Farm Pride Foods Limited

ABN 42 080 590 030

and Controlled Entities

Financial Report

For the year ended 30 June 2026

Corporate Information

Farm Pride Foods Ltd.
ABN 42 080 590 030

Directors
George Palatianos (Non-Executive Chairman)
Malcolm Ward (Non-Executive Director)
Darren Lurie (Managing Director)

Management Team
Darren Lurie (Managing Director)
Michael Edelstein (Chief Financial Officer)

Company Secretary
Justin Mouchacca

Registered office and principal place of business
551 Chandler Road
Keysborough, Victoria 3173
+61 3 9798 7077

Financiers
National Australia Bank (NAB)
Level 32
395 Bourke Street
Melbourne, Victoria 3000

Share Registry
Computershare Registry Services Pty. Ltd.
Yarra Falls, 452 Johnston Street
Abbotsford, Victoria 3067

ASX: FRM

Auditors
Hall Chadwick
Level 14, 440 Collins Street
Melbourne, Victoria 3000

Internet Address
www.farmpride.com.au

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Chairman's Report

Farm Pride delivered another year of improved financial and operating performance during FY26, building on the significant progress made in recent years.

Since FY22, revenue increased from $76.6 million to $118.3 million, while profit before tax improved from a loss of $14.0 million to a profit of $10.2 million. This result reflects the progress made in improving operating performance, restoring profitability and strengthening the Company's financial position.

This progress has repositioned the Company for its next stage of development, supported by a stronger balance sheet, improved earnings and a more resilient operating platform.

The avian influenza outbreaks in Victoria and New South Wales during FY25 contributed to an industry-wide egg shortage, supporting improved pricing across the Company's shell egg and egg products businesses during the first half of FY26. As industry supply conditions improved, pricing moderated during the second half of the year. Notwithstanding these market conditions, the Company remained profitable and continued to improve operating performance through productivity initiatives, operational efficiencies and cost management.

Throughout FY26, management remained focused on capital investment and operational improvement initiatives designed to improve efficiency, strengthen biosecurity, expand production capability, support product development and reduce costs across the business.

A significant investment program was undertaken across rearing, laying and processing operations. These investments are expected to improve productivity, product quality and cost competitiveness across the value chain, while enhancing the Company's processing capabilities and supporting future product initiatives. The benefits from these initiatives are anticipated to be realised progressively during FY27 and subsequent years.

The Board remains focused on ensuring that capital investments support operational performance and deliver appropriate long-term returns for shareholders. Recent investments have been directed towards increasing capacity, improving efficiency and supporting future production requirements. A key component of this investment program is the construction of the Company's new rearing farm in central Victoria. The project remains on time and on budget, with the first chicks expected to be placed during the second quarter of FY27 and project completion anticipated during the third quarter of FY27. In parallel with the development of the new rearing farm, the Company continued to expand its egg supply base through contract rearing and laying arrangements with external farms, egg supply arrangements and is assessing further Company-owned farm development opportunities. Together, these initiatives are expected to increase production capacity, diversify supply sources and support future customer demand.

The emergence of highly pathogenic avian influenza H5N1 in Australia highlights the importance of maintaining effective biosecurity practices. Investments made over the past two years in biosecurity systems, farm infrastructure and operating disciplines, together with the geographic diversification of the Company's owned, leased and contract farm network, have enhanced resilience across the business. Management remains focused on maintaining high biosecurity standards and protecting the Company's flocks, employees, customers and supply chain.

During FY26, the Company completed a Small Shareholder Buyback Facility aimed at reducing the number of unmarketable shareholdings on the register. Under the facility, 407,727 shares held by 441 shareholders were bought back and cancelled. The initiative simplified the Company's shareholder base and reduced the ongoing administrative requirements associated with maintaining small holdings.

The Company continues to progress a number of initiatives aimed at increasing production capacity, strengthening customer partnerships and supporting future earnings growth. Shareholders will be updated as these initiatives advance.

The Board thanks our customers, suppliers and shareholders for their continued support. We acknowledge the contribution of our employees, whose commitment and hard work have played an important role in the Company's performance and development over recent years.

George Palatianos
Chairman
27 August 2026

The directors present their report together with the financial report of the consolidated entity consisting of Farm Pride Foods Limited ('the Company') and the entities it controlled (the 'group'), for the financial year ended 30 June 2026 and auditor's report thereon.

Directors

The names of directors in office at any time during or since the end of the year are:

George Palatianos	Non-executive Director, Chair
Malcolm Ward	Non-executive Director
Darren Lurie	Managing Director

The directors have been in office since the start of the year to the date of this report unless otherwise stated.

Principal activities

The principal activities of the group during the financial year were the production, processing, manufacturing and sale of eggs and egg products.

There has been no significant change in the nature of these activities during the financial year.

Review of operations and financial results

Statutory consolidated net profit after tax attributable to the members of Farm Pride Foods Ltd ("Statutory Profit") for the year ended 30 June 2026 was $10.196 million (2025: $6.657 million). Earnings before interest, tax, depreciation and amortisation (EBITDA) was $19.075 million (2025: $17.557 million).

The following table reconciles the Statutory Profit to EBITDA for the year ended 30 June 2026:

	30 June 2026 $'000	30 June 2025 $'000
Statutory Profit	10,196	6,657
Add back:		
- Interest (finance costs)	1,104	3,221
- Depreciation	7,775	7,679
EBITDA	19,075	17,557

For further discussion of the review and results of operations of the group reference should be made to the Chairman's Report dated 27 August 2026.

Principal Risks and Uncertainties

The Board recognises that Farm Pride is exposed to a range of operational, market and strategic risks. The Company maintains a risk management framework to identify, assess and manage risks that may affect the achievement of its strategic objectives.

Avian influenza and broader biosecurity risks

Avian influenza and other biosecurity events may result in flock losses, production disruptions, regulatory restrictions, increased costs and reduced egg availability. The emergence of the H5N1 strain in Australian wild bird populations during FY26 has heightened biosecurity risks across the poultry industry and increased the likelihood of regulatory controls, including housing orders and movement restrictions. Farm Pride mitigates these risks through comprehensive biosecurity protocols, surveillance, response planning and a geographically diversified farm footprint, which reduces reliance on any single production location. The Company has also implemented additional preparedness measures in response to H5N1, building on the experience gained from managing the

2024 avian influenza outbreak. Farm Pride's response planning extends across its farms, grading operations, external suppliers and logistics network.

Egg pricing volatility as industry supply normalises

Egg prices are influenced by industry supply and demand. As industry production capacity recovers and supply constraints ease, egg prices may decline and reduce revenue and margins. Farm Pride seeks to mitigate this risk through a diversified customer base, multiple sales channels, value-added products, productivity improvements and active market monitoring.

Execution risk associated with the new rearing farm project

The Mooroopna rearing farm is a significant growth investment. Construction delays, cost overruns, commissioning issues or lower-than-expected performance could delay capacity expansion and affect earnings. The Company manages these risks through detailed project oversight, staged implementation and engagement of specialist contractors. The project is expected to support future growth and further strengthen the resilience of Farm Pride's production network.

Supply-base concentration and supplier dependency risks

Farm Pride relies on internally produced eggs, contract growers and key suppliers of feed, packaging, pullets, equipment and services. Supply disruptions may increase costs or affect the Company's ability to meet customer demand. Farm Pride mitigates this risk through supplier diversification, expansion of its external farm network, investment in Company-owned production capacity and operational flexibility provided by farms located across multiple regions and grading facilities in Melbourne and Sydney.

Commodity price and input cost risks

Farm Pride is exposed to movements in grain, fuel, feed ingredient, packaging and freight costs. Significant increases in input costs may adversely affect margins where increases cannot be recovered through customer pricing. The Company mitigates this risk through active procurement management, forward purchasing where appropriate, supplier diversification, operational efficiency initiatives, cost monitoring and regular customer pricing reviews.

While these risks have the potential to affect the Company's operations and financial performance, Farm Pride continues to invest in biosecurity, infrastructure, supply chain resilience and operational capability to strengthen the business and support the delivery of its long-term strategic objectives.

Significant changes in the state of affairs

There have been no significant changes in the group's state of affairs during the financial year, other than as disclosed in this report.

Subsequent Events

There are no matters or circumstances which have arisen since 30th June 2026 that have significantly affected or may significantly affect the operations of the Group, the results of those operations or the state of affairs of the group in future financial periods.

Environmental regulation

The Group's operations are subject to environmental, Commonwealth and State regulations and laws. The group is not aware of any significant breaches of environmental regulations or laws during the financial year.

While the Company is not currently subject to mandatory climate-related financial disclosure requirements, it continues to progress preparations for the requirements applicable to Group 3 entities and the future development of its ESG reporting framework.

Dividend paid, recommended and declared

No dividends were paid, declared or recommended since the start of the financial year.

Share options and performance rights granted to directors and officers

Options and performance rights over unissued ordinary shares granted during or since the end of the financial year to directors and any of the 5 most highly remunerated officers of the Group (other than the directors) as part of their remuneration, are outlined in the following table:

Officer	Number of performance rights granted	Number of options granted
Darren Lurie (Managing Director)	-	3,600,000

Unissued shares under options and performance rights

There are 5,100,000 unissued shares under share options and 333,334 unissued shares under performance rights that are outstanding at the date of the directors' report.

Granted to Darren Lurie (Managing Director):

Tranche	Number of share options	Exercise Price	Vesting Condition	Expiry Date
1	1,200,000	$0.30	Achieving EBITDA of $19m during any financial year before 30 June 2027	3 years from vesting
2	1,200,000	$0.30	Achieving EBITDA of $21m during any financial year before 30 June 2028	3 years from vesting
3	1,200,000	$0.30	Achieving EBITDA of $23m during any financial year before 30 June 2029	3 years from vesting
Total	**3,600,000**			

Granted to National Farm Manager:

Tranche	Number of share options	Exercise Price	Vesting Condition	Expiry Date
1	500,000	$0.20	Remaining employed at the group for 12 months from the issue date	3 years from the issue date
2	500,000	$0.20	Remaining employed at the group for 24 months from the issue date	4 years from the issue date
3	500,000	$0.20	Remaining employed at the group for 36 months from the issue date	5 years from the issue date
Total	**1,500,000**			

Tranche	Number of performance rights	Exercise Price	Vesting Condition	Vesting Date
2	166,667	$0.00	Remaining employed at the group for 24 months from the issue date	30th April 2027
3	166,667	$0.00	Remaining employed at the group for 36 months from the issue date	30th April 2028
Total	**333,334**			

Shares issued on exercise of options and performance rights:

Ordinary shares issued during or since the end of the financial year as a result of the exercise of options and performance rights over unissued shares are outlined in the following table:

Share issue date	Number of ordinary shares issued	Amount paid per share
29 May 2026	166,666	$0.00

Information on directors and company secretary

The qualifications, experience and special responsibilities of each person who has been a director of Farm Pride Foods Limited at any time during the year and up to the date of this report is provided below, together with details of the company secretary as at the year end.

George Palatianos
Non-executive Chairman – Appointed 23 February 2023

George is a highly experienced Investment Director and Group CFO. He has held prominent roles in major organisations within various business sectors including agri-business, construction, property investment and finance. These roles include Group CFO of the Costa Group, Hickory Construction Group Commercial Director of Prudential Equity Partners and Director of Integration and Growth at MaxCap Group.

Malcolm Ward
Non-executive Director – Appointed 30 May 2008, Chair of the Audit Committee

Malcolm has been in the egg industry for over 35 years having owned and operated cage and free-range farms and has served on industry related boards in the area of farm management and feed supply. He is also a director of AAA Egg Company Pty Ltd and its subsidiary West Coast Eggs Pty Ltd as well as being a director on a number of other private companies. Malcolm is the Managing Director of his family's independent supermarkets and also has commercial interests in property. He is also a director of Australian United Retailers Limited, appointed 17 November 2010.

Darren Lurie
Managing Director – Appointed 23 February 2023

Darren is a former non-executive director and Chair of Farm Pride Foods Ltd. He is an experienced leader of businesses and management teams and has previously held positions as Managing Director, Chair and CFO in a number of companies, including ASX listed company Optiscan Imaging Ltd (ASX:OIL) and EduCo International Group.

Darren has 15 years' experience as a corporate advisor leading finance, strategy and merger and acquisition assignments across a range of finance and investor communities.

Justin Mouchacca

Company Secretary – Appointed 10 October 2023

Justin is a Chartered Accountant and Fellow of the Governance Institute of Australia with over 18 years' experience in public company responsibilities including statutory, corporate governance and financial reporting requirements. Since July 2019, Justin has been principal of JM Corporate Services and has been appointed Company Secretary and Financial Officer for a number of entities listed on the ASX and unlisted public companies.

Directors' meetings

	Board of Directors		**Audit Committee**	
	Eligible to attend	Attended	Eligible to attend	Attended
Malcolm Ward	8	8	2	2
George Palatianos	8	8	2	2
Darren Lurie	8	8	2	2

Directors' interests in shares

Directors' relevant interests in shares of Farm Pride Foods Limited or options over shares in the Company are detailed below:

	Ordinary shares of Farm Pride Foods Limited	Options over shares in Farm Pride Foods Limited	Rights over shares in Farm Pride Foods Limited
Malcolm Ward	6,427,763	-	-
George Palatianos	75,194,096	-	-
Darren Lurie	25,825,454	3,600,000	-

Indemnification and Insurance of directors and officers

During the financial year, the Company has paid premiums to insure each of the Directors and Officers against liabilities for costs and expenses incurred by them in defending any legal proceedings arising out of their conduct while acting in the capacity of Director or Officer of the Group.

Under the Directors and Officers Liability Insurance Policy the company shall not release to any third party or otherwise publish details of the nature of the liabilities insured by the policy or the amount of the premium. Accordingly, the Group relies on section 300 (9) of the *Corporations Act 2001* to exempt it from the requirement to disclose the nature of the liability insured against and the premium amount of the policy.

Proceedings on behalf of the company

No person has applied for leave of Court to bring proceedings on behalf of Farm Pride Foods Limited or any of its subsidiaries.

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* in relation to the audit for the financial year is provided within this report.

Indemnification of auditors

No indemnities have been given or insurance premiums paid during or since the end of the financial year for the auditors of the Group.

Non-audit services

During the financial year, Hall Chadwick (the Group's auditor) did not provide services in addition to the audit of the financial statements (non-audit services). Non-audit services are reviewed by the audit committee and approval is provided in writing to the board of directors.

Rounding of amounts

In accordance with *ASIC Corporations (Rounding in Financial/Director's Reports) Instrument 2016/191*, the amounts in the Directors' report and in the Financial Report have been rounded to the nearest thousand dollars, or in certain cases, to the nearest dollar (where indicated).

Remuneration Report (Audited)

The directors present the group's 2026 remuneration report which details the remuneration information for Farm Pride Foods Limited's key management personnel ('KMP') in accordance with the *Corporations Act 2001* and its Regulations ('Remuneration Report'). The Remuneration Report has been audited by Farm Pride Foods Ltd external auditors, Hall Chadwick.

(a) Key management personnel

The Remuneration Report discloses the remuneration arrangements and outcomes for people listed in the table below who are those individuals who have been determined as KMP as defined by AASB 124 *Related Party Disclosures*.

Name	Position	Term as KMP
Non-Executive Directors		
George Palatianos	Non-executive Chair	Full financial year
Malcolm Ward	Non-executive Director	Full financial year
Executive Directors		
Darren Lurie	Managing Director	Full financial year
Senior Executive		
Tony Enache	Group Chief Financial Officer	1 July 2025 to 26 April 2026
Michael Edelstein	Group Chief Financial Officer	From 4 May 2026

(b) Remuneration policy

The performance of the group depends upon the quality of its directors and executives. To be successful, the group must attract, motivate and retain highly skilled directors and executives. To this end, the group adopts the following principles in its remuneration framework:

- Provide competitive rewards to attract high caliber executives;
- Link executive rewards to the performance of the group and the creation of shareholder value;
- Establish appropriate performance hurdles for variable executive remuneration;
- Meet the Group's commitment to a diverse and inclusive workplace;
- Promote the Group as an employer of choice;
- Comply with relevant legislation and corporate governance principles.

In accordance with best practice corporate governance, the structure of non-executive director and executive remuneration is separate and distinct.

The board of directors are responsible for determining and reviewing compensation arrangements for directors and executives. The board of directors assess the appropriateness of the nature and amount of remuneration of directors and executives on a periodic basis by reference to relevant market conditions, as well as whether performance targets have been met, with the overall objective of ensuring maximum shareholder benefit from the retention of a high-quality board and executives.

(c) Use of Remuneration Consultants

To ensure the board of directors are fully informed when making remuneration decisions, the group seeks external remuneration advice. Remuneration consultants are engaged by, and report directly to, the board of directors. In selecting remuneration consultants, the Board of directors considers potential conflicts of interest and requires independence from the group's key management personnel and other executives as part of their terms of engagement.

During the year ended 30 June 2026, the group did not engage external remuneration consultants.

(d) Non-Executive Director Remuneration

Objective
The board aims to set aggregate remuneration at a level which provides the group with the ability to attract and retain directors of the highest calibre, whilst incurring a cost which is acceptable to shareholders.

Structure
The group's Constitution and the ASX Listing Rules specify the aggregate remuneration of non-executive directors shall be determined from time to time by a general meeting. An amount not exceeding the amount determined is then divided between the directors as agreed.

The cap on aggregate non-executive director's remuneration (which requires shareholder approval), and the manner in which it is apportioned amongst non-executive directors, is reviewed annually. The board will consider advice from external consultants as well as fees paid to non-executive directors of comparable companies when undertaking the annual review process.

Non-executive directors receive fees and do not receive share-based remuneration or bonus payments.

Superannuation contributions are made by the Group on behalf of non-executive directors in line with statutory requirements and are included in the remuneration package amount allocated to individual directors.

The remuneration of non-executive directors for the year ended 30 June 2026 is detailed in the table titled KMP Remuneration on page 13 (the 'Remuneration Table').

(e) Executive Remuneration

Objective
The group aims to reward executives with a level and mix of remuneration commensurate with their position and responsibilities within the group. This involves:

- Rewarding executives for the group, business unit and individual performance against targets set by reference to appropriate benchmarks
- Aligning the interest of executives with those of shareholders
- Linking reward with the strategic goals and performance of the group
- Ensuring total remuneration is competitive by market standards.

Structure
In determining the level and make-up of executive remuneration, the board of directors engage external consultants on market levels of remuneration for comparable roles. Remuneration consists of the following key elements:

- Fixed remuneration
- Variable remuneration.

The proportion of fixed remuneration and variable remuneration is established for each executive by the board of directors. The variable portion consists of a short-term cash bonus which is performance-based and is disclosed separately in the Remuneration Table.

The board of directors also considers current market conventions with regards to the splits between fixed, short-term and long-term incentive elements.

Fixed Remuneration

Objective
The level of fixed remuneration is set to provide an appropriate and market-competitive base level of remuneration. Fixed remuneration is reviewed annually by the board of directors consisting of a

review of group, business and individual performance, relevant comparative remuneration in the market and internal and external advice on policies and practices where necessary.

Structure
Total fixed remuneration ('TFR') is the non-variable component of an executive's annual remuneration. It consists of the base salary plus any superannuation contributions paid to a complying super fund on the executive's behalf, and the cost (including any component for fringe benefits tax) for other items such as novated vehicle lease payments.

Linking remuneration to performance - variable remuneration
Remuneration is linked to performance to retain high calibre executives by motivating them to achieve performance goals which are designed to increase shareholders value.

Variable remuneration

Objective
The objective of executive variable remuneration is to link executive remuneration to the achievement of the group's annual operational and financial targets through a combination of both group and individual performance targets.

Structure
Variable remuneration is expressed as a percentage of a participant's TFR comprising base salary, superannuation contributions and may include other non-cash benefits, and are based on the achievement of group-wide budgeted revenue and profit targets each financial year and individual performance targets at the board's discretion.

For executives, the group provides a remuneration package that incorporates annual cash bonuses, payable at the discretion of the board of directors.

(f) Directors' remuneration

	Short Term Benefits			Long Term Benefits	Post-Employment	Share based payments		
	Salary and fees $	Performance Based Payment $	Non-cash Benefits $	Long Service Leave $	Superannuation $	Options & Performance Rights $	Performance Based %	Total remuneration $
2026								
Malcolm Ward	72,395	-	-	-	8,688	-	-	81,083
George Palatianos	150,248	-	-	-	-	-	-	150,248
Darren Lurie	507,804	182,000	-	-	30,000	108,205	40%	828,009
	730,447	182,000	-	-	38,688	108,205		1,059,340
2025								
Malcolm Ward	72,398	-	-	-	8,326	-	-	80,724
George Palatianos	114,469	-	-	-	-	-	-	114,469
Darren Lurie	449,920	156,100	-	-	29,932	65,652	40%	701,604
	636,787	156,100	-	-	38,258	65,652		896,797

(g) Executives' remuneration

	Short Term Benefits			Long Term Benefits	Post-Employment		
	Salary and fees $	Performance Based Payment $	Non-cash Benefits $	Long Service Leave $	Superannuation $	Performance Based %	Total remuneration $
2026							
Tony Enache	198,728	-	-	-	21,690	-	220,418
Michael Edelstein	35,000	-	-	-	4,200	-	39,200
	233,728	-	-	-	25,890	-	259,618
2025							
Tony Enache	206,970	-	-	-	23,719	-	230,689
	206,970	-	-	-	23,719	-	230,689

Share options included in remuneration The remuneration of Mr. Darren Lurie (Managing Director) includes the share options granted to LDL Custodians Pty Ltd (an interest associated with Mr. Darren Lurie).

Tranche	Number of Share options (i)	Grant Date	Fair value per option (at grant date) (ii)	Total value of options (ii)	Vesting Condition	Exercise price per option	Expiry Date	Number of options vested during the year	Number of options exercised during the year
1	1,200,000	19th November 2025	$0.093	$111,600	Achieving EBITDA of $19m during any financial year before 30 June 2027	$0.300	3 years from vesting	-	-
2	1,200,000	19th November 2025	$0.109	$130,800	Achieving EBITDA of $21m during any financial year before 30 June 2028	$0.300	3 years from vesting	-	-
3	1,200,000	19th November 2025	$0.123	$147,600	Achieving EBITDA of $23m during any financial year before 30 June 2029	$0.300	3 years from vesting	-	-
Total Options	**3,600,000**			**$390,000**					

(i) Options are granted over ordinary shares of the Group. Vested options and rights are exercisable on a one-for-one basis.
(ii) The fair value of options and rights is determined at grant date, using the Black-Scholes model. This amount is included in remuneration of executive directors and other key management personnel over the vesting period (i.e., a portion is allocated to each financial year within the vesting period).

(h) Shareholdings of KMP

	Balance 1 July 2025	Options exercised	Other purchases/(sales)	Balance 30 June 2026
Malcolm Ward	6,426,179	-	1,584	6,427,763
George Palatianos	68,270,389	-	6,923,707	75,194,096
Darren Lurie	25,325,454	-	500,000	25,825,454
Tony Enache	-	-	-	-
Michael Edelstein	-	-	-	-
	100,022,022	-	7,425,291	107,447,313

(i) Other transactions with KMP

The value of transactions (inclusive of GST) and amounts receivable/(payable) between directors and their related entities and Farm Pride Foods Limited and its controlled entities.

Director related entities	Transaction	Revenue		Expenditure		Balance Receivable / (Payable)	
		2026	2025	2026	2025	2026	2025
Ackenberg Holdings Pty Ltd[1] (G. Palatianos)	Loan Interest	-	-	-	73,887	-	-
Oakmeadow Pty Ltd[2] (M. Ward)	Loan Interest	-	-	-	12,845	-	-
LDL Custodians Pty Ltd[3] (D. Lurie)	Loan Interest	-	-	-	2,098	-	-
Days Eggs Pty Ltd[2] (M. Ward)	Egg sales / Purchases	-	-	610,541	458,899	(46,710)	(13,139)

[1]George Palatianos through his related entity had provided unsecured interest-bearing loans in 2025.

[2]Malcolm Ward through his related entities provides eggs and egg products to and acquire eggs, egg product and packaging from Farm Pride Foods Limited and its controlled entities. Malcolm Ward through his related entities had also provided unsecured interest-bearing loans in 2025. These transactions are on normal trading terms and conditions.

[3]Darren Lurie through his related entity (LDL Custodians) had provided unsecured interest-bearing loans in 2025.

Transactions in the above table represent related party transactions for the full financial year from July 2025 – June 2026 and comparatives for July 2024 - June 2025.

Service Agreements

The contracts for service between the group and executives are on a continuing basis, the terms of which are not expected to change in the immediate future. Remuneration and other terms of employment for key management personnel are formalised in service agreements as follows:

Managing Director
Darren Lurie is the Managing Director of the Group appointed on 23 February 2023. Darren is employed under a standard employment contract with no defined length of tenure. Under the terms of his employment contract:

- Darren may resign from his position by providing the group with six months written notice,
- The group may terminate this agreement by providing six months written notice or provide payment in lieu of the notice period, or the unexpired part of any notice period,
- The group may terminate at any time without notice if serious misconduct has occurred,
- Darren is awarded share options that vest upon the satisfaction of specified performance conditions.

Details of Darren Lurie's salary are detailed in the Remuneration Table.

Chief Financial Officer
Michael Edelstein is the Chief Financial Officer of the Group appointed 04 May 2026. Michael is employed under a standard employment contract with no defined length of tenure.

- Michael may resign from his position by providing the group with eight weeks written notice,
- The group may terminate this agreement by providing eight weeks written notice or provide payment in lieu of the notice period, or the unexpired part of any notice period,
- The group may terminate at any time without notice if serious misconduct has occurred.

Details of Michael Edelstein's salary are detailed in the Remuneration Table.

(j) Revenue and Other Income

The group's revenue, profit before tax and earnings per share for the last five financial years is presented in the table below:

	2026 $'000	2025 $'000	2024 $'000	2023 $'000	2022 $'000
Revenue	118,279	101,904	101,854	82,842	76,577
Net profit/(loss) before tax	10,196	6,657	(2,345)	(9,112)	(13,955)
Net profit/(loss) after tax	10,196	6,657	(2,345)	(9,112)	(19,782)
Share price at end of year in dollars	0.220	0.300	0.097	0.12	0.115
Basic (loss)/earnings cents per share	4.42	3.17	(1.63)	(9.89)	(35.85)
Diluted (loss)/earnings cents per share	4.34	3.16	(1.63)	(9.89)	(35.85)

Voting and comments made at the company's 2025 Annual General Meeting (AGM)

At the company's most recent AGM, a resolution to adopt the prior year remuneration report was put to the vote and at least 75% of votes were cast as 'yes' for adoption of that report. No comments were made on the remuneration report that was considered at the AGM.

This is the end of the audited remuneration report.

Signed in accordance with a resolution of the directors.

George Palatianos
Director
Melbourne
27 August 2026

FARM PRIDE FOODS LIMITED
ABN 42 080 590 030

AUDITOR'S INDEPENDENCE DECLARATION
UNDER SECTION 307C OF THE CORPORATIONS ACT 2001
TO THE DIRECTORS
FARM PRIDE FOODS LIMITED

In accordance with section 307C of the Corporations Act 2001, I am pleased to provide the following declaration of independence to the directors of Farm Pride Foods Limited and controlled entities. As the lead audit partner for the audit of the financial report of Farm Pride Foods Limited for the year ended 30 June 2026, I declare that, to the best of my knowledge and belief, there have been no contraventions of:

(i) the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and

(ii) any applicable code of professional conduct in relation to the audit.

Anh (Steven) Nguyen
Director
Date: 27 August 2026

Hall Chadwick Melbourne
Level 14 440 Collins Street
Melbourne VIC 3000

	Notes	2026 $'000	2025 $'000
Revenue and other income			
Revenue from contracts with customers	4	117,751	99,623
Other income	4	528	2,281
		118,279	101,904
Less: Expenses			
Changes in inventories of finished goods and work in progress	5	5,424	796
Raw materials and consumables used	5	(75,025)	(57,097)
Employee benefits expense	5	(24,750)	(22,615)
Depreciation	5	(7,775)	(7,679)
Finance costs	5	(1,104)	(3,221)
Other expenses		(4,853)	(5,431)
Profit before income tax		10,196	6,657
Income tax (expense)	6	-	-
Profit after tax		10,196	6,657
Other Comprehensive income			
Items that will not be reclassified subsequently to profit or loss			
Revaluation of property, plant and equipment	12	-	25,500
Total comprehensive Income for the year		10,196	32,157
Basic earnings per share (cents per share)	18	4.42	3.17
Diluted earnings per share (cents per share)	18	4.34	3.16

The above statement should be read in conjunction with the accompanying notes

	Notes	2026 $'000	2025 $'000
Current Assets			
Cash and short-term deposits	20	8,363	8,301
Trade and other receivables	8	10,211	10,554
Inventories	9	12,120	6,696
Biological assets	10	9,773	9,962
Other current assets	11	1,260	969
Total current assets		41,727	36,482
Non-current assets			
Biological assets	10	792	526
Property, plant and equipment	12	49,524	42,257
Lease assets	13	8,674	15,033
Total non-current assets		58,990	57,816
TOTAL ASSETS		100,717	94,298
Current liabilities			
Trade and other payables	14	11,734	9,577
Lease liabilities	13	3,648	3,070
Borrowings	15	2,601	-
Provisions	16	2,951	2,768
Total current liabilities		20,934	15,415
Non-current liabilities			
Borrowings	15	10,330	12,000
Lease liabilities	13	15,389	23,851
Provisions	16	846	131
Total non-current liabilities		26,565	35,982
TOTAL LIABILITIES		47,499	51,397
NET ASSETS		53,218	42,901
EQUITY			
Contributed equity	17	42,336	42,392
Revaluation Reserve	12	24,850	25,500
Share option reserve	19	226	24
Retained losses		(14,194)	(25,015)
		53,218	42,901

The above statement should be read in conjunction with the accompanying notes.

	Notes	Contributed equity	Revaluation Reserve	Share Option Reserve	Retained losses	Total
		$'000	$'000	$'000	$'000	$'000
Balance as at 1 July 2025		42,392	25,500	24	(25,015)	42,901
Profit for the year		-	-	-	10,196	10,196
Other comprehensive income:						
Total comprehensive income		**-**	-	**-**	10,196	10,196
Transactions with owners in their capacity as owners:						
Shares bought back and cancelled	17	(75)	-	-	(25)	(100)
Transaction costs of Shares Buy Back	17	(18)	-	-	-	(18)
Share based payments		-	-	239	-	239
Transfers		37	-	(37)	-	-
Other changes in equity:						
Transfer on disposal of PPE		-	(650)	-	650	-
Balance as at 30 June 2026		42,336	24,850	226	(14,194)	53,218

	Notes	Contributed equity	Revaluation Reserve	Share Option Reserve	Retained losses	Total
Balance as at 1 July 2024		34,307	-	187	(31,672)	2,822
Profit for the year		-	-	-	6,657	6,657
Other comprehensive income:						
Revaluation of property, plant and equipment	12	-	25,500	-	-	25,500
Total comprehensive income		**-**	25,500	**-**	6,657	32,157
Transactions with owners in their capacity as owners						
Issue of ordinary shares		8,313	-	-	-	8,313
Shares issue costs		(480)	-	-	-	(480)
Share based payments		-	-	89	-	89
Transfers		252	-	(252)	-	-
Balance as at 30 June 2025		42,392	25,500	24	(25,015)	42,901

The above statement should be read in conjunction with the accompanying notes.

	Notes	2026 $'000	2025 $'000
Receipts from customers		125,199	108,151
Payments to suppliers and employees		(110,039)	(95,887)
Net Finance costs		(682)	(3,035)
Net cash generated by operating activities	20	14,478	9,229
Cash flow from investing activities			
Payment for property, plant and equipment		(11,323)	(1,377)
Net cash generated by/ (used in) investing activities		(11,323)	(1,377)
Cash flow from financing activities			
Proceeds from Issue of new shares net of transaction costs		-	5,883
Payment for Shares Buy Back		(118)	-
Repayment of borrowings		(835)	(16,677)
Proceeds from borrowings		1,766	13,487
Repayment of lease liabilities		(3,906)	(3,930)
Net cash provided by/(used in) financing activities		(3,093)	(1,237)
Net (decrease)/increase in cash and cash equivalents		62	6,615
Cash and cash equivalents at beginning of the year		8,301	1,686
Cash and cash equivalents at end of the year	20	8,363	8,301

The above statement should be read in conjunction with the accompanying notes.

Note 1: Summary of material accounting policies

The following is a summary of material accounting policies adopted by the consolidated entity in the preparation and presentation of the financial report. The accounting policies have been consistently applied, unless otherwise stated. Farm Pride Foods Limited (the Company or parent entity) is a for profit company limited by shares incorporated in Australia whose shares are publicly traded on the Australian Stock Exchange.

(a) Basis of preparation of the financial report

This financial report is a general-purpose financial report, which has been prepared in accordance with the requirements of the Corporations Act 2001, Australian Accounting Standards and other authoritative pronouncements of the Australian Accounting Standards Board (AASB).

The financial report has been prepared under the historical cost convention, except for property, plant and equipment, which are measured at fair value in accordance with the revaluation model as described in Note 12.

The financial report is presented in Australian dollars.

The financial report was authorised for issue by the directors as at 27 August 2026.

Compliance with International Financial Reporting Standards (IFRS)
The consolidated financial statements of Farm Pride Foods Ltd also comply with the International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB).

Significant accounting estimates
The preparation of the financial report requires the use of certain estimates and judgements in applying the group’s accounting policies. Those estimates and judgements significant to the financial report are disclosed in Note 2.

(b) Going concern

The financial report has been prepared on the basis that the Group is a going concern, which assumes continuity of normal business activities and the realisation of assets and the settlement of liabilities in the ordinary course of business.

In assessing the appropriateness of the going concern basis of preparation, the Directors have considered the Group's current and forecast financial position, expected operating cash flows, available banking facilities and compliance with financing arrangements.

For the year ended 30 June 2026, the Group reported a profit after tax of $10.196 million (2025: $6.657 million), generated net operating cash inflows of $14.478 million (2025: $9.229 million) and held cash and cash equivalents of $8.363 million (2025: $8.301 million) at balance date. The Group also had access to undrawn borrowing facilities of $13.752 million and was in compliance with all banking covenants at 30 June 2026.

Based on the assessment performed, including consideration of forecasted trading performance, cash flow projections and available funding facilities, the Directors have concluded that the Group has adequate resources to continue operating and to meet its obligations as and when they fall due for a period of at least twelve months from the date of approval of these financial statements.

Accordingly, the financial statements have been prepared on a going concern basis.

(c) Biological assets

Biological assets comprise rearing and laying flocks of hens. Biological assets are measured at fair value less costs to sell unless fair value cannot be measured reliably on initial recognition. Management has assessed that fair value cannot be measured reliably because quoted market prices are unavailable and alternative valuation techniques produce a range of estimates that is not sufficiently reliable. Accordingly, the flocks are measured at cost less accumulated depreciation and impairment losses. The depreciable amount is allocated over the estimated productive life of the flock, currently approximately 60 weeks. The estimated productive life, residual value and depreciation method are reviewed at each reporting date. The Group reassesses at each reporting date whether fair value has become reliably measurable.

(d) Borrowing costs

Borrowing costs are expensed as incurred, except for borrowings directly incurred as part of the cost of the construction of a qualifying asset, in which case the costs are capitalised until the asset is ready for its intended use or sale. Borrowing costs include interest expense calculated using the effective interest method, finance charges in respect of finance leases and exchange differences arising from foreign currency borrowings to the extent that they are regarded as an adjustment to interest costs and other costs that an entity incurs in connection with its borrowing of funds.

(e) Cash and cash equivalents

Cash and cash equivalents include cash on hand, demand deposits, short-term deposits with an original maturity of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the statement of financial position.

(f) Employee benefits

Provisions for short-term employee benefits, including annual leave that are expected to be settled wholly within twelve months after the end of the reporting period, are measured at the (undiscounted) amount of the benefit expected to be paid.

Provisions for other long-term employee benefits, including long service leave and annual leave that are not expected to be settled wholly within twelve months after the end of the reporting period, are measured at the present value of the expected benefit to be paid in respect of the services provided by employees up to the reporting date.

(g) Events after the reporting period

Events after the reporting period are those events, favourable or unfavourable, that occur between the end of the reporting period and the date when the financial report is authorised for issue.

The amounts recognised in the financial statements reflect events after the reporting period that provide evidence of conditions that existed at the reporting date. Whereas events after the reporting period that are indicative of conditions that arose after the reporting period (i.e. which did not exist at the reporting date) are excluded from the determination of the amounts recognised in the financial statements.

(h) Financial instruments

Financial assets
Financial assets are measured at either amortised cost or fair value on the basis of the Group's business model for managing the financial asset and the contractual cash flow characteristics of the financial asset.

Payables
Contingent consideration payable by the Group for the acquisition of a business is measured at fair value. All other payables are measured at amortised cost.

Borrowings
Borrowings are measured at amortised cost.

Impairment of financial assets
The Group recognises an allowance for expected credit losses in respect of receivables from contracts with customers, contract assets and lease receivables on the basis of the lifetime expected credit losses of the financial asset, reflecting credit losses that are expected to result from default events over the life of the financial asset.

The Group recognises an allowance for expected credit losses for all other financial assets subject to impairment testing on the basis of:
- the lifetime expected credit losses of the financial asset, for those other receivables for which a significant increase in credit risk has been identified, reflecting credit losses that are expected to result from default events over the life of the financial asset; and
- the 12-month expected credit losses of the financial asset, for those other receivables for which no significant increase in credit risk has been identified, reflecting the portion of lifetime expected credit losses that are expected to result from default events within twelve months after the end of the reporting period.

The Group determines expected credit losses based on the Group's historical credit loss experience, adjusted for factors that are specific to the financial asset as well as current and future expected economic conditions relevant to the financial asset. When material, the time value of money is incorporated into the measurement of expected credit losses. There has been no change in the estimation techniques or significant assumptions made during the reporting period.

The gross carrying amount of a financial asset is written off (i.e. reduced directly) when the counterparty is in severe financial difficulty and the Group has no realistic expectation of recovery of the financial asset. Financial assets written off remain subject to enforcement action by the Group. Recoveries, if any, are recognised in profit or loss.

(i) Foreign currency translations and balances

Functional and presentation currency
The financial statements are presented in Australian dollars which is the group's functional and presentation currency.

Transactions and balances
Transactions undertaken in foreign currencies are recognised in the group's functional currency, using the spot rate at the date of the transaction.

(j) Foreign currency translations and balances

Foreign currency monetary items that are outstanding at the reporting date (other than monetary items arising under foreign currency contracts where the exchange rate for that monetary item is fixed in the contract) are restated to the spot rate at the reporting date.

Except for certain foreign currency hedges, all resulting exchange gains or losses are recognised in profit or loss for the period in which they arise.

(k) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST.

Revenues, expenses and purchased assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the taxation authority. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

Cash flows are presented in the consolidated statement of cash flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

(l) Impairment of non-financial assets

Non-financial assets, including property, plant and equipment and lease assets are tested for impairment whenever events or circumstances indicate that the asset may be impaired.

For impairment assessment purposes, assets are generally grouped at the lowest levels for which there are largely independent cash inflows ('cash generating units'). Accordingly, most assets are tested for impairment at the cash generating unit level. An impairment loss is recognised when the carrying amount of an asset or cash generating unit (to which the asset belongs) exceeds its recoverable amount.

(m) Income tax

Current income tax expense or revenue is the tax payable on the current period's taxable income based on the applicable income tax rate adjusted by changes in deferred tax assets and liabilities.

Deferred tax assets and liabilities are recognised for temporary differences at the applicable tax rates when the assets are expected to be recovered or liabilities are settled. Deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill. Deferred income tax is also not accounted for if it arises from the initial recognition of an asset or liability in a transaction, other than a business combination, that at the time of the transaction did not affect either accounting profit nor taxable profit or loss.

Deferred tax assets are recognised for deductible temporary differences and unused tax losses only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Current and deferred tax balances attributable to amounts recognised directly in equity are also recognised directly in equity.

(n) Inventories

Inventories are measured at the lower of cost and net realisable value. The cost of manufactured products includes direct material, direct labour and a proportion of manufacturing overheads based on normal operating capacity but excluding borrowing costs.

Costs are assigned on a standard cost basis which approximates actual cost. The standard cost basis is reviewed by management regularly and adjusted to reflect current conditions, where necessary. Net realisable value is an estimated selling price in the ordinary course of business less estimated costs of completion and estimated costs necessary to make the sale.

(o) Leases

Lease assets are measured at cost less accumulated depreciation and any accumulated impairment losses. Lease assets are depreciated over the shorter of the lease term and the estimated useful life of the underlying asset, on a basis that is consistent with the expected pattern of consumption of the economic benefits embodied in the underlying asset.

Lease liabilities are measured at the present value of the remaining lease payments. Interest expense on lease liabilities is recognised in profit or loss. Variable lease payments not included in the measurement of lease liabilities are recognised as an expense in the period in which they are incurred.

Lease payments made in relation to leases of 12-months or less and leases of low value assets (for which a lease asset and a lease liability has not been recognised) are recognised as an expense on a straight-line basis over the lease term.

(p) Other revenue

Interest revenue is recognised using the effective interest method. Other revenue is recognised when the right to receive income or other distribution has been established.

(q) Principles of consolidation

The consolidated financial statements are those of the group, comprising the financial statements of the parent entity and of all entities, which the parent entity controls. The parent entity controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

The financial statements of subsidiaries are prepared for the same reporting period as the parent entity, using consistent accounting policies. Adjustments are made to bring into line any dissimilar accounting policies, which may exist.

All inter-company balances and transactions, including any unrealised profits or losses have been eliminated on consolidation. Subsidiaries are consolidated from the date on which control is established and are derecognised from the date that control ceases.

(r) Property, plant and equipment

Cost and valuation
Until the financial year 2024, the company had carried its property, plant and equipment assets under the cost model. During the last financial year, the company engaged independent valuers to determine the fair value of its property, plant and equipment assets. The resulting fair value of the assets was in excess of the carrying amount. Consequently, the book value of the property, plant and equipment assets was increased, and revaluation surplus was recognized in other comprehensive income. Refer Note 12 for more details.

Henceforth, property, plant and equipment assets are carried at their revalued amount, being their fair value at the date of the revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Repairs and maintenance are recognised in profit or loss as incurred.

Depreciation
Land is not depreciated. The depreciable amounts of all other property, plant and equipment are calculated using the straight-line method over their estimated useful lives commencing from the time the asset is held ready for use.

Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

The useful lives for each class of assets are:

	2026	2025
- Buildings	Up to 40 years	Up to 40 years
- Plant and equipment	1 to 40 years	1 to 40 years
- Leased plant and equipment	5 to 20 years	5 to 20 years

(s) Revenue from contracts with customers

Sales
The Group's contracts with customers for the sale of egg products include one performance obligation. The Group recognises revenue from sale of products at the point in time when control of the asset is transferred to the customer on delivery of the goods. The normal credit terms are 30 days.

Variable consideration
Some contracts for the sale of products provide customers with rebates and promotional discounts which give rise to variable consideration. The variable consideration is estimated at contract inception using the expected value method based on forecast, timing of settlement and/or volumes and is constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognised will not occur when the associated uncertainty is subsequently resolved.

The amount of revenue reflects the consideration to which the Group expects to be entitled to in exchange for those goods.

Trade receivables
A receivable represents the Group's right to an amount of consideration that is unconditional (i.e. only the passage of time is required before payment of the consideration is due).

Contract assets
A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Group performs by transferring products to a customer before payment is due, a contract asset is recognised for the right to the earned consideration that is conditional.

Contract liabilities
A contract liability is the obligation to transfer products to customers for which the Group has received consideration from the customer in advance. If a customer pays consideration before the Group transfers products to the customer, a contract liability is recognised when the payment is made, or the payment is due. Contract liabilities are recognised as revenue when the Group provides the product under the contract.

(t) Provisions

Provisions are recognised when the consolidated entity has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result, and that outflow can be reliably measured. The amount recognised as a provision is the best estimate of the expenditure required to settle the present obligation at the end of the reporting period.

(u) Share-based payments

Options granted to employees are measured at fair value, determined at grant date using Black–Scholes model. The grant date fair value of options granted to employees is recognised as an expense on a straight-line basis over the vesting period, based on the estimated number of options expected to vest (with a corresponding increase in equity). The impact of any revision of the estimated number of options expected to vest is recognised in profit or loss, so that the cumulative expense (and equity) recognised reflects the actual number of options that eventually vest.

(v) Segment reporting

Management has determined the operating segments based on the reports reviewed by the board of directors (the chief operating decision maker as defined under AASB 8) that are used to make strategic and operating decisions. The board of directors considers the business primarily from a geographic perspective. On this basis the Group has identified one reportable segment, Australia. The Group does not operate in any other geographic segment.

(w) Comparatives

Where necessary the comparative information has been reclassified and repositioned for consistency with current year disclosures.

(x) Rounding of amounts

The group have applied the relief under ASIC Corporates (Rounding in Financial/Directors' Reports) Instrument 2016/191 and accordingly, the amounts in the Financial Reports and in the Directors' Report have been rounded to the nearest thousand dollars, or in certain cases, to the nearest dollar (where indicated).

(y) Adoption of new and revised Accounting Standards

The group has applied all new and revised Australian Accounting Standards that apply to annual reporting periods beginning on or after 1 July 2025. These standards do not have a material impact on the Group's financial results or position.

(z) Standards and interpretations issued but not yet effective

Australian Accounting Standards and Interpretations that have recently been issued or amended but are not yet mandatory, have not been early adopted by the Group for the annual reporting period ended 30 June 2026. The Group has assessed that there will be no significant impact on adoption of these new or amended Accounting Standards and Interpretations, except for AASB 18, as explained below.

(a) *AASB 18 Presentation and Disclosure in Financial Statements*

This standard is applicable to annual reporting periods beginning on or after 1 January 2027, with early adoption permitted. The standard replaces AASB 101 'Presentation of Financial Statements', although many of the requirements have been carried forward unchanged and is accompanied by limited amendments to the requirements in AASB 107 'Statement of Cash Flows'. The standard requires income and expenses to be classified into five categories: 'Operating' (residual category if income and expenses are not classified into another category), 'Investing', 'Financing', 'Income taxes' and 'Discontinued operations'. The standard introduces two mandatory sub-totals: 'Operating profit' and 'Profit before finance and income taxes'. There are also new disclosure requirements for 'management-defined performance measures', such as earnings before interest, taxes, depreciation and amortization ('EBITDA') or 'adjusted profit'. The standard provides enhanced guidance on how to organize and group information (aggregation and disaggregation) in the financial statements and whether to provide it in the primary financial statements or in the notes. The Group will adopt this standard from 1 July 2027, and it is expected that there will be a significant change to the layout of the statement of profit or loss.

(b) Sustainability reporting

AASB S1 'General Requirements for Disclosure of Sustainability-related Financial Information' provides a set of disclosure requirements designed to enable companies to communicate to investors about the sustainability-related risks and opportunities they face over the short, medium and long term. AASB S2 'Climate-related Disclosures' sets out specific climate-related disclosures and is designed to be used with AASB S1.

AASB S1 and S2 apply to entities required to prepare and lodge a financial report with ASIC under Chapter 2M and are effective for annual reporting periods beginning on or after 1 January 2025 and will be gradually phased in for different entities based on size thresholds.

- Group 1 entities (meets two of the following: consolidated revenue of at least 500million, consolidated gross assets of at least 1 billion and at least 500 employees) are required to report in Dec 2025/June 2026.
- Group 2 entities (meets two of the following: consolidated revenue of at least 200million, consolidated gross assets of at least 500 million and at least 250 employees) are required to report in Dec 2027/June 2027.
- Group 3 entities (meets two of the following: consolidated revenue of at least 50million, consolidated gross assets of at least 25 million and at least 100 employees) are required to report in Dec 2028/June 2028.

As at the reporting date, the Group has assessed that it does not meet the criteria for mandatory application of AASB S1 and AASB S2 for the current or upcoming reporting period, based on the thresholds set out by the AASB relating to revenue, gross assets, and number of employees.

Note 2: Significant accounting estimates and judgements

Estimates and assumptions based on future events have a significant inherent risk, and where future events are not as anticipated there could be a material impact on the carrying amounts of the assets and liabilities discussed below:

(a) Impairment of non-current assets other than goodwill

All assets are assessed for impairment at each reporting date by evaluating whether indicators of impairment exist in relation to the continued use of the asset by the Group. Impairment triggers include declining product or manufacturing performance, technology changes, adverse changes in the economic or political environment or future product expectations. If an indicator of impairment exists, the recoverable amount of the asset is determined.

(b) Income tax

Deferred tax assets and liabilities are based on the assumption that no adverse change will occur in the income tax legislation and the anticipation that the Group will derive sufficient future assessable income to enable the benefit to be realised and comply with the conditions of deductibility imposed by the law.

Deferred tax assets are recognised for deductible temporary differences and tax losses to the extent that management considers that it is probable that future taxable profits will be available to utilise those temporary differences.

(c) Estimation of useful lives of assets

The Group determines the estimated useful lives and related depreciation charges for its property, plant and equipment. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation charge will increase where the useful lives are less than previously estimated lives, and technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

(d) Biological assets

The cost of flocks of hens are amortised over the productive life of the flock, which is approximately 60 weeks. This is based on the characteristics of the flock and the Group's historical operating experience.

(e) Provision for expected credit losses of trade receivables and contract assets

The Group uses a provision matrix to calculate expected credit losses (ECLs) for trade receivables and contract assets. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns. The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

(f) Rebates and promotional discounts liabilities

Rebates and promotional discounts are either settled monthly on settlement of invoice or accrued at balance sheet date depending on the exact timing of the customer claim. The Group estimates the rebate and promotional discount based on the percentage specified in the customer contract and the timing of settlement and/or volumes sold taking into account previous claims made.

(g) Inventory provisions

Management's judgement is applied in determining the inventory provisions for obsolescence and net realisable value, where the estimated selling price of inventory is lower than the cost to sell based on historical observations and management expectations.

(h) Share Based Payments

The Group measures the cost of equity settled transactions with employees by reference to the fair value of the equity instruments on the date at which they are granted. The value of equity instruments granted is determined according to the fair value of goods or services received unless that fair value cannot be estimated reliably, in which case the fair value is determined by reference to the underlying value of equity instruments granted.

Note 3: Financial instruments risk management objectives and policies

The Group's activities expose it to a variety of financial risks, including market risk (commodity prices, foreign currency and interest rate risk), liquidity risk and credit risk.

The Group's senior management oversees the management of these risks by using various financial instruments, including derivative financial instruments. It is the Group's policy that no trading in derivatives for speculative purposes may be undertaken. The use of financial derivatives is subject to approval by the Board of Directors.

The Group's principal financial liabilities, other than derivatives, comprise loans and borrowings, and trade and other payables. The main purpose of these financial liabilities is to finance the Group's operations. The Group's principal financial assets include trade receivables, and cash and short-term deposits that derive directly from its operations. The Group is exposed to some foreign currency risk as the purchase of plant and equipment from time to time is denominated in foreign currencies.

The Group holds the following financial assets and financial liabilities at reporting date:

	2026 $'000	2025 $'000
Financial assets		
Cash and cash equivalents	8,363	8,301
Receivables	10,211	10,554
	18,574	18,855
Financial liabilities		
Payables	11,734	9,577
Net Lease liabilities (i)	10,363	11,888
Borrowings	12,931	12,000
	35,028	33,465

i) Net Lease Liabilities include lease assets of $8.674m (2025: $15.033m) and lease liabilities of $19.037m (2025:26.921m)

(a) Market risk

(i) ***Commodity price risk***

The Group is affected by the price variability of certain commodities. The Group's main sales product is shell eggs which is a commodity that is subject to market conditions. Where possible the Group enters longer term relationships with key customers that create more certainty around volumes and price. The Group's activities also require the ongoing purchase of grain and/or feed stock and is therefore affected by fluctuations in the price of feed ingredients, primarily wheat and soy. The Group manages this exposure utilising forward grain and/or feed stock purchase commitments through its key suppliers, within certain price parameters agreed by the Board of Directors.

(ii) ***Foreign exchange risk***

The majority of the Group's operations are denominated in Australian dollars, therefore minimising the impact of foreign currency risk. The Group undertakes some transactions denominated in foreign currencies; consequently, exposures to exchange rate fluctuations arise.

(iii) ***Interest rate risk***

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's external debt facilities and cash at bank held at variable rates. The Group's exposure to interest rate risks in relation to future cash flows and the weighted average effective interest rates on classes of financial assets and financial liabilities is shown in the table below.

Sensitivity

The following sensitivity analysis is assessed on the interest rate risk exposures in existence at reporting date. At 30 June 2026, if interest rates had moved as illustrated in the table below, with all other variables held constant, the post-tax profit and equity would have been impacted as follows:

	Impact on post-tax profit and equity	
	2026 $'000	**2025 $'000**
Interest rates – increase by 100 basis points	(32)	(27)
Interest rates – decrease by 100 basis points	32	27

(b) Liquidity risk

Ultimate responsibility for liquidity risk management rests with the Board of Directors, who assess the Group's short, medium and long-term funding and liquidity management requirements. The Group manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities and by continuously monitoring forecast and actual cash flows. Refer to the Group's funding arrangements disclosed in Note 15.

Maturities of financial liabilities

The following tables detail the Group's remaining contractual maturity for its financial liabilities. The tables have been prepared based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. Cash flows for financial liabilities without fixed amount or timing are based on the conditions existing at reporting date.

2026	**<6 months $'000**	**6-12 months $'000**	**1-5 years $'000**	**Over 5 years $'000**	**Total $'000**	**Fixed/ Floating**
Financial liabilities						
Trade and other payables	(11,734)	-	-	-	(11,734)	-
Long Term Floating Loan	-	(2,601)	(10,330)	-	(12,931)	Floating at 7.13%
Lease liability	(1,790)	(1,858)	(8,670)	(6,719)	(19,037)	Fixed at 3% to 8%
	(13,524)	(4,459)	(19,000)	(6,719)	(43,702)	

2025	<6 months $'000	6-12 months $'000	1-5 years $'000	Over 5 years $'000	Total $'000	Fixed/ Floating
Financial liabilities						
Trade and other payables	(9,577)	-	-	-	(9,577)	-
Long Term Floating Loan	-	-	(12,000)	-	(12,000)	Floating at 6.47%
Lease liability	(1,917)	(1,153)	(9,804)	(14,047)	(26,921)	Fixed at 3% to 8%
	(11,494)	(1,153)	(21,804)	(14,047)	(48,498)	

(c) Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations under a financial instrument or customer contract, resulting in financial loss to the Group. The Group manages its credit risk by dealing with creditworthy counterparties. The Group's exposure and the credit ratings of its counterparties are continuously monitored, and the aggregate value of transactions concluded is spread amongst approved counterparties.

The Group does not have any significant credit risk exposure to any single counterparty or any group of counterparties having similar characteristics.

The aging analysis of trade and other receivables is provided in Note 8(b). As the Group undertakes transactions with a large number of customers and regularly monitors payment in accordance with credit terms, the financial assets that are neither past due nor impaired, are expected to be received in accordance with credit terms.

The carrying amount of financial assets recorded in the financial statements, net of any allowance for impairment, represents the Group's maximum exposure to credit risk.

Note 4: Revenue

Disaggregation of revenue

In the following table, revenue is disaggregated by major product.

	Consolidated	
	2026 $'000	**2025 $'000**
Type of product[1]		
Shell egg	71,006	56,147
Egg product	42,676	39,238
Packaging	4,069	4,238
Total revenue from contracts with customers	117,751	99,623
Compensation due to Avian Influenza event	-	1,522
Other income	528	759
Total other income	528	2,281
Total revenue and other income	118,279	101,904

[1] All of the sales are made in Australia. Revenue is recognised at a point in time, upon satisfaction of the Group's performance obligation, being delivery of the products to the customer.

Note 5: Profit and Loss from continuing operations

Profit and Loss from continuing operations before income tax has been determined after the following specific expenses:

	Consolidated	
	2026 $'000	**2025 $'000**
Cost of goods sold		
Changes in inventories of finished goods and work in progress	(5,424)	(796)
Raw materials and consumables used	75,025	57,097
	69,601	56,301
Employee benefits expenses		
Salaries and wages	22,711	20,762
Employee superannuation contributions	2,039	1,853
Total employee benefits expenses	24,750	22,615
Depreciation of non-current assets and leased assets		
Land and buildings	727	714
Plant & equipment	3,361	3,259
Right of use and leased assets	3,687	3,706
Total depreciation of non-current assets	7,775	7,679
Foreign exchange translation loss	4	17
Flock amortisation (note 10)	13,091	9,045
Finance costs – interest expense	1,104	3,221

Note 6: Income tax

	Consolidated	
	2026 $'000	**2025 $'000**
(a) Components of tax expense:		
Current tax expense	-	-
Deferred tax expense	-	-
	-	-
(b) Income tax reconciliation		
Profit/loss before income tax	10,196	6,657
At the statutory income tax rate of 30% (2025:30%)	3,059	1,997
Non-deductible expenses and timing differences	66	164
Tax losses not brought to account	(3,125)	(2,162)
Income tax (benefit)/expense	-	-
Deferred tax assets not brought to account		
Operating losses at 30%	2,599	6,569
Deductible temporary differences not recognized	6,149	6,083
Total deferred tax assets not brought to account	8,748	12,652

Note 7: Dividends

	Consolidated	
	2026 $'000	**2025 $'000**
(a) Dividends proposed and recognised as a liability	Nil	Nil
(b) Franking credit balance		
Balance of franking account at year end	11,485	11,485

Note 8: Receivables

	Consolidated	
	2026 $'000	**2025 $'000**
Trade receivables	9,300	10,091
Allowance for expected credit losses	(70)	(67)
	9,230	10,024
Other receivables	981	530
	10,211	10,554

(a) Terms and conditions

Trade receivables are non-interest bearing and generally on 30-day terms.
Other receivables are non-interest bearing and have repayment terms between 30 and 60 days.

(b) Allowance for expected credit losses

	Consolidated	
	2026 $'000	**2025 $'000**
Movements in the allowance for expected credit losses were:		
Opening balance as at 1 July	67	52
Increase in allowance for expected credit losses	3	15
	70	67

Trade and other receivables ageing analysis as at 30 June is:

	Gross 2026 $'000	**Loss Allowance 2026 $'000**	**Gross 2025 $'000**	**Loss Allowance 2025 $'000**
Not past due	8,723	1	9,510	1
Past due	1,558	69	1,111	66
	10,281	70	10,621	67

Due to the short-term nature of these receivables, their carrying value approximates their fair value. The maximum exposure to credit risk is the fair value of receivables. Collateral is not held as security.

Note 9: Inventories

	Consolidated 2026 $'000	Consolidated 2025 $'000
Raw materials	4,422	3,920
Finished goods	7,532	2,192
Other inventory [1]	839	956
Provision for wear and tear of Trays and Boards	(673)	(372)
Total inventories	12,120	6,696

[1] Other inventory include spare parts, feed and vaccines.

Note 10: Biological assets

	Consolidated 2026 $'000	Consolidated 2025 $'000
Current	9,773	9,962
Non-current	792	526
Total	10,565	10,488
Flocks		
Cost	16,339	15,656
Less: Accumulated amortisation	(5,774)	(5,168)
	10,565	10,488
Opening written down value	10,488	5,734
Additions	13,168	13,799
Amortisation	(13,091)	(9,045)
Closing written down value	10,565	10,488

Note 11: Other current assets

	Consolidated 2026 $'000	Consolidated 2025 $'000
Prepayments and deposits	1,260	969

Note 12: Property, plant and equipment

2026	**Land and buildings**	**Plant and equipment**	**Capital works in progress**	**Total**
	$'000	**$'000**	**$'000**	**$'000**
Cost	23,219	25,476	11,073	59,768
Accumulated depreciation and impairment	(1,202)	(9,042)	-	(10,244)
Net book value	**22,017**	**16,434**	**11,073**	**49,524**
Opening net book value as at 1 July 2025	**22,744**	**18,936**	**577**	**42,257**
Additions	-	187	11,747	11,934
Disposal	-	(579)	-	(579)
Transfers	-	1,251	(1,251)	-
Depreciation	(727)	(3,361)	-	(4,088)
Net book value as at 30 June 2026	**22,017**	**16,434**	**11,073**	**49,524**

2025	**Land and buildings**	**Plant and equipment**	**Capital works in progress**	**Total**
	$'000	**$'000**	**$'000**	**$'000**
Cost	23,219	24,690	577	48,486
Accumulated depreciation and impairment	(475)	(5,754)	-	(6,229)
Net book value	**22,744**	**18,936**	**577**	**42,257**
Opening net book value as at 1 July 2024	**14,533**	**5,736**	**280**	**20,549**
Surplus on revaluation	9,848	15,652	-	25,500
Deficit on revaluation	(989)	(112)	-	(1,101)
Additions	-	136	1,241	1,377
Disposal	(8)	(87)	-	(95)
Transfers	74	870	(944)	-
Depreciation	(714)	(3,259)	-	(3,973)
Net book value as at 30 June 2025	**22,744**	**18,936**	**577**	**42,257**

(a) Assets pledged as security

Included in the balances of freehold land and buildings and plant and equipment are assets over which first mortgages have been granted as security over loans (see note 15). The terms of the first mortgage preclude the assets from being sold or being used as security for further mortgages without the permission of the first mortgage holder. The mortgage also requires buildings that form part of the security to be fully insured at all times.

(b) Revaluation of Property, Plant and Equipment Assets:

Property, plant and equipment are carried at fair value at the date of revaluation, less subsequent accumulated depreciation and impairment losses.

Independent valuations were obtained during the year ended 30 June 2025 and formed the basis of the carrying amounts at that date. The company reviews the carrying value of revalued assets annually to assess whether they materially differ from fair value.

At 30 June 2026, management assessed recent market evidence, asset condition, additions, disposals and relevant industry factors and concluded that the carrying amounts did not materially differ from fair value. Accordingly, no further revaluation adjustment was recognised during the year ended 30 June 2026.

Capital works in progress are carried at cost and are not depreciated until the assets are available for use.

The carrying amount of Property, Plant and Equipment would have been $27.664m as at 30th June 2026 had the assets been carried under the cost model.

Note 13: Lease assets and liabilities

Lease assets

2026	**Land and buildings**	**Plant and equipment**	**Total**
	$'000	**$'000**	**$'000**
Cost	13,837	950	14,787
Accumulated depreciation	(5,521)	(592)	(6,113)
Net book value	**8,316**	**358**	**8,674**
Opening net book value as at 1 July 2025	14,481	552	15,033
Depreciation	(3,493)	(194)	(3,687)
Recognition of leased assets – additions/modifications	3,736	-	3,736
Reassessment of lease term (i)	(6,408)	-	(6,408)
Net book value as at 30 June 2026	**8,316**	**358**	**8,674**

Lease assets

2025	**Land and buildings $'000**	**Plant and equipment $'000**	**Total $'000**
Cost	25,082	1,182	26,264
Accumulated depreciation	(10,601)	(630)	(11,231)
Net book value	**14,481**	**552**	**15,033**
Opening net book value as at 1 July 2024	13,596	664	14,260
Depreciation	(3,516)	(190)	(3,706)
Recognition of leased assets – additions/modifications	4,401	78	4,479
Net book value as at 30 June 2025	**14,481**	**552**	**15,033**

i) During the year, the Group reassessed the lease terms of certain leases following a change in management's assessment of the likelihood of exercising available renewal options. As a result, the lease terms of those leases were shortened, resulting in a remeasurement of the related lease liabilities and right-of-use assets.

Lease liabilities	**Consolidated 2026 $000**	**Consolidated 2025 $000**
Current lease liabilities	3,648	3,070
Non-current lease liabilities	15,389	23,851
Total carrying amount of lease liabilities	19,037	26,921
Lease expenses and cashflows		
Depreciation expense on lease assets	3,687	3,706
Interest paid on lease liabilities	916	1,373
Repayment of lease liability	3,906	3,930
Total cash outflow relating to leases	4,822	5,303

Lease assets and liabilities

	Consolidated 2026 $'000	**Consolidated 2025 $'000**
Leased Assets	8,674	15,033
Lease Liabilities	19,037	26,921
Net	10,363	11,888

Note 14: Payables

	Consolidated	
	2026 $'000	**2025 $'000**
Trade creditors	7,593	5,872
Other payables and accruals	4,141	3,705
	11,734	9,577

(i) Terms and conditions

Group's standard terms are 30 days from the end of month.

Note 15: Borrowings

	Consolidated	
	2026 $'000	**2025 $'000**
Current		
NAB - Long term loan (secured)[1]	2,601	-
	2,601	-
Non-current		
NAB - Long term loan (secured)[1]	10,330	12,000
	10,330	12,000

[1] This facility is part of a consolidated facility with National Australia Bank (NAB). The facility has four components and is secured by a fixed charge over selected property and company assets. The maturity date of the drawn down component of the facility is 30 April 2028. The maturity date of other three components is 30th April 2027. At 30 June 2026, this facility is subject to financial covenants, including a leverage ratio (Drawn Debt/EBITDA) and interest cover (EBITDA/net finance costs). These covenants are tested quarterly. As at the reporting date, the Group was in compliance with all applicable debt covenants.

At the reporting date, the Group's financing are as follows.

	Consolidated	
	2026 $'000	**2025 $'000**
NAB - Long Term Loan (secured)		
Facilities available	26,683	27,518
Facilities used	12,931	12,000
Facilities unused	13,752	15,518

Note 16: Provisions

	Consolidated	
	2026 $'000	**2025 $'000**
Current		
Employee benefits:		
Annual and other leave entitlements	2,117	1,798
Long service leave	834	970
	2,951	2,768
Non-current		
Employee benefits:		
Long service leave benefits	223	131
Lease Make good (i)	623	-
	846	131
Total Provisions	3,797	2,899

i) The provision represents the present value of the estimated costs to make good the leased premises to the condition required under the respective lease agreements at the end of the lease term.

Note 17: Contributed Equity

	Consolidated	
	2026 $'000	**2025 $'000**
Issued and paid-up capital		
230,550,195 (2025: 230,791,256) Ordinary shares fully paid	42,336	42,392
	42,336	42,392

Each share is entitled to 1 vote per share.

Reconciliation

Reconciliation of the number of ordinary shares outstanding at the beginning and end of the year:

	Number of ordinary shares	**Share capital $'000**
Balance at 1 July 2025	230,791,256	42,392
Shares bought back and cancelled (i)	(407,727)	(75)
Transaction costs of Shares Buy Back	-	(18)
Exercise of performance rights	166,666	37
Balance at 30 June 2026	230,550,195	42,336

i) During the year the Company completed the small shareholding buyback facility (Buyback Facility) for shareholders whose holding of fully paid ordinary shares in the Company had a market value of less than AUD 500. 407,727 shares were cancelled under the Buyback Facility held by 441 shareholders. The Shareholders whose Shares were cancelled through the Buyback Facility received $0.246 per share.

(a) Capital management

The Board reviews the capital structure on an ongoing basis. The Group's objective is to maintain an optimal capital structure which seeks to reduce the cost of capital and safeguard the Group's ability to continue as a going concern, so that they can continue to provide returns for shareholders and benefits for other stakeholders. In order to maintain or adjust the capital structure the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders or issue new shares.

(b) Dividends

During the year ended 30 June 2026 no dividends were paid, declared or recommended (2025: Nil).

Note 18: Earnings per share

The following reflects the income and share data used in calculations of basic and diluted earnings per share computations:

	Consolidated	
	2026	**2025**
Net profit from continuing operations	10,195,746	6,657,879

	2026 No. of shares	2025 No. of shares
Weighted average number of shares used to calculate basic earnings per share	230,739,301	210,139,614
Weighted average number of shares used to calculate diluted earnings per share	234,934,004	210,479,340

	Consolidated	
	2026	**2025**
Basic earnings per share (cents per share)	4.42	3.17
Diluted earnings per share (cents per share)	4.34	3.16

Note 19: Share Based Payments

The company had granted share options and performance rights to company's National Farm Manager during the last financial year. The first tranche of these performance rights was exercised during the current financial year.

The company granted further share options to LDL Custodians Pty Ltd (an interest associated with Mr. Darren Lurie - Managing Director) during the current financial year.

The expense recognised in relation to these share-based payment transactions recognised in other expenses within profit or loss were as follows:

	Consolidated	
	2026 $'000	**2025 $'000**
Balance of Share Option Reserve as at 1 July	24	187
Total expense recognised during the year	239	89
Transfer to Equity	(37)	(252)
Balance of Share Option Reserve as at 30 June	226	24

Below is the summary of options and rights:

Security	Grant Date	Expiry Date	Exercise Price	Balance as at 1st July 2025	Granted	Exercised	Expired/ forfeited	Balance as at 30 June 2026
Options	30th April 2025	30th April 2028	$0.200	500,000	-	-	-	500,000
Options	30th April 2025	30th April 2029	$0.200	500,000	-	-	-	500,000
Options	30th April 2025	30th April 2030	$0.200	500,000	-	-	-	500,000
Rights	30th April 2025	-	-	500,000	-	(166,666)	-	333,334
Options	19th November 2025	3 years from vesting	$0.300	-	3,600,000	-	-	3,600,000
Total				**2,000,000**	**3,600,000**	**(166,666)**	**-**	**5,433,334**

The share options and performance rights granted to company's National Farm Manager vest upon the satisfaction of specified performance conditions as detailed in the following tables:

Tranche (iii)	Number of Share options (i)	Grant Date	Fair value per option (at grant date) (ii)	Total value of options (ii)	Vesting Condition	Exercise price per option	Expiry Date	Number of options vested during the year	Number of options lapsed during the year	Vesting Date
1	500,000	30th April 2025	$0.074	$37,000	Remaining employed at the group for 12 months from the issue date	$0.200	30th April 2028	500,000	-	30th April 2026
2	500,000	30th April 2025	$0.088	$44,000	Remaining employed at the group for 24 months from the issue date	$0.200	30th April 2029	-	-	30th April 2027
3	500,000	30th April 2025	$0.100	$50,000	Remaining employed at the group for 36 months from the issue date	$0.200	30th April 2030	-	-	30th April 2028
Total Options	**1,500,000**			**$131,000**						

Tranche (iii)	Number of Performance rights (i)	Grant Date	Fair value per right (at grant date) (ii)	Total value of rights granted (ii)	Vesting Condition	Exercise Price per right	Number of rights vested during the year	Number of rights exercised during the year	Expiry Date	Vesting Date
1	166,666	30th April 2025	$0.220	$36,666	Remaining employed at the group for 12 months from the issue date	-	166,666	166,666	-	30th April 2026
2	166,667	30th April 2025	$0.220	$36,667	Remaining employed at the group for 24 months from the issue date	-	-	-	-	30th April 2027
3	166,667	30th April 2025	$0.220	$36,667	Remaining employed at the group for 36 months from the issue date	-	-	-	-	30th April 2028
Total Rights	**500,000**			**$110,000**						

(i) Options and rights are granted over ordinary shares of the Group. Vested options and rights are exercisable on a one-for-one basis.

(ii) The fair value of options and rights granted is determined at grant date, using the Black-Scholes model. This amount is expensed over the vesting period (i.e., a portion is allocated to each financial year within the vesting period).

Note 20: Cash Flow Information

	Consolidated 2026 $'000	2025 $'000
(a) Reconciliation of cash flow from operations with profit after tax:		
Profit from ordinary activities after tax	10,196	6,657
Non-cash items		
Depreciation	7,775	7,679
Flock amortization	13,091	9,045
Net loss on disposal of property, plant and equipment	579	95
Deficit on revaluation	-	1,101
Share options expense	239	89
Bad debt expense	3	15
Non-cash interest	-	25
Non-cash movement on leases	(1,306)	219
Non-cash movement on property, plant and equipment	(611)	-
Changes in operating assets and liabilities net of effects from acquisition of businesses:		
(Increase) / decrease in trade and other receivables	340	1,436
(Increase) / decrease in inventory	(5,424)	(796)
(Increase) / decrease in biological assets	(13,168)	(13,799)
(Increase) / decrease in other assets	(291)	(292)
Increase / (decrease) in trade and other creditors	2,157	(2,756)
Increase / (decrease) in provisions	898	511
Net cash flow from operating activities	14,478	9,229

	2026 $'000	2025 $'000
(b) Reconciliation of cash and cash equivalents for the purposes of the Consolidated Statement of Cash Flows		
Cash at bank	8,363	8,301
	8,363	8,301

(c) Reconciliation of liabilities arising from financing activities

	As at 1 July	Financing cash flows	Non-Cash Changes Other	As at 30 June
2026	**$'000**	**$'000**	**$'000**	**$'000**
Bank loans	12,000	931	-	12,931
Lease liabilities	26,921	(3,906)	(3,978)	19,037
Total liabilities from financing activities	38,921	(2,975)	(3,978)	31,968
2025				
Bank loans	17,114	(4,377)	(737)	12,000
Lease liabilities	26,154	(3,930)	4,697	26,921
Total liabilities from financing activities	43,268	(8,307)	3,960	38,921

Note 21: Commitments

Farm commitments relate to commitments for flock replenishment and other farm operating expenditure commitments:

	Consolidated	
	2026 $'000	**2025 $'000**
Farm cost commitments	2,792	1,834

Note 22: Controlled Entities

The consolidated financial statements include the financial statements of Farm Pride Foods Limited and its controlled entities listed below:

List of companies in the group	Country of incorporation	Percentage owned	
		2026	**2025**
Parent entity:			
Farm Pride Foods Limited	Australia	100%	100%
Controlled entities of Farm Pride Foods Limited			
Big Country Products Pty Ltd	Australia	100%	100%
Farm Pride Property Pty Ltd	Australia	100%	100%
Mooroopna Farm Trading Pty Ltd	Australia	100%	100%
Farm Pride North Pty Ltd	Australia	100%	100%
Carton Packaging Pty Ltd	Australia	100%	100%

Note 23: Related party disclosures

(a) Parent entity and equity interests in related parties

The parent entity of the Group is Farm Pride Foods Limited, a listed public company, incorporated in Australia.

Details of the percentage of ordinary share held in subsidiaries are disclosed in Note 22.

(b) Key management personnel

Disclosures relating to key management personnel are set out in the Directors' report.

(c) Key management personnel compensation

The aggregate compensation of the key management personnel of the Group is set out below:

	Consolidated	
	2026	2025
Short-term employee benefits	1,146,175	1,065,509
Long term employee benefits	108,205	-
Post-employment benefits	64,578	61,977
	1,318,958	1,127,486

Detailed remuneration disclosures are provided in the Remuneration Report on page 13 to 15.

(d) Transactions with directors and director-related entities

The value of transactions (inclusive of GST) and amounts receivable / (payable) between Directors and their related entities and Farm Pride Foods Limited and its controlled entities.

Director related entities	Transaction	Revenue		Expenditure		Balance Receivable / (Payable)	
		2026	2025	2026	2025	2026	2025
Ackenberg Holdings Pty Ltd [1] (G. Palatianos)	Loan Interest	-	-	-	73,887	-	-
Oakmeadow Pty Ltd [2] (M. Ward)	Loan Interest	-	-	-	12,845	-	-
LDL Custodians Pty Ltd [3] (D. Lurie)	Loan Interest	-	-	-	2,098	-	-
Days Eggs Pty Ltd[2] (M. Ward)	Egg sales / Purchases	-	-	610,541	458,899	(46,710)	(13,139)

[1]George Palatianos through his related entity provided unsecured interest-bearing loans in 2025.

[2]Malcolm Ward through his related entities provides eggs and egg products to and acquire eggs, egg product and packaging from Farm Pride Foods Limited and its controlled entities. Malcolm Ward through his related entities also provided unsecured interest-bearing loans in 2025. These transactions were on normal trading terms and conditions.

[3]Darren Lurie through his related entity (LDL Custodians) provided unsecured interest-bearing loans in 2025.

Transactions in the above table represent related party transactions for the full financial year from July 2025 – June 2026 and comparatives for July 2024 - June 2025.

Note 24: Parent entity information

Information relating to Farm Pride Foods Limited:

	2026 $'000	2025 $'000
Summarised statement of financial position		
Current assets	41,727	36,482
Total assets	100,717	94,298
Current liabilities	20,091	14,584
Total liabilities	46,590	50,522
Total equity of the Parent comprises of the following:		
Share capital	42,336	42,392
Retained (losses)	(13,285)	(24,140)
Share option reserve	226	24
Revaluation Reserve	24,850	25,500
Total shareholder's equity	54,127	43,776
Summarised statement of comprehensive income		
Profit of the parent entity	10,230	6,610
Revaluation of property, plant and equipment	-	25,500
Total comprehensive income of the parent entity	10,230	32,110

Farm Pride Foods Limited as parent has provided security over the loans of its subsidiaries by a fixed and floating charge (see note 15).

Note 25: Auditor's remuneration

	Consolidated Entity	
	2026 $	2025 $
Audit and other assurance services		
Audit and review of the financial report of the entity and any other entity in the consolidated entity	131,500	115,500
	131,500	115,500

Note 26: Contingent Liabilities:

The group has no contingent liabilities as at 30 June 2026.

Note 27: Subsequent Events:

There are no matters or circumstances which have arisen since 30th June 2026 that have significantly affected or may significantly affect the operations of the Group, the results of those operations or the state of affairs of the group in future financial periods.

Consolidated Entity Disclosure Statement:

Farm Pride Foods Ltd is required by Australian Accounting Standards to prepare consolidated financial statements in relation to the company and its controlled entities (the consolidated entity).
In accordance with subsection 295(3A) of the Corporations Act 2001, this consolidated entity disclosure statement provides information about each entity that was part of the consolidated entity at the end of the financial year.

Name of entity	Type of entity	Place formed or incorporated	Percentage of share capital held	Australian tax resident or foreign tax resident	Foreign tax jurisdiction
Farm Pride Foods Limited	Company	Australia	N/A	Australian	N/A
Big Country Products Pty Ltd	Company	Australia	100%	Australian	N/A
Farm Pride Property Pty Ltd	Corporate Trustee	Australia	100%	Australian	N/A
Mooroopna Farm Trading Pty Ltd	Company	Australia	100%	Australian	N/A
Farm Pride North Pty Ltd	Company	Australia	100%	Australian	N/A
Carton Packaging Pty Ltd	Company	Australia	100%	Australian	N/A

At the end of the financial year, no entity within the consolidated entity was a trustee of a trust within the consolidated entity (other than described above) a partner in a partnership within the consolidated entity, or a participant in a joint venture within the consolidated entity.

Directors' Declaration

The Directors declare that the financial statements and notes set out on pages 19 to 49 in accordance with the *Corporations Act 2001*:

(a) Comply with Australian Accounting Standards and the *Corporations Regulation 2001*, and other mandatory professional reporting requirements;

(b) As stated in Note 1(a) the consolidated financial statements also comply with International Financial Reporting Standards; and

(c) Give a true and fair view of the financial position of the Group as at 30 June 2026 and of its performance for the year ended on that date;

(d) The consolidated entity disclosure statement included in the financial statements is true and correct.

In the Directors' opinion there are reasonable grounds to believe that the Group will be able to pay its debts as and when they become due and payable.

This declaration has been made after receiving the declarations required to be made by the Chief Executive Officer and Chief Financial Officer to the Directors in accordance with sections 295A of the Corporations Act 2001 for the financial year ending 30 June 2026.

This declaration is made in accordance with a resolution of the Directors.

Director
27 August 2026
Melbourne

FARM PRIDE FOODS LIMITED
ABN 42 080 590 030
INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF FARM PRIDE FOODS LIMITED

REPORT ON THE AUDIT OF CONSOLIDATED FINANCIAL STATEMENTS

Report on the Financial Report

Opinion

We have audited the financial report of Farm Pride Foods Limited (the Company) and its controlled entities (the Group), which comprises the consolidated statement of financial position as at 30 June 2026, the consolidated statement of profit and loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of material accounting policies and other explanatory information, consolidated entity disclosure statement and the Directors' declaration.

In our opinion the accompanying financial report of the Group is in accordance with the *Corporations Act 2001,* including:

(a) giving a true and fair view of the Group's financial position as at 30 June 2026 and of its financial performance for the year then ended; and

(b) complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm the independence declaration required by the *Corporations Act 2001*, which has been given to the Directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report for the year ended 30 June 2026. These matters were addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key Audit Matter	How Our Audit Addressed the Key Audit Matter
Valuation of flock assets In accordance with *AASB 141 Agriculture*, flock assets are required to be measured at fair value. However, due to the absence of an active or observable market for flock assets, the Group applies cost less accumulated depreciation and impairment as a proxy for fair value. As at 30 June 2026, the Group's total biological assets amounted to $10.565 million (refer Note 10). The valuation of these assets is influenced by management's estimates of the useful life of the flock, which affects the depreciation rate applied. These estimates involve significant judgement, particularly in relation to flock health, mortality rates, and productive capacity. This matter has been considered a Key Audit Matter due to the degree of estimation uncertainty involved and the reliance on management assumptions in determining the valuation of the flock assets.	Our audit procedures in relation to the valuation of flock assets included: • Obtaining the Group's schedule of total flock assets as at 30 June 2026 and agreeing the balance to the general ledger; • Obtaining an understanding of, and evaluating, the design and implementation of relevant controls associated with the valuation of biological assets; • Assessing and concluding on the appropriateness of the valuation methodologies adopted by management; • Visiting two of the Group's farm properties to understand and observe the flock asset accounting process in practice; and • Assessing the disclosures in the financial report, including Note 10, for compliance with *AASB 141 Agriculture*, based on our understanding obtained from the above procedures.

Other Information

The directors are responsible for the other information. The other information comprises the information included in the Group's annual report for the year ended 30 June 2026, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The Directors of the Group are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards, the Corporations Act 2001, the Corporations Regulations 2001 and for such internal control as the Directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Directors are responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the financial report of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on the Remuneration Report

Opinion on the Remuneration Report

We have audited the Remuneration Report included in pages 10 to 17 of the Directors' Report for the year ended 30 June 2026.

In our opinion, the Remuneration Report of Farm Pride Foods Limited, for the year ended 30 June 2026, complies with section 300A of the Corporations Act 2001.

Responsibilities

The Directors of Farm Pride Foods Limited are responsible for the preparation and presentation of the Remuneration Report in accordance with Section 300A of the Corporations Act 2001. Our responsibility is to express an opinion on the Remuneration Report, based on our audit conducted in accordance with Australian Auditing Standards.

Anh (Steven) Nguyen
Director

Hall Chadwick Melbourne Audit
Level 14 440 Collins Street
Melbourne VIC 3000

Date: 27 August 2026

ASX Additional Information

Additional information required by the Australian Stock Exchange Ltd and not shown elsewhere in this report is as follows. The information is current as at 31 July 2026.

(a) Distribution of equity security

The number of shareholders, by size of holding, in each class of share are:

	No. of shareholders	No. of shares	% Units
1 - 1,000	48	24,390	0.01
1,001 - 5,000	328	1,075,619	0.47
5,001 - 10,000	178	1,306,109	0.57
10,001 - 100,000	255	7,928,031	3.44
100,001 +	88	220,216,046	95.51
Total	**897**	**230,550,195**	**100.00**
The number of shareholders holding less than a marketable parcel of shares are:	80	68,667	

(b) Twenty largest shareholders

The names of the twenty largest holders of quoted shares are:

		Listed ordinary shares held	Percentage of ordinary shares
1	Bait of Brets Pty Ltd	57,644,096	25.00
2	Dr Philip James Currie + Mrs. Anne Jennifer Currie (Currie Family Superfund A/C)	31,918,182	13.84
3	LDL Custodians Pty Ltd (The 17 Holroyd A/C)	23,944,502	10.39
4	Ackenberg Pty Ltd (Ackenberg Super Fund A/C)	17,550,000	7.61
5	HSBC Custody Nominees (Australia) Ltd	16,126,383	6.99
6	Lightstorm Pty Ltd	7,501,860	3.25
7	Oakmeadow Pty Ltd (M&E Ward Family A/C)	6,390,262	2.77
8	Jadig Superannuation Pty Ltd (The Gringlas Super Fund A/C)	4,000,000	1.73
9	Kypreos Superannuation Fund Pty Ltd (Kypreos Super Fund A/C)	3,740,000	1.62
10	GLMS Superannuation Pty Ltd (GLMS Super Fund A/C)	3,000,000	1.30
11	Mr Simon Ferraro	3,000,000	1.30
12	Morago Holdings Pty Ltd	2,747,052	1.19
13	Mr Gavin Bruce De Lacy	2,261,617	0.98
14	Normpat Pty Ltd	2,064,250	0.90
15	Kind Regards Superannuation Co Pty Ltd (Kind Regards S/F A/C)	2,012,000	0.87
16	Markcamp No 2 Pty Ltd (MJM No 2 S/F A/C)	2,009,468	0.87
17	Phillips Investment Corporation Pty Ltd (Phillips Investment No 1 A/C)	2,000,000	0.87
18	Zaiwala Super Pty Ltd	2,000,000	0.87
19	Zoro Capital Pty Ltd	2,000,000	0.87
20	ASJF Pty Ltd	1,880,952	0.82
		193,790,624	84.04

ASX Additional Information (continued)

(c) Substantial shareholders

The names of substantial shareholders listed in the Company's register.

	No. of shares held	Percentage of ordinary shares
Bait of Brets Pty Ltd	57,644,096	25.00
Dr Philip James Currie + Mrs. Anne Jennifer Currie (Currie Family Superfund A/C)	31,918,182	13.84
LDL Custodians Pty Ltd (The 17 Holroyd A/C)	23,944,502	10.39

(d) Voting rights

The voting rights are set out in Article Number 10 of the Company's Articles of Association. In summary, voting by or on behalf of members at a meeting shall be by show of hands or upon poll exercised by one vote for each fully paid ordinary share held or proportionate to the amount paid on each partly paid ordinary share held.

(e) Unquoted securities

5,100,000 share options (2025: 1,500,000) and 333,334 performance rights (2025: 500,000) are on issue.

(f) Stock Exchange listing

Quotation has been granted for all the ordinary shares of the Company on all members Exchanges of the Australian Stock Exchange Limited.

Publicly accessible information

For information on corporate governance policies adopted by Farm Pride Foods Ltd refer to our website:

www.farmpride.com.au