

## 1. Company details

|                   |                                 |
|-------------------|---------------------------------|
| Name of entity:   | RBR Group Limited               |
| ABN:              | 38 115 857 988                  |
| Reporting period: | For the year ended 30 June 2026 |
| Previous period:  | For the year ended 30 June 2025 |

## 2. Results for announcement to the market

|                                                                                                 | Unaudited 2026<br>\$ | 2025<br>\$  | Change<br>\$ | Change<br>% |
|-------------------------------------------------------------------------------------------------|----------------------|-------------|--------------|-------------|
| Revenues from ordinary activities                                                               | 769,791              | 948,353     | (178,562)    | (19%)       |
| Loss from ordinary activities after tax attributable to the equity holders of RBR Group Limited | (1,495,027)          | (1,361,974) | (133,053)    | 10%         |
| Loss for the year attributable to the equity holders of RBR Group Limited                       | (1,495,027)          | (1,361,974) | (133,053)    | 10%         |

### Dividends

There were no dividends paid, recommended or declared during the current financial period.

### Comments

The loss for the Group after providing for income tax and non-controlling interest amounted to \$1,495,027 (30 June 2025: \$1,361,974).

## 3. Net tangible assets

|                                          | Unaudited<br>2026 | 2025        |
|------------------------------------------|-------------------|-------------|
| Net tangible assets (\$)                 | 262,812           | 1,411,903   |
| Ordinary shares (number)                 | 148,777,951       | 104,009,492 |
|                                          | Unaudited<br>2026 |             |
| Net tangible assets per security (cents) | 0.177             | 1.357       |

## 4. Control gained over entities

Not applicable.

## 5. Loss of control over entities

Not applicable.

## 6. Dividends

### Current period

There were no dividends paid, recommended or declared during the current financial period.

### Previous period

There were no dividends paid, recommended or declared during the previous financial period.

## 7. Dividend reinvestment plans

Not applicable.

## 8. Details of associates and joint venture entities

Not applicable.

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## 9. Foreign entities

*Details of origin of accounting standards used in compiling the report:*

Not applicable.

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## 10. Audit qualification or review

*Details of audit/review dispute or qualification (if any):*

This Appendix 4E is based on the financial report for the year ended 30 June 2026, which is in the process of being audited.

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## 11. Attachments

*Details of attachments (if any):*

The Preliminary Final Report of RBR Group Limited for the year ended 30 June 2026 is attached.

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## 12. Signed

Signed 

Ian Macpherson  
Executive Chairman  
Perth, Australia

Date: 31 August 2026

## Commentary on Results

Commercial activities lifted considerably across most aspects of the Mozambique economy during the year under review, however strongly focussed on the acceleration of development activities associated directly and indirectly with the significant LNG projects in the north of the Country following the lifting of force majeure by Rovuma LNG Project manager TotalEnergies.

Whilst the group maintained its service offerings in payroll management and general labour services revenues were down year on year.

Group operations servicing the camp accommodation business, via Projectos Dinamicos, and labour training and placement via Futuro concentrated almost exclusively on responses to Expressions of Interest and subsequent tender applications for multiple camp accommodation supply and construction and detailed training and labour supply specifically focussed on Mozambican citizens for employment in the early construction phase of the projects.

Group revenues were impacted by a lack of contract opportunities outside of the LNG projects. Further; management has adopted a conservative view as the residual value of the former Wentworth camp assets not otherwise deployed at the Temane camp site, and booked a significant impairment of the asset carrying value further impacting our operating results and balance sheet position.

Notwithstanding the poor operating results the Company remains confident of securing one or more significant contracts related to the LNG developments; either in our own right or in conjunction with our partners in the tender process. This confidence is supported by the extensive opportunities currently under tender. The group tender book, representing tenders lodged, under review but not awarded, stood at +US\$200m at year end.



**Ian Macpherson**  
Executive Chairman



## **RBR Group Limited**

**ABN 38 115 857 988**

## **Preliminary Final Report - 30 June 2026**

Suite 6, 245 Churchill Avenue, Subiaco, WA 6008  
PO Box 534, West Perth, WA 6872  
Email: [info@rbrgroup.com.au](mailto:info@rbrgroup.com.au)  
Website: [www.rbrgroup.com.au](http://www.rbrgroup.com.au)

**RBR Group Limited**  
**Statement of profit or loss and other comprehensive income**  
**For the year ended 30 June 2026**



|                                                                      |             | <b>Consolidated</b>   |                    |
|----------------------------------------------------------------------|-------------|-----------------------|--------------------|
|                                                                      | <b>Note</b> | <b>Unaudited 2026</b> | <b>2025</b>        |
|                                                                      |             | <b>\$</b>             | <b>\$</b>          |
| Revenue                                                              | 4           | 769,791               | 948,353            |
| Cost of sales                                                        |             | (27,967)              | (106,533)          |
| Gross profit                                                         |             | 741,824               | 841,820            |
| <b>Expenses</b>                                                      |             |                       |                    |
| Employee expenses                                                    |             | (374,985)             | (648,914)          |
| Directors' fees                                                      |             | (125,909)             | (158,682)          |
| Consultants' fees                                                    |             | (374,144)             | (306,748)          |
| Depreciation and amortisation expense                                |             | (257,901)             | (287,954)          |
| Other administration                                                 | 5           | (945,593)             | (855,050)          |
| Share-based payments expense                                         |             | -                     | (6,685)            |
| Finance costs                                                        |             | (142,915)             | (191,836)          |
| Impairment of assets                                                 |             | (687,286)             | (913)              |
| <b>Loss before income tax expense</b>                                |             | <b>(2,166,909)</b>    | <b>(1,614,962)</b> |
| Income tax expense                                                   | 6           | -                     | -                  |
| <b>Loss after income tax expense for the year</b>                    |             | <b>(2,166,909)</b>    | <b>(1,614,962)</b> |
| <b>Other comprehensive income loss/profit</b>                        |             |                       |                    |
| <i>Items that may be reclassified subsequently to profit or loss</i> |             |                       |                    |
| Foreign currency translation                                         |             | (21,784)              | 13,548             |
| Other comprehensive income loss/profit for the year, net of tax      |             | (21,784)              | 13,548             |
| <b>Total comprehensive loss for the year</b>                         |             | <b>(2,188,693)</b>    | <b>(1,601,414)</b> |
| Loss for the year is attributable to:                                |             |                       |                    |
| Non-controlling interest                                             |             | (671,882)             | (252,988)          |
| Equity holders of RBR Group Limited                                  |             | (1,495,027)           | (1,361,974)        |
|                                                                      |             | <b>(2,166,909)</b>    | <b>(1,614,962)</b> |
| Total comprehensive loss for the year is attributable to:            |             |                       |                    |
| Non-controlling interest                                             |             | (684,396)             | (232,887)          |
| Equity holders of RBR Group Limited                                  |             | (1,504,297)           | (1,368,527)        |
|                                                                      |             | <b>(2,188,693)</b>    | <b>(1,601,414)</b> |
|                                                                      |             | <b>Cents</b>          | <b>Cents</b>       |
| Basic loss per share                                                 | 7           | (1.204)               | (1.710)            |
| Diluted loss per share                                               | 7           | (1.204)               | (1.710)            |

*The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes*

**RBR Group Limited**  
**Statement of financial position**  
**As at 30 June 2026**



|                                                                              |             | <b>Consolidated</b>   |                  |
|------------------------------------------------------------------------------|-------------|-----------------------|------------------|
|                                                                              | <b>Note</b> | <b>Unaudited 2026</b> | <b>2025</b>      |
|                                                                              |             | <b>\$</b>             | <b>\$</b>        |
| <b>Assets</b>                                                                |             |                       |                  |
| <b>Current assets</b>                                                        |             |                       |                  |
| Cash and cash equivalents                                                    | 8           | 141,318               | 429,560          |
| Trade and other receivables                                                  | 10          | 924,788               | 1,225,173        |
| Prepayments                                                                  |             | 48,169                | 14,727           |
| Total current assets                                                         |             | <u>1,114,275</u>      | <u>1,669,460</u> |
| <b>Non-current assets</b>                                                    |             |                       |                  |
| Investment properties                                                        | 11          | 800,800               | 981,863          |
| Property, plant and equipment                                                | 12          | 505,551               | 1,386,320        |
| Total non-current assets                                                     |             | <u>1,306,351</u>      | <u>2,368,183</u> |
| <b>Total assets</b>                                                          |             | <u>2,420,626</u>      | <u>4,037,643</u> |
| <b>Liabilities</b>                                                           |             |                       |                  |
| <b>Current liabilities</b>                                                   |             |                       |                  |
| Trade and other payables                                                     | 13          | 841,276               | 1,079,303        |
| Provisions                                                                   |             | 22,638                | 23,484           |
| Loans                                                                        | 14          | 36,691                | 39,096           |
| Convertible notes                                                            | 15          | 1,225,761             | 450,761          |
| Total current liabilities                                                    |             | <u>2,126,366</u>      | <u>1,592,644</u> |
| <b>Non-current liabilities</b>                                               |             |                       |                  |
| Loans                                                                        | 14          | 31,448                | 33,096           |
| Convertible notes                                                            | 15          | -                     | 1,000,000        |
| Total non-current liabilities                                                |             | <u>31,448</u>         | <u>1,033,096</u> |
| <b>Total liabilities</b>                                                     |             | <u>2,157,814</u>      | <u>2,625,740</u> |
| <b>Net assets</b>                                                            |             | <u>262,812</u>        | <u>1,411,903</u> |
| <b>Equity</b>                                                                |             |                       |                  |
| Contributed equity                                                           | 16          | 27,571,634            | 26,536,057       |
| Reserves                                                                     | 17          | 1,039,260             | 1,044,505        |
| Accumulated losses                                                           |             | (29,349,544)          | (27,854,517)     |
| Deficiency in equity attributable to the equity holders of RBR Group Limited |             | (738,650)             | (273,955)        |
| Non-controlling interest                                                     |             | 1,001,462             | 1,685,858        |
| <b>Total equity</b>                                                          |             | <u>262,812</u>        | <u>1,411,903</u> |

*The above statement of financial position should be read in conjunction with the accompanying notes*

**RBR Group Limited**  
**Statement of changes in equity**  
**For the year ended 30 June 2026**



|                                                                              | Contributed<br>equity<br>\$ | Share based<br>payment<br>reserves<br>\$ | Foreign currency<br>translation<br>reserves<br>\$ | Accumulated<br>losses<br>\$ | Non-controlling<br>interest<br>\$ | Total equity<br>\$ |
|------------------------------------------------------------------------------|-----------------------------|------------------------------------------|---------------------------------------------------|-----------------------------|-----------------------------------|--------------------|
| <b>Consolidated</b>                                                          |                             |                                          |                                                   |                             |                                   |                    |
| Balance at 1 July 2024                                                       | 25,293,326                  | 974,897                                  | (64,578)                                          | (26,492,543)                | 1,918,745                         | 1,629,847          |
| Loss after income tax expense for the year                                   | -                           | -                                        | -                                                 | (1,361,974)                 | (252,988)                         | (1,614,962)        |
| Other comprehensive income loss/profit for the year, net of tax              | -                           | -                                        | (6,553)                                           | -                           | 20,101                            | 13,548             |
| Total comprehensive loss for the year                                        | -                           | -                                        | (6,553)                                           | (1,361,974)                 | (232,887)                         | (1,601,414)        |
| <i>Transactions with equity holders in their capacity as equity holders:</i> |                             |                                          |                                                   |                             |                                   |                    |
| Share issued (note 16)                                                       | 1,297,865                   | -                                        | -                                                 | -                           | -                                 | 1,297,865          |
| Share issue costs (note 16)                                                  | (246,213)                   | 134,054                                  | -                                                 | -                           | -                                 | (112,159)          |
| Share based payment (note 18)                                                | 191,079                     | 6,685                                    | -                                                 | -                           | -                                 | 197,764            |
| Balance at 30 June 2025                                                      | 26,536,057                  | 1,115,636                                | (71,131)                                          | (27,854,517)                | 1,685,858                         | 1,411,903          |
| <b>Consolidated - Unaudited</b>                                              |                             |                                          |                                                   |                             |                                   |                    |
| Balance at 1 July 2025                                                       | 26,536,057                  | 1,115,636                                | (71,131)                                          | (27,854,517)                | 1,685,858                         | 1,411,903          |
| Loss after income tax expense for the year                                   | -                           | -                                        | -                                                 | (1,495,027)                 | (671,882)                         | (2,166,909)        |
| Other comprehensive loss for the year, net of tax                            | -                           | -                                        | (9,270)                                           | -                           | (12,514)                          | (21,784)           |
| Total comprehensive income for the year                                      | -                           | -                                        | (9,270)                                           | (1,495,027)                 | (684,396)                         | (2,188,693)        |
| <i>Transactions with equity holders in their capacity as equity holders:</i> |                             |                                          |                                                   |                             |                                   |                    |
| Shares issued (note 16)                                                      | 835,571                     | -                                        | -                                                 | -                           | -                                 | 835,571            |
| Share issue costs (note 16)                                                  | (55,415)                    | 4,025                                    | -                                                 | -                           | -                                 | (51,390)           |
| Share-based payments (note 18)                                               | 255,421                     | -                                        | -                                                 | -                           | -                                 | 255,421            |
| Balance at 30 June 2026                                                      | 27,571,634                  | 1,119,661                                | (80,401)                                          | (29,349,544)                | 1,001,462                         | 262,812            |

The above statement of changes in equity should be read in conjunction with the accompanying notes

|                                                                  |             | <b>Consolidated</b>   |             |
|------------------------------------------------------------------|-------------|-----------------------|-------------|
|                                                                  | <b>Note</b> | <b>Unaudited 2026</b> | <b>2025</b> |
|                                                                  |             | <b>\$</b>             | <b>\$</b>   |
| <b>Cash flows from operating activities</b>                      |             |                       |             |
| Receipts from customers                                          |             | 467,729               | 1,372,195   |
| Payments to suppliers and employees (inclusive of GST)           |             | (1,278,784)           | (1,906,828) |
| Interest received                                                |             | 1,013                 | 2,381       |
| Convertible note interest paid                                   |             | (144,769)             | (172,907)   |
| Other interest paid                                              |             | (3,360)               | (195)       |
|                                                                  |             | <hr/>                 | <hr/>       |
| Net cash used in operating activities                            | 9           | (958,171)             | (705,354)   |
| <b>Cash flows from investing activities</b>                      |             |                       |             |
| Payments for property, plant and equipment                       | 12          | (4,694)               | (176,498)   |
| Proceeds from disposal of property, plant and equipment          |             | 99,493                | -           |
| Proceeds from insurance compensation on asset loss               |             | 2,373                 | 233,289     |
|                                                                  |             | <hr/>                 | <hr/>       |
| Net cash from investing activities                               |             | 97,172                | 56,791      |
| <b>Cash flows from financing activities</b>                      |             |                       |             |
| Proceeds from issue of shares                                    | 16          | 835,571               | 1,297,866   |
| Repayment of convertible notes                                   |             | (225,000)             | (375,000)   |
| Share issue transaction costs                                    |             | (30,390)              | (112,159)   |
| Proceeds from related party loans                                |             | -                     | 18,016      |
| Repayment of lease liabilities                                   |             | -                     | (3,606)     |
|                                                                  |             | <hr/>                 | <hr/>       |
| Net cash from financing activities                               |             | 580,181               | 825,117     |
| Net increase/(decrease) in cash and cash equivalents             |             | (280,818)             | 176,554     |
| Cash and cash equivalents at the beginning of the financial year |             | 429,560               | 250,453     |
| Effects of exchange rate changes on cash and cash equivalents    |             | (7,424)               | 2,553       |
|                                                                  |             | <hr/>                 | <hr/>       |
| Cash and cash equivalents at the end of the financial year       | 8           | 141,318               | 429,560     |

*The above statement of cash flows should be read in conjunction with the accompanying notes*

## Note 1. General information

The financial statements ending 30 June 2026 cover RBR Group Limited as a Group consisting of RBR Group Limited and the entities it controlled at the end of, or during, the year. The financial statements are presented in Australian dollars, which is RBR Group Limited's presentation currency.

Suite 6, 245 Churchill Avenue,  
Subiaco WA 6008  
Australia

## Note 2. Material accounting policy information

The preliminary final report has been prepared in accordance with ASX listing Rule 4.3A and the disclosure requirements of ASX Appendix 4E.

This report has been prepared in accordance with Australian Accounting Standards (including Australian Interpretations) adopted by the Australian Accounting Standards Board and the *Corporations Act 2001*. This financial report does not include all the notes of the type normally included in an annual financial report. Accordingly, this preliminary report is to be read in conjunction with the annual financial report for the year ended 30 June 2025, the interim financial report for the half-year ended 31 December 2025 and any public announcements made by RBR Group Limited during the reporting period in accordance with the continuous disclosure requirement of the *Corporations Act 2001*.

The accounting policies adopted are consistent with those of the previous financial year, unless otherwise stated. Where applicable, the Group has adopted all new and amended accounting standards that are mandatory for the reporting period.

This preliminary financial report has not been audited or reviewed by the Group's external auditors.

### Going concern

The Group remained focused on Mozambique, investing in upgrades to its Temane facilities and training infrastructure. The Company continues to pursue new contract opportunities following the resumption of the TotalEnergies LNG Project in Cabo Delgado and the continued development of the ExxonMobil-led LNG Project.

The Company maintains its focus on further contract opportunities aligned with both the Temane project developments and the world scale TotalEnergy-led LNG development project in Cabo del Gado province in the North.

The Group made a loss after income tax expense for the year of \$2,166,909 (30 June 2025: \$1,614,962). At 30 June 2026 the Group had cash balance of \$141,318 (2025: \$429,560) and a net operating cash outflow of \$958,171 (30 June 2025: outflow of \$705,354). At 30 June 2026 the Group has current liabilities of \$2,126,366 (2025: \$1,592,644) due to be settled or re-negotiated in the near term. This condition is indicative of the existence of a material uncertainty that may cast significant doubt about the Group's ability to continue as a going concern.

The ability of the Group to continue as a going concern is dependent on securing additional funding, either through raising equity or securing additional debt financing.

The Directors are satisfied they will be able to raise additional working capital as required and thus it is appropriate to prepare the financial statements on a going concern basis. In arriving at this position, the Directors have considered the following matters:

- The Group maintains close discussions with convertible note holders in relation to re-negotiating the terms of the convertible notes now due
- The Group has the ability to implement cost cutting measures to reduce the working capital required by over the next 12 months
- A history of successfully completing capital raisings over the preceding financial periods.

Should the entity not be able to continue as a going concern, it may be required to realise its assets and discharge its liabilities other than in the ordinary course of business, and at amounts that differ from those stated in the financial statements and that the financial report does not include any adjustments relating to the recoverability and classification of recorded asset amounts or liabilities that might be necessary should the entity not continue as a going concern.

## Note 3. Operating segments

### Identification of reportable operating segments

The Group is organised into two operating segments are recognised according to the geographical location in which the business operates in: Asia Pacific and Africa. These operating segments are based on the internal reports that are reviewed and used by the Board of Directors (who are identified as the Chief Operating Decision Makers ('CODM')) in assessing performance and in determining the allocation of resources. There is no aggregation of operating segments.

### Note 3. Operating segments (continued)

#### Operating segment information

|                                       | Asia-Pacific<br>\$ | Africa<br>\$ | Total<br>\$ |
|---------------------------------------|--------------------|--------------|-------------|
| <b>Consolidated - Unaudited 2026</b>  |                    |              |             |
| Revenue                               | 234,718            | 535,073      | 769,791     |
| <b>Loss before income tax expense</b> | (517,160)          | (1,649,749)  | (2,166,909) |
| Income tax expense                    |                    |              | -           |
| <b>Loss after income tax expense</b>  |                    |              | (2,166,909) |
| <b>Assets</b>                         |                    |              |             |
| Segment assets                        | 141,032            | 2,279,594    | 2,420,626   |
| <b>Total assets</b>                   |                    |              | 2,420,626   |
| <b>Liabilities</b>                    |                    |              |             |
| Segment liabilities                   | 1,564,296          | 593,518      | 2,157,814   |
| <b>Total liabilities</b>              |                    |              | 2,157,814   |
| <b>Consolidated - 2025</b>            |                    |              |             |
| <b>Revenue</b>                        |                    |              |             |
| Revenue                               | 1,724              | 946,629      | 948,353     |
| <b>Loss before income tax expense</b> | (961,489)          | (653,473)    | (1,614,962) |
| Income tax expense                    |                    |              | -           |
| <b>Loss after income tax expense</b>  |                    |              | (1,614,962) |
| <b>Assets</b>                         |                    |              |             |
| Segment assets                        | 191,802            | 3,845,841    | 4,037,643   |
| <b>Total assets</b>                   |                    |              | 4,037,643   |
| <b>Liabilities</b>                    |                    |              |             |
| Segment liabilities                   | 2,028,960          | 596,780      | 2,625,740   |
| <b>Total liabilities</b>              |                    |              | 2,625,740   |

### Note 4. Revenue

|                                                                  | Consolidated         |                |
|------------------------------------------------------------------|----------------------|----------------|
|                                                                  | Unaudited 2026<br>\$ | 2025<br>\$     |
| Revenue from business services                                   | 8,169                | 16,095         |
| Revenue from payroll services                                    | 63,331               | 362,131        |
| Revenue from training services                                   | 7,115                | 12,804         |
| Revenue from Proyectos Dinamicos Lda                             | 360,513              | 263,908        |
| Other income from Insurance recoveries                           | 2,373                | 233,289        |
| Other income from gain on waiver of amounts payable to Directors | 234,421              | -              |
| Other income                                                     | 92,856               | 57,745         |
| Interest income                                                  | 1,013                | 2,381          |
|                                                                  | <u>769,791</u>       | <u>948,353</u> |

#### Revenue from training services

The Group delivers training services to clients and recognises revenue based on completion of training by students. Pricing is based on each training program and student enrolment for the program. A program is considered delivered following a final report on training sent to the client.

#### Revenue from payroll services

Payroll and HR services are based on a percentage of the total payroll and billed following completion of the payroll service.

## **Note 4. Revenue (continued)**

### *Revenue from business services*

The Group delivers a range of business services to clients and recognises revenue on successful delivery of those services. There is a schedule of fixed prices for services.

### *Revenue from Projectos Dinamicos, Lda*

Revenue in PD includes revenue from camp construction contracts in Mozambique and rental revenue from leasing accommodation and facilities. Revenue is recognised when the performance obligations of the project or contracts have been met.

### *Gain on waiver of amounts payable to Directors*

During the year, Directors and former Directors agreed to waive 50% of director and consulting fees owing as at 30 September 2025, with the remaining 50% settled through the issue of 7,814,017 shares at \$0.03 per share. The waiver of \$234,421 has been recognised as a gain on waiver of amounts payable to Directors.

## **Note 5. Other administration**

|                                 | <b>Consolidated</b>   |                |
|---------------------------------|-----------------------|----------------|
|                                 | <b>Unaudited 2026</b> | <b>2025</b>    |
|                                 | <b>\$</b>             | <b>\$</b>      |
| Insurance costs                 | 37,162                | 48,669         |
| Staff costs                     | 82,984                | 109,385        |
| Corporate costs                 | 203,922               | 266,715        |
| Bad debt expense                | 83,984                | 199,101        |
| Legal costs                     | 32,829                | 23,464         |
| Travel costs                    | 23,871                | 27,204         |
| Management fee                  | 79,730                | 188,096        |
| Foreign currency gains/(losses) | 127,084               | (17,708)       |
| Other administration            | 274,027               | 10,124         |
|                                 | <b>945,593</b>        | <b>855,050</b> |

## **Note 6. Income tax**

|                                                                                      | <b>Consolidated</b>   |             |
|--------------------------------------------------------------------------------------|-----------------------|-------------|
|                                                                                      | <b>Unaudited 2026</b> | <b>2025</b> |
|                                                                                      | <b>\$</b>             | <b>\$</b>   |
| <i>Numerical reconciliation of income tax expense and tax at the statutory rate</i>  |                       |             |
| Loss before income tax expense                                                       | (2,166,909)           | (1,614,962) |
| Tax at the statutory tax rate of 25%                                                 | (541,727)             | (403,741)   |
| Tax effect amounts which are not deductible/(taxable) in calculating taxable income: |                       |             |
| Impairment of assets                                                                 | 171,821               | -           |
| Non-deductible expenses                                                              | 15,423                | 51,266      |
| Overseas projects income and expenses                                                | 228,298               | 123,181     |
| Other allowable expenditure                                                          | (8,963)               | (19,947)    |
| Deferred tax asset not brought to account                                            | 135,148               | 249,241     |
| Income tax expense                                                                   | -                     | -           |

|                                                                       | <b>Consolidated</b>   |             |
|-----------------------------------------------------------------------|-----------------------|-------------|
|                                                                       | <b>Unaudited 2026</b> | <b>2025</b> |
|                                                                       | <b>\$</b>             | <b>\$</b>   |
| <i>Tax losses not recognised</i>                                      |                       |             |
| Unused tax losses for which no deferred tax asset has been recognised | 24,946,932            | 24,380,513  |
| Potential tax benefit @ 25%                                           | 6,236,733             | 6,095,128   |

The above potential tax benefit for tax losses has not been recognised in the statement of financial position. These tax losses can only be utilised in the future if the continuity of ownership test is passed, or failing that, the same business test is passed.

## Note 6. Income tax (continued)

|                                                                                     | Consolidated   |           |
|-------------------------------------------------------------------------------------|----------------|-----------|
|                                                                                     | Unaudited 2026 | 2025      |
|                                                                                     | \$             | \$        |
| <i>Deferred tax assets not recognised</i>                                           |                |           |
| Deferred tax assets not recognised comprises temporary differences attributable to: |                |           |
| Provisions                                                                          | (6,455)        | 10,472    |
| Blackhole expenditure                                                               | 21,608         | 15,844    |
| Carry forward tax losses                                                            | 6,236,733      | 6,095,128 |
| Total deferred tax assets not recognised                                            | 6,251,886      | 6,121,444 |

The above potential tax benefit, which excludes tax losses, for deductible temporary differences has not been recognised in the statement of financial position as the recovery of this benefit is uncertain.

## Note 7. Earnings per share

During the year, the Group completed a 30-for-1 consolidation of its ordinary shares effective 28 November 2025. Accordingly, the weighted average number of ordinary shares and earnings per share for the comparative period have been retrospectively adjusted as if the consolidation had occurred at the beginning of the earliest period presented.

|                                                                                           | Consolidated   |             |
|-------------------------------------------------------------------------------------------|----------------|-------------|
|                                                                                           | Unaudited 2026 | 2025        |
|                                                                                           | \$             | \$          |
| Loss after income tax                                                                     | (2,166,909)    | (1,614,962) |
| Non-controlling interest                                                                  | 671,882        | 252,988     |
| Loss after income tax attributable to the equity holders of RBR Group Limited             | (1,495,027)    | (1,361,974) |
|                                                                                           |                |             |
|                                                                                           | Unaudited 2026 | 2025        |
|                                                                                           | Number         | Number      |
| Weighted average number of ordinary shares used in calculating basic earnings per share   | 124,147,338    | 79,643,762  |
| Weighted average number of ordinary shares used in calculating diluted earnings per share | 124,147,338    | 79,643,762  |
|                                                                                           |                |             |
|                                                                                           | Unaudited 2026 | 2025        |
|                                                                                           | Cents          | Cents       |
| Basic loss per share                                                                      | (1.204)        | (1.710)     |
| Diluted loss per share                                                                    | (1.204)        | (1.710)     |

### *Non dilutive securities*

As at balance date there were 30,210,335 options (2025: 19,583,334 options) which represent potential ordinary shares. These options are not considered to be dilutive in the 30 June 2026 year as their inclusion reduces the loss per share.

## Note 8. Cash and cash equivalents

|                       | Consolidated   |         |
|-----------------------|----------------|---------|
|                       | Unaudited 2026 | 2025    |
|                       | \$             | \$      |
| <i>Current assets</i> |                |         |
| Cash on hand          | 1,207          | 1,500   |
| Cash at bank          | 140,111        | 428,060 |
|                       | 141,318        | 429,560 |

## Note 9. Cash flow information

### Reconciliation of loss after income tax to net cash used in operating activities

|                                                          | Consolidated   |             |
|----------------------------------------------------------|----------------|-------------|
|                                                          | Unaudited 2026 | 2025        |
|                                                          | \$             | \$          |
| Loss after income tax expense for the year               | (2,166,909)    | (1,614,962) |
| Adjustments for:                                         |                |             |
| Depreciation and amortisation                            | 257,901        | 287,954     |
| Foreign currency translation                             | 128,414        | (26,525)    |
| Impairment of property, plant and equipment              | 687,286        | 913         |
| Net gain on disposal of property, plant and equipment    | (89,531)       | -           |
| Bad debt expense                                         | 83,984         | 185,952     |
| Gain on waiver of amounts payable to Directors           | (234,421)      | -           |
| Insurance compensation recognised as investing cash flow | (2,373)        | (233,289)   |
| Share based payments expense                             | -              | 6,685       |
| Change in operating assets and liabilities:              |                |             |
| Decrease in trade and other receivables                  | 230,061        | 581,775     |
| Decrease/(increase) in prepayments                       | (33,962)       | 11,258      |
| Increase in trade and other payables                     | 181,876        | 95,365      |
| Decrease in provisions                                   | (497)          | (480)       |
| Net cash used in operating activities                    | (958,171)      | (705,354)   |

### Non-cash investing and financing activities

|                                                          | Consolidated   |         |
|----------------------------------------------------------|----------------|---------|
|                                                          | Unaudited 2026 | 2025    |
|                                                          | \$             | \$      |
| Shares issued on payment of amounts payable to Directors | 234,421        | 191,079 |

## Note 10. Trade and other receivables

|                       | Consolidated   |           |
|-----------------------|----------------|-----------|
|                       | Unaudited 2026 | 2025      |
|                       | \$             | \$        |
| Current assets        |                |           |
| Trade Receivables     | 853,492        | 1,045,175 |
| Other receivables     | 56,994         | 165,457   |
| Income tax receivable | 14,302         | 14,541    |
|                       | 924,788        | 1,225,173 |

Trade receivables include accrued revenue relates to retention held on contract completed but not yet invoiced.

## Note 11. Investment properties

Investment property comprises of the Relocatable Prefabricated Buildings rental fleet, Temane training centre and camp accommodation facilities. These assets are currently leased or will be leased out in the future to generate rental income.

## Note 11. Investment properties (continued)

|                                                                                                                              | Consolidated   |           |
|------------------------------------------------------------------------------------------------------------------------------|----------------|-----------|
|                                                                                                                              | Unaudited 2026 | 2025      |
|                                                                                                                              | \$             | \$        |
| <i>Non-current assets</i>                                                                                                    |                |           |
| Land and buildings - at cost                                                                                                 | 800,800        | 981,863   |
|                                                                                                                              |                |           |
| <i>Reconciliation</i>                                                                                                        |                |           |
| Reconciliation of the carrying values at the beginning and end of the current and previous financial year are set out below: |                |           |
| Opening balance                                                                                                              | 981,863        | 938,453   |
| Transfer from property, plant and equipment                                                                                  | -              | 171,627   |
| Depreciation expense                                                                                                         | (135,553)      | (138,826) |
| Exchange translation                                                                                                         | (45,510)       | 10,609    |
| Closing balance                                                                                                              | 800,800        | 981,863   |

## Note 12. Property, plant and equipment

|                                | Consolidated   |           |
|--------------------------------|----------------|-----------|
|                                | Unaudited 2026 | 2025      |
|                                | \$             | \$        |
| <i>Non-current assets</i>      |                |           |
| Plant and office equipment     | 1,242,901      | 2,114,150 |
| Less: Accumulated depreciation | (737,350)      | (727,830) |
|                                | 505,551        | 1,386,320 |

### Reconciliations

Reconciliations of the written down values at the beginning and end of the current and previous financial year are set out below:

|                                     | Plant and equipment | Work-in-progress | Total     |
|-------------------------------------|---------------------|------------------|-----------|
|                                     | \$                  | \$               | \$        |
| <b>Consolidated</b>                 |                     |                  |           |
| Balance at 1 July 2024              | 1,512,375           | -                | 1,512,375 |
| Additions                           | 4,871               | 171,627          | 176,498   |
| Transfers to investment properties  | -                   | (171,627)        | (171,627) |
| Depreciation expense                | (146,019)           | -                | (146,019) |
| Exchange differences                | 15,093              | -                | 15,093    |
| Balance at 30 June 2025             | 1,386,320           | -                | 1,386,320 |
| Additions                           | 4,694               | -                | 4,694     |
| Disposals                           | (9,962)             | -                | (9,962)   |
| Depreciation expense                | (122,348)           | -                | (122,348) |
| Impairment of assets                | (687,286)           | -                | (687,286) |
| Exchange differences                | (65,867)            | -                | (65,867)  |
| Balance at 30 June 2026 (unaudited) | 505,551             | -                | 505,551   |

During the year ended 30 June 2026, the Group reassessed property, plant and equipment held by Projectos Dinamicos. Based on this assessment, management concluded that the recoverable amount of certain assets was lower than their carrying value and that impairment indicators existed under AASB 136 Impairment of Assets. As a result, the Group recognised an impairment loss of \$687,286 during the year ended 30 June 2026.

### Note 13. Trade and other payables

#### Current liabilities

Trade payables

Other creditors and accruals

| Consolidated   |                  |
|----------------|------------------|
| Unaudited 2026 | 2025             |
| \$             | \$               |
| 641,623        | 830,307          |
| 199,653        | 248,996          |
| <u>841,276</u> | <u>1,079,303</u> |

### Note 14. Loans

#### Current liabilities

PD partner loan

Insurance funding

| Consolidated   |               |
|----------------|---------------|
| Unaudited 2026 | 2025          |
| \$             | \$            |
| 19,374         | 20,387        |
| 17,317         | 18,709        |
| <u>36,691</u>  | <u>39,096</u> |

#### Non-current liabilities

Loan

|               |               |
|---------------|---------------|
| <u>31,448</u> | <u>33,096</u> |
|---------------|---------------|

### Note 15. Convertible notes

#### Current liabilities

Convertible note

| Consolidated     |                |
|------------------|----------------|
| Unaudited 2026   | 2025           |
| \$               | \$             |
| <u>1,225,761</u> | <u>450,761</u> |

#### Non-current liabilities

Convertible note

|          |                  |
|----------|------------------|
| <u>-</u> | <u>1,000,000</u> |
|----------|------------------|

#### Reconciliation

Reconciliation of the fair values at the beginning and end of the current and previous financial year are set out below:

Opening balance

Amount repaid during the year

Unaudited closing balance

|                  |                  |
|------------------|------------------|
| 1,450,761        | 1,825,761        |
| (225,000)        | (375,000)        |
| <u>1,225,761</u> | <u>1,450,761</u> |

At 30 June 2026, the following convertible notes remain on issue:

#### (a) RBRCN1 Convertible Notes

During the year, 100,000, 50,000 and 75,000 of the RBRCN1 Convertible Notes were repaid on 21 July 2025, 13 October 2025 and 12 May 2026 respectively. The Convertible Notes are unsecured with an interest rate of 11% per annum. 325,000 of the remaining convertible note matured on 30 June 2025. Whilst the agreed repayment dates have passed, no default notice has been issued. The Convertible Notes remain at call and the parties are continuing discussions as to how to achieve earliest settlement.

#### (b) RBRCN2 Convertible Notes

As at 30 June 2026, 1,000,000 of the RBRCN2 Convertible Notes with a value of \$1,000,000 remained outstanding. The Convertible Notes are unsecured with an interest rate of 10% per annum maturing on 21 September 2026.

## Note 16. Contributed equity

During the year, the Group completed a 30-for-1 consolidation of its ordinary shares effective 28 November 2025. The consolidation resulted in a proportional adjustment to the number of ordinary shares on issue and to the number and exercise prices of options outstanding. Comparative information has been retrospectively adjusted as if the consolidation had occurred at the beginning of the earliest comparative period presented.

### Ordinary shares

|                              | Consolidated   |             |                |            |
|------------------------------|----------------|-------------|----------------|------------|
|                              | Unaudited 2026 | 2025        | Unaudited 2026 | 2025       |
|                              | Shares         | Shares      | \$             | \$         |
| Ordinary shares - fully paid | 148,777,951    | 104,009,492 | 27,571,634     | 26,536,057 |

### Movements in ordinary share capital

| Details                               | Date             | Shares      | \$         |
|---------------------------------------|------------------|-------------|------------|
| Balance                               | 1 July 2024      | 54,480,155  | 25,293,326 |
| Placement Tranche 1                   | 1 November 2024  | 7,500,000   | 225,000    |
| Entitlement offer                     | 17 December 2024 | 14,357,079  | 430,712    |
| Private placement (shares unallotted) |                  | -           | 3,064      |
| Shortfall placement                   | 22 December 2024 | 3,302,973   | 99,089     |
| Share based payment <sup>1</sup>      | 23 December 2024 | 6,369,285   | 191,079    |
| Placement Tranche 2                   | 31 January 2025  | 18,000,000  | 540,000    |
| Share issue transaction cost          |                  | -           | (246,213)  |
| Balance                               |                  | 104,009,492 | 26,536,057 |
| Share purchase plan                   | 14 August 2025   | 8,700,000   | 261,000    |
| Shortfall placement                   | 14 August 2025   | 2,000,000   | 60,000     |
| Shortfall placement                   | 31 October 2025  | 5,000,000   | 150,000    |
| Share consolidation <sup>2</sup>      | 28 November 2025 | 450         | -          |
| Share based payment <sup>1</sup>      | 17 December 2025 | 7,814,017   | 234,421    |
| Share placement                       | 7 May 2026       | 20,253,992  | 364,571    |
| Share based payment <sup>3</sup>      | 7 May 2026       | 1,000,000   | 21,000     |
| Share issue transaction cost          |                  | -           | (55,415)   |
| Balance (unaudited)                   | 30 June 2026     | 148,777,951 | 27,571,634 |

<sup>1</sup> Share based payment made in lieu of cash payment to settle 50% of the outstanding Director fees (see note 18).

<sup>2</sup> This adjustment relates to the share consolidation completed on 28 November 2025 (30 for 1 basis) to reflect the post-consolidation issued share capital of 119,709,942 shares.

<sup>3</sup> Share based payment made for corporate advisory work relating to share placement (see note 18).

### Ordinary shares

Ordinary shares entitle the holder to participate in dividends and the proceeds on the winding up of the Company in proportion to the number of and amounts paid on the shares held. The fully paid ordinary shares have no par value.

The Company's shares are limited whereby the liability of its members is limited to the amount (if any) unpaid on the shares respectively held by them.

The Company's objectives when managing capital are to safeguard their ability to continue as a going concern, so that they may continue to provide returns for shareholders and benefits for other stakeholders.

On a show of hands every member present at a meeting in person or by proxy shall have one vote and upon a poll each share shall have one vote.

## Note 16. Contributed equity (continued)

### Options

|                  | Consolidated      |                   |
|------------------|-------------------|-------------------|
|                  | Unaudited 2026    | 2025              |
|                  | Number            | Number            |
| Unlisted options | 30,210,335        | 19,583,334        |
| Listed options   | -                 | -                 |
|                  | <u>30,210,335</u> | <u>19,583,334</u> |

### Movements in options

In May 2026, the Company issued 10,626,996 unlisted free-attaching options in connection with the successful share placements completed in May 2026. These options are exercisable at \$0.03 each and will expire on 7 November 2027. One option was granted for every two placement shares issued.

| Details                               | Date         | Number                   |
|---------------------------------------|--------------|--------------------------|
| Balance                               | 1 July 2024  | 3,194,445                |
| Granted                               |              | 19,583,334               |
| Lapsed                                |              | <u>(3,194,445)</u>       |
| Balance                               | 30 June 2025 | 19,583,334               |
| Granted                               |              | 10,626,996               |
| Consolidation adjustment <sup>1</sup> |              | <u>5</u>                 |
| Balance (unaudited)                   | 30 June 2026 | <u><u>30,210,335</u></u> |

<sup>1</sup> This adjustment relates to the share consolidation completed on 28 November 2025 (30 for 1 basis) to reflect the post-consolidation issued options of 19,583,339 options.

### Performance rights

All 666,667 performance rights outstanding at 1 July 2024 lapsed during the year ended 30 June 2025. Accordingly, no performance rights were outstanding at 30 June 2025 or 30 June 2026. No performance rights were granted, exercised or lapsed during the year ended 30 June 2026.

### Capital risk management

The Group's objectives when managing capital is to safeguard its ability to continue as a going concern, so that it can provide returns for shareholders and benefits for other stakeholders and to maintain an optimum capital structure to reduce the cost of capital. Due to the nature of the Group's activities, the Group does not have ready access to credit facilities, with the primary source of funding being equity raisings. Therefore, the focus of the Group's capital risk management is the current working capital position against the requirements to meet the costs of development of the group's business units and corporate overheads. The Group's strategy is to ensure appropriate liquidity is maintained to meet anticipated operating requirements, with a view to initiating appropriate capital raisings as required.

The capital risk management policy remains unchanged from the 30 June 2025 Annual Report.

## Note 17. Reserves

|                              | Consolidated            |                         |
|------------------------------|-------------------------|-------------------------|
|                              | Unaudited 2026          | 2025                    |
|                              | \$                      | \$                      |
| Foreign currency reserve     | (80,401)                | (71,131)                |
| Share-based payments reserve | <u>1,119,661</u>        | <u>1,115,636</u>        |
|                              | <u><u>1,039,260</u></u> | <u><u>1,044,505</u></u> |

### Foreign currency reserve

The reserve is used to recognise exchange differences arising from the translation of the financial statements of foreign operations to Australian dollars. It is also used to recognise gains and losses on hedges of the net investments in foreign operations.

## Note 17. Reserves (continued)

### Share-based payments reserve

The reserve is used to recognise the value of equity benefits provided to employees and Directors as part of their remuneration, and other parties as part of their compensation for services.

## Note 18. Share-based payments

During the year, the following share-based payments were made:

- 7,814,017 ordinary shares at \$0.03 per share were issued in satisfaction of 50% of outstanding director fees and consulting fees owing up to 30 September 2025. The shares were measured at fair value based on the issue price of \$0.03 per share, resulting in a value of \$234,421. Accordingly, \$234,421 was recognised against the outstanding payable during the year.
- 1,000,000 ordinary shares were issued as consideration for corporate advisory services provided to the Company. The shares were issued on 7 May 2026 and were measured at fair value based on the market price of the Company's shares on that date of \$0.021 per share, resulting in a value of \$21,000. The shares were issued together with 500,000 free-attaching options, granted on 7 May 2026, exercisable at \$0.03 per option and expiring on 7 November 2027. The options were valued at \$4,025 using an option pricing methodology. Accordingly, a total amount of \$25,025 was recognised in equity as a share issue cost during the year.

## Note 19. Dividends

There were no dividends paid, recommended or declared during the current or previous financial year.

## Note 20. Parent entity information

Set out below is the information about the parent entity.

### Statement of profit or loss and other comprehensive income

|                          | Parent         |             |
|--------------------------|----------------|-------------|
|                          | Unaudited 2026 | 2025        |
|                          | \$             | \$          |
| Loss after income tax    | (516,538)      | (1,219,196) |
| Total comprehensive loss | (516,538)      | (1,219,196) |

### Statement of financial position

|                               | Parent         |              |
|-------------------------------|----------------|--------------|
|                               | Unaudited 2026 | 2025         |
|                               | \$             | \$           |
| Total current assets          | 2,683,077      | 2,624,676    |
| Total non-current assets      | 411,596        | 411,596      |
| Total assets                  | 3,094,673      | 3,036,272    |
| Total current liabilities     | 1,564,298      | 1,028,962    |
| Total non-current liabilities | -              | 1,000,000    |
| Total liabilities             | 1,564,298      | 2,028,962    |
| Net assets                    | 1,530,375      | 1,007,310    |
| Equity                        |                |              |
| Contributed equity            | 27,571,991     | 26,536,414   |
| Share-based payments reserve  | 1,119,661      | 1,115,636    |
| Accumulated losses            | (27,161,277)   | (26,644,740) |
| Total equity                  | 1,530,375      | 1,007,310    |

## Note 20. Parent entity information (continued)

### *Guarantees entered into by the parent entity in relation to the debts of its subsidiaries*

The parent entity had no guarantees in relation to the debts of its subsidiaries as at 30 June 2026 and 30 June 2025.

### *Contingent liabilities*

The parent entity had no contingent liabilities as at 30 June 2026 and 30 June 2025.

### *Capital commitments - Property, plant and equipment*

The parent entity had no capital commitments for property, plant and equipment as at 30 June 2026 and 30 June 2025.

### *Material accounting policy information*

The accounting policies of the parent entity are consistent with those of the Group, as disclosed in note 2, except for the following:

- Investments in subsidiaries are accounted for at cost, less any impairment, in the parent entity.
- Investments in associates are accounted for at cost, less any impairment, in the parent entity.
- Dividends received from subsidiaries are recognised as other income by the parent entity and its receipt may be an indicator of an impairment of the investment.

## Note 21. Interests in subsidiaries

The consolidated financial statements incorporate the assets, liabilities and results of the following subsidiaries in accordance with the accounting policy described in note 2:

| Name                            | Principal place of business /<br>Country of incorporation | Ownership interest  |           |
|---------------------------------|-----------------------------------------------------------|---------------------|-----------|
|                                 |                                                           | Unaudited 2026<br>% | 2025<br>% |
| PacMoz, Lda                     | Mozambique                                                | 100.00%             | 100.00%   |
| Futuro Skills Mozambique, Lda   | Mozambique                                                | 100.00%             | 100.00%   |
| Futuro Business Services, Lda   | Mozambique                                                | 100.00%             | 100.00%   |
| Rubicon Resources & Mining, Lda | Mozambique                                                | 100.00%             | 100.00%   |
| Morson Mozambique, Lda          | Mozambique                                                | 59.40%              | 59.40%    |
| Futuro Skills Guinee SARL       | Guinea                                                    | 60.00%              | 60.00%    |
| Projectos Dinamicos, Lda        | Mozambique                                                | 50.00%              | 50.00%    |

## Note 21. Interests in subsidiaries (continued)

### Summarised financial information

Summarised financial information of the subsidiary with non-controlling interests that are material to the Group are set out below:

|                                                                              | Project Dinamicos. Lda |             |
|------------------------------------------------------------------------------|------------------------|-------------|
|                                                                              | Unaudited 2026         | 2025        |
|                                                                              | \$                     | \$          |
| <i>Summarised statement of financial position</i>                            |                        |             |
| Current assets                                                               | 1,160,903              | 1,465,155   |
| Non-current assets                                                           | 1,290,819              | 2,332,908   |
| Total assets                                                                 | 2,451,722              | 3,798,063   |
| Current liabilities                                                          | 398,674                | 370,894     |
| Non-current liabilities                                                      | (18,112)               | -           |
| Total liabilities                                                            | 380,562                | 370,894     |
| Net assets                                                                   | 2,071,160              | 3,427,169   |
| <i>Summarised statement of profit or loss and other comprehensive income</i> |                        |             |
| Revenue                                                                      | 454,656                | 497,636     |
| Expenses                                                                     | (1,800,179)            | (1,003,423) |
| Loss before income tax expense                                               | (1,345,523)            | (505,787)   |
| Income tax expense                                                           | -                      | -           |
| Loss after income tax expense                                                | (1,345,523)            | (505,787)   |
| Other comprehensive income loss/profit                                       | (23,361)               | 40,952      |
| Total comprehensive loss                                                     | (1,368,884)            | (464,835)   |
| <i>Statement of cash flows</i>                                               |                        |             |
| Net cash from/(used in) operating activities                                 | (160,530)              | 51,692      |
| Net cash from/(used in) investing activities                                 | 97,412                 | (172,813)   |
| Net decrease in cash and cash equivalents                                    | (63,118)               | (121,121)   |
| <i>Other financial information</i>                                           |                        |             |
| Comprehensive loss attributable to non-controlling interests                 | (684,442)              | (232,673)   |
| Accumulated non-controlling interests at the end of reporting period         | 1,024,157              | 1,708,599   |

## Note 22. Contingent liabilities

The Group is evaluating a potential tax matter in Mozambique, brought by the Mozambique Tax Authority against its subsidiary, Futuro Skills Mozambique, Lda following unpaid VAT and Corporate Income Tax assessments for the 2016–2017 fiscal years and a subsequent default on an agreed instalment settlement. The potential exposure is estimated at approximately USD\$50,000. As the matter remains under review and the outcome is uncertain, no provision has been recognised.

There were no other material contingent liabilities not provided for in the financial statements of the Group as at 30 June 2026.

## Note 23. Commitments

### Operating commitments

There are no operating lease commitments.

### Capital commitments

The Group had no capital commitments at 30 June 2026 (2025: Nil).

**Note 24. Events after the reporting period**

Subsequent to year end, the Company reached an agreement with the holder of its convertible notes whereby \$75,000 of the outstanding principal is proposed to be converted into 4,166,667 ordinary shares and 2,083,333 options, subject to shareholder approval. The remaining \$250,000 is to be repaid in cash by 15 September 2026.

No other matter or circumstance has arisen since 30 June 2026 that has significantly affected, or may significantly affect the Group's operations, the results of those operations, or the Group's state of affairs in future financial years.