



Announcement Summary

Entity name

ORORA LIMITED

Date of this announcement

Monday August 31, 2026

The +securities the subject of this notification are:

+Other securities issued under an +employee incentive scheme that are not intended to be quoted on ASX

Total number of +securities to be issued/transferred

ASX +security code	Security description	Total number of +securities to be issued/transferred	Issue date
ORAAB	PERFORMANCE RIGHT	15,822	24/08/2026

Refer to next page for full details of the announcement



Part 1 - Entity and announcement details

1.1 Name of entity

ORORA LIMITED

We (the entity named above) give notice of the issue, conversion or payment up of the following unquoted +securities.

1.2 Registered number type

ABN

Registration number

55004275165

1.3 ASX issuer code

ORA

1.4 The announcement is

New announcement

1.5 Date of this announcement

31/8/2026



Part 2 - Issue details

2.1 The +securities the subject of this notification are:

+Other securities issued under an +employee incentive scheme that are not intended to be quoted on ASX

2.2a This notification is given in relation to an issue of +securities in a class which is not quoted on ASX and which:

has an existing ASX security code ("existing class")



Part 3B - number and type of +securities the subject of this notification (existing class) where issue has not previously been notified to ASX in an Appendix 3B

ASX +security code and description

ORAAB : PERFORMANCE RIGHT

Date the +securities the subject of this notification were issued

24/8/2026

Will these +securities rank equally in all respects from their issue date with the existing issued +securities in that class

Yes

Were any of the +securities issued to +key management personnel (KMP) or an +associate?

Yes

Provide details of the KMP or +associates being issued +securities.

Name of KMP	Name of registered holder	Number of +securities
Sarah Hofman	Pacific Custodians Pty Ltd as trustee of the Orora Employee Share Trust	15,822

Please provide a URL link for a document lodged with ASX detailing the terms of the +employee incentive scheme or a summary of the terms

The details of Orora's FY27 Non-Executive Director (NED) Fee Sacrifice Plan are set out in Orora's 2026 Annual Report, which is available at: <https://www.ororagroup.com/investors/downloads/annual-reports>

Any other information the entity wishes to provide about the +securities the subject of this notification

Allocation of Rights under the FY27 NED Fee Sacrifice Plan. Under the NED Fee Sacrifice Plan, a Non-Executive Director sacrifices a percentage of their base or total fees to acquire Shares.
The Rights and Shares under the FY27 NED Fee Sacrifice Plan are held on behalf of the named individuals by Pacific Custodians Pty Ltd as trustee of the Orora Employee Share Trust.

Issue details

Number of +securities

15,822

Part 4 - +Securities on issue

Following the issue, conversion or payment up of the +securities the subject of this notification, the +securities of the entity will comprise:

The figures in parts 4.1 and 4.2 below are automatically generated and may not reflect the entity's current issued capital if other Appendix 2A, Appendix 3G or Appendix 3H forms are currently with ASX for processing.

4.1 Quoted +securities (Total number of each +class of +securities issued and quoted on ASX)

ASX +security code and description	Total number of +securities on issue
ORA : ORDINARY FULLY PAID	1,225,342,799

4.2 Unquoted +securities (Total number of each +class of +securities issued but not quoted on ASX)

ASX +security code and description	Total number of +securities on issue
ORAAA : OPTION EXPIRING VARIOUS DATES EX VARIOUS PRICES	1,000,518
ORAAB : PERFORMANCE RIGHT	15,400,386



Part 5 - Other Listing Rule requirements

5.1 Were the +securities issued under an exception in Listing Rule 7.2 and therefore the issue did not need any security holder approval under Listing Rule 7.1?

No

5.2 Has the entity obtained, or is it obtaining, +security holder approval for the issue under listing rule 7.1?

No

5.2b Are any of the +securities being issued without +security holder approval using the entity's 15% placement capacity under listing rule 7.1?

No

5.2c Are any of the +securities being issued without +security holder approval using the entity's additional 10% placement capacity under listing rule 7.1A (if applicable)?

N/A