



FY26 RESULTS PRESENTATION

ASX: SSH

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OUR THREE PILLARS



EMG /// KMH

- ▶ Plant & Equipment Hire
- ▶ Mobile Equipment Maintenance
- ▶ Fixed Plant Maintenance
- ▶ Workforce Solutions

HIRE



SSH

- ▶ Mining Services
- ▶ Surface Mining
- ▶ Underground Mining
- ▶ Technical Services

MINE



SSH

- ▶ Tenements
- ▶ Mining Infrastructure
- ▶ Acquisitions
- ▶ Investments

OWN

KEY HIGHLIGHTS

FY26 STRATEGIC PROGRESS

HIRE | MINE | OWN Strategy Advancing

Continued transition toward a vertically integrated mining and resources platform.

EMS Acquisition Expands Group Capability

Acquisition of Elphinstone Mechanical Services significantly expands maintenance and industrial services capability.

Strategic Partnership with Xinhai Established

Strategic investment strengthens SSH's access to international processing, engineering, construction and project-development.

Mining Capability & Pipeline Strengthened

Mining advanced its operating capability across multiple Projects, strengthening its systems and technical expertise.



FINANCIAL GROWTH

REVENUE	+23%	\$46.23M
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EBITDA	+3%	\$7.10M
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PBT	+136%	\$1.08M
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EQUITY	+48%	\$14.14M
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FINANCIAL PERFORMANCE

Profit & Loss	FY26	FY25	CHANGE (%)
Revenue	\$46.23m	\$37.44m	23%
GP	\$13.79m	\$12.97m	6%
EBITDA	\$7.10m	\$6.88m	3%
EBIT	\$3.09m	\$2.79m	11%
PBT	\$1.08m	\$0.45m	136%
Balance Sheet	FY26	FY25	CHANGE (%)
Cash Holdings	\$4.29m	\$3.95m	9%
Total Assets	\$47.35m	\$40.70m	16%
Total Equity	\$14.14m	\$9.55m	48%

SAFETY PERFORMANCE

FY26 HSET Focus Areas

Enhanced Safety Reporting

Improved Group-wide HSE reporting and real-time visibility.

Proactive Risk Management

Greater focus on inspections, interactions and leading indicators.

HSE Standardisation

Aligning systems, policies and reporting across the expanded Group.

Improved Performance Monitoring

Greater visibility of HSE performance across individual business units.



SUSTAINABILITY FRAMEWORK

Our approach to long-term responsible growth



BOARD & EXECUTIVE TEAM



DANIEL COWLEY-COOPER

Managing Director & CEO

Founder of SSH Group with +15 years' experience across mining services, corporate growth, mergers & acquisitions.

STEFAN FINNEY

Executive Director & COO

+15 years' experience leading mining services operations, contract delivery and business integration.

KEVIN MALAXOS

Non - Executive Director

Mining Engineer with +35 years' experience across surface and underground mining operations in Australia and internationally.

JOHN ZHANG

Non - Executive Director

+15 years' experience across mining, mineral processing, EPC project delivery and international resource development

SAM BAKER

COO - Mining

Mining executive with +15 years' experience across surface and underground mining, mine development, technical services and project turnarounds.

DIPAL RAITHATHA

Group Financial Controller

CPA with +10 years' experience across corporate finance, governance and commercial management.

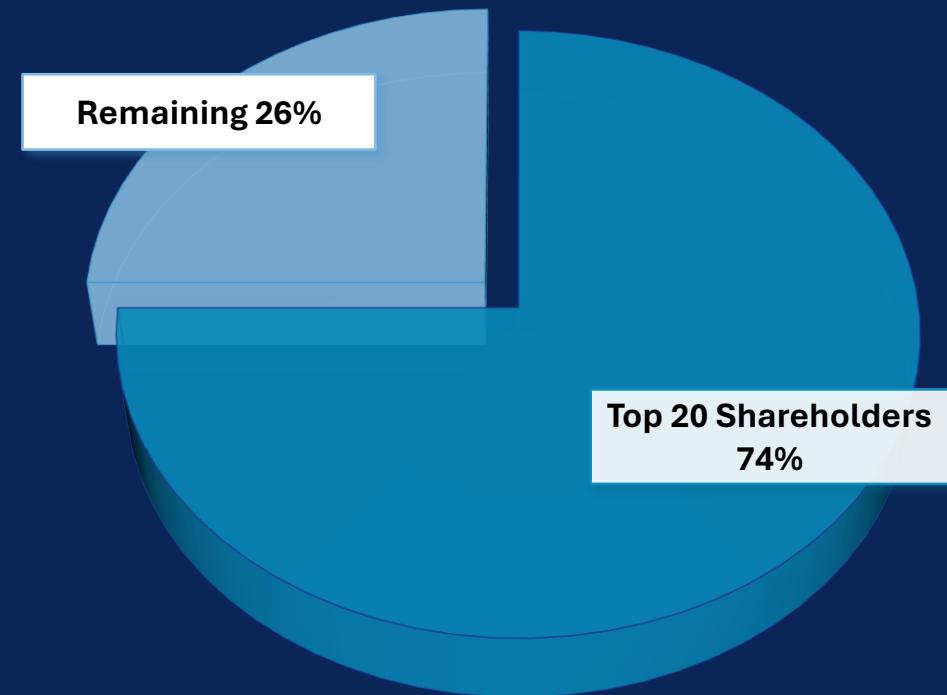
CORPORATE SNAPSHOT



ASX Code	SSH
Market Cap*	\$16.53m
Share Price*	\$0.15
Cash at Bank (30 June 2025)	\$4.29m
Board of Directors	35%

**As of 17th August 2026.*

Shareholder Register Split





OPERATING VERTICALS

HIRE | MINE | OWN



HIRE: INDUSTRIAL MINING SERVICES



BRANDS IN MARKET



- ▶ Plant & Equipment Hire
- ▶ Mobile Equipment Maintenance
- ▶ Fixed Plant Maintenance
- ▶ Workforce Solutions

350+

Mining & Civil Assets

300+

Skilled Workforce

30+

Years of Operating Experience



MINE: CONTRACT MINING

APPROACH

▾ Partner ▾ Execute ▾ Deliver

Contract Mining Capability

Technical Studies

Feasibility studies, mine planning, engineering, design and scheduling.

Surface Mining

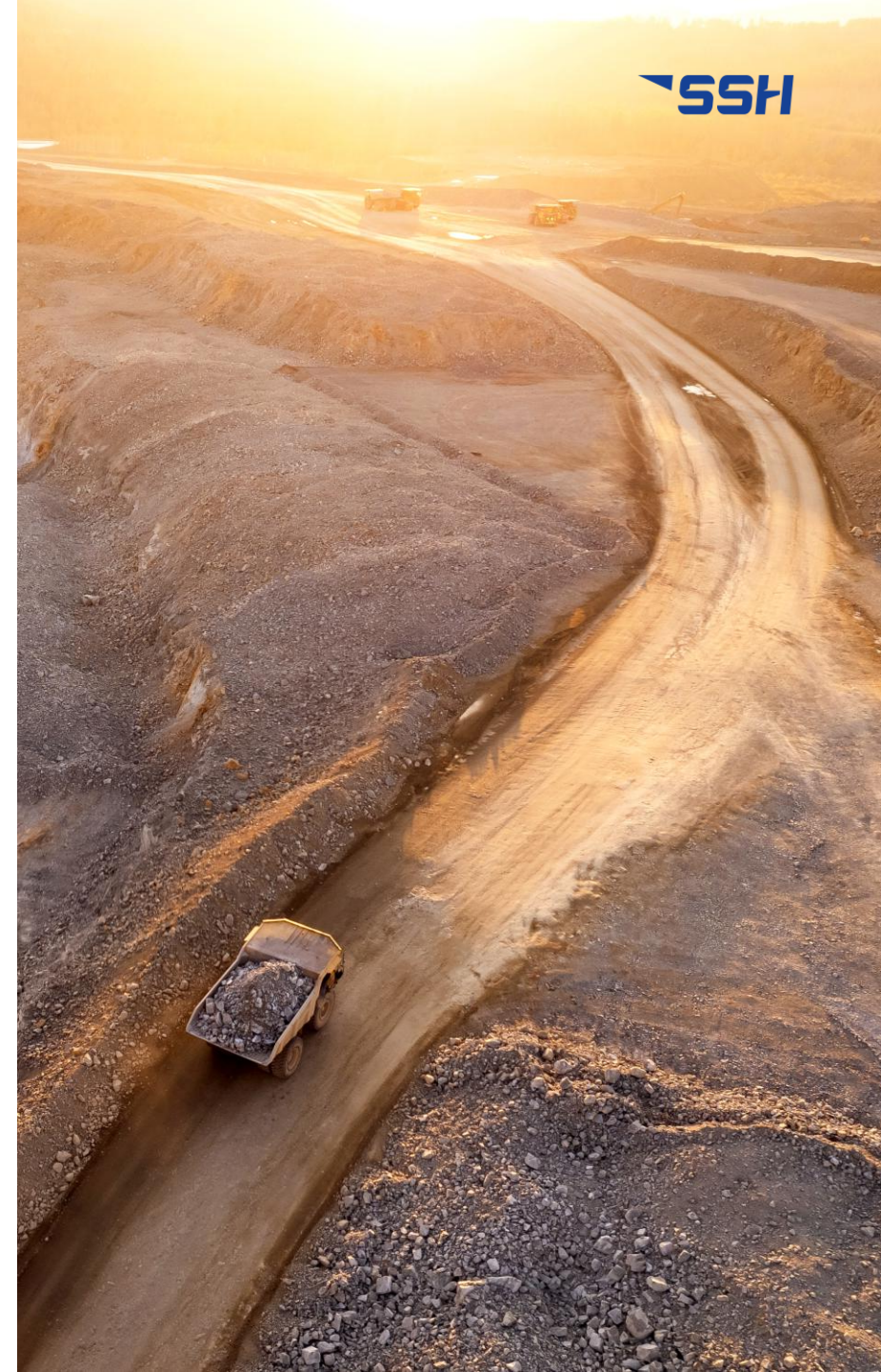
Mine development, production, load & haul, drill & blast, materials handling and crushing & screening.

Underground Mining

Decline and lateral development, ground support, mine production, production drilling and escapeways.

Project Delivery

Project and mine management, processing support and operational improvement.



OWN: RESOURCE OWNERSHIP

FOCUS AREAS

▾ Tenements ▾ Mining Infrastructure ▾ Investments

OWNERSHIP STRATEGY

Strategic Ownership

Build ownership positions that complement SSH's Hire and Mine capability.

Mining Assets

Target tenements and projects where SSH can accelerate development.

Infrastructure

Participate in strategic infrastructure that enables project development and production.

Investments & Partnerships

Create long-term value through strategic investments and aligned partnerships.



SSH GROUP OUTLOOK



HIRE | MINE | OWN PLATFORM ADVANCING

ESTABLISHED PLATFORM FOR GROWTH

CONTRACT MINING PIPELINE EXPANDING

**INCREASING RECURRING REVENUE
OPPORTUNITIES**

**STRATEGIC OWNERSHIP OPPORTUNITIES
ADVANCING**

DISCIPLINED CAPITAL ALLOCATION



HIRE | MINE | OWN

SSH Group Ltd
ASX: SSH

INVESTOR ENQUIRIES:
investors@sshgroup.com.au