

Appendix 3Y

Change of Director's Interest Notice

Information or documents not available now must be given to ASX as soon as available. Information and documents given to ASX becomes ASX's property and may be made public.

Introduced 30/09/01 Amended 01/01/11

Name of entity	The Koala Company Limited
ABN	48 619 538 671

We (the entity) give ASX the following information under listing rule 3.19A.2 and as agent for the director for the purposes of section 205G of the Corporations Act.

Name of director	Michael Gordon
Date of last notice	9 April 2026

Part 1 - Change of director's relevant interests in securities

In the case of a trust, this includes interests in the trust made available by the responsible entity of the trust

Note: In the case of a company, interests which come within paragraph (i) of the definition of "notifiable interest of a director" should be disclosed in this part.

Direct or indirect interest	Indirect
Nature of indirect interest (including registered holder)	Director of the Company
Date of change	27 August 2026
No. of securities held prior to change	1- 105,677 Escrowed FPO Shares FY26 Results 2- 425,000 ESP OPT Var Price Vesting Exp - ESC FY26 3- 385,000 Performance Rights FY26 Results
Class	1- Escrowed FPO Shares FY26 Results 2- ESP OPT Var Price Vesting Exp - ESC FY26 3- Performance Rights FY26 Results
Number acquired	NIL
Number disposed	NIL
Value/Consideration	N/A
No. of securities held after change	1- 105,677 FPO Shares 2- 425,000 ESP OPT Var Price Vesting Exp 3- 385,000 Performance Rights
Nature of change	Release of securities from voluntary escrow in accordance with the voluntary escrow arrangements disclosed in the Company's Prospectus dated 13 March 2026. No securities were acquired or disposed of as a result of the release from voluntary escrow.

Part 2 - Change of director's relevant interests in contracts

Note: In the case of a company, interests which come within paragraph (ii) of the definition of "notifiable interest of a director" should be disclosed in this part.

⁺ See [chapter 19](#) for defined terms.

Detail of contract	N/A
Nature of interest	N/A
Name of registered holder (if issued securities)	N/A
Date of change	N/A
No. and class of securities to which interest related prior to change	N/A
Interest acquired	N/A
Interest disposed	N/A
Value/Consideration	N/A
Interest after change	N/A

Part 3 - ⁺Closed period

Were the interests in the securities or contracts detailed above traded during a ⁺ closed period where prior written clearance was required?	No
If so, was prior written clearance provided to allow the trade to proceed during this period?	N/A
If prior written clearance was provided, on what date was this provided?	N/A

⁺ See [chapter 19](#) for defined terms.
01/01/2011 Appendix 3Y Page 2