Preliminary Final Report

NAME OF ENTITY

WESTSTAR INDUSTRIAL LIMITED	
ABN or equivalent company reference:	38 119 047 693

1. REPORTING PERIOD

Preliminary report for the financial year ended	30 June 2026
Previous corresponding period is the financial year ended	30 June 2025

2. RESULTS FOR ANNOUNCEMENT TO THE MARKET

				$'000
Revenues from ordinary activities (item 2.1)	up	47.2%	to	192,466
Profit from ordinary activities after tax attributable to members (item 2.2)	up	211.6%	to	3,809
Net profit for the period attributable to members (item 2.3)	up	211.6%	to	3,809

The percentage movement in items 2.2 and 2.3 above have been calculated from the Company's prior year loss of $3,415,000 (rounded)

Dividends *(item 2.4)*	**Amount per security**	**Franked amount per security**
Interim dividend	Nil	Nil
Final dividend	Nil	Nil
Record date for determining entitlements to the dividend *(item 2.5)*	Not Applicable	

Brief explanation of any of the figures reported above necessary to enable the figures to be understood *(item 2.6)*:

Refer to item 12.

3. STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

Refer to attached unaudited Preliminary Consolidated Statement of Profit or Loss and Other Comprehensive Income for the year ended 30 June 2026.

4. STATEMENT OF FINANCIAL POSITION

Refer to attached unaudited Preliminary Consolidated Statement of Financial Position as at 30 June 2026.

5. STATEMENT OF CASH FLOWS

Refer to attached unaudited Preliminary Consolidated Statement of Cash flows for the year ended 30 June 2026.

6. STATEMENT OF CHANGES IN EQUITY

Refer to attached unaudited Preliminary Consolidated Statement of Changes in Equity for the year ended 30 June 2026.

7. DIVIDENDS

	Date of payment	Total amount of dividend
Interim dividend – year ended 30 June 2026	N/A	N/A
Final dividend – year ended 30 June 2026	N/A	N/A

Amount per security

		Amount per security	Franked amount per security at % tax	Amount per security of foreign sourced dividend
Total dividend:	Current year	N/A	N/A	N/A
	Previous year	N/A	N/A	N/A

Total dividend on all securities

	Current period $A'000	Previous corresponding Period - $A'000
Ordinary securities *(each class separately)*	N/A	N/A
Preference securities *(each class separately)*	N/A	N/A
Other equity instruments *(each class separately)*	N/A	N/A
Total	N/A	N/A

8. DETAILS OF DIVIDEND OR DISTRIBUTION REINVESTMENT PLANS IN OPERATION ARE DESCRIBED BELOW:

	N/A
The last date(s) for receipt of election notices for participation in the dividend or distribution reinvestment plan	N/A

9. NET TANGIBLE ASSETS PER SECURITY

	Current period	Previous corresponding period
Net tangible asset backing per ordinary security	$0.205	$0.173

10. DETAILS OF ENTITIES OVER WHICH CONTROL HAS BEEN GAINED OR LOST DURING THE PERIOD

Control gained over entities

Name of entities *(item 10.1)*	N/A
Date(s) of gain of control *(item 10.2)*	N/A
Profit (loss) from ordinary activities after tax of the controlled entities for the whole of the previous corresponding period *(item 10.3)*	N/A

Loss of control of entities

Name of entities *(item 10.4)*	N/A
Date(s) of loss of control *(item 10.5)*	N/A
Contribution to consolidated profit (loss) from ordinary activities after tax by the controlled entities to the date(s) in the current period when control was lost *(item 10.6).*	N/A
Profit (loss) from ordinary activities after tax of the controlled entities for the whole of the previous corresponding period *(item 10.7)*	N/A

11. DETAILS OF ASSOCIATES AND JOINT VENTURE ENTITIES

Name of associate or joint venture entity *(item 11.1)*	**% Securities held** *(item 11.2)*
N/A	N/A

Aggregate share of profits (losses) of associates and joint venture entities *(item 11.3)*

Group's share of associates' and joint venture entities':	**2026 $**	**2025 $**
Profit (loss) from ordinary activities before tax	N/A	N/A
Income tax on ordinary activities	N/A	N/A
Net profit (loss) from ordinary activities after tax	N/A	N/A
Adjustments		
Share of net profit (loss) of associates and JV entities	N/A	N/A

12. SIGNIFICANT INFORMATION RELATING TO THE ENTITY'S FINANCIAL PERFORMANCE AND FINANCIAL POSITION.

THIS PAGE HAS BEEN LEFT BLANK INTENTIONALLY

OVERVIEW

WestStar Industrial Limited (Company or WestStar) (ASX: WSI), an Australian industrial services company, operating in the energy, resources, utilities and infrastructure sectors, in metropolitan and remote areas, across Australia, is pleased to report on the Company's FY26 Preliminary Final Report.

RESULTS OF OPERATIONS

Revenue for the Group was $192,465,995 for the year ending 30 June 2026 compared to the previous FY25 revenue of $130,758,201.

The Group posted an after-tax profit attributed to members of $3,809,370 for the year ending 30 June 2026 (30 June 2025: loss: $3,414,951). Several non-cash expenses are recorded in the Company's accounts.

	Year ended 30 June 2026 $
EBITDA	**6,569,279**
Depreciation & Amortisation	(2,882,306)
EBIT	**3,686,983**
Share based payment expense	(204,817)
Interest costs	(1,394,761)
Net Profit/(loss) before tax	**2,087,395**
Income tax benefit	1,721,975
Net Profit/(loss) after tax	**3,809,370**

*Underlying EBITDA is an unaudited, non-IFRS financial measure which is not prescribed by Australian Accounting Standards ('AAS')

REVIEW OF OPERATIONS

FULL YEAR FINANCIAL HIGHLIGHTS

- Projects delivered a return to Group profitability
- Full Year Earnings (EBITDA) of $6,569,279
- Net Profit after Tax of $3,809,370
- Revenue of $192,465,995
- FY26 Alltype Engineering revenue $48,123,193
- FY26 SIMPEC revenue $139,877,043
- FY26 Watmar Engineering revenue $4,465,759
- Cash Holdings of $24.0M (incl Cash Backed Bonds of $0.72M – refer Note 16)
- Continued to build Pipeline of Opportunities, Secure Awards and Project Upgrades
- Debt NIL (excluding Surety Bonds)

FINANCIAL PERFORMANCE

Having consistently maintained a strong order book of contracted revenue the Group has delivered a significant turnaround in FY26, returning to Group-wide profitability on a consolidated basis.

WestStar Industrial achieved Group Revenue of $192.5M in FY26 compared to $130.7M in FY25. The increase in revenue was primarily driven by a substantial increase in SIMPEC's project revenues which increased to $139.9M from $39.1M in FY25.

Alltype Engineering's revenue reduced to $48,123,193 in FY26 (FY25: $85,468,806). Whilst the entity remained profitable on a smaller revenue base the reduction in revenue due to delayed projects affected its first half performance.

Watmar Engineering's revenue reduced to $4,465,759 in FY26 (FY25: $6,207,658) but has delivered stronger margins and refined its overheads and strategic disciplines.

REVENUE

WestStar Industrial recorded revenue for the full year of $192,465,995 (FY25: $130,758,201), an increase of 47.2% on the previous corresponding period.

SIMPEC achieved full-year revenue of $139,877,043, up 257.9% on the prior corresponding period (FY25: $39,081,737). This was mainly due to the awarded contract for ALCOA.

Alltype Engineering achieved full year revenue of $48,123,193, down 43.7% on the prior corresponding period (FY25: $85,468,806). This was mainly due to delayed starts to new projects in the first 6 months of the financial year with a strong turnaround in the second half.

Watmar Engineering achieved full year revenue of $4,465,759, down 28.1% on the prior corresponding period (FY25: $6,207,658). Watmar continues to progress WestStar Industrial's position within the Defence sector, which has a high barrier to entry and significant future capital and ongoing operational spend commitments that are not cyclical in nature.

EARNINGS

Earnings before interest, tax, depreciation and amortisation (EBITDA) for the year ended 30 June 2026 was $6,569,279, an increase of 1195.6% on the prior year (FY25: $507,045), delivering an EBITDA margin of 3.4%, up from 0.4% in the prior year.

Net Profit After Tax was $3,809,370, a return to profit compared with a net loss of $3,414,951 in the previous financial year, delivering a NPAT margin of 2.0% (FY25: (2.6%)).

The Company continues to focus on delivery of its projects with a defined objective of continually improving commercial outcomes through cost control and margin focus whilst maintaining white-collar capacity ready for awards of expected projects.

BALANCE SHEET

The Company's balance sheet total equity of $31.8M increased by 14.42% on the prior comparative year (FY25 $27.8M). The Group held cash of $24.05M including cash backed bonds (refer Note 16) (30 June 2025: $8.02M incl cash backed bonds) and had a working capital surplus of $20.9M (30 June 2025: $17.2M)

Maintaining the strength of the balance sheet and a solid working capital surplus enables the Group to demonstrate and deliver the financial capacity appropriate for its growth targets, current commitments and potential opportunities.

With nil long-term debt (excluding Surety Bond facilities and asset lease finance) the Group continues to effectively use its balance sheet to manage new projects, growth and explore strategic and earnings accretive acquisitions. Bonding continued to enable the company's growth profile.

SIMPEC

OPERATIONS

SIMPEC has concluded FY26 with one of its strongest performances to date, building on a period of renewed growth, strengthened operational capability and an expanding pipeline of opportunities.

SIMPEC delivered a significant turnaround in FY26, with revenue of $139,877,043 (FY25: $39,081,737), EBITDA of $6,900,432 and Net Profit Before Tax of $5,393,028 reflecting strong financial performance. This result is underpinned by a clear strategic focus, improved operational efficiencies, disciplined execution and a growing portfolio of projects across the mining, energy and infrastructure sectors.

During the year, SIMPEC secured more than $170 million in new contract awards across multiple sectors, further strengthening the Company's order book and client relationships. Key contract awards and engagements included projects with Alcoa, Tianqi Lithium, Fortescue, Acciona and Glencore.

SIMPEC continued to strengthen its position in the Western Australian market through a significant program of Early Contractor Involvement (ECI) activities with major clients.

A number of these ECI opportunities remain in progress, with SIMPEC continuing to work closely with clients through the development and commercialisation phases. These submissions represent some of the most detailed and comprehensive ECI processes undertaken by the Company and reflect SIMPEC's increasing capability to engage with clients at the earliest stages of major projects.

Commercial discussions also continued across several projects throughout the year.

Safety and Operational Excellence

Safety remains a fundamental strategic priority for SIMPEC and is embedded across all levels of the organisation.

During FY26, SIMPEC achieved the significant milestone of nine consecutive years without a Lost Time Injury (LTI). This achievement reflects disciplined leadership, strong governance and the consistent application of the Company's safety management systems across its operations.

This sustained performance demonstrates SIMPEC's commitment to operational excellence and, most importantly, to protecting the health and safety of its people, clients and project stakeholders.

Diversification and Defence

While the national tendering market remained active throughout FY26, broader industry conditions continued to present challenges, including project delays, funding constraints and increased competitive price pressure. These factors have continued to influence project conversion rates across the broader construction and engineering sector.

In response, SIMPEC has continued to pursue a deliberate strategy of market diversification, expanding its service offering and entering new sectors to build a more resilient and sustainable business.

A key area of strategic development during FY26 has been the Defence sector. SIMPEC strengthened its engagement across a number of Defence industry networks, with the objective of establishing new relationships, developing capability and creating additional revenue opportunities within this strategically important market.

Following the Company's achievement of ISO 27001 certification, SIMPEC has commenced the application process for membership of the Defence Industry Security Program (DISP). DISP membership will further strengthen SIMPEC's Defence readiness, provide access to Defence security services and position the Company to participate more broadly in Defence related opportunities, including eligibility to act as a principal contractor where applicable.

Certifications and Accreditations

SIMPEC's continued investment in systems, governance, safety and capability has resulted in the Company maintaining and expanding its suite of management system certifications and accreditations, including its ISO certifications and Federal Safety Commission accreditation.

These achievements are a testament to the commitment of the SIMPEC team and demonstrate the Company's continued progress against its strategic objectives.

Project Delivery

Throughout FY26, SIMPEC continued to successfully execute a diverse portfolio of projects across Australia. Key projects and achievements included:

PLS Calix Mid-Stream Demonstration Plant

FY26 saw the successful completion of the PLS Calix Mid-Stream Demonstration Plant, representing a significant achievement for SIMPEC. The project provided the Company with the opportunity to contribute to the delivery of world-leading mid-stream technology and demonstrated SIMPEC's capability to execute innovative and technically complex projects.

Alcoa - Residue Filtration Stage 2

SIMPEC was awarded the principal procurement and construction contract for the Residue Filtration Stage 2 Project at Alcoa's Pinjarra Alumina Refinery.

With a contract value of approximately $115 million, the project involves the delivery of infrastructure and associated services to increase processing capacity and support the conversion of bauxite residue into filter cake.

The project has progressed strongly throughout FY26 and remains on schedule for completion in Q3 FY27.

Tianqi Lithium - TLEA Multiple Projects

SIMPEC continued to deliver a range of construction, mechanical, civil, electrical and instrumentation works at Tianqi Lithium's TLEA operations. The works have included the integration of new mechanical equipment into the existing processing plant, demonstrating SIMPEC's ability to safely execute complex brownfield works within operational facilities.

Fortescue - Solomon Power Station

SIMPEC successfully completed modifications to the existing Solomon Power Station as part of Fortescue's Pilbara Generation Project. The successful delivery of the works further strengthened SIMPEC's relationship with Fortescue and demonstrated the Company's capability in the delivery of power and energy infrastructure within the Pilbara.

Glencore - McArthur River Mine, Northern Territory

One of SIMPEC's significant recent contract awards was the McArthur River Mine project for Glencore in the Northern Territory.

The scope includes modifications to existing site infrastructure and the installation of a new filtration plant. The project has progressed well throughout FY26 and remains on schedule for completion in Q2 FY27.

Western Harbour Tunnel - New South Wales

SIMPEC's NSW operations continued to progress the Western Harbour Tunnel project, with the supply and installation of mechanical packages supporting the project's two ventilation systems.

The contract continues to progress well and represents an important component of SIMPEC's growing national infrastructure portfolio.

Expanding Our National Footprint

SIMPEC continued to successfully expand its national operating footprint throughout FY26, with active contracts across Western Australia, New South Wales, South Australia and the Northern Territory.

The Company's growing national presence reflects the strength and versatility of its people, capabilities and delivery model. By continuing to develop strong client relationships and pursue opportunities across multiple sectors and jurisdictions, SIMPEC is strengthening its ability to deliver its core capabilities nationally.

Looking Ahead to FY2027

SIMPEC enters FY27 with a strong order book, an experienced and committed workforce, and a clear strategy for continued growth and diversification.

The Company remains focused on maintaining its position as an agile and responsive contractor, capable of adapting to changing market conditions while delivering safe, reliable and high-quality outcomes for its clients.

With a growing national footprint, an expanding project pipeline and continued investment in capability, systems and people, SIMPEC is well positioned to pursue sustainable long-term growth across the mining, energy, infrastructure and Defence sectors. The Company’s success will continue to be driven by its people, its commitment to safety and operational excellence, and its ability to build enduring partnerships with clients and industry stakeholders. SIMPEC looks forward to FY27 with confidence and a continued focus on delivering value for its clients, people and stakeholders.

Alltype Engineering recorded revenue of $48,123,193 in FY26 (FY25: $85,468,806), with EBITDA of $2,134,945 and Net Profit Before Tax of $59,465.

Operations Overview

FY26 was a year of consolidation, investment and project development for Alltype Engineering after starting the year with a low backlog due to broad market conditions experienced in the previous year. When combined with delays to commencement on newly secured works, the first half only delivered $16.2M in revenue resulting in an EBITDA loss position of $0.8M for the half year ending 31 December 2025.

However, the start of the second half of FY26 saw revenue grow significantly as the projects commenced and ramped up through the rest of the financial year, allowing the company to execute $31.9M of work at strong margins, resulting in a full-year EBITDA result of $2.1M (positive territory) on total revenue of $48.1M.

This significant turnaround in performance is a testament to Alltype's precontracts and operations teams working relentlessly to improve performance and return the company to operational levels more aligned to recent years.

Of note in addition to the above result, with the steady delay of projects in the first half of the year, costs were managed carefully and personnel maintained to ensure delivery capacity once the ramp up commenced. This non-productive labour cost was reflected in the first half negative results; however, the return on investment was realised with having these people available when workloads ramped up and contributed greatly toward the strong results for the year.

Despite the much softer year in turnover, the company continued to invest significantly in capital equipment and plant, equipment to continue to support site construction projects and improve long term earnings.

With workshop operating at near capacity for the second half of the year, the purchase, installation and commissioning of an automated robotic pipe welder was also completed, with the increased productivity in output contributing to the strong performance of the second half.

In total in FY26, Alltype Engineering invested over $2.3M in plant and equipment to deliver better long-term outcomes for the company.

On the back of delivering the Structural Mechanical Piping construction scopes for three gas processing and compression facilities for Senex Energy in Queensland, the Kurri Kurri Storage Station facilities for APA Group and establishing a recognised brand on the east coast for gas infrastructure and construction services, in April 2026 Alltype Engineering employed a new General Manager and Operations Manager in Brisbane in line with the corporate strategic plan and to provide a permanent presence on the east coast of Australia. The appointment of these experienced and reputable industry people in advance of the significant investment in energy, power generation and infrastructure will realise return on investment in FY27.

In summary, in addition to delivering a positive EBITDA for the year on 43.7% lower revenue, the company has also funded significant investment in capital and strategic expansion initiatives to be well placed for the uptick in market conditions.

A major project success for FY26 was the construction services for the Tamboran gas plant, a major gas compression and processing facility construction contract in the Northern Territory, near Daly Waters, in the centre of the Beetaloo Basin gas region. This project represents one of the earliest major gas production construction contracts in the emerging basin and is in an extremely remote part of Australia. The scope included underground services, SMP and E&I works which were completed collaboratively with the client in accordance with the project schedule despite impacts of fuel shortages, supply chain disruptions and significant weather events.

In addition to the Northern Territory project, the WA domestic gas industry continued to generate FY26 revenue via the King Bay Meter Station for AGIG and various maintenance and modification works across multiple clients and assets.

Public infrastructure works continued to support business as usual revenue, particularly in the water infrastructure space, with contracts being progressed and completed across the metropolitan and regional areas including major piping fabrication packages for the Woodman Point Wastewater Treatment Plant, the completion of the Point Peron SDOOL project, the new Alkimos Desalination plant and the Dampier Seawater Desalination Plant. With water infrastructure investment so high across the country, Alltype Engineering also commenced manufacturing products for interstate projects.

In Western Australia, the workshop demand pivoted significantly compared to the first half, delivering significant volumes of piping, tanks, steel, pressure vessels, skids and modules across a multitude of industries and clients, including Alltype's own internal supply chain for major projects. Some of these fabrication projects were for key global equipment manufacturers where the Company's local presence helped them deliver on their commitments in a timely and cost-effective manner.

The single source capability offering is increasingly being recognised and welcomed by numerous clients for its ability to both deliver value and reduce delivery risk.

In FY26 Alltype Engineering saw its best year of collaboration between other WestStar Industrial businesses, being SIMPEC and Watmar with complimentary service delivery and overall group cost savings being unlocked as operational relationships between the businesses continued to strengthen in parallel to performance.

The commitment, skill and dedication of Alltype's teams of people across the country have once again done an outstanding job in delivering another excellent result for the company and Alltype thanks its clients and business partners for their support once again.

Health, Safety, and Environment (HSE) Performance

Alltype Engineering maintained its steady safety record with a Total Recordable Injury Frequency Rate (TRIFR) well below industry benchmarks, including the manufacturing sector, across the workshop, metropolitan and remote sites.

Of particular note was achieving an LTIFR of zero, an outstanding achievement for everyone involved and reflecting excellent safety performance within a highly hazardous operating environment where many hazards can only be mitigated and not eliminated.

This outcome again validates "Our Safe Behaviours" program for managing High Risk Hazards which focuses on mitigating risk associated with serious consequence tasks and exposures which ultimately are part of industrial fabrication and construction.

Given the large number of kilometres flown and driven by our teams to remote and metropolitan areas, it is a testament to our employees commuting and travelling to and from work safely every day, all over the country.

Of special note in this regard are the teams who constructed the Tamboran Gas Plant in the Northern Territory, in one of the most remote and isolated locations in the country.

Operational Outlook

Alltype Engineering starts FY27 with a secured backlog of $22M. Current works include the completion of the Tamboran Gas Plant early in FY27, pressure vessels and MSCL piping for Water Corporation, piping fabrication for Woodman Point and MSCL works in Dampier.

Focus on rebuilding the order book and securing revenue has been a priority for the company over the past 12 months.

In addition to near-term conversions of tenders, there is a solid pipeline of project opportunities with significant contract values that, if successful provide confidence in a strong FY27 workload and deliver a longer period of strategic growth.

With the Federal Government now looking to implement an East Coast gas reservation scheme with gas once again viewed as a key domestic energy transition fuel source, significant opportunities are being identified with respect to production, processing, compression and power generation projects across the country.

Water Corporation in Western Australia continues to deliver upon major capital investment across the network and infrastructure spending in roads, rail, ports and transport continues to be strong.

In the mining and resources sector, stronger commodity prices are driving investment in greenfield and brownfield project opportunities across the country and with industry capacity starting to be tested, Alltype Engineering is well positioned to service opportunities aligned with its offering and capability.

The company continues to consider and field numerous new opportunities across the country, across multiple industries, in both traditional tendering as well as Early Contractor Involvement (ECI) and partnering.

Further opportunities via strategic alliances with technology providers and specialists as well as partnering with complimentary services providers has been successful in both identifying and developing new opportunities across the country.

WATMAR

Operational Overview

The initial outlook for FY26 was focused on renewing and building relationships with existing and new clients.

With the appointment of a new General Manager in late 2025, Watmar Engineering redirected its service and sales focus back to its core abilities, being high-quality Marine fluid system sales and service. Business processes were also reviewed and improved by the compliance team. Overall performance from the half year was improved in 2HY26.

Defence service outlook was diminishing towards the end of Q2, FY26 due to an entire industry downturn caused by the lack of Commonwealth approved projects. Despite this, the focus remained on Defence Primes. While stagnant Defence projects during Q3 to Q4, FY26 presented a challenge, a significant uptick in workshop services helped weather the storm and contribute to improved financial performance. Defence URDEFS (Urgent Defects) provided the main source of income during this slow period, an endorsement of their trust in Watmar's capabilities.

Overall, defence capability, knowledge, and quality increased throughout the year, resulting in more opportunities, with a major prime from the USA inviting Watmar to be onboarded as a preferred supplier.

Several OEM ("Original Equipment Manufacturers") relationships were also strengthened and new ones engaged. With an apparent increased client focus on quality in Defence, OEM servicing and sales, rather than simply "value for money" assessments, the plan will be to capitalize on this position through these OEM engagements.

Sales are now outperforming previous quarters significantly with line costs remaining low. Defence sales strengthened over 2HY26 and significant process and client database upgrades have been undertaken and are continuing to capitalize on further work.

Mining and resources sectors were also targeted with significant relationships established in Q4, FY26 with attractive opportunities on the horizon for ongoing works and contracts.

Measures to improve labour utilisation arose with the opportunity to provide several members of staff to a fellow Group entity, Alltype Engineering on its Tamboran project. This allowed Watmar to maintain a Defence ready labour pool, while also providing strong, quality labour to Alltype Engineering, a very positive outcome for both companies.

Overall, a slow and uncertain 1HY26 evolved into a steady, and growth driven final 6 months through Q3 to Q4, FY26. Watmar improved client and supplier relationships, refined internal processes, reduced overheads and maintained essential staff numbers.

Health, Safety and Environment (HSE) Performance

HSE reporting and investigation procedures were improved and refined to suit current business requirements, resulting in more efficient handling of HSE issues and incidents. Statistics and overall HSE performance remain steady and positive.

Overall compliance to ISO 9001 improved via updated processes and procedures throughout the business, resulting in efficiency increase and reduction in internal and external client NCRs (non-conformances).

Operational Outlook

Watmar completed a 3-year long term project; HMAS PARRAMATTA AMCAP for Babcock in Q3, FY26. Babcock project teams praised Watmar's ability to perform and our knowledge of ship's systems. Quality of work documentation was also praised to a high submission standard.

Several "in water" defence projects were completed with Babcock, where again Watmar's knowledge, quality and expertise were recognised. These were key to improved relationships and capabilities moving into Q3/Q4, FY26.

Watmar also completed major STS Leeuwin II upgrades and refit. All equipment installed has performed well and at a high standard as intended to customer satisfaction.

Watmar also continued another successful year of Emergency generator and fuel system servicing for Fiona Stanley hospital.

Workshop Leistritz pump OEM servicing increased dramatically with positive engagement with the Department of Defence.

Ongoing agreement discussions with an international pump provider resulted in a signed MoU with a major US company with a view to service US naval vessels while docked in Australia and also direct to US Government.

MANAGING DIRECTOR'S REVIEW

WestStar Industrial today has provided its financial performance for the year ending FY26, a significant improvement on FY25.

FY26 was a turnaround year for the Group. Consolidated revenue grew 47.2% to $192,465,995 (FY25: $130,758,201), and the Group returned to profitability, delivering EBITDA of $6,569,279 (FY25: $507,045) and NPAT of $3,809,370 against a net loss of $3,414,951 in FY25.

The result was driven overwhelmingly by SIMPEC, while Alltype Engineering and Watmar Engineering traded on smaller revenue bases than FY25 but remained disciplined on cost and margin.

SIMPEC was the standout performer of the year, with revenue up 257.9% to $139,877,043 and EBITDA of $6,900,432 — equivalent to more than the Group's entire net EBITDA result.

The business secured over $170 million in new contract awards across Alcoa, Tianqi Lithium, Fortescue, Acciona and Glencore, expanded its national footprint into New South Wales, South Australia and the Northern Territory, and extended its nine-year record without a Lost Time Injury.

SIMPEC enters FY27 with a strong order book and a defined diversification strategy. Alltype Engineering recorded revenue of $48,123,193 (FY25: $85,468,806), down 43.7% following the completion of major FY25 projects without immediate like-for-like replacement work.

Despite a loss-making first half, the business returned to profitability in the second half as newly secured projects — including the Tamboran gas plant in the Northern Territory — ramped up and continued to invest in capital equipment and an east coast management presence.

Alltype Engineering starts FY27 with a $22M secured backlog and a strong safety record, including an LTIFR of zero for the year.

Watmar Engineering recorded revenue of $4,465,759 (FY25: $6,207,658), down 28.1%, in a year focused on stabilisation following a change in management structure and a broader Defence industry downturn. The business rebuilt Defence client relationships, grew workshop services and OEM servicing revenue.

Outlook

The Board is encouraged to see SIMPEC having delivered a remarkable turnaround, together with the performance of Alltype Engineering and Watmar Engineering's diversification strategy over the second half of the financial year.

WestStar Industrial delivered the highest revenue the group has delivered in the past 24 months whilst improving upon its strong cash balance recorded as at 30 June 2026 of $24M. This is due to not only strong EBITDA conversion to cash but the groups effective cash management principles.

Post 30 June 2026, WestStar Industrial Group has circa $100M of work-in-hand with existing secured works and numerous ECI opportunities.

Over the year the company undertook to continue its initiative to request support from its surety bond providers.

It is important to note that all historic investment opportunities have been delivered with existing cash reserves and without the necessity for debt funding.

The Group is now pursuing other working capital finance mechanisms with the aim of supporting its existing working capital provisions that have served the company well since its inception.

The Company continues to progress its construction works and services across the country, primarily in Western Australia, New South Wales and Queensland, maintaining its strong reputation with its valued customer base on a national footprint.

We would like to thank all teams for their individual contributions to each company and thank our long-term supportive shareholders, for their investment and commitment.

Robert Spadanuda

Group Chief Executive Officer and Managing Director
WestStar Industrial Limited

13. THE FINANCIAL INFORMATION PROVIDED IN THE APPENDIX 4E IS BASED ON THE PRELIMINARY FINANCIAL REPORT (ATTACHED), WHICH HAS BEEN PREPARED IN ACCORDANCE WITH AUSTRALIAN ACCOUNTING STANDARDS

14. COMMENTARY ON THE RESULTS FOR THE PERIOD

Refer to explanation item 12.

15. INFORMATION ON AUDIT

This Appendix 4E and Preliminary Final Report is based on financial statements which are in the process of being audited.

16. AUDIT OPINION

The audit of the Company is ongoing and so the audit opinion will be delivered in due course.

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE YEAR ENDED 30 JUNE 2026

	Note	30 June 2026 $	30 June 2025 $
Revenue	2	192,465,995	130,758,201
Cost of goods sold		(166,581,043)	(111,531,648)
Gross Margin		25,884,952	19,226,553
Other income	2	820,780	1,147,185
Expenses:			
Occupancy expenses		(455,834)	(414,446)
Administration expenses	3	(19,345,737)	(19,081,282)
Depreciation & amortisation	8,9	(2,681,044)	(2,583,991)
Amortisation of customer relationships acquired	10	(201,262)	(201,262)
Finance costs	3	(1,394,761)	(1,083,125)
Inventory write-down		-	(290,560)
Expected credit (loss) / reversal		-	103,099
Share based payments expense	3	(204,817)	(1,257,060)
Foreign exchange gain / (loss)		(11,334)	(8,061)
Impairment of investment		(283,075)	-
Profit/(loss) on sale of plant and equipment		(40,473)	(175,443)
Expenses		(24,618,337)	(24,992,131)
Profit / (loss) before income tax		**2,087,395**	**(4,618,393)**
Income tax benefit	4	1,721,975	1,203,442
Profit / (loss) after income tax		**3,809,370**	**(3,414,951)**
Other Comprehensive Income			
Items that may be reclassified to profit or loss		-	-
Other comprehensive profit, net of tax		-	-
Total comprehensive income / (loss)		**3,809,370**	**(3,414,951)**
Earnings per share			
Basic Earnings/ (Loss) cents per share		2.96	(2.77)

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2026

	Note	30 June 2026 $	30 June 2025 $
ASSETS			
Current Assets			
Cash and cash equivalents	5	24,045,913	7,162,696
Trade and Other receivables	6	32,965,047	12,280,469
Inventories		890,432	829,927
Financial Assets	16	490,853	392,199
Contract Assets	7	23,077,666	18,478,944
Total Current Assets		**81,469,911**	**39,144,235**
Non-Current Assets			
Financial Assets	16	227,594	463,529
Investments		-	283,075
Property, plant & equipment	8	6,655,267	4,965,185
Right of Use Asset	9	4,974,093	4,713,976
Deferred tax asset, net	4	195,635	-
Intangible Assets	10	5,380,255	5,581,517
Total Non-Current Assets		**17,432,844**	**16,007,282**
Total Assets		**98,902,755**	**55,151,517**
LIABILITIES			
Current Liabilities			
Trade & Other payables	11	33,033,195	13,677,196
Income tax payable	4	969,696	2,634,837
Provisions	12	3,203,236	2,880,214
Lease Liabilities	13	2,355,564	1,775,152
Contract Liabilities	7	21,037,038	997,103
Total Current Liabilities		**60,598,729**	**21,964,502**
Non-Current Liabilities			
Deferred tax liability, net	4	-	481,123
Provisions	12	360,995	360,316
Lease Liabilities	13	6,102,588	4,519,320
Total Non-Current Liabilities		**6,463,583**	**5,360,759**
Total Liabilities		**67,062,312**	**27,325,261**
Net Assets		**31,840,443**	**27,826,256**
EQUITY			
Issued capital		26,535,791	26,535,791
Reserves		324,293	119,476
Retained Profits		4,980,359	1,170,989
Total Equity		**31,840,443**	**27,826,256**

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 30 JUNE 2026

	Note	Attributable to Owners of the Company			
		Issued Capital $	Share-based Payments Reserve $	Retained Earnings/ (Accumulated Losses) $	Total $
Balance at 30 June 2024		**25,435,791**	**187,916**	**4,360,440**	**29,984,147**
Loss for the year		-	-	(3,414,951)	(3,414,951)
Total comprehensive loss for the year		**-**	**-**	**(3,414,951)**	**(3,414,951)**
Transactions with owners in their capacity as owners					
Transfer of expired performance rights value		-	(225,500)	225,500	-
Recognition of share-based payments		1,100,000	157,060	-	1,257,060
Balance at 30 June 2025		**26,535,791**	**119,476**	**1,170,989**	**27,826,256**
Profit for the year		-	-	3,809,370	3,809,370
Total comprehensive profit for the year		**-**	**-**	**3,809,370**	**3,809,370**
Transactions with owners in their capacity as owners					
Recognition of share-based payments		-	204,817	-	204,817
Balance at 30 June 2026		**26,535,791**	**324,293**	**4,980,359**	**31,840,443**

CONSOLIDATED STATEMENT OF CASHFLOWS
FOR THE YEAR ENDED 30 JUNE 2026

	Note	30 June 2026 $	30 June 2025 $
Cash flows from operating activities			
Receipts from customers		206,272,512	152,438,807
Payments to suppliers and employees		(188,198,026)	(161,959,253)
Income tax paid		(619,924)	-
Interest received		175,826	363,101
Interest paid		(1,192,454)	(399,554)
Other income		470,689	704,245
Net cash flows (used in) / provided by operating activities		**16,908,623**	**(8,852,654)**
Cash flows from investing activities			
Payments for financial assets		-	(415,865)
Proceeds from return of financial assets		311,544	2,490,078
Purchase of property, plant & equipment		(352,677)	(675,205)
Proceeds from sale of property, plant & equipment		15,727	423,182
Net cash flows provided by / (used in) investing activities		**(25,406)**	**1,822,190**
Cash flows from financing activities			
Repayment from Unrelated parties as part of the Watmar acquisition		-	515,000
Net cash flows provided by / (used in) financing activities		**-**	**515,000**
Net decrease in cash and cash equivalents		16,883,217	(6,515,464)
Cash and cash equivalents at the beginning of the period		7,162,696	13,678,160
Cash and cash equivalents at the end of the period	5	**24,045,913**	**7,162,696**

NOTES TO THE PRELIMINARY FINANCIAL REPORT

NOTE 1: BASIS OF PREPARATION OF THE FINAL REPORT

BASIS OF PREPARATION

This preliminary final report for the year ended 30 June 2026 relates to the consolidated entity consisting of WestStar Industrial Limited ("WestStar" or "the Group") and its controlled entities.

The preliminary final report has been prepared on an accrual's basis and a historical cost basis except for certain current and non-current assets and financial instruments which are measured at fair value or where otherwise stated. Cost is based on the fair value of consideration given in exchange for assets.

This preliminary final report does not include all the notes of the type normally included in an annual financial report. Accordingly, this report should be read in conjunction with the annual financial report of the year ended 30 June 2026, the half-year report for the period ended 31 December 2025 and any public announcements made by WestStar during the year in accordance with the continuous disclosure requirements of the Corporations Act 2001.

The amounts contained in this preliminary final report are presented in Australian dollars, the functional currency of the consolidated entity.

STATEMENT OF COMPLIANCE

The preliminary final report is a general-purpose financial report and has been prepared in accordance with applicable Australian Accounting Standards, other pronouncements of the Australian Accounting Standards Board and the Corporations Act 2001. The preliminary final report is also in compliance with ASX listing Rule 4.3A and the disclosure requirements of ASX Appendix 4E.

NOTE 2: REVENUE AND OTHER INCOME

	2026 $	2025 $
REVENUE		
- Construction and engineering services and sale of goods	190,709,279	127,740,330
- Sale of goods recognised at a point in time	1,756,716	3,017,871
	192,465,995	**130,758,201**
OTHER INCOME		
- Interest income	350,090	364,695
- Insurance recoveries	50,732	514,575
- Scrap metal sales	46,498	64,126
- Sundry income	142,370	142,369
	820,780	**1,147,185**

NOTE 3: EXPENSES

	2026 $	2025 $
ADMINISTRATIVE EXPENSES		
- Employee wages and salaries	14,152,542	13,936,557
- Professional services and consultant fees	2,296,556	2,397,862
- Insurance	545,023	760,920
- ASX and Share registry fees	39,724	46,137
- Motor vehicle expenses	95,735	113,733
- General administrative costs	2,216,157	1,826,073
	19,345,737	**19,081,282**

	2026 $	2025 $
FINANCE COSTS		
- Interest and associated borrowing costs to unrelated third parties [1]	1,394,761	1,083,125
	1,394,761	**1,083,125**

1 Includes costs associated with Surety Bond facilities.

	2026 $	2025 $
SHARE BASED PAYMENTS EXPENSE		
- Share based payments expense [1]	204,817	1,257,060
	204,817	**1,257,060**

1 Includes an amount of $1,100,000 relating to the issue of 11M ordinary shares on 26 November 2024.

NOTE 4: INCOME TAX

	2026 $	2025 $
(a) Income tax expense / (benefit)		
Major component of tax expense / (benefit) for the year		
Current tax	(1,045,217)	-
Deferred tax expense / (benefit) prior income years	-	(175,825)
Deferred tax expense / (benefit)	(676,758)	(1,027,617)
	(1,721,975)	(1,203,442)

(b) Numerical reconciliation between aggregate tax expense recognised in the statement of comprehensive income and tax expense calculated per the statutory income tax rate

A reconciliation between tax expense and the product of accounting loss before income tax multiplied by the Company's applicable tax rate is as follows:

	2026	2025
Profit / (Loss) from continuing operations before income tax expense	2,087,395	(4,618,393)
Tax at the Group rate of 30% (2025: 30%)	626,218	(1,385,519)
Other non-deductible expenses	427,150	400,969
Temporary difference on prior years tax losses recognised	-	(175,825)
Temporary difference movement variance	-	(43,067)
Previously unrecognised carry forward R&D Offset utilised in current year	(1,788,600)	-
Under/(Over) provision of tax expense – Previously unrecognised R&D offset utilised	(1,012,178)	-
Under/(Over) provision of tax expense - Other	(55,924)	-
Deferred tax movement outside of Statement of Taxable Income	81,359	-
Temporary differences not brought to account	-	-
Income tax expense / (benefit)	(1,721,975)	(1,203,442)

The income tax benefit recognised during the year includes the recognition and utilisation of previously unrecognised non-refundable Research and Development (R&D) tax offsets. In the year ended 30 June 2025, the WestStar Industrial Group did not recognise these tax offsets as a deferred tax asset as the R&D claim had not been finalised with WestStar's R&D advisor at the time the Annual Report was released and sufficient evidence of recoverability was not available.

	2026	2025
(c) Income tax liability		
Current tax payable	969,696	2,634,837

NOTE 4: INCOME TAX (CONT…)

	2026 $	2025 $

(d) Deferred tax

A reconciliation between tax expense and the product of accounting loss before income tax multiplied by the Company's applicable tax rate is as follows:

	2026 $	2025 $
Liabilities		
Plant and Equipment	112,044	361,646
Accrued income	1,074,921	2,158,580
Other non-depreciable assets	1,256,883	1,414,193
Intangibles	261,641	322,020
Prepayments	723	4,784
Debt Write-Off	-	-
Deferred tax liability	2,706,212	4,261,223
Assets		
Group losses - revenue	-	974,489
Transferred losses - revenue	-	-
Provisions & accruals	1,331,227	1,183,724
Provision for doubtful debts	-	141,570
Borrowing costs	-	6,992
Lease Asset	1,570,620	1,473,325
Deferred tax asset	2,901,847	3,780,100
Net deferred tax asset / (liability) recognised	**195,635**	**(481,123)**
Net deferred tax asset / (liability) not recognised	**-**	**-**

The benefit for tax losses will only be obtained if:

(i) the Group derives future assessable income in Australia of an amount sufficient to enable the benefit from the deductions for the losses to be realised;
(ii) the Group continues to comply with conditions for deductibility imposed by tax legislation in Australia; and
(iii) no changes in tax legislation adversely affect the Group in realising the benefit from the deductions for the losses.

NOTE 5: CASH AND CASH EQUIVALENTS

	2026 $	2025 $
Cash and bank balances	**24,045,913**	**7,162,696**
Balances as above	24,045,913	7,162,696
Bank overdraft	-	-
Balances per Statement of Cashflows	**24,045,913**	**7,162,696**

NOTE 6: TRADE AND OTHER RECEIVABLES

Trade receivables (Current)	2026 $	2025 $
Trade receivables	32,294,389	10,707,242
Less Allowance for doubtful debts	-	-
	32,294,389	**10,707,242**
Retentions	464,338	324,906
Other receivables	16,699	969,529
Prepayments	189,621	278,792
	670,858	**1,573,227**
	32,965,047	**12,280,469**

	2026 $	2025 $
<30 days	31,140,651	9,905,502
30-60 days	1,015,974	367,818
60-90 days	91,903	27,091
90+ days	45,861	406,831
Total	**32,294,389**	**10,707,242**

Trade receivables (non-current)	2026 $	2025 $
Other receivables	471,901	471,901
Provision for expected credit loss	(471,901)	(471,901)
	-	-

NOTE 7: OTHER ASSETS AND OTHER LIABILITIES

The “Contract asset” value below represents under AASB 15, the unbilled amount expected to be collected from customers for contract work performed to date. Cost includes all expenditure related directly to specific projects. Recognised profit is based on the percentage completion method and is determined using the costs incurred to date and the total forecast contract costs.

Other Assets	**2026 $**	**2025 $**
Contract assets	23,077,666	18,478,944
	23,077,666	**18,478,944**

The “Contract liabilities” value below represents under AASB 15, unearned revenue the Group has invoiced the client in advance of performing the contracted services. Contract liabilities fluctuate based on progress of completion of contracts.

Other Liabilities	**2026 $**	**2025 $**
Contract liabilities	21,037,038	997,103
	21,037,038	**997,103**

NOTE 8: PROPERTY, PLANT AND EQUIPMENT

	2026 $	**2025 $**
Gross carrying value at cost	13,489,025	10,910,896
Accumulated depreciation	(6,833,758)	(5,945,711)
Net carrying value at cost	**6,655,267**	**4,965,185**

Gross carrying value at cost	**Plant & Equipment $**	**Motor Vehicles $**	**Total $**
At 1 July 2025	8,388,059	2,522,837	10,910,896
Additions	2,070,705	1,005,327	3,076,032
Disposals	(426,903)	(71,000)	(497,903)
At 30 June 2026	10,031,860	3,457,165	13,489,025
Accumulated depreciation			
At 1 July 2025	(4,921,226)	(1,024,485)	(5,945,711)
Disposals	387,558	27,257	414,815
Depreciation	(869,663)	(433,200)	(1,302,863)
At 30 June 2026	(5,403,331)	(1,430,427)	(6,833,758)
Total at 30 June 2026	**4,628,529**	**2,026,737**	**6,655,267**

NOTE 9: RIGHT OF USE ASSET AND LIABILITY

(a) **Right of Use Asset**		**2026** $	**2025** $
Lease asset		11,638,569	10,000,271
Accumulated depreciation		(6,664,476)	(5,286,295)
		4,974,093	**4,713,976**

Gross carrying value		**Right of Use Asset** $	**Right of Use Asset** $
Opening Balance		10,000,271	6,339,995
Additions		2,029,809	35,582
Lease modifications		(391,511)	3,264,694
Closing Balance		11,638,569	10,000,271
Accumulated depreciation			
Opening Balance		(5,286,295)	(4,000,613)
Depreciation charge	**9(b)**	(1,378,181)	(1,285,682)
Closing Balance		(6,664,476)	(5,286,295)

(b) **Depreciation and Amortisation Expense**		**$**	**$**
Depreciation expense - Property, Plant & Equipment (i)	**8**	1,302,863	1,298,309
Amortisation - Right of Use Assets	**9(a)**	1,378,181	1,285,682
		2,681,044	**2,583,991**

NOTE 10: INTANGIBLE ASSETS

	2026 $	2025 $
Goodwill - Alltype Engineering	3,515,918	3,515,918
Goodwill - SIMPEC	992,198	992,198
Total Goodwill	**4,508,116**	**4,508,116**
Opening Balance	1,073,401	1,274,663
Customer relationships acquired in a business combination	-	-
Less: Amortisation of Customer relationships acquired	(201,262)	(201,262)
Total Other Intangibles [1]	**872,139**	**1,073,401**
Total Intangibles	**5,380,255**	**5,581,517**

[1] Other Intangibles relate to Watmar Engineering Pty Ltd customer relationships acquired in a Business Combination and will be amortised over a period of 7 years.

Impairment testing for cash-generating units containing goodwill. For the purpose of impairment testing, goodwill is allocated to the Group's operating segments which represent the lowest level within the Group at which goodwill is monitored for internal management purposes. The three CGU's tested for impairment are:

a. SIMPEC Goodwill
b. Alltype Engineering Goodwill
c. Watmar Engineering Intangibles

The aggregate carrying amounts of goodwill allocated to each segment are as follows:

a. SIMPEC Goodwill: $992,198
b. Alltype Engineering Goodwill: $3,515,918
c. Watmar Engineering Intangibles: $872,139

The CGU are not larger than any of the segments as classified under *AASB 8 Operating Segments*.

The recoverable amounts of the above segments were based on their value in use with the Group performing its annual impairment test in June 2026. The carrying amount of the operating segments were determined to be lower than their recoverable amounts and therefore no impairment charge has been recognised. We have considered the effects of our clients' activities which may include resources commodity prices, commercial construction activity, awards of new contracts, deferrals of existing contracts, disruptions to supply chain and disruptions to existing operations.

Value in use was determined by preparing five-year discounted cash flow forecasts and extrapolating the cash flows beyond the terminal year using a terminal growth-rate. The calculation of value in use was based on the following key assumptions:

- Cash flows were projected based on past experience, actual operating results and independent research on the markets in which the segments operate.
- The five-year cash flow estimates used in assessments for all CGU's were based on Board approved budgets for the year ending 30 June 2026.
- Growth assumptions thereafter are Alltype Engineering 3%; SIMPEC 3% & Watmar Engineering 3% per annum for each future year.
- The terminal value assumes perpetual growth of 2.0% (2025 2.0%).
- The margins included in the projected cash flow are the same rate that has been achieved by projects commencing in 2026.
- A pre-tax discount rate between 15% and 19% was applied. This discount rate was estimated based on past experience and industry average weighted cost of capital.

NOTE 11: TRADE AND OTHER PAYABLES

	2026 $	2025 $
Trade payables	15,653,250	3,906,952
Other creditors and accruals	17,379,945	9,770,244
	33,033,195	**13,677,196**

NOTE 12: PROVISIONS

	2026 $	2025 $
Annual Leave - Current	2,077,109	1,916,915
Long Service Leave - Current	514,417	283,270
Other provisions	611,710	680,029
	3,203,236	**2,880,214**
Long Service Leave – Non-Current	360,995	360,316
	360,995	**360,316**

NOTE 13: LEASE LIABILITIES

	2026 $	2025 $
Right of Use Lease liability - Current	1,394,165	1,461,999
Other lease liabilities - Current	961,399	313,153
	2,355,564	**1,775,152**

	2026 $	2025 $
Right of Use Lease liability – non-current	3,841,234	3,449,083
Other lease liabilities – non-current	2,261,354	1,070,237
	6,102,588	**4,519,320**

NOTE 14: OPERATING SEGMENTS

Management has determined the operating segments based on reports reviewed by the Board of Directors for making strategic decisions. The current Board of Directors monitors the business based on operational and geographic factors and have determined that there are three relevant business segments being:

- SIMPEC Pty Ltd is a construction contractor with specialist experience in both Structural Mechanical and Piping and Electrical and Instrumentation works;
- Alltype Engineering Pty Ltd provides workshop, site installation, construction and maintenance services to the oil and gas, water, power generation, infrastructure, mining, resources, utilities, petrochemical and defence industries; and
- Watmar Engineering Pty Ltd is a fluid systems engineering specialist providing services to the Defence and Marine sectors.

Segment reporting	**SIMPEC**	**Alltype Engineering**	**Watmar Engineering**	**Group**
	$	**$**	**$**	**$**
Year ended 30 June 2026				
Segment revenue	139,877,043	48,123,193	4,465,759	192,465,995
Segment operational expense	(125,398,624)	(37,797,949)	(3,384,470)	(166,581,043)
Segment gross margin	14,478,419	10,325,244	1,081,289	25,884,952
Segment overheads	(9,322,132)	(10,789,868)	(1,333,891)	(21,445,891)
Segment operating profit/(loss)	**5,156,287**	**(464,624)**	**(252,602)**	**4,439,061**
Other income - operational	236,741	524,089	58,941	819,771
Net Operating Profit/(loss) before Tax & Corporate Admin. expenses	**5,393,028**	**59,465**	**(193,661)**	**5,258,832**
Other Income				1,008
Corporate & administration [1]				(3,172,445)
Net Operating Profit before Tax				**2,087,395**
Income tax benefit / (expense)				1,721,975
Net Operating Profit after Tax				**3,809,370**

[1] Includes Share Based Payments expense of $204,817

Year ended 30 June 2025				
Segment revenue	39,081,737	85,468,806	6,207,658	130,758,201
Segment operational expense	(34,256,053)	(72,650,604)	(4,624,991)	(111,531,648)
Segment gross margin	4,825,684	12,818,202	1,582,667	19,226,553
Segment overheads	(7,278,927)	(10,510,654)	(2,356,309)	(20,145,890)
Segment operating profit/(loss)	**(2,453,243)**	**2,307,548**	**(773,642)**	**(919,337)**
Other income - operational	249,667	736,027	32,668	1,018,362
Net Operating Profit/(loss) before Tax & Corporate Admin. expenses	**(2,203,576)**	**3,043,575**	**(740,974)**	**99,025**
Other Income				128,823
Corporate & administration [1]				(4,846,241)
Net Operating Loss before Tax				**(4,618,393)**
Income tax benefit / (expense)				1,203,442
Net Operating Loss after Tax				**(3,414,951)**

[1] Includes Share Based Payments expense of $1,257,060

NOTE 14: OPERATING SEGMENTS (cont…)

Segment reporting

	SIMPEC $	Alltype Engineering $	Watmar Engineering $	Group $
Year ended 30 June 2026				
Segment assets	61,745,214	33,714,216	3,179,679	98,639,109
Segment liabilities	(47,571,670)	(14,356,214)	(1,253,670)	(63,181,554)
Segment asset & liabilities	**14,173,544**	**19,358,002**	**1,926,009**	**35,457,555**
Cash and corporate assets				263,647
Corporate liabilities				(3,880,759)
Total asset & liabilities				**31,840,443**
Year ended 30 June 2025				
Segment assets	19,141,412	30,271,690	4,491,109	53,904,211
Segment liabilities	(9,172,696)	(9,621,769)	(2,189,775)	(20,984,240)
Segment asset & liabilities	**9,968,716**	**20,649,921**	**2,301,334**	**32,919,971**
Cash and corporate assets				1,247,306
Corporate liabilities				(6,341,021)
Total asset & liabilities				**27,826,256**

The Group is domiciled in Australia. All revenue from external customers is generated from Australia only.

NOTE 15: CONTINGENCIES AND COMMITMENTS

During the year ended 30 June 2026 the Group entered into $10.85M of new bond facilities and had $1.48M of existing facilities returned (“the Facilities”) with Credeq as agent for Swiss Re International SE. As at 30 June 2026 the total value of bond facilities available to the Group under this facility amounted to $13.0M, of which $12.85M has been committed with the balance of $0.15M uncommitted.

As at 30 June 2026 the bond facility with Export Finance Australia was under review, with a balance of committed bonds of $1.735M.

NOTE 16: FINANCIAL ASSETS

As at 30 June 2026, the Group has provided bank guarantees which are held in term deposits of $718,447 (2025: $855,728) to various customers and suppliers of which $490,853 is in current assets (30 June 2025: $392,199) and $227,594 is in non-current assets (30 June 2025: $463,529).

NOTE 17: SUBSEQUENT EVENTS

On 24 August 2026 WestStar Industrial Limited issued 10,000,000 fully paid ordinary shares for nil consideration, at an average deemed price of $0.06 per share, to unrelated creditors in lieu of cash payments for consulting services provided to the Company (Creditor shares).

Apart from the above, there were no matters or circumstances arising since the end of the reporting period that have significantly affected or may significantly affect the operations of the Group and the results of those operations or the state of the affairs of the Group in the financial period subsequent to 30 June 2026.