28 August 2026

ENTITLEMENT OFFER RESULTS AND $7.27 MILLION RECAPITALISATION

Highlights:

- **Entitlement Offer has achieved its $7.27 million Minimum Subscription, comprising $2.5 million of cash funding and $4.77 million of debt converted to equity**
- **Eligible shareholders subscribed for 31,453,705 new shares, raising approximately $1.57 million**
- **General underwriters will subscribe for a further 18,546,295 new shares, providing approximately $0.93 million of additional cash funding**
- **$1.0 million of previously announced convertible loans will convert to equity at the Entitlement Offer price of $0.05 per share via sub-underwriting**
- **$3.77 million of deferred cash consideration relating to the Blue Hire acquisition will convert to equity via sub-underwriting**
- **Recapitalisation strengthens Babylon's financial position following the completed exits from Ausblast and the Maintenance segment, with the Company's focus now 100% on its specialist water management rental business**
- **Blue Hire founder and major shareholder Byron Ynema to join the Board as Executive Director effective 1 September 2026**

Specialist resources services provider Babylon Pump & Power Limited ("Babylon", "the Company" or "the Group") (ASX: BPP) is pleased to announce the successful completion of its non-renounceable Entitlement Offer and associated recapitalisation initiatives.

The Entitlement Offer has achieved its Minimum Subscription of $7.27 million through a combination of new cash funding and debt converted to equity.

Eligible shareholders applied for 31,453,705 new shares under their entitlements and additional applications, raising $1,572,685.25. In accordance with the underwriting arrangements, general underwriters will subscribe for a further 18,546,295 shares at the $0.05 issue price, providing an additional $927,314.75 of cash funding.

Together, these subscriptions provide $2.5 million of cash proceeds under the Entitlement Offer.

In addition, the $1.0 million in convertible loans previously announced by Babylon will convert to equity at the Entitlement Offer issue price via sub-underwriting. The recapitalisation also includes the conversion to equity of $3.77 million of deferred cash consideration relating to the acquisition of Blue Hire via sub-underwriting of the Entitlement Offer by the Blue Hire vendors.

In total, the recapitalisation comprises $2.5 million of cash funding and $4.77 million of debt converted to equity, resulting in $7.27 million being added to Babylon's equity base.

Focused water management rental business

Completion of the recapitalisation follows a period of significant strategic simplification for Babylon. The Company completed the sale of Ausblast during FY26 and, subsequent to year end, completed the sale of Primepower Queensland and its exit from the Maintenance segment.

Babylon is now focused on its specialist water management rental operations, which generated approximately $26 million of revenue and approximately $9.4 million of underlying segment EBITDA in FY26.

The strengthened financial position provides Babylon with greater flexibility to support its existing operations, maintain financial discipline and selectively invest in rental fleet where customer demand and expected returns support additional capital deployment.

Babylon Managing Director and CEO, Michael Shelby, said:

"Completion of the recapitalisation is an important milestone for Babylon. We have simplified the business, exited our non-core operations and materially strengthened the Company's financial position.

"Our focus is now firmly on execution within the water management rental business. We have a significantly larger rental platform, an established Tier 1 customer base and identified opportunities to grow recurring rental revenues through disciplined investment in the fleet.

"We appreciate the support of shareholders and other participants through the recapitalisation process and look forward to moving into FY27 with a simpler business and clear strategic focus."

Board appointment

The Board has approved the appointment of Blue Hire founder Byron Ynema as Executive Director of Babylon, effective 1 September 2026.

Following completion of the Entitlement Offer and associated equity issues, Mr Ynema and his associated entities will hold approximately 116 million shares, representing 38.5% of Babylon's issued capital, making him the Company's largest shareholder.

Mr Ynema brings more than 20 years of experience in the pumping and resources services sectors and founded and grew Blue Hire prior to its acquisition by Babylon in August 2025. His appointment further strengthens the operational experience of the Board as Babylon focuses on growing its water management rental operations.

An initial director's interest notice for Mr Ynema will follow in due course.

FY26 results and lifting of suspension in trading

Babylon expects to lodge its FY26 financial results, Annual Report and accompanying documents on 31 August 2026.

Babylon has applied to ASX to lift the suspension from trading of its securities following completion of the recapitalisation and lodgement of the above items. Lifting of the suspension is subject to the Company meeting any conditions imposed by ASX. The Company will provide a further update on the expected timeframe once that information is available.

This ASX release has been authorised by Managing Director Michael Shelby.

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About Babylon Pump & Power Ltd

Babylon Pump & Power Ltd (ASX: BPP) is a provider of speciality mining services to the resources sector in Australia. The company is a specialist in high-pressure pumping, dewatering and project water management with decades of experience supplying equipment in remote and offshore locations. Babylon also provides a full range of speciality power generation solutions, including system design, installation, commissioning and operations.

Forward-Looking Statements

This announcement contains forward-looking statements that involve risk and uncertainties. Indications of, and guidelines or outlook on, financial position and returns, performance, targets, timelines, estimates and assumptions in respect of production, prices, operating and other costs, capital expenditures and development timelines are forward looking statements. These statements are based on an assessment of present economic and operating conditions, and on a number of assumptions and estimates regarding future events and actions that, while considered reasonable as at the date of this announcement are inherently subject to significant technical, business, economic, competitive, political and social uncertainties and contingencies.

Forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties, assumptions and other important factors, many of which are beyond the control of the Company, the directors and management. We cannot and do not give any assurance that the results, performance or achievements expressed or implied by the forward-looking statements contained in this announcement will actually occur and readers are cautioned not to place undue reliance on these forward-looking statements. These forward-looking statements are subject to various risk factors that could cause actual events or results to differ materially from the events or results estimated, expressed or anticipated in these statements.