



A / F L E G A L

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31 August 2026

Appointment of New Chief Financial Officer

AF Legal Group Ltd (**ASX:AFL** or the **Company**) advises that the Company has appointed Mr David Kahn as Chief Financial Officer with effect from 31 August 2026. Mr Kahn joined AFL as General Manager of Finance & Operations in February 2026 and has had oversight of the Company's finance and operations functions since that time.

Mr Kahn is a Certified Practising Accountant with more than 20 years of senior finance and operations experience, gained predominantly within the legal and professional services sector. He has held Chief Financial Officer, Financial Controller and senior finance leadership roles with national and international firms, and has advised professional services businesses on financial management, operational improvement, mergers and acquisitions, and practice management system implementations. Mr Kahn holds a Bachelor of Business from the University of Technology Sydney and is a member of CPA Australia.

Chris McFadden, AFL's Chief Executive Officer said *"David has made a strong contribution since joining AF Legal earlier this year and has quickly earned the confidence of the Board and the executive team and is already playing an important role in strengthening business partnering across our organisation. He brings deep experience in the financial and operational management of professional services businesses, together with a practical and commercially minded approach. We are pleased to confirm David's appointment as Chief Financial Officer and look forward to his continued contribution as we execute on the Company's strategy."*

-ENDS-

This announcement was authorised for release by AFL's Board of Directors.

For any questions, please contact:

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