AVADA GROUP LIMITED

ASX: (AVD)

ABN 57 648 988 783

APPENDIX 4E (RULE 4.3A)

PRELIMINARY FINAL REPORT
Year ended 30 June 2026 ("FY26")

(Previous corresponding period being the year ended 30 June 2025 ("FY25")

FY26 Highlights

AVADA Group Limited ("Group") (ASX: AVD) has reported an improving operating performance in FY26 driven by strong revenue growth in its two largest markets, Queensland and New South Wales, and the initial benefits of its ongoing business transformation. Key highlights include:

- Group revenue increased 14.6% to $209.8 million for FY26 (FY25: $183.1 million) reflecting strong growth in New South Wales and Queensland with new customers and new locations.
- Operating costs ahead of expectations but position the Group for profitable growth: mobilisation costs to support projects in new customer locations, one-off costs for business transformation initiatives, and H2 fuel cost escalation.
- Statutory loss after tax of $15.2 million included a $15.0 million non-cash impairment to intangible assets in the Victorian business (FY25: net loss after tax $15.6 million).
- Adjusted EBITDA(1) of $13.1 million (FY25: $12.8 million).
- Successful refinancing and expansion of banking facilities with CBA.
- Transformation initiatives have substantially improved operational disciplines and financial resilience.

Results for Announcement to the Market

	FY26 A$000	FY25 A$000	Movement
Revenue from ordinary activities	209,757	183,095	+14.6%
Loss after tax attributable to members	(15,182)	(15,562)	2.4% improvement
Net loss attributable to members	(15,182)	(15,562)	2.4% improvement

(1) **Adjusted EBITDA / EBITDA**: *Adjusted EBITDA and EBITDA are non-IFRS measures used by management to assess underlying operating performance. EBITDA is generally defined as 'Earnings less interest, taxes, depreciation and amortisation'. Adjusted EBITDA may then exclude one-off, non-recurring and certain non-cash items from EBITDA to provide a clearer view of core trading activity. As with all non-IFRS measures, Adjusted EBITDA and EBITDA should be considered supplementary to statutory results. These measures have not been subject to audit or review. A reconciliation of statutory net loss after tax to EBITDA and Adjusted EBITDA can be found in Appendix 1 of the FY26 Annual Report.*

Dividends

No dividend was declared or paid during FY26 (FY25: nil). No final dividend has been proposed.

Dividend Reinvestment Plan

There is currently no Dividend Reinvestment Plan in operation for the Group.

Net Tangible Asset Backing

	FY26	FY25
Consolidated net tangible assets(2) per share	(0.58 cents)	(3.56 cents)

Control over Entities

There were no entities over which control was gained or lost during FY26.

Associates and Joint Ventures

The Group holds a 49% interest in Bilingarra Indigenous Services Pty Ltd. The investment is accounted for using the equity method and had a carrying value of $94,000 at 30 June 2026 (FY25: $31,000).

Audit

The consolidated financial statements of the Group upon which this Appendix 4E is based have been audited and an unmodified audit opinion has been issued. The Independent Auditor's Report is included within the FY26 Annual Report and includes a' Material Uncertainty Related to Going Concern' paragraph drawing attention to Note 1(D) in the Group's consolidated financial statements. Note 1(D) outlines conditions that indicate the existence of a material uncertainty that may cast significant doubt on the Group's ability to continue as a going concern.

The Directors of the Group have concluded that it remains appropriate to prepare the Group's consolidated financial statements on a going concern basis. The auditor's opinion is not modified in respect of this matter.

Other information

Disclosure requirements of ASX Listing Rule 4.3A not contained in this Appendix 4E are included in the accompanying FY26 Annual Report for AVADA Group Limited and accompanying ASX Release and Investor Presentation.

(2) *Consolidated net tangible assets per share has been calculated including ROU assets*