors

Jim Walsh
Chairman

31 August 2026
Melbourne, Australia

Lead Auditor’s Independence Declaration under Section 307C of the Corporations Act 2001

To the directors of MyEco Group Limited

As lead auditor for the audit of the financial report of MyEco Group Limited for the year ended 30 June 2026, I declare that, to the best of my knowledge and belief, there have been:

— no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and

— no contraventions of any applicable code of professional conduct in relation to the audit.

This declaration is in respect of MyEco Group Limited and the entities it controlled during the year.

William Buck

William Buck Audit (Vic) Pty Ltd
ABN 59 116 151 136

R. P. Burt
Director
Melbourne, 31 August 2026

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Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the year ended 30 June 2026

	Notes	2026 $'000	2025 $'000
Sales	3	15,818	15,696
Cost of sales		(12,415)	(11,897)
Gross profit		**3,403**	**3,799**
Other (losses)/income	3, 5	(632)	968
Employment expenses		(3,199)	(3,748)
Marketing and distribution expenses		(1,516)	(2,256)
Administration expenses		(610)	(1,506)
Legal and compliance expenses		(618)	(785)
Depreciation and amortisation expenses		(974)	(1,322)
Finance expenses		(418)	(93)
Loss before tax		**(4,564)**	**(4,943)**
Income tax benefit/(expense)	6	7	(15)
Loss after tax for the year attributed to the owners of MyEco Group		**(4,557)**	**(4,958)**
Other comprehensive income			
Item that may be reclassified to the profit or loss in subsequent periods (net of tax)			
Foreign currency translation differences for foreign operations		(69)	367
Total comprehensive loss for the year		**(4,626)**	**(4,591)**
Loss per share for loss attributable to the owners of MyEco Group			
Basic / diluted loss per share	9	(0.76) cents	(0.83) cents

The accompanying notes form part of these financial statements.

Consolidated Statement of Financial Position

As at 30 June 2026

	Notes	2026 $'000	2025 $'000
Current Assets			
Cash at bank		2,006	3,618
Trade and other receivables	10	1,777	2,554
Inventories	11	3,496	3,625
Prepayments		435	525
Other assets		16	50
Total Current Assets		**7,730**	**10,372**
Non-Current Assets			
Plant and equipment	12	3,055	3,715
Right-of-use asset	13	140	497
Total Non-Current Assets		**3,195**	**4,212**
Total Assets		**10,925**	**14,584**
Current Liabilities			
Trade and other payables	14	2,628	1,203
Employee benefits		272	316
Contract Liabilities		-	522
Accrued expenses		121	1,086
Lease liability	15	141	500
Borrowings	16	2,787	1,398
Total Current Liabilities		**5,949**	**5,025**
Non-Current Liabilities			
Employee benefits		13	17
Lease liability	15	-	54
Total Non-Current Liabilities		**13**	**71**
Total Liabilities		**5,962**	**5,096**
Net Assets		**4,963**	**9,488**
Equity			
Issued capital	17	48,527	48,447
Reserves	18	(159)	(111)
Accumulated losses		(43,405)	(38,848)
Total Equity		**4,963**	**9,488**

The accompanying notes form part of these financial statements.

Consolidated Statement of Changes in Equity

For the year ended 30 June 2026

	Issued capital $'000	Accumulated losses $'000	Share-based payment reserve $'000	Foreign currency translation reserves $'000	Total Equity $'000
Balance at 1 July 2025	**48,447**	**(38,848)**	**123**	**(234)**	**9,488**
Loss for the Year	-	(4,557)	-	-	(4,557)
Other Comprehensive income for the year	-	-	-	(69)	(69)
Total comprehensive loss for the year	**-**	**(4,557)**	**-**	**(69)**	**(4,625)**
Transactions with owners in their capacity as owners					
Shares issued during the year net of costs	80	-	-	-	80
Share-based payments	-	-	21	-	21
Balance at 30 June 2026	**48,527**	**(43,405)**	**144**	**(303)**	**4,963**

	Issued Capital $'000	Accumulated Losses $'000	Share-Based Payment Reserve $'000	Foreign currency translation reserves $'000	Total Equity $'000
Balance at 1 July 2024	**48,447**	**(33,890)**	**78**	**(601)**	**14,034**
Loss for the Year	-	(4,958)	-	-	(4,958)
Other Comprehensive income for the year	-	-	-	367	367
Total comprehensive loss for the year	**-**	**(4,958)**	**-**	**367**	**(4,591)**
Transactions with owners in their capacity as owners					
Share-based payments	-	-	45	-	45
Balance at 30 June 2025	**48,447**	**(38,848)**	**123**	**(234)**	**9,488**

The accompanying notes form part of these financial statements.

Consolidated Statement of Cash Flows

For the year ended 30 June 2026

	Notes	2026 $'000	2025 $'000
Cash Flows from Operating Activities			
Receipts from customers		17,385	18,327
Payments to suppliers and employees		(19,225)	(21,802)
Government grants and subsidies		227	399
Net interest (paid)/received		(27)	(41)
Net Cash Outflow from Operating Activities	**21**	**(1,640)**	**(3,117)**
Cash Flows from Investing Activities			
Proceeds from disposal of plant and equipment		26	43
Purchase of plant and equipment		(206)	(203)
Net Cash Outflow from Investing Activities		**(180)**	**(160)**
Cash Flows from Financing Activities			
Proceeds from issue of convertible notes (net of costs)		731	1,166
Proceeds from related party loans		150	355
Lease payments		(669)	(755)
Net Cash Inflow from Financing Activities		**212**	**766**
Net (decrease) in cash held		**(1,608)**	**(2,511)**
Increase/(decrease) in cash due to changes in foreign exchange rate		(4)	21
Cash at the beginning of the financial year		3,618	6,108
Cash at the end of the financial year		**2,006**	**3,618**

The accompanying notes form part of these financial statements.

Notes to the Financial Statements

NOTE 1 MATERIAL ACCOUNTING POLICY INFORMATION

BASIS OF PREPARATION

These general-purpose financial statements have been prepared in accordance with Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') and the Corporations Act 2001, as appropriate for for-profit oriented entities. These financial statements also comply with International Financial Reporting Standards as issued by the International Accounting Standards Board ('IASB').

The amounts contained in this financial report have been rounded to the nearest $1,000 (where rounding is applicable) under the option available to the company under ASIC Corporations (Rounding in Financial/Directors' Reports) Instrument 2016/191.

This general-purpose financial report has been prepared on a going concern basis following the directors' consideration of the operating plans and budgets for the period of 12 months from the date of signing the financial statements.

MyEco Group Ltd is a listed public company, incorporated and domiciled in Australia. The Company is a for-profit entity for accounting purposes.

The financial statements were authorised for issue on **31 August 2026** by the Board of Directors.

REPORTING BASIS AND CONVENTIONS

These financial statements have been prepared on an accruals basis and are based on historical costs. Except for new accounting standards as stated below, the financial statements have been prepared in accordance with the same accounting policies adopted in the Group's last annual financial statements for the year ended 30 June 2025.

At this time the Directors are of the opinion that no asset is likely to be realised for an amount less than the amount at which it is recorded in the financial report.

a. New Accounting Standards and interpretations issued in the period.

The Group has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period. The impact of these standards did not have a material impact on the Group.

AASB 18 Presentation and Disclosure in Financial Statements

This standard is applicable to annual reporting periods beginning on or after 1 January 2027, with early adoption permitted. The standard replaces AASB 101 'Presentation of Financial Statements', although many of the requirements have been carried forward unchanged and is accompanied by limited amendments to the requirements in AASB 107 'Statement of Cash Flows'. The standard will affect presentation and disclosure in the financial statements, including introducing five categories in the statement of profit or loss and other comprehensive income: operating, investing, financing, income taxes and discontinued operations. The Group will adopt this standard from 1 July 2027 and are currently assessing the impact.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

Note 1: Material Accounting Policy Information (continued)

b. Principles of Consolidation

The consolidated financial statements incorporate the assets and liabilities of all subsidiaries of MyEco Group Ltd ('Company' or 'parent entity') as at 30 June 2026 and the results of all subsidiaries for the year then ended. MyEco Group Ltd and its subsidiaries together are referred to in these financial statements as the 'Group.'

Subsidiaries are all those entities over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are de-consolidated from the date that control ceases.

Intercompany transactions, balances and unrealised gains on transactions between entities in the Group are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of the impairment of the asset transferred. The accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

The acquisition of subsidiaries is accounted for using the acquisition method of accounting. A change in ownership interest, without the loss of control, is accounted for as an equity transaction, where the difference between the consideration transferred and the book value of the share of the non-controlling interest acquired is recognised directly in equity attributable to the parent.

Non-controlling interest in the results and equity of subsidiaries are shown separately in the statement of profit or loss and other comprehensive income, statement of financial position and statement of changes in equity of the Group. Losses incurred by the Group are attributed to the non-controlling interest in full, even if that results in a deficit balance.

Where the Group loses control over a subsidiary, it derecognises the assets including goodwill, liabilities and non-controlling interest in the subsidiary together with any cumulative foreign currency translation differences recognised in equity. The Group recognises the fair value of the consideration received and the fair value of any investment retained together with any gain or loss in profit or loss. A list of controlled entities is contained in Note 25 to the financial statements.

c. Income Tax

The income tax expense or revenue for the period is the tax payable or receivable on the current period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

The current income tax charge is calculated using tax rates that have been enacted or are substantially enacted at the end of the reporting period in the countries where the subsidiaries operate and generate taxable income.

d. Inventories

Inventories are measured at the lower of cost and net realisable value. Raw materials and packaging are recorded at their invoiced price, net of any discount, rebates, duties and taxes, plus cost of freight. The cost of manufactured products, finished goods and work-in-progress, includes direct materials, direct labour and an appropriate portion of variable and fixed overheads. Overheads are applied on the basis of normal operating capacity. Costs are assigned on the basis of weighted average costs.

Note 1: Material Accounting Policy Information (continued)

e. Plant and Equipment

Plant and equipment are measured on the cost basis less accumulated depreciation and accumulated impairment losses.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the statement of profit or loss and other comprehensive income during the financial period in which they are incurred.

Depreciation

The depreciable amount of all fixed assets is depreciated on a straight-line basis over their useful lives to the Group commencing from the time the asset is held ready for use.

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset	Depreciation Rate
Plant and Machinery	10% to 33%
Office Equipment and Motor Vehicles	7.5% to 40%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period. Leasehold improvements are depreciated over the unexpired period of the lease or the estimated useful life of the assets, whichever is shorter. An asset's carrying amount is written down to its recoverable amount, within the period it is identified, if the asset's carrying amount is greater than its estimated recoverable amount. Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of profit or loss and other comprehensive income.

f. Fair Value Measurement

When an asset or liability, financial or non-financial, is measured at fair value for recognition or disclosure purposes, the fair value is based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date; and assumes that the transaction will take place either: in the principal market; or in the absence of a principal market, in the most advantageous market.

Fair value is measured using the assumptions that market participants would use when pricing the asset or liability, assuming they act in their economic best interest. For non-financial assets, the fair value measurement is based on its highest and best use. Valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value are used, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

The Group is required to classify all assets and liabilities, measured at fair value, using a three level hierarchy, based on the lowest level of input that is significant to the entire fair value measurement, being: Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date; Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and Level 3: Unobservable inputs for the asset or liability.

Considerable judgement is required to determine what is significant to fair value and therefore which category the asset or liability is placed in can be subjective. The fair value of assets and liabilities classified as level 3 is determined by the use of valuation models. These include discounted cash flow analysis or the use of observable inputs that require significant adjustments based on unobservable inputs.

g. Impairment of financial assets

The Group recognises a loss allowance for expected credit losses on financial assets which are either measured at amortised cost or fair value through other comprehensive income. The measurement of the loss allowance depends upon the Group's assessment at the end of each reporting period as to whether the financial instrument's credit risk has increased significantly since initial recognition, based on reasonable and supportable information that is available, without undue cost or effort to obtain.

Where there has not been a significant increase in exposure to credit risk since initial recognition, a 12-month expected credit loss allowance is estimated. This represents a portion of the asset's lifetime expected credit losses that is attributable to a default event that is possible within the next 12 months. Where a financial asset has become credit impaired or where it is determined that credit risk has increased significantly, the loss allowance is based on the asset's lifetime expected credit losses. The amount of expected credit loss recognised is measured based on the probability weighted present value of anticipated cash shortfalls over the life of the financial asset discounted at the original effective interest rate.

h. Foreign Currency Transactions and Balances

Functional and presentation currency

The functional currency of each of the Group's entities is measured using the currency of the primary economic environment in which that entity operates. The consolidated financial statements are presented in Australian dollars which is the parent entity's functional and presentation currency.

Transactions and balances

Foreign currency transactions are translated into functional currency using the exchange rates prevailing at the date of the transaction. Foreign currency monetary items are translated at the year-end exchange rate. Non-monetary items measured at historical cost continue to be carried at the exchange rate at the date of the transaction. Non-monetary items measured at fair value are reported at the exchange rate at the date when fair values were determined. Exchange differences arising on the translation of monetary items are recognised in the statement of profit or loss and other comprehensive income. Exchange differences arising on the translation of non-monetary items are recognised directly in other comprehensive income to the extent that the gain or loss is directly recognised in other comprehensive income; otherwise, the exchange difference is recognised in the statement of profit or loss and other comprehensive income.

Note 1: Material Accounting Policy Information (continued)

Group companies

The financial results and position of foreign operations whose functional currency is different from the Group's presentation currency are translated as follows:

- Assets and liabilities are translated at year-end exchange rates prevailing at the end of reporting period.
- Income and expenses are translated at average exchange rates for the period. The average rate is only used where the rate approximates the rate at the date of transaction.

Exchange differences arising on translation of foreign operations are transferred directly to the Group's foreign currency translation reserve in the statement of financial position. These differences are recognised in the statement of profit or loss and other comprehensive income in the period in which the operation is disposed.

i. Current and non-current classification

Assets and liabilities are presented in the statement of financial position based on current and non-current classification. An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in the consolidated entity's normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is a cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

A liability is classified as current when: it is either expected to be settled in the consolidated entity's normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

Deferred tax assets and liabilities are always classified as non-current.

j. Revenue

Revenue from contracts with customers

Revenue is recognised at an amount that reflects the consideration to which the Group is expected to be entitled in exchange for transferring goods or services to a customer. For each contract with a customer, the Group identifies the contract with a customer; identifies the performance obligations in the contract; determines the transaction price, which takes into account estimates of variable consideration and the time value of money; allocates the transaction price on the basis of the relative stand-alone selling price of each distinct good or service to be delivered; and recognises revenue when each performance obligation is satisfied in a manner that depicts the transfer to the customer of the goods or services promised. Variable consideration with the transaction price, if any, reflects estimated concessions provided to the customer such as discounts, rebates and refunds, any potential add-ons or bonuses from the customer and any other contingent events. Variable consideration is to be recognised only if it is highly improbable that a significant reversal of this amount will occur. The measurement constraint continues until the uncertainty associated with the variable consideration is subsequently resolved.

Amounts received that are subject to the constraining principle are initially recognised as deferred revenue in the form of a separate liability.

Sale of goods

Revenue from the sale of goods is recognised at the point in time when the customer obtains control of the goods, which is either when delivered to the required location or on International Commercial Terms (Incoterms).

Other revenue

Other revenue is recognised when it is received or when the right to receive payment is established.

Note 1: Material Accounting Policy Information (continued)

k. Trade and other receivables

Trade receivables are initially recognised at fair value less any allowance for expected credit losses. Trade receivables are generally due for settlement within 30 to 60 days. In accordance with AASB 9 'Financial Instruments', the Group has applied the simplified approach to measuring expected credit losses which uses a lifetime expected credit loss allowance ('ECL') for all trade receivables. Specific allowances are made for any expected credit losses based on a review of all outstanding amounts and individual receivables are written off when management deems them unrecoverable. The loss allowances for financial assets are based on assumptions about risk of default and expected loss rates and the Group uses judgement in making these assumptions based on the Group's history and existing market conditions as well as forward-looking estimates.

l. Borrowings

Loans and borrowings other than convertible notes

Loans and borrowings are initially recognised at the fair value of the consideration received, net of transaction costs. They are subsequently measured at amortised cost using the effective interest method.

Convertible notes

The component of the convertible notes that exhibits characteristics of a liability is recognised as a liability in the statement of financial position, net of transaction costs. On the issue of convertible notes, the fair value of the embedded derivative is valued first with the residual balance assigned to the host liability. The host liability is carried as a current liability on the amortised cost basis until extinguished on conversion. The increase in the liability due to the passage of time is recognised as a finance cost. The remainder of the proceeds are allocated to the conversion option and is recognised as a liability in the statement of financial position. The carrying amount of the conversion option is remeasured in the subsequent years. The corresponding interest on convertible notes and change in value of the conversion options are recognised in profit or loss.

m. Contract Liabilities

Contract liabilities are recognised for consideration received in respect of unsatisfied performance obligations in the statement of financial position. Amounts received prior to satisfying the revenue recognition criteria are recorded as deferred revenue. Amounts expected to be recognised as revenue within the 12 months following the balance sheet date are classified within current liabilities. Amounts not expected to be recognised as revenue within the 12 months following the balance sheet date are classified within non-current liabilities.

n. Profit or Loss per share

Basic profit or loss per share

Basic profit or loss per share is calculated by dividing the profit or loss attributable to the owners of MyEco Group Ltd, excluding any costs of servicing equity other than ordinary shares, by the weighted average number of ordinary shares outstanding during the financial year, adjusted for bonus elements in ordinary shares issued during the financial year.

Diluted profit or loss per share

Diluted profit or loss per share adjusts the figures used in the determination of basic profit or loss per share to take into account the after-income tax effect of interest and other financing costs associated with dilutive potential ordinary shares and the weighted average number of shares assumed to have been issued for no consideration in relation to dilutive potential ordinary shares.

o. Critical Accounting Estimates, Judgements and Assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. Judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

Expected credit loss for impairment of receivables

The provision for impairment of receivables assessment requires a degree of estimation and judgement. The level of expected credit loss is assessed by taking into account the recent sales experience, the ageing of receivables, historical collection rates and specific knowledge of the individual debtor's financial position.

Provision for impairment of inventories

The provision for impairment of inventories assessment requires a degree of estimation and judgement. The level of the provision is assessed by taking into account the recent sales experience, the ageing of inventories and other factors that affect inventory obsolescence.

Estimation of useful lives of assets

The Group determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

Share-based payment transactions

The consolidated entity measures the cost of equity-settled transactions with employees by reference to the fair value of the equity instruments at the date at which they are granted. The fair value of the performance rights are determined to be the share price on the date that the rights are issued as there is no exercise price. There are multiple non-market performance vesting conditions allocated to each tranche of rights. An estimate is made of the number of equity instruments for which the service and non-market performance conditions are expected to be satisfied. Refer to note 19 for further information.

Convertible Notes

The Company has convertible notes on issue at the reporting date, including the convertible note host debt and the convertible note embedded derivative. The determination of the fair value of the host debt and embedded derivative is based on certain assumptions, including the Company's share price at the valuation date, risk free rate, face value of the convertible notes and expected annual volatility of the share price.

NOTE 2 PARENT ENTITY

The individual financial statements for the parent entity show the following aggregate amounts:

	2026 $'000	2025 $'000
STATEMENT OF FINANCIAL POSITION		
ASSETS		
Current assets	630	2,102
Non-current assets	38,082	39,057
TOTAL ASSETS	**38,712**	**41,159**
LIABILITIES		
Current liabilities	3,386	2,237
Non-current liabilities	13	17
TOTAL LIABILITIES	**3,399**	**2,254**
EQUITY		
Issued capital	97,595	97,515
Accumulated losses	(62,282)	(58,610)
TOTAL EQUITY	**35,313**	**38,905**
STATEMENT OF COMPREHENSIVE INCOME		
Loss for the year after tax	(3,647)	(2,701)
Total comprehensive income/(loss)	**(3,647)**	**(2,701)**

At 30 June 2026, current liabilities include convertible notes of $2,627,000 (30 June 2025: $1,043,000) and related party loans of $150,000 (30 June 2025: $355,000). The convertible notes are mandatorily convertible into shares on maturity. The related party loans outstanding at 30 June 2026 will be issued as convertible notes to certain directors subject to shareholder approval at the next Annual General Meeting.

Guarantees

MyEco Group Ltd has from time to time provided guarantees to third parties in relation to the performance and obligations of controlled entities in respect to finance facilities. The guarantees are for the terms of the facilities. As at 30 June 2026 there is a bank guarantee of $0.02 million (2025: $0.03 million).

Contingent liabilities

MyEco Group Ltd had no contingent liabilities as at 30 June 2026 (2025: NIL).

Contractual commitments

At 30 June 2026, MyEco Group Ltd had not entered into any contractual commitments for the acquisition of property, plant and equipment (2025: NIL).

Material accounting policies

The accounting policies of the parent entity are consistent with those of the Group, as disclosed in Note 1, except for investments in subsidiaries that are accounted for at cost, less any impairment, in the parent entity.

NOTE 3 REVENUE AND OTHER INCOME

	Note	2026 $'000	2025 $'000
Revenue			
Sales of goods at a point in time	4	15,818	15,696
Total sales revenue		**15,818**	**15,696**
Other Income			
Sundry income		234	756
Income from change in fair value of financial derivative liability		-	212
Total other income		**234**	**968**

The net amount of other income in this note and other losses in note 5 is disclosed as Other (losses)/Income in the Statement of Profit and Loss and Other Comprehensive Income.

NOTE 4 OPERATING SEGMENTS

Identification of reportable operating segment

The continuing operations of the Group as at 30 June 2026 reflects the single operating segment with the principal activities being the manufacture and sale of sustainable finished products and sustainable resins as disclosed in the Statement of Profit or Loss and Other Comprehensive Income. This is how the Chief Operating Decision Makers of the Group view the business on a monthly basis.

Sales Revenue by geographical region (external customers)	2026 $'000	2025 $'000
Oceania	10,887	9,820
Asia	3,025	2,273
Americas	1,460	1,737
Europe	411	1,826
Africa	35	40
Total Revenue	**15,818**	**15,696**

Major customers

The Group has a number of customers to whom it provides products. The Group has supplied a single external customer who accounted for 19.4% (2025: 13.4%) of external revenue.

Plant and equipment by geographical region	2026 $'000	2025 $'000
Oceania	35	39
Asia	3,020	3,676
Total Assets	**3,055**	**3,715**

NOTE 5 EXPENSES FOR THE YEAR

	2026 $'000	2025 $'000
The loss before income tax includes the following items of expenses:		
Other losses		
Impairment of R&D tax incentive (RDTI) receivable	(502)	-
Losses from change in fair value of financial derivative liability	(290)	-
Sundry losses	(74)	-
Other expenses		
Research, development, and patent costs	351	568
Superannuation expense	224	204
Depreciation of plant and equipment	512	681
Amortisation of right-of-use assets	462	641
Finance cost for leases	15	79

The net amount of other losses in this note and other income in note 3 is disclosed as Other (losses)/Income in the Statement of Profit and Loss and Other Comprehensive Income.

The Company carried a RDTI as a current receivable at 30 June 2025 and reclassified it to non-current at 31 December 2025. However, given the Company held $12.3 million of carried forward Australian tax benefits at 30 June 2025 which must be utilised before the RDTI offset, it is unlikely the benefit of the RDTI will be realised by the company in the near future. The Group has taken a conservative position and has recorded an impairment of approximately $502,000 against the RDTI receivable at 30 June 2026. The RDTI is utilisable once the Company's carried forward tax benefits have been used up.

NOTE 6 INCOME TAX EXPENSE

Income tax recognised in profit or loss	2026 $'000	2025 $'000
Current tax expense	7	(15)
Deferred tax expense	-	-
Income tax expense	**7**	**(15)**

Reconciliation of income tax expense to prima facie tax on accounting profit or loss	2026 $'000	2025 $'000
Loss before income tax	(4,564)	(4,943)
Prima facie income tax benefit at the Australian tax rate of 25% (2025: 25%)	1,141	1,236
Overseas tax rate differential	(65)	(30)
Other current year tax losses not brought into account	(1,077)	(1,206)
Tax refund	29	-
Withholding tax	(22)	(15)
Total income tax expense recognised in the current period	**7**	**(15)**

	2026 $'000	2025 $'000
Tax benefit carried forward at applicable tax rate	**16,443**	**15,594**

The Group has carried forward tax losses that can be offset against taxable profit at each tax jurisdiction, subject to probable future taxable profit and in accordance with the laws of each tax jurisdiction. As of 30 June 2026, the carried forward tax losses for the Australian jurisdiction amounted to $13.0 million (FY25: $12.3 million). No deferred tax asset has been recognised as at reporting date (2025: $nil).

NOTE 7 KEY MANAGEMENT PERSONNEL COMPENSATION

Names and positions held of Group and parent entity key management personnel in office at any time during the financial year are included in the "Remuneration Report". Key management personnel remuneration details have been included in the Remuneration Report section of the Directors' Report.

	2026 $	2025 $
Short-term employee benefits	1,019,628	968,322
Post-employment benefits	99,152	88,640
Long-term employee benefits	3,132	8,436
Share-based payments	45,461	50,471
	1,167,373	**1,115,869**

NOTE 8 REMUNERATION OF AUDITORS

	2026 $	2025 $
Remuneration of the auditor of the parent entity (William Buck) for		
• auditing or reviewing the financial statements	92,500	89,000
• research and development tax compliance services	26,000	38,000
• government grant compliance services	5,579	-
Remuneration of other auditors of subsidiaries for:		
• auditing or reviewing the financial statements of subsidiaries	6,937	9,117
	131,016	**136,117**

NOTE 9 EARNINGS/LOSS PER SHARE

	2026 $'000	2025 $'000
Loss used to calculate basic/diluted EPS attributable to the owners of MyEco Group	**(4,557)**	**(4,958)**

	Number	Number
Weighted average number of ordinary shares used in the calculation of basic and diluted loss per share(1)	**602,818,246**	**596,610,027**
Loss per share attributable to the owners of MyEco Group	(0.76 cents)	(0.83 cents)

(1) The potential vesting of performance rights and exercise of options are not included in diluted EPS as the impacts are anti-dilutive given the Group made a loss

NOTE 10 TRADE AND OTHER RECEIVABLES

	2026 $'000	2025 $'000
Current		
Trade receivables	1,576	1,940
Less: Allowance for expected credit losses	(85)	(81)
	1,491	**1,859**
Other receivables	286	695
Total	**1,777**	**2,554**

Allowance for expected credit losses

The ageing of the receivables and allowance for expected credit losses provided for the above are as follows:

	Trade Receivables	<30	31-60	61-90	>90
2026					
Trade receivables	1,576	1,122	297	67	90
Expected credit loss rate	-	-	-	-	95%
Allowance for expected credit losses	(85)	-	-	-	(85)
Total	**1,491**	**1,122**	**297**	**67**	**4**
2025					
Trade receivables	1,940	1,168	429	125	218
Expected credit loss rate	-	-	-	-	37.2%
Allowance for expected credit losses	(81)	-	-	-	(81)
Total	**1,859**	**1,168**	**429**	**125**	**137**

Current trade receivables are non-interest bearing and are generally on 30-to-60-day terms. The receivables in the 61-90 and over 90 days ageing category are generally on longer credit terms.

Based on the above, the Directors have deemed the $0.1 million allowance for expected credit losses as prudent in 2026 (2025: $0.1 million) at the reporting date.

Note 10: Trade and other Receivables (continued)

Movement in the expected credit loss for receivables is as follows:

	Opening Balance $'000	Charge for the Year $'000	Amounts Write off/back $'000	Closing Balance $'000
2026	**(81)**	**(4)**	**-**	**(85)**
2025	(179)	-	98	(81)

Neither the Group nor parent entity holds any financial assets with terms that have been renegotiated, but which would otherwise be past due or impaired.

Collateral Pledged

No security over trade receivables has been provided as at 30 June 2026 (2025: Nil).

NOTE 11 INVENTORIES

	2026 $'000	2025 $'000
Current		
Raw materials	569	585
Work in progress	471	904
Finished goods	2,474	2,360
Provision for obsolescence	(18)	(224)
Total	**3,496**	**3,625**

In accordance with AASB 102(36)(d), inventories are held at the lower of cost or net realisable value (NRV).

During FY26, write-down of inventories to net realisable value amounted to $360,000 (2025: $nil). These were recognised as an expense during the year ended 30 June 2026 and included in the cost of goods sold in the consolidated statement of profit or loss & other comprehensive income.

NOTE 12 PLANT AND EQUIPMENT

Movement in Carrying Amounts

Reconciliations of the carrying amounts of plant and equipment at the beginning and end of the current and previous financial years are set out below.

2026	Plant, Machinery and Equipment $'000	Leasehold Improvements $'000	Total $'000
Opening Balance	**3,715**	**-**	**3,715**
Additions	206	-	206
Disposals	(153)	-	(153)
Write-down [(1)]	(177)		(177)
Depreciation Expenses	(512)	-	(512)
Exchange Rate Variations	(24)	-	(24)
Closing Balance	**3,055**	**-**	**3,055**
As at 30 June 2026			
Cost	6,097	-	6,097
Accumulated Depreciation	(3,042)	-	(3,042)
Closing Balance	**3,055**	**-**	**3,055**

(1) *Plant and equipment write down relates to the Malaysia machines and equipment not transferred to the China operations.*

2025	Plant, Machinery and Equipment $'000	Leasehold Improvements $'000	Total $'000
Opening Balance	**3,964**	**30**	**3,994**
Additions	204	-	204
Disposals	(74)	(30)	(104)
Transfers	-	-	-
Depreciation Expenses	(681)	-	(681)
Exchange Rate Variations	302	-	302
Closing Balance	**3,715**	**-**	**3,715**
As at 30 June 2025			
Cost	7,200	-	7,200
Accumulated Depreciation	(3,485)	-	(3,485)
Closing Balance	**3,715**	**-**	**3,715**

NOTE 13 NON-CURRENT ASSETS - RIGHT-OF-USE ASSETS

	2026 $'000	2025 $'000
Opening Balance	**497**	**1,065**
Additions	347	312
Terminations	(243)	(344)
Depreciation	(462)	(641)
Exchange rate variations	1	105
Closing Balance	**140**	**497**
Cost	1,429	2,604
Accumulated Depreciation	(1,289)	(2,107)
Closing Balance	**140**	**497**

The Group leases land and buildings for its offices, factories and warehouses under agreements of between one to five years with, in some cases, options to extend. The leases have various escalation clauses. On renewal, the terms of the leases are renegotiated.

NOTE 14 TRADE AND OTHER PAYABLES

	2026 $'000	2025 $'000
Current		
Trade payables	2,226	1,022
Sundry payables	402	181
	2,628	**1,203**

NOTE 15 LEASE LIABILITY

	2026 $'000	2025 $'000
Lease liability – current	141	500
Lease liability – non-current	-	54
Lease liability	**141**	**554**

NOTE 16 BORROWINGS

	2026 $'000	2025 $'000
Unsecured Liabilities		
Convertible Notes – host debt	1,470	580
Convertible notes – cost of debt	(71)	(36)
Convertible notes – embedded derivative	1,237	499
Unsecured loans (related parties)	150	355
Secured Liabilities		
Debt facility	-	-
	2,787	**1,398**

Convertible Notes

On 20 April 2026, the Company issued 770,000 convertible notes at a face value of AUD$1.00 per convertible note and its Directors subscribed for 150,000 convertible notes resulting in total consideration of $920,000 gross proceeds ($881,000 net funds after costs). As at 30 June 2026, the 150,000 convertible notes subscribed by the Directors were classified as unsecured related party loans, and the issue of convertible notes are subject to shareholder approval at the next Annual General Meeting.

On 9 May 2025, the Company issued 1,250,000 convertible notes at a face value of AUD$1.00 per convertible note and its Directors subscribed for 355,000 convertible notes resulting in total consideration of $1,605,000 gross proceeds ($1,521,000 net funds after costs). As at 30 June 2025, the 355,000 convertible notes subscribed by the Directors were classified as unsecured related party loans, and the issue of convertible notes were subject to shareholder approval and subsequently approved at the Annual General Meeting held on 13 November 2025. The convertible notes to Directors were issued on 10 December 2025 and the related party loans were extinguished with no change to the terms and conditions of the convertible notes.

The terms of the convertible notes issued in FY26 and FY25 are identical. The key terms are:

- Term: 3 Years
- Coupon rate: 10.5% per annum
- Payment: Quarterly in arrears
- Conversion Price: A 15% discount to the VWAP over 14 trading days preceding the date of the Conversion Notice, subject to:
  - (a) a minimum price of $0.019 (1.9 cents) per share; and
  - (b) a maximum price of $0.05 (5.0 cents) per share.
- Conversion Period: The period commencing the date which is twelve (12) months following the Draw Down Date and ending on the Maturity Date. Noteholders may convert all or part of the note during the Conversion Period.
- On the Maturity Date, the Company will convert all of the Notes outstanding.
- The Company may redeem the Convertible Notes in whole, or in part, at any time from the Draw Down Date until Maturity with 30 days notice. Noteholders may convert all or part of their outstanding principal and accrued interest during the 30-day notice period.

Note 16: Borrowings (continued)

The Directors' participation in the convertible note facility, totalling $150,000, remains subject to shareholder approval at the next general meeting. Upon obtaining shareholder approval, the notes will be issued on the same terms and conditions as those applicable to the other convertible note holders.

During the year, $151,962 (FY25: nil) of interest was paid to the issued convertible notes and related party loans.

Valuation methodology applied

Upon issue of each of the Convertible Notes, an external valuation expert was appointed to determine the initial fair value of the embedded derivative liability (equity conversion feature) and the fair value as at 30 June 2026 using the Monte Carlo simulation model. This valuation method operates as follows:

- Simulates daily share price values for MyEco over 3 years using the assumption of lognormally distributed prices for 250,000 simulations using a Geometric Brownian Motion simulation.
- For each simulation, at maturity value of the payoff (if any) upon conversion is calculated (being the number of shares issued upon conversion based on the conversion price formula x the simulated share price at the end of the simulation period).
- The model then averages the payoff values over the range of resultant outcomes and then discounts the expected payoff at the risk-free rate to get an estimate of the value of the financial derivative.

A mix of observable and unobservable inputs in applying this technique include the Company's share price at the valuation date, risk free rate, face value of the convertible notes and expected annual volatility of the share price.

Initial values of both the embedded derivative liability and host debt component have been further adjusted for transaction costs that were incurred to raise funds via convertible notes.

After initial recognition, the host debt component of the convertible notes has been measured at amortised cost using the effective interest method as required by AASB 9 Financial Instruments. The effective interest rate applied is 40.2% across all issued convertible notes. The embedded derivative liability component of the convertible notes has been measured at fair value as required by AASB 9 Financial Instruments and fair value movements have been recorded directly in the statement of profit & loss and other comprehensive income. Disclosures relating to the fair value measurement, classification, and risks associated with financial instruments are provided in accordance with AASB 13 Fair Value Measurement and AASB 7 Financial Instruments: Disclosures.

As at 30 June 2026, the fair value of the embedded derivative is measured using a mix of observable (Level 1 hierarchy) including share price at the valuation date, risk free rate, face value of the convertible notes, and unobservable input (Level 3 hierarchy) of expected annual volatility of the share price. The overall hierarchical level of fair value measurement being used overall for the embedded derivative is Level 3: Unobservable inputs. The key unobservable input used in the valuation of the embedded derivative at 30 June 2026 was share price annual volatility of 91.5 % (30 June 2025: 85.0%). The fair value of the embedded derivative is sensitive to changes in this assumption, with reasonably possible movements in share price annual volatility expected to result in a broadly corresponding change in the fair value of the derivative liability. There has been no change in the Group's valuation process, valuation techniques and types of inputs using the fair value measurement at the end of the reporting period in comparison to the methodology upon inception. There have been no transfers between levels of fair value hierarchy during the period ending 30 June 2026.

An amount of $35,400 in transaction costs relating to the issue of convertible notes in FY26 was expensed to profit or loss during the period (FY25: $36,249). This amount represents the portion of transaction costs attributable to the derivative component of the financial instrument. In accordance with AASB 9 Financial Instruments, transaction costs related to derivatives are not capitalised and are recognised immediately in profit or loss.

Note 16: Borrowings (continued)

Reconciliation of movement in convertible notes:

	2026 $'000	2025 $'000
Face value of convertible notes upon issue	2,375	1,250
Cost of issuance of convertible notes	(71)	(36)
Amortisation of convertible notes, net of gains on change in fair value of embedded derivatives	333	(171)
Settlement of convertible notes	-	-
Value of convertible notes at period end	**2,637**	**1,043**

	2026 $'000	2025 $'000
Opening Balance	1,043	-
Convertible Notes – host debt	890	580
Cost of issuance of convertible notes	(35)	(36)
Convertible notes – embedded derivative	738	(171)
Settlement of convertible notes	-	-
Closing Balance	**2,637**	**1,398**

	2026 Number of Notes	2025 Number of Notes
Opening Balance	1,250,000	-
Issue of convertible notes - excl. related parties	770,000	1,250,000
Issue of convertible notes - related parties	355,000	-
Closing Balance	**2,375,000**	**1,250,000**

Note 16: Borrowings (continued)

Debt Facility

During FY25, the Company entered into a $1.0 million secured debt facility with FinanZor (formerly Tradeplus24) to help fund the working capital requirements while being non-dilutive to existing shareholders. As at 30 June 2026, no amounts have been drawn down from the secured debt facility.

The drawn amount at any given time is a maximum of $1.0 million and cannot exceed 80% of eligible trade receivables held by Cardia Bioplastics (Australia) Pty Ltd (wholly owned subsidiary of MyEco Group). The current interest rate of the facility is 12.36% per annum, with a portion tied to the 30-day bank bill swap rate bid rate as at midday on the first working day of each month plus a fixed margin of 8.0%. Interest is only payable on amount drawn out of the facility at any given time. The facility was renewed on 28 January 2026 and expires on 31 January 2027 and can be renewed by mutual agreement. The facility is secured by a security interest over the trade receivables of Cardia Bioplastics Australia and all of the Company's assets, a Deed of Subordination over intercompany loans of Cardia Bioplastics Australia, and the Company's guarantee of the performance of Cardia Bioplastics Australia's obligations.

	2026 $'000	2025 $'000
Total Facilities		
Debt Facility	-	-
Used at the reporting date		
Debt Facility	-	-
Unused at the reporting date		
Debt Facility	815	1,000

NOTE 17 ISSUED CAPITAL

a) Share Capital

	2026 $'000	2025 $'000
Ordinary – fully paid shares	**48,527**	**48,447**

b) Movements in Ordinary Share Capital

Date		Number of Shares	cents/share	Amount ($'000)
30-Jun-25	Balance	596,610,027		48,447
1-Jul-25	Share issue	5,000,000	1.0	50
17-Nov-25	Share issue	2,000,000	1.5	30
30-Jun-26	**Balance**	**603,610,027**		**48,527**

c) Ordinary Shares

Ordinary shares entitle the holder to participate in dividends and the proceeds on winding up of the Company in proportion to the number of and amounts paid on the shares held. On a show of hands every holder of ordinary shares present at a meeting in person or by proxy, is entitled to one vote, and upon a poll each share is entitled to one vote. Ordinary shares have no par value, and the Company does not have a limited amount of authorised share capital.

d) Capital Management

Management controls the capital of the Group in order to maintain sufficient liquidity to cover the Group's working capital requirements, to meet any new investment opportunities as they arise and to safeguard the Group's ability to continue as a going concern.

The Group's debt and capital include ordinary share capital and financial liabilities supported by financial assets.

Management effectively manages the Group's capital by regularly monitoring its current and expected liquidity requirements and by assessing the Group's financial risks, rather than using debt/equity ratio analyses. The Group's capital structure is adjusted in response to significant changes in liquidity requirements and financial risks. These responses include the management of debt levels and share issues.

There are no externally imposed capital requirements other than Australian Securities Exchange (ASX) listing rules 7.1 and 7.1A placement capacity.

There have been no changes in the strategy adopted by management to control the capital of the Group since the prior year.

NOTE 18 RESERVES

Reserves comprise a foreign currency translation reserve which records exchange differences arising on translation of a foreign controlled subsidiary as described in Note 1(h) and a share-based payments reserve.

NOTE 19 SHARE-BASED PAYMENTS

The Company has an Employee Share Incentive Plan ("Plan") which was established to encourage employees of the consolidated entity, including directors, to share in the ownership of the consolidated entity, in order to promote their long-term success. The Plan offers selected employees of the consolidated entity, including directors, an opportunity to share in the growth and profits of the consolidated entity alongside the Company's shareholders.

During the financial year ended 30 June 2026, there were 20,708,838 performance rights ("rights") issued to the employees and executive directors of the Company (June 2025: 5,317,356). The 5,475,377 rights issued to executive directors were approved at the Annual General Meeting held on 13 November 2025.

There are multiple non-market performance vesting conditions, and a service condition allocated to each tranche of rights except rights issued solely for retention purposes which are subject to a service condition. The overarching performance hurdle is in line with internal management targets and goals for future years.

For the rights granted during the current financial period, as there is no exercise price, the fair value of the rights equates to the share price on the date that the rights were issued being 1.5 cents and 1.4 cents on the grants issued on 5 September 2025 and 25 November 2025 respectively, and 1.3 cents on the grant issued on 2 December 2025.

The following tables illustrate the movements in performance rights during the current financial year and the comparative financial year.

	2026 Number of rights	2025 Number of rights
Outstanding at the beginning of the financial year	**7,933,657**	**3,731,607**
Granted	20,708,838	5,317,356
Exercised / Forfeited	(7,087,735)	(1,115,306)
Outstanding at the end of the financial year	**21,554,760**	**7,933,657**

Grant date	Expiry date	Exercise price	Balance at the start of the period	Granted	Exercised	Expired/ forfeited/ other	Balance at the end of the period
08-Sep-2022	01-Nov-2025	-	413,192	-	-	(413,192)	-
06-Sep-2023	01-Nov-2026	-	2,777,761	-	-	(904,115)	1,873,646
17-Sep-2024	01-Nov-2027	-	2,744,029	-	-	(1,543,155)	1,200,874
22-Nov-2024	01-Nov-2027	-	1,998,675	-	-	-	1,998,675
05-Sep-2025	01-Nov-2028	-	-	11,900,128	-	(4,227,273)	7,672,855
25-Nov-2025	01-Nov-2028	-	-	5,475,377	-	-	5,475,377
29-Jan-2026	02-Dec-2027	-	-	3,333,333	-	-	3,333,333
		-	**7,933,657**	**20,708,838**	**-**	**(7,087,735)**	**21,554,760**

NOTE 20 CONTINGENT LIABILITIES AND CONTINGENT ASSETS

Estimates of the potential financial effect of contingent liabilities that may become payable:

	2026 $'000	2025 $'000
Bank Guarantees	16	34

There were no contingent assets as at 30 June 2026 (2025: NIL).

NOTE 21 CASH FLOW INFORMATION

Reconciliation of Cash Flow from Operations with Profit/(Loss) after Income Tax	2026 $'000	2025 $'000
Loss for the year after tax	**(4,557)**	**(4,958)**
Non-Cash Items		
Provision for inventory obsolescence	4	68
Allowance for expected credit loss	-	-
Impairment of R&D Tax Incentive receivable	502	-
Depreciation and amortisation	974	1,322
Interest on host debt on convertible note	370	41
Change of fair value of financial derivative on convertible note	290	(212)
Restructuring Costs	-	96
Share-based payments expense	15	45
Unrealised foreign currency differences	74	84
Movements in assets and liabilities		
Decrease/(increase) in inventories	126	(525)
Decrease/(increase) in receivables, prepayments and other assets	311	588
(Decrease)/increase in payables, accrued expenses and provisions	251	334
Net cash inflow / (outflow) from operating activities	**(1,640)**	**(3,117)**

NOTE 22 EVENTS AFTER THE REPORTING DATE

No matter or circumstance has arisen since 30 June 2026 that has significantly affected or may significantly affect the consolidated entity's operations, the results of those operations, or the consolidated entity's state of affairs in future financial years.

NOTE 23 RELATED PARTIES

Parent Entity

MyEco Group Ltd is the parent entity.

Subsidiaries

Interests in subsidiaries are set out in Note 25.

Key management personnel

Disclosures relating to key management personnel are set out in Note 7 and the remuneration report in the directors' report. There were no other related party transactions.

Loans from related parties

Unsecured loans from related parties bear interest at 10.5% per annum, with interest payable quarterly. Details of these loans are set out in the table below.

Related Party	2026 $	2025 $
Director-related entities of Richard Tegoni:		
Tegoni Family Super Fund	-	100,000
COB PTY LTD	-	100,000
Chocolate Home Loans Pty Ltd	25,000	-
Director-related entity of Jim Walsh:		
Rathaney Pty Ltd	25,000	50,000
Director-related entity of Stephen Walters:		
Helpless Pty Ltd	-	25,000
Donald Haller Jr	**100,000**	**80,000**
Total Loans (1)	**150,000**	**355,000**

(1) *Loans totalling $355k at 30 June 2025 have been converted to Convertible Notes on equal terms to other convertible note holders at the Company's Annual General Meeting (AGM) on 13 November 2025. Loans totalling $150k at 30 June 2026 are subject to shareholder vote at the upcoming AGM.*

NOTE 24 FINANCIAL INSTRUMENTS

Financial risk management objectives

The Group's activities expose it to a variety of financial risks: market risk (including foreign currency risk, price risk and interest rate risk), credit risk and liquidity risk. The Group's overall risk management program focuses on the unpredictability of financial markets and minimise potential adverse effects on the financial performance of the Group.

Specific Financial Risk Exposures and Management

The main risks the Group is exposed to through its financial instruments are credit risk, liquidity risk and market risk consisting of interest rate risk and foreign currency risk.

Credit risk

Exposure to credit risk relating to financial assets arises from the potential non-performance by counterparties of contract obligations that could lead to a financial loss to the Group. Credit risk is managed through the negotiation of payment terms with customers such as advance payment on orders or payments through letters of credit, title retention clauses over goods, ensuring to the extent possible, that customers and counterparties to transactions are of sound credit worthiness and monitoring the financial stability of significant customers and counterparties. Such monitoring is used in assessing receivables for impairment.

The maximum exposure to credit risk by class of recognised financial assets at the end of the reporting period is equivalent to the carrying amount of those financial assets (net of any provisions) as presented in the statement of financial position.

The Group has no significant concentration of credit risk with any single counterparty or group of counterparties. Trade and other receivables that are neither past due nor impaired are considered to be of high credit quality. Aggregates of such amounts are as detailed in Note 10. Credit risk arising on cash balances is considered low.

Note 24: Financial Instruments (continued)

Liquidity risk

Liquidity risk arises from the possibility that the Group might encounter difficulty in settling its debts or meeting its obligations related to financial liabilities. The Group manages liquidity risk by maintaining a reputable credit profile, managing credit risk related to financial assets, monitoring forecasted cash flows and ensuring that new funding facilities are in place either in the form of the issuing of new securities or establishing borrowing facilities.

A summary of the entity's financial assets and liabilities is shown in the table below:

	<6 months	6-12 months	1-5 years	Total
Year ended 30 June 2026	**$'000**	**$'000**	**$'000**	**$'000**
Financial assets				
Cash	2,006	-	-	2,006
Trade and other receivables	1,777	-	-	1,777
	3,783	**-**	**-**	**3,783**
Financial liabilities				
Trade and other payables	2,628	-	-	2,628
Accrued expenses	121	-	-	121
Borrowings	-	-	1,620	1,620
Lease liability	70	71	-	141
	2,819	**71**	**1,620**	**4,510**
Net maturity	**964**	**(71)**	**(1,620)**	**(727)**

	<6 months	6-12 months	1-5 years	Total
Year ended 30 June 2025	**$'000**	**$'000**	**$'000**	**$'000**
Financial assets				
Cash	3,618	-	-	3,618
Trade and other receivables	2,554	-	-	2,554
	6,172	**-**	**-**	**6,172**
Financial liabilities				
Trade and other payables	1,203	-	-	1,203
Accrued expenses	1,086	-	-	1,086
Borrowings	-	899	-	899
Lease liability	289	211	54	554
	2,578	**1,110**	**54**	**3,742**
Net maturity	**3,594**	**(1,110)**	**(54)**	**2,430**

Note 24: Financial Instruments (continued)

Price risk

The embedded derivative is measured at fair value in the statement of financial position and using one of the three levels of a fair value hierarchy as described below. The fair value category applicable to the embedded derivative is disclosed in the table further below.

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date
- Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly
- Level 3: Unobservable inputs for the asset or liability.

Year ended 30 June 2026	Level 1 $'000	Level 2 $'000	Level 3 $'000	Total $'000
Liabilities				
Embedded derivative of convertible note	-	-	1,237	1,237

Year ended 30 June 2025	Level 1 $'000	Level 2 $'000	Level 3 $'000	Total $'000
Liabilities				
Embedded derivative of convertible note	-	-	499	499

Reconciliation of the fair value at the beginning and end of the current and previous financial year are set out below:

	Level 1		Level 2		Level 3	
	30 June 2026 $'000	30 June 2025 $'000	30 June 2026 $'000	30 June 2025 $'000	30 June 2026 $'000	30 June 2025 $'000
Opening fair value	-	-	-	-	(499)	-
Addition of embedded derivative of convertible note	-		-	-	(448)	(711)
Fair value gain/(loss)	-	-	-	-	(290)	212
Closing fair value	**-**	**-**	**-**	**-**	**(1,237)**	**(499)**

The unobservable input used in calculating the embedded derivative classified as level 3 was expected future volatility of the share price, which was calculated at 91.5% (FY25: 85%).

The fair value of the embedded derivative is sensitive to changes in the significant unobservable inputs applied in the valuation model. Reasonably possible changes in these inputs, including expected share price volatility, would result in a broadly corresponding change in the fair value of the derivative liability.

Embedded derivative of convertible note

Derivative liability relates to convertible notes issued on 20 April 2026, 13 November 2025 and 9 May 2025 (refer to note 16 for further details). The conversion feature on this arrangement has a capped conversion price and the variable price contains a floor. The existence of the caps and floors means that the conversion feature is not considered to be an equity instrument in accordance with AASB 132, as it will not result in a fixed number of shares for fixed consideration. The conversion feature is a derivative and as a result changes in fair value are recognised through the profit and loss (FVTPL) in accordance with AASB 9. At initial recognition and subsequent close, the derivative is required to be fair valued.

Note 24: Financial Instruments (continued)

Fair Value of financial instruments

Unless otherwise stated, the carrying amount of financial instruments reflects their fair value.

Market risks

There is no material exposure for the Group.

Interest rate risk

There is no material exposure for the Group.

Interest rate risk sensitivity analysis

An official increase/decrease in interest rates of 2% has no adverse/favourable effect on profit or loss before tax. The Group had no borrowings which are pegged to variable interest rates as at 30 June 2026 (2025: NIL)

Foreign currency risk

The Group undertakes certain transactions denominated in foreign currency and is exposed to foreign currency risk through foreign exchange rate fluctuations. As the Group's significant purchase and sales transactions are in US dollars, any fluctuations in US dollars may impact on the Group's financial assets. The risk is measured using sensitivity analysis and cash flow forecasting. For payments in all other foreign currencies, the Group has established that its exposure to foreign currency risk is not material at this stage. The carrying amount of the Group's foreign currency (US dollars) denominated financial assets and financial liabilities at the reporting date were as follows:

	2026 $'000	2025 $'000
Financial assets	145	482
Financial liabilities	-	-

The Group has performed sensitivity analysis relating to its net exposure to foreign currency risk at the end of reporting period. This sensitivity analysis demonstrates the effect on the current year results and equity which could result from a change in these risks.

Foreign Currency Risk Sensitivity Analysis

At 30 June 2026, the effect on profit or loss and equity as a result of changes in the value of the Australian dollar to the US dollar with all other variables remaining constant is as follows:

	2026 $'000	2025 $'000
Change in profit and equity		
- movement in AUD to USD by 10.0%	+/- 16	+/- 53

Foreign Currency Translation Reserves ("FCTR")

The foreign currency translation reserve records exchange differences arising on translation of a foreign controlled subsidiary as described in Note 1(h). At 30 June 2026, all balance sheet items in foreign currencies are translated to local currency at closing exchange rates and this is further translated to Australian dollars. Upon consolidation of the entities, the impact is captured in the reserves line in the equity section.

NOTE 25 CONTROLLED ENTITIES

Controlled Entities Consolidated

	Principal activities	Country of Incorporation	Equity Holding (%)	
			2026	2025
Cardia Bioplastics (Australia) Pty Ltd	Sales and marketing	Australia	100%	100%
MyEco (Nanjing) Pty Ltd 100% owned by Biograde (Hong Kong) Pty Ltd	Manufacturing	China	100%	100%
MyEco Group (Malaysia) Sdn Bhd 100% owned by Cardia Bioplastics (Australia) Pty Ltd	Sales and marketing	Malaysia	100%	100%
MyEco Group Mexico, S.A de C.V	Sales and marketing	Mexico	100%	100%
CO2 Starch Pty Ltd	Research	Australia	100%	100%
Tristano Pty Ltd 100% owned by Cardia Bioplastics (Australia) Pty Ltd	Research	Australia	100%	100%
Stellar Films (Malaysia) Sdn Bhd	Holding company	Malaysia	100%	100%
Biograde (Hong Kong) Pty Ltd 100% owned by Cardia Bioplastics (Australia) Pty Ltd	Holding company	Hong Kong	100%	100%
MyEco Group (USA) Inc	Sales and marketing	USA	100%	100%
Cardia Americas LLC 100% owned by Secos Americas Inc	Sales and marketing	USA	100%	100%
MyEcoWorld LLC 100% owned by Secos Americas Inc	Sales and marketing	USA	100%	100%
Stellar Americas LLC 100% owned by Secos Americas Inc	Sales and marketing	USA	100%	100%

Consolidated Entity Disclosure Statement as at 30 June 2026

					Tax Residency	
	Type of Entity	Principal activities	Country of Incorporation	Equity Holding (%)	Australia or Foreign	Foreign jurisdiction
MyEco Group Ltd	Body Corporate	Holding company	Australia	N/A	Australia	N/A
Cardia Bioplastics (Australia) Pty Ltd	Body Corporate	Sales and marketing	Australia	100%	Australia	N/A
MyEco (Nanjing) Pty Ltd 100% owned by Biograde (Hong Kong) Pty Ltd	Body Corporate	Manufacturing	China	100%	Foreign	China
MyEco Group (Malaysia) Sdn Bhd 100% owned by Cardia Bioplastics (Australia) Pty Ltd	Body Corporate	Sales and marketing	Malaysia	100%	Foreign	Malaysia
MyEco Group Mexico, S.A de C.V	Body Corporate	Sales and marketing	Mexico	100%	Foreign	Mexico
CO2 Starch Pty Ltd	Body Corporate	Research	Australia	100%	Australia	N/A
Tristano Pty Ltd 100% owned by Cardia Bioplastics (Australia) Pty Ltd	Body Corporate	Research	Australia	100%	Australia	N/A
Stellar Films (Malaysia) Sdn Bhd	Body Corporate	Holding company	Malaysia	100%	Foreign	Malaysia
Biograde (Hong Kong) Pty Ltd 100% owned by Cardia Bioplastics (Australia) Pty Ltd	Body Corporate	Holding company	Hong Kong	100%	Foreign	Hong Kong
MyEco Group (USA) Inc	Body Corporate	Sales and marketing	USA	100%	Foreign	USA
Cardia Americas LLC 100% owned by Secos Americas Inc	Body Corporate	Sales and marketing	USA	100%	Foreign	USA
MyEcoWorld LLC 100% owned by Secos Americas Inc	Body Corporate	Sales and marketing	USA	100%	Foreign	USA
Stellar Americas LLC 100% owned by Secos Americas Inc	Body Corporate	Sales and marketing	USA	100%	Foreign	USA

Basis of preparation

This Group disclosure statement (CEDS) has been prepared in accordance with the Corporations Act 2001 and includes information for each entity that was part of the Group as at the end of the financial year in accordance with AASB 10 Consolidated Financial Statements.

Determination of tax residency

Section 295 (3A)(vi) of the Corporations Act 2001 defines tax residency as having the meaning in the Income Tax Assessment Act 1997. The determination of tax residency involves judgement as there are different interpretations that could be adopted, and which could give rise to a different conclusion on residency.

In determining tax residency, the consolidated entity has applied the following interpretations:

Australian tax residency

The Group has applied current legislation and judicial precedent, including having regard to the Tax Commissioner's public guidance in Tax Ruling TR 2018/5.

Foreign tax residency

Where necessary, the Group has used independent tax advisers in foreign jurisdictions to assist in its determination of tax residency to ensure applicable foreign tax legislation has been complied with (see section 295(3A)(vii) of the Corporations Act 2001).

Partnerships and Trusts

None of the entities noted above were trustees of trusts within the Group, partners in a partnership within the Group or participants in a joint venture within the Group.

Directors' Declaration

In the Directors' opinion:

a. the financial statements and notes set out on pages 32 to 64 are in accordance with the Corporations Act 2001, including:

   (i) complying with Accounting Standards, the Corporations Regulations 2001 and other mandatory professional reporting requirements; and

   (ii) giving a true and fair view of the consolidated entity's financial position as at 30 June 2026 and of its performance for the financial year ended on that date; and

b. there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable; and

c. the information disclosed in the consolidated entity disclosure statement on pages 65 to 66 is true and correct.

d. The remuneration disclosures set out on pages 21 to 30 of the directors' report comply with Accounting Standards AASB 124 Related Party Disclosures and the Corporations Regulations 2001.

Note 1 confirms that the financial statements also comply with International Financial Reporting Standards as issued by the International Accounting Standards Board.

The Directors have been given the declarations by the Chief Executive Officer and the Chief Financial Officer required by section 295A of the Corporations Act 2001.

This declaration is made in accordance with a resolution of the Directors.

Jim Walsh
Chairman

Melbourne, Australia
Date: 31 August 2026

Independent auditor's report to the members of MyEco Group Limited

Report on the audit of the financial report

Opinion

In our opinion, the accompanying financial report of MyEco Group Limited (the Company) and its subsidiaries (the Group) is in accordance with the *Corporations Act 2001*, including:

— giving a true and fair view of the Group's financial position as at 30 June 2026 and of its financial performance for the year then ended; and

— complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

What was audited?

We have audited the financial report of the Group, which comprises:

— the consolidated statement of financial position as at 30 June 2026,

— the consolidated statement of profit or loss and other comprehensive income for the year then ended,

— the consolidated statement of changes in equity for the year then ended,

— the consolidated statement of cash flows for the year then ended,

— notes to the financial statements, including material accounting policy information,

— the consolidated entity disclosure statement, and

— the directors' declaration.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* issued by the Accounting Professional & Ethical Standards Board Limited (the Code) that are relevant to audits of the financial report of public interest entities in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

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Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report of the current period. These matters were addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Accounting for convertible notes	Area of focus (refer also to notes 1, 16 & 24)	How our audit addressed the key audit matter
	During the year, the Group entered into new convertible note arrangement with sophisticated investors raising a total of $920,000, of which $150,000 related to subscriptions by directors of the Group. On review of the conversion features, it was determined that there was a value associated to the host liability and additionally a value associated with the embedded derivative which is accounted for at fair value through the statement of profit or loss and other comprehensive income. It was noted that the director's subscription are subject to shareholder approval at a General Meeting and are therefore recognised as a related party loan as at reporting date. This was considered a key audit matter due to the materiality of the balance and the complexity associated with the accounting for these instruments, including their valuation at initial recognition and the subsequent fair value measurement of the associated embedded derivative liabilities.	Our audit procedures included: — Inspecting the convertible note agreements and assessing the accounting treatment adopted by management for the newly issued notes; — Assessing the accounting treatment against the requirements of AASB 9 *Financial Instruments* and AASB 132 *Financial Instruments: Presentation*, with the involvement of our technical accounting specialists, including whether the convertible notes were appropriately accounted for as hybrid financial instruments; — Agreeing, on a sample basis, cash proceeds received from noteholders and directors to bank statements; — Evaluating the valuation report prepared by the Group's external valuation specialist in relation to the convertible note arrangements, including assessing the reasonableness of the key inputs and assumptions used in the valuation; — Recalculating the interest expense recognised on the host debt instruments, including the application of the effective interest method; — Assessing the presentation and disclosure of the related party liability; and; — Assessing the adequacy of the disclosures included in the financial statements in relation to the convertible note arrangements.

Inventory valuation	**Area of focus (refer also to notes 1 & 11)** As at 30 June 2026, the carrying value of the Group's inventories was $3.5 million. The Group's inventory predominantly includes sustainable packaging products, resins and films which are classified as raw materials, work-in-progress or finished goods. Judgement is applied with respect to the appropriateness of costing of inventory incurred during the manufacturing process including the allocation of direct costs and overheads in accordance with the group accounting policy. Further to this, consideration is given regarding the existence and condition of inventory impacting on the valuation and the recoverable value of finished goods. This is considered a key audit matter due to the judgement involved in identifying obsolete and slow-moving inventory, having regard to historical inventory turnover and the nature and condition of inventory on hand, as well as in determining net realisable value with reference to recent sales activity and estimated costs to sell.	**How our audit addressed the key audit matter** Our audit procedures included: — Understanding the Group's processes and controls for inventory costing, stocktakes and the measurement of inventory provisions; — Attending inventory counts at material Group locations and performing test counts to assess the existence and condition of inventory, together with obtaining external confirmations for inventory held at third-party warehouses; — Performing cut-off testing over goods received and dispatched around the year-end date to assess whether inventory movements are recorded in the appropriate period; — Testing sampled inventory items to supporting documentation to validate their cost, and to subsequent sales to assess whether inventory is recorded at the lower of cost and net realisable value; — Assessing the reasonableness of management's judgements regarding inventory provisioning, having regard to the ageing, condition and expected recoverability of inventory on hand; — Assessing the adequacy of the disclosures in the financial statements.
Revenue recognition (cut-off)	**Area of focus (refer also to notes 1 & 3)** The Group recognises revenue from the sale of goods. In accordance with AASB 15 *Revenue from Contracts with Customers*, revenue is recognised when the Group's performance obligations are satisfied through the transfer of control of goods to the customer.	**How our audit addressed the key audit matter** Our audit procedures included: — Obtaining an understanding of the Group's revenue stream and evaluating the appropriateness of the Group's principles to ensure that revenue is recognised in accordance with the criteria outlined in AASB 15;

	Revenue recognition in respect of cut-off was considered a key audit matter due to the significance of revenue to the Group's financial statements and the heightened risk that transactions occurring near year-end could be recorded prematurely, before the satisfaction of related performance obligations.	— Understanding management's process for monitoring the recognition and deferral of revenue; — For revenue transactions occurring immediately before and after year-end within a defined risk window, testing a sample of sales ledger entries by tracing them to supporting evidence such as cash receipts and delivery documentation, to confirm that revenue was recognised in the correct accounting period. — Testing post-year-end sales returns and credit notes on a sample basis and assessing the adequacy of discount and rebate provisions recognised at 30 June 2026; — Evaluating the appropriateness of the Group's accounting policies and disclosures in the financial report.

Other information

The directors are responsible for the other information. The other information comprises the information included in the Group's annual report for the year ended 30 June 2026 but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the directors for the financial report

The directors of the Company are responsible for the preparation of:

— the financial report (other than the consolidated entity disclosure statement) that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001*; and

— the consolidated entity disclosure statement that is true and correct in accordance with the *Corporations Act 2001,* and

for such internal control as the directors determine is necessary to enable the preparation of:

— the financial report (other than the consolidated entity disclosure statement) that gives a true and fair view and is free from material misstatement, whether due to fraud or error; and

— the consolidated entity disclosure statement that is true and correct and is free of misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: https://www.auasb.gov.au/media/bwvjcgre/ar1_2024.pdf

This description forms part of our auditor's report.

WilliamBuck
ACCOUNTANTS & ADVISORS

Report on the Remuneration Report

Our opinion on the Remuneration Report

In our opinion, the Remuneration Report of MyEco Group Limited, for the year ended 30 June 2026, complies with section 300A of the *Corporations Act 2001*.

What was audited?

We have audited the Remuneration Report included in the directors' report for the year ended 30 June 2026.

Responsibilities

The directors of the Company are responsible for the preparation and presentation of the Remuneration Report in accordance with section 300A of the *Corporations Act 2001*. Our responsibility is to express an opinion on the Remuneration Report, based on our audit conducted in accordance with Australian Auditing Standards.

William Buck

William Buck Audit (Vic) Pty Ltd
ABN 59 116 151 136

R. P. Burt
Director
Melbourne, 31 August 2026

Shareholders' Information

The shareholder information set out below was applicable as at 14 August 2026

(A) DISTRIBUTION OF EQUITY SECURITIES

Analysis of numbers of equity security holders by size of holding:

Ordinary Shares	Number of Holders
1 - 1,000	291
1,001 - 5,000	906
5,001 - 10,000	431
10,001 - 100,000	882
100,001 and over	366
	2,876

There were 2,159 holders of less than a marketable parcel of ordinary shares.

(B) EQUITY SECURITY HOLDERS

The names of the twenty largest holders of quoted equity securities are listed below:

Fully Paid Ordinary Shares	Number Held	Percentage of Issued Shares (%)
BELGRAVIA STRATEGIC EQUITIES	70,047,093	11.6%
R&K EDWARDS INVESTMENTS	57,295,825	9.5%
DONALD HALLER JR	48,878,186	8.1%
SECOS FRIENDS LLC	30,212,228	5.0%
UBS NOMINEES	28,107,796	4.7%
STELLAR DEVELOPMENTS	20,696,906	3.4%
RICHARD TEGONI	16,029,309	2.7%
BRENDAN O'SULLIVAN	11,189,054	1.9%
ADVANCE PUBLICITY	9,075,000	1.5%
HELPLESS PTY LTD	8,347,733	1.4%
GOBBLE PTY LTD	7,203,346	1.2%
KIRZY PTY LTD	6,499,999	1.1%
PLANET JANET SUPER PTY LTD	6,000,000	1.0%
BNP PARIBAS NOMS PTY LTD	5,772,878	1.0%
HSBC CUSTODY NOMINEES	5,528,639	0.9%
MJT WHITE PTY LTD	5,352,224	0.9%
SYMWAY NUMBER 2 PTY LTD	5,190,168	0.9%
DAVID WAKE	5,157,109	0.9%
EPIC70 PTY LTD	5,500,000	0.9%
SCOTCH INVESTMENTS PTY LTD	5,000,000	0.8%
JAMES WALSH	4,972,728	0.8%
Total	**362,056,221**	**60.0%**

(C) SUBSTANTIAL SHAREHOLDERS

The names of the substantial shareholders listed in the holding company's register as at 14 August 2026 are:

	Number of Ordinary Shares Held	Percentage of Issued Shares (%)
BELGRAVIA STRATEGIC EQUITIES PTY LTD	70,047,093	11.6%
R&K EDWARDS INVESTMENTS	57,295,825	9.5%
DONALD HALLER JR	48,878,186	8.1%
SECOS FRIENDS LLC	30,212,228	5.0%

(D) VOTING RIGHTS

The voting rights attaching to each class of equity security are set out below:

Ordinary Shares: On a show of hands every member present at a meeting in person or by proxy shall have one vote and upon a poll each share shall have one vote.

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