



FY26 Results Investor Presentation

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FY26 Results

2H Earnings Recovery, Stronger Balance Sheet, Refocused Strategy for Growth

REVENUE

\$85.5m

FY25 \$103.4m | -17%

EBITDA UNDERLYING

\$3.6m

FY25 \$7.1m | -49%

NET CASH

\$6.8m

FY25 \$6.3m | +\$0.5m

RECURRING REVENUE

38%

FY25 30% | +8ppt

EBITDA REPORTED

-\$1.1m

FY25 \$6.2m | NM

OPERATING CASHFLOW (UNDERLYING)

\$6.0

FY25 \$2.9 | +\$3.1m

FY26 Result Summary

- FY26 was a year of two halves:
 - 1H sharp earnings decline, due to the loss of a major Energy Services contract and continued losses in international Water Technologies.
 - 2H strong second-half recovery, driven by the mining segment activity and realisation of cost reduction initiatives.
- Four key initiatives: 1) exit from loss-making international Water Technologies operations, 2) broad cost cuts, 3) lower capex, and 4) tighter working capital management helped reduced the cost base by ~\$4m versus FY25.
- SciDev enters FY27 with a stronger balance sheet, a leaner cost base, and a refocus strategy for growth.

FY26 Highlights

Strategic wins across Mining and Data Centres, and decisive action on underperforming operations

Strategic Initiatives

Water Solutions

- \$19.5m Rum Jungle contract awarded, of which ~50% of revenues were recognised in FY26.
- New \$2m p.a. Newmont Boddington chemistry contract secured, commencing 1H FY27.
- First contracts signed with two of Australia's largest hyperscale Data Centre operators, commencing 1H FY27¹.

Energy Services

- New Master Services Agreement and first revenues with a tier-one service provider.

International Water Technologies

- Exited loss-making US/UK direct operations in 2H FY26; transitioned to a channel partner sales model.

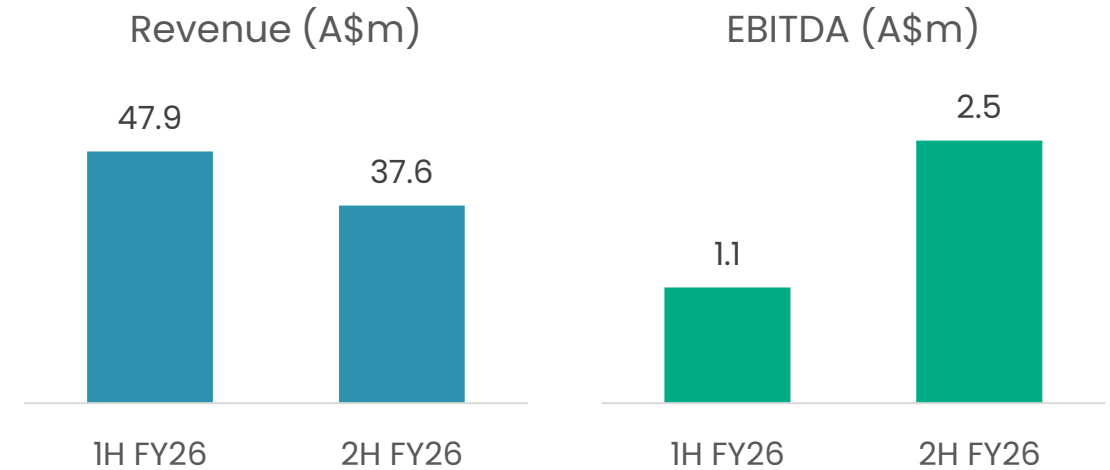
Financial

- Water Solutions delivered record revenue (\$48.3m) and record underlying EBITDA (\$4.2m)².
- 2H FY26 underlying EBITDA more than doubled to \$2.5m, from \$1.1m in 1H FY26.
- Recurring revenue grew to 38% of total revenue, up from 30% in FY25.
- Underlying Cash flow from operations of \$6.0m
- Net cash increased to \$6.8m at 30 June 2026, with \$13.8m of total available liquidity.
- Cost-out program removed ~\$4m from the cost base versus FY25.
- Corporate costs reduced by \$1.6m (down 33% from FY25).

2H Earnings Recovery

Cost-out actions and Rum Jungle delivery drove a strong second-half turnaround

A\$ million	1H FY26	2H FY26	Change
Revenue	47.9	37.6	-21%
Underlying EBITDA	1.1	2.5	+132%
Underlying EBITDA Margin	2.3%	6.7%	+4.4ppt



Half-Yearly Trend

- **Revenue:** lower 2H revenue reflects the absence of xSlik® volumes following the contract loss confirmed during the half.
- **Earnings:** underlying EBITDA more than doubled half-on-half, supported by Rum Jungle contract (~50% of revenues recognised in FY26.), cost-out actions, and improved product and customer mix.
- **Cash:** positive 2H operating cash flow, as committed at the 1H FY26 result.

- 2H FY26 marked the turning point in the recovery, and improved confidence in the ability to deliver further growth through the strategic reset presented at the June 2026 Investor Day.
- Momentum expected to continue into FY27 as Rum Jungle completes and new contracts (Newmont Boddington, Data Centres) ramp up.

Financial Performance



Key Financial Metrics

Two factors explain the full-year EBITDA variance; all other areas of the business improved

A\$ million	FY26	FY25	Change
Revenue	85.5	103.4	-17%
Gross Margin	26%	28%	-2ppt
EBITDA Underlying	3.6	7.1	-49%
EBIT Underlying	-0.6	3.0	NM
NPAT Underlying	-1.1	0.1	NM
Operating Cashflow Underlying	6.0	2.9	+\$3.1m
Net Cash (30 Jun)	6.8	6.3	+\$0.5m
Recurring Revenue	38%	30%	+8ppt

Negative Drivers

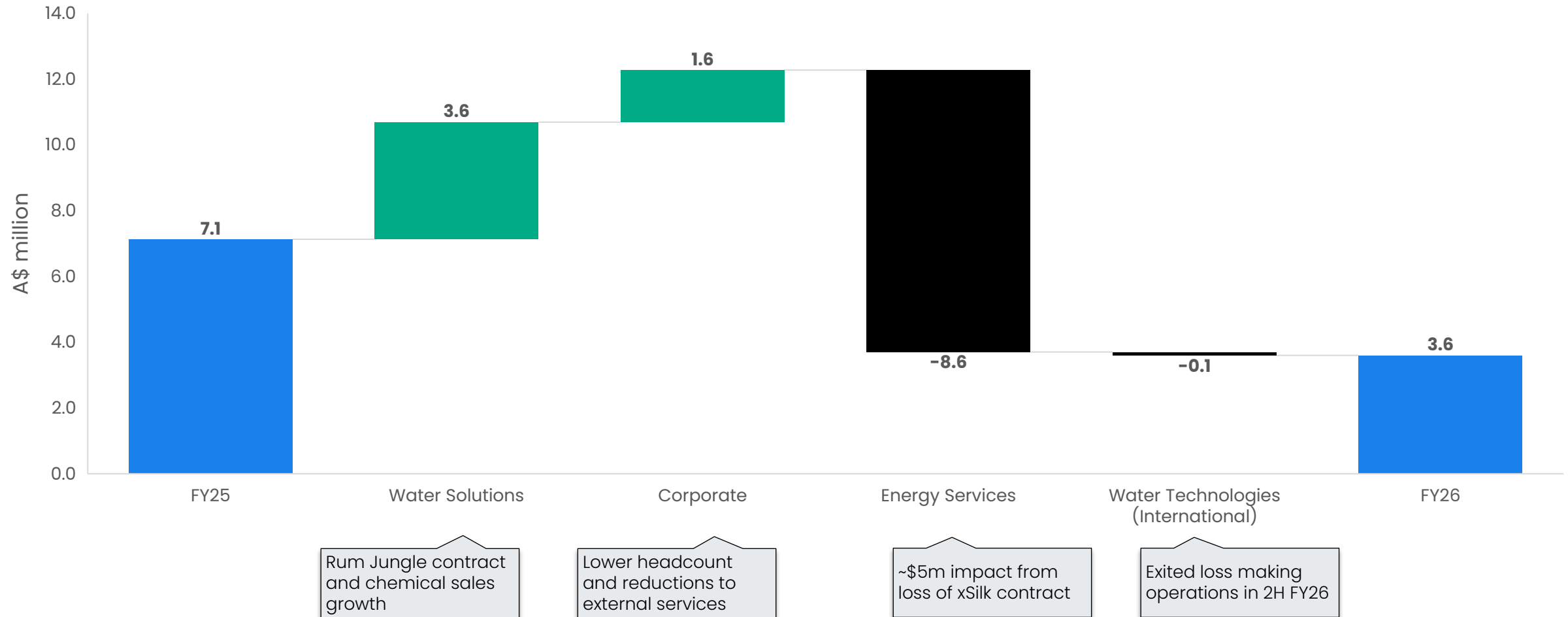
- **Energy Services — xSlik® contract loss (-\$8.6m EBITDA vs FY25):**
The loss of a key contract for premium xSlik® friction reducer, flagged as a scheduling disruption in 1H, was confirmed in 2H as a contract loss. xSlik® is one of Energy Services' highest-margin products. The remainder of the decline more broadly reflects a weaker US oilfield services market.
- **International Water Technologies (-\$0.1m EBITDA vs FY25):**
Losses continued to grow in 1H FY26 as market activity failed to develop as anticipated; the business was exited in 2H FY26.

Positive Drivers

- **Water Solutions — record EBITDA of \$4.2m (+\$3.6m vs FY25):**
Combined revenue grew 13% to \$48.3m, driven by infrastructure activity and multi-year mining contracts.
- **Corporate costs (-\$1.6m vs FY25):**
Achieved through meaningful reductions to headcount and administration costs, down 33% year-on-year.

Earnings Bridge: EBITDA Underlying

Record Water Solutions earnings and lower corporate costs, more than offset by xSlik® contract loss



Results by Business Unit

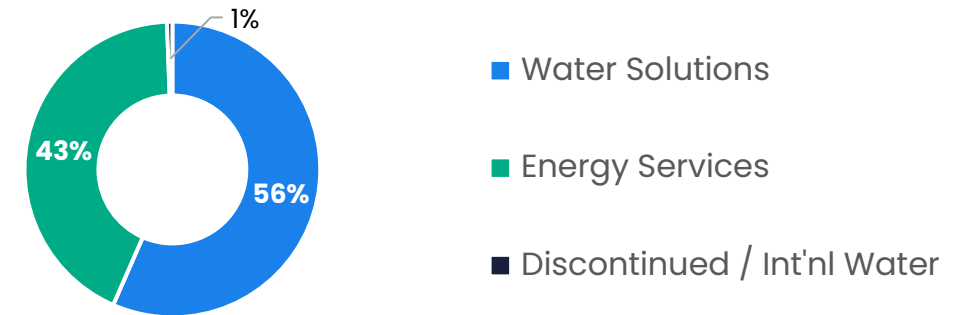
Water Solutions delivered record earnings; Energy Services absorbed the xSlik® contract loss

A\$ million	Revenue FY26	Revenue FY25	EBITDA FY26	EBITDA FY25
Water Solutions	48.3	42.6	4.2	0.6
Energy Services	36.6	60.2	4.8	13.3
Corporate	0.1	0.2	-3.2	-4.8
International Water	0.5	0.4	-2.1	-2.0
Total	85.5	103.4	3.6	7.1

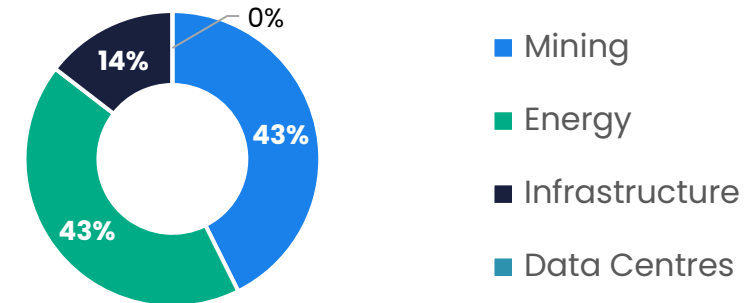
Summary

- Water Solutions is now SciDev's largest earnings contributor, following the FY26 platform reset around Mining, Infrastructure, and Data Centres.
- Mining segment revenues have grown equal the Energy segment, driven by continued global resource demand.
- Initial revenues from Data Centres in FY27 with an improving line of sight for growth.

FY26 Revenue Mix by BU



FY26 Revenue Mix by Market

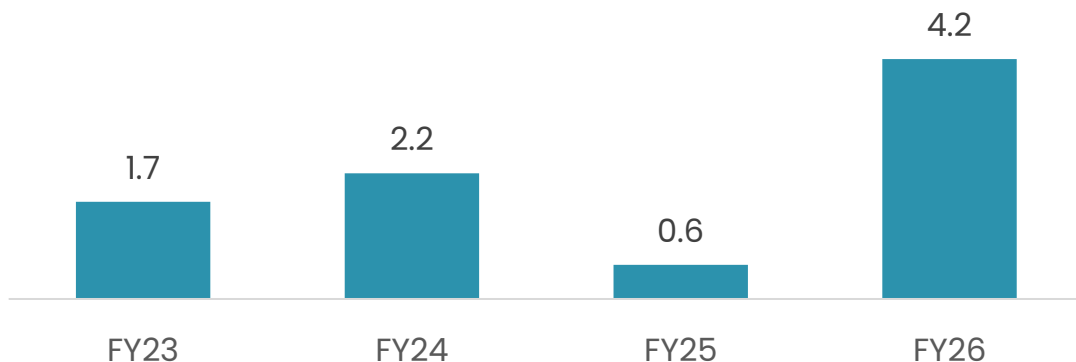


Water Solutions

Record revenue and earnings

A\$ million	FY26	FY25	Change
Process Chemistry	27.3	26.1	5%
Water Technologies (APAC)	21.0	16.5	27%
Revenue	48.3	42.6	13%
Process Chemistry	2.2	1.3	65%
Water Technologies (APAC)	2.0	-0.7	NM
Underlying EBITDA	4.2	0.6	\$3.6m

Underlying EBITDA (A\$m)



Key Drivers

Process Chemistry

- Driven by large-scale tunnelling infrastructure projects and multi-year mining contract renewals.
- Improved margin mix from shorter-duration, higher-margin infrastructure projects.

Water Technologies

- Higher sales of Hydra-IQ™ remote water quality monitoring systems.
- Driven by the \$19.5m Rum Jungle groundwater treatment contract (~50% recognised in FY26).

Strategic Developments

- Building an integrated water solutions platform spanning engineering, chemistry, and data & optimisation (Hydra-IQ®, OptiFlox®).
- Strategic focus aligned to Mining, Infrastructure, and Data Centres, as the markets where SciDev has a genuine right to win.
- Established an initial Data Centre market position, leveraging the team's prior track record delivering 40+ water projects for data centres in the EU.

Energy Services

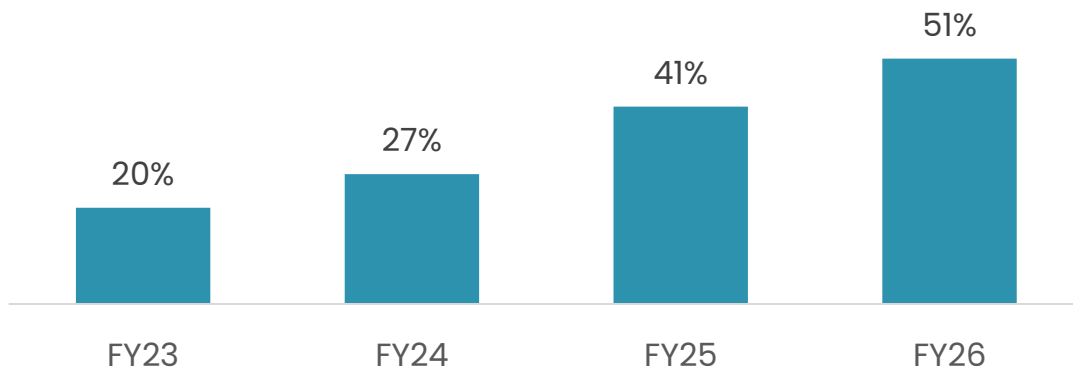
xSlik® contract loss, CatChek® resilience, and a new partnership provide a platform to rebuild

A\$ million	FY26	FY25	Change
Revenue	36.6	60.2	-39%
Underlying EBITDA	4.8	13.3	-64%
Underlying EBITDA Margin	13.1%	22.1%	-9ppt
CatChek® as % of Revenue	51%	41%	+10ppt

Key Drivers

- Revenue decline primarily reflects the loss of the premium xSlik® friction reducer contract, flagged as a scheduling disruption in 1H FY26 and confirmed as a contract loss in 2H.
- ~\$5m of the EBITDA decline is attributable to lost xSlik® volumes; the remainder reflects intensified competition in commodity-grade friction reducer amid a weaker US oilfield services market.
- CatChek® proved more resilient, growing to 51% of Energy Services revenue.

CatChek® Share of Energy Services Revenue



Strategic Developments

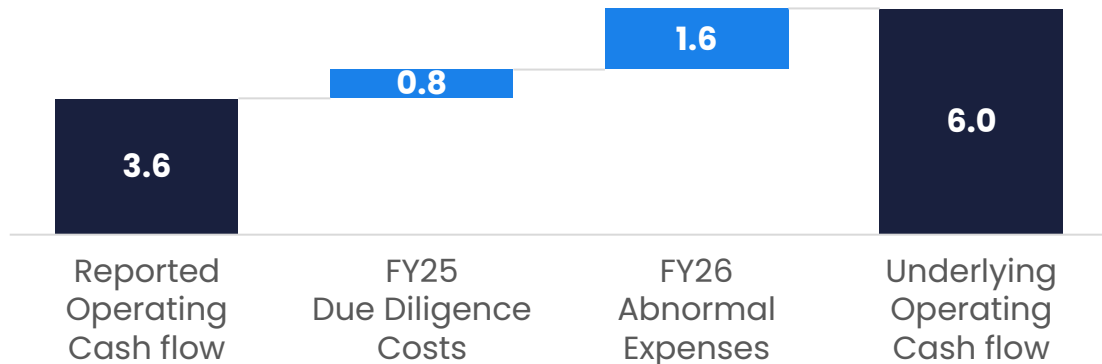
- Continued expansion into the Permian Basin, with Beetaloo Basin (Australia) opportunities emerging
- New Master Services Agreement and first revenues secured with a tier-one service provider
- New product development: EnFlow® (enhanced oil recovery), CatChek® variants (completions chemistry), high-suspension slurry (advanced delivery systems).

Balance Sheet & Cashflow

Net cash rebuilt through second-half cash generation and capital discipline

A\$ million	FY26	FY25	Change
Working Capital	11.6	12.1	-4%
Total Assets	61.8	75.2	-18%
Total Liabilities	18.8	25.2	-25%
Total Equity	43.0	50.1	-14%
Operating Cashflow Underlying	6.0	2.9	+\$3.1m
Net Cash (30 Jun)	6.8	6.3	+\$0.5m

Underlying Operating Cashflow Bridge (A\$m)



Cashflow

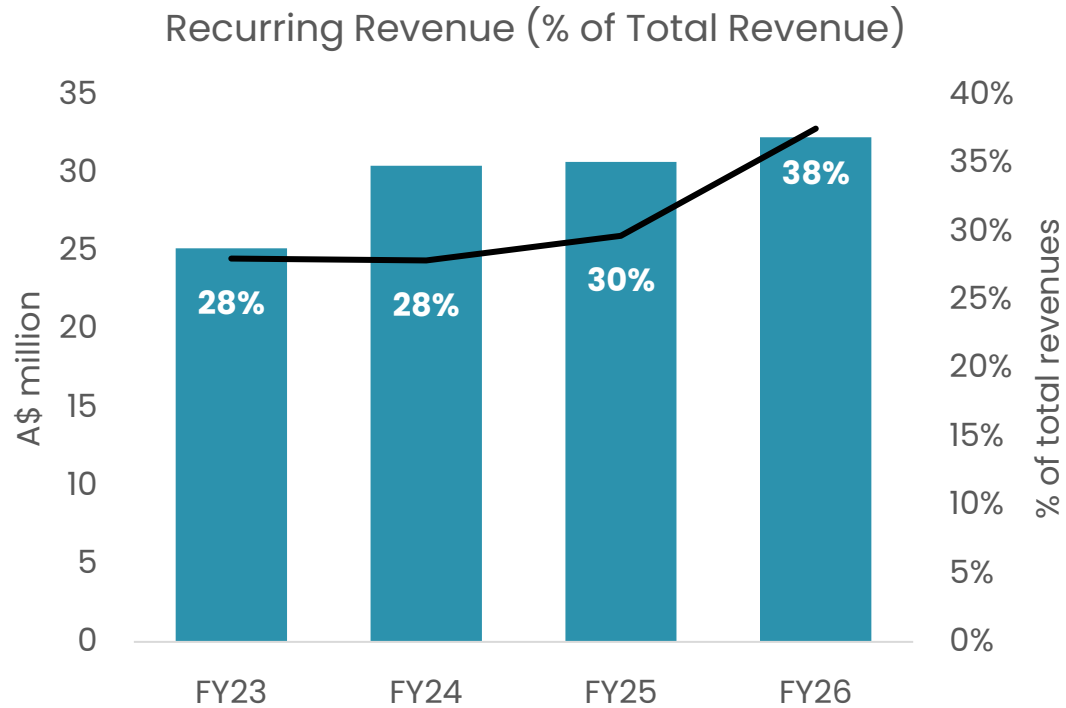
- \$6.0m in underlying operating cash flow, driven by higher 2H EBITDA, Rum Jungle receipts, and the reversal of working capital build.
- Lower capital expenditure and focused working capital management were key contributors to the improvement.
- Consistent with the capital discipline framework presented at the June 2026 Investor Day, gross margin, IRR, ROCE, and NPAT remain the Company's guiding metrics.

Balance Sheet & Liquidity

- Total available liquidity of \$13.8 million as at 30 June 2026, including net cash of \$6.8 million and \$7.0 million of unutilised debt facilities.
- Ample liquidity for ongoing business operations and near-term organic growth opportunities.
- Sustaining capex expected to remain well below headline depreciation, given the long-lived nature of BOO assets.

Recurring Revenue

Recurring revenue continues to climb, improving the quality of earnings



Commentary

- In FY26 recurring revenue reached 38% of total revenue.
- These revenues include long-term O&M and BOO contracts for engineering solutions as well as multi-year chemical contracts to the mining and utilities industries.
- Sales from CatChek sit outside this definition due to their short-term contract nature of the industry, however if included this would bring the total to 59%.
- Growing recurring revenue through new customers, particularly in chemistry, and diversification of services to existing customers is a priority for FY27 and beyond.

Strategy & Outlook

Building an integrated water solutions platform in markets where SciDev has a right to win



Right to Win: Platform for Growth

Building an integrated water solutions platform, targeting markets with a genuine right to win

FOCUS MARKETS



SOLUTIONS PLATFORM



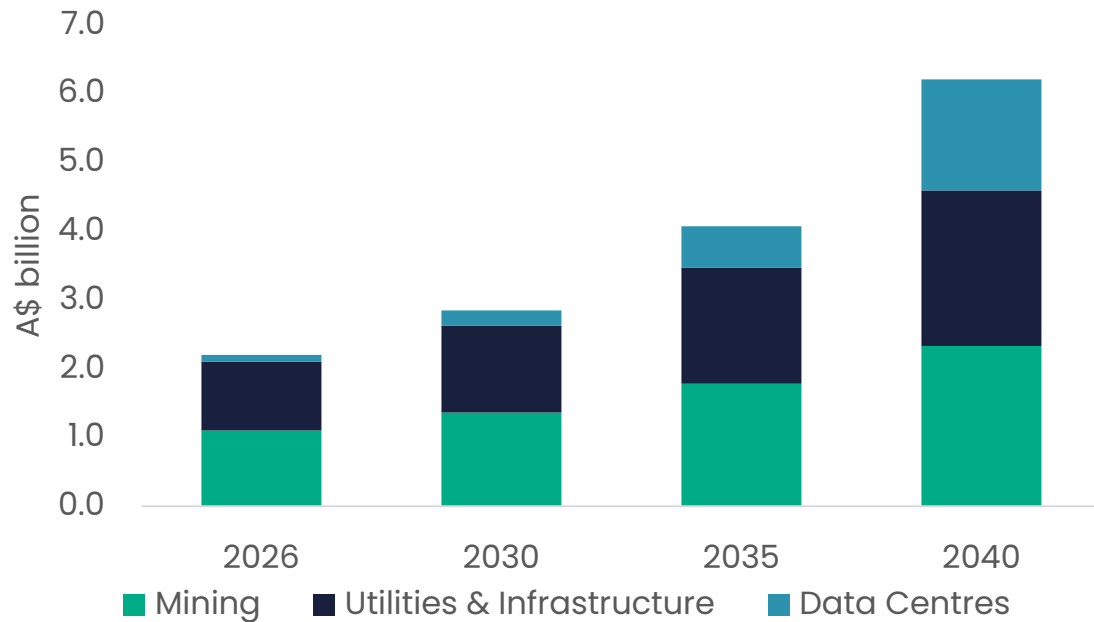
Commentary

- A refocused strategy targets the markets where SciDev has established client relationships, proven delivery, and transferable expertise.
- The strategy is being delivered: the Newmont Boddington contract and first Data Centre engagements are early evidence of the platform in action.

Market Opportunity

A large, growing, and under-optimised market supports a multi-year growth runway

Water Solutions (Australia) Addressable Market¹



Key Figures

- \$2.2bn Water Solutions addressable market in Australia in 2026, across Mining, Utilities & Infrastructure, and Data Centres.
- \$6bn+ forecast Water Solutions market size by 2040, including double-digit growth in Data Centres.
- \$4bn combined total addressable market in 2026, including Energy Services.
- Up to \$45bn estimated global addressable market in 2026, on a current comparable basis.

Strategic Reset: Progress Against the Plan

Delivering on the five-point plan presented at the June 2026 Investor Day

1	Clear diagnosis of underperformance FY26 results reflect the full impact of the issues identified	Complete
2	Strategic refocus on 'right to win' markets Newmont Boddington and first Data Centre contracts evidence early traction	Underway
3	Building an integrated water platform Rum Jungle delivery, and continued investment in Hydra-IQ® and OptiFlox®	Underway
4	Improved execution and capital discipline ~\$4m cost-out and a stronger \$6.8m net cash balance sheet	Delivering
5	Improving path to growth FY27 priorities set, with a growing pipeline across Mining, Data Centres, and Energy	In Progress

FY27 Priorities

Three priorities underpin the FY27 plan

MARKETS

1

Cross-Sell into Mining Client Base

Align commercial teams to cross-sell solutions into large existing client base, leveraging the value of established relationships.

2

Establish and Grow Data Centre Position

Build on first hyperscale contracts to establish a meaningful water solutions position in the fast-growing Data Centre sector.

3

Stabalise Energy Services

Stablise for current weaker market conditions, strengthen partnerships with tier-one service providers and target growth in basins with the highest CatChek® demand.

CAPABILITIES

- **Commercial:** Further development of people, process, and systems. Team alignment by market to boost cross-selling.
- **Operations:** Strengthen large project delivery capabilities. Continued search for cost efficiencies.
- **Product Development:** Enhance and commercialise high potential Hydra-IQ, OptiFlox, and emerging chemistries.

FY27 Outlook

A growing order book across Mining and Data Centres

Water Solutions

Mining

- Engineering: completion of Rum Jungle contract (~50% of revenues recognised in FY26); several additional high-value projects tendered.
- Chemistry: new \$2m p.a. Newmont Boddington contract commencing 1H FY27; further contracts in late-stage trial or negotiation, including via the Nuore SciDev JV.

Data Centres

- Initial contracts signed with two of Australia's largest hyperscale data centre operators and developers.
- Early reference work anchored on water recycling, reuse, and advanced treatment solutions.
- Right to win built on the team's prior track record delivering 40+ data centre water projects in the EU, entering a high-growth Australian market with no entrenched incumbent.

Energy

- Market backdrop: market activity remains sluggish, although increasing frac spread counts are lifting optimism.
- Priority basins: the Permian and Eagleford basins in the US remain the priority targets for CatChek® demand.
- New geography: opportunities in the Beetaloo Basin (Australia) are becoming increasingly real.
- Partnerships: continued focus on tier-one service provider partnerships, building on the new Master Services Agreement secured in FY26.
- Product pipeline: new product development across EnFlow® (enhanced oil recovery), CatChek® variants (completions), and high-suspension slurry (advanced delivery systems).

Management Team



Todd Scott

Chief Executive Officer



John Gardiner

Chief Financial Officer
Interim



Heath Roberts

General Counsel
& Company Secretary



Lily Lewis

Head of
People & Culture



Jamiel Muhor

Head of
Process Chemistry



Ronan Duffy

Head of
Water Technologies



Chris Dartez

Head of
Energy Services

Questions



Appendix



Supplemental Information

Group Financial Data

A\$ '000	FY23	FY24	FY25	FY26
Profit & Loss				
Revenue	89,841	109,236	103,386	85,530
EBITDA Reported	3,916	8,844	6,192	-1,100
EBITDA Underlying	4,080	8,844	7,130	3,602
EBIT Reported	408	4,752	2,024	-5,313
EBIT Underlying	572	4,752	2,962	-611
Net interest expense	-630	-650	-568	-506
Income tax expense	-117	-1,927	-2,334	52
NPAT Reported	-339	2,175	-878	-5,767
NPAT Underlying	-175	2,175	60	-1,065
EPS Reported (cents)	-0.2	1.1	-0.5	-3.0
EPS Underlying (cents)	-0.1	1.1	0.0	-0.6
Balance Sheet				
Total Assets	67,374	72,014	75,226	61,788
Total Liabilities	19,349	21,777	25,176	18,838
Net Equity	48,025	50,237	50,050	42,950
Net Cash	7,732	7,105	6,343	6,752

Supplemental Information

Divisional Data

A\$ '000	FY23	FY24	FY25	FY26
Water Solutions¹				
Water Technologies	11,972	22,541	16,910	21,468
Process Chemistry	21,292	25,289	26,077	27,302
Revenue	33,264	47,830	42,987	48,770
Water Technologies	850	-1,421	-2,752	-156
Process Chemistry	992	2,644	1,342	2,211
EBITDA Underlying	1,842	1,223	-1,410	2,055
Water Technologies	-1,119	-3,776	-5,217	-2,707
Process Chemistry	5,424	10,822	12,685	1,992
EBIT Underlying	4,305	7,046	7,468	-716
Energy Services				
Revenue	56,453	61,031	60,244	36,611
EBITDA Underlying	5,953	11,501	13,337	4,761
EBIT Underlying	5,424	10,822	12,685	3,983
Corporate				
Revenue	123	375	156	149
EBITDA Underlying	-3,713	-3,882	-4,802	-3,214
EBIT Underlying	-4,366	-4,477	-5,431	-3,878



Supplemental Information

Abnormal Items

A\$ '000	FY25	FY26
ISO asset rectification	0	637
Restructuring including redundancies	0	1,030
UK subsidiary wind-down costs	0	190
Impairment of intangible assets	0	2,845
Transaction costs including due diligence	938	0
Total	938	4,702

Right to Win:

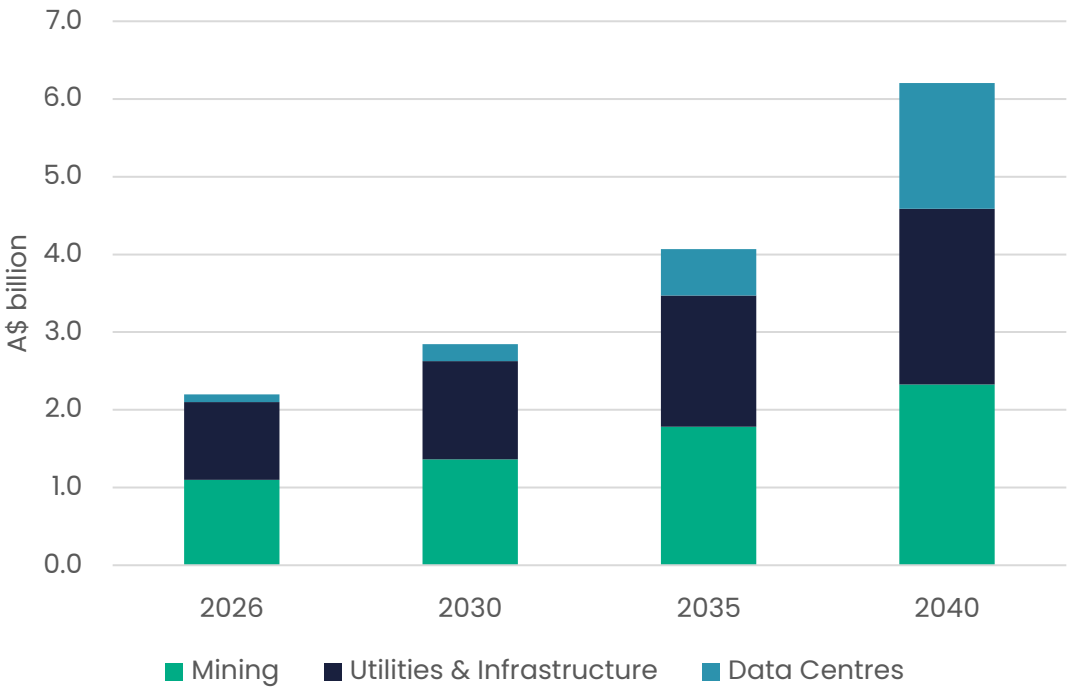
Selected markets are high growth and where SciDev has a differentiated advantage

Water Solutions – Market Selection

	Market Attraction	Right to Win
Mining	Established & growing , driven by tightening discharge limits, PFAS & water-reuse mandates	- A large base of existing clients for cross-selling - Embedded chemistry builds switching costs and a defensible base
Utilities & Infrastructure	Large & stable , with regulation led growth, plus major infrastructure projects needing water management	Proven delivery at municipal level & large infrastructure projects - Existing engineering & chemistry solutions
Data Centres	Rapid growth and massive water use requirements escalating sustainability and regulatory issues, with no entrenched incumbent	- Team with delivery track record in EU - Specialist water treatment OEM, early in market with no incumbent

- Markets selected where we have natural advantages, including established clients, proven delivery, or transferable expertise.
- Our strategy is to **scale in niches where our advantage is strongest**, starting in chemistry and engineering, then expanding into higher-margin data and optimisation.

Water Solutions – Forecast Market Growth¹



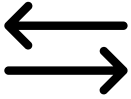
- Markets for Water Solutions represent a ~A\$2.2bn addressable market, forecast to grow to over A\$6bn by 2040, including **double digit growth for data centres**, driven by immense water use requirements and escalating regulatory issues.

¹) Sources: Strategic Revenue Insights (Mining), Modor Intelligence (Utilities & Infrastructure), Global Market Insights (Data Centres)

Markets – Mining

Service of a small firm, supply chain of a global player, with untapped potential of a large client list

Right to Win



Established client base to cross-sell

- A large base of blue-chip miners already buying engineering or chemistry, but none are buying all three, providing a low-risk, organic path to grow revenue per client



Reputation in solids-liquid separation

- Recognised technical leadership in the core water treatment challenge in mining, built on proven leading MaxiFloX flocculant and process performance



Secured supply chain

- Privileged supply through the Nuoer Group partnership, one of the world's largest PAM producers, securing cost-competitive, reliable feedstock for core flocculant chemistry



Proven regulation-driven track record

- Demonstrated delivery on complex mine remediation and PFAS, a growing regulation-led segment, giving reference credibility that de-risks each new win

- One of our most **valuable assets** is a **client list of blue-chip miners**. Establishing these relationships takes time but creates a barrier to competition and provides an opportunity to cross-sell new solutions.
- Many current clients only use one of SciDev's core offerings, which provides an **opportunity to increase the share of customer business**, while lowering the cost to service.

	Engineering	Chemistry	Data & Optimisation
 Alcoa	✓	✗	✓
 ILUKA	✗	✓	✗
 LE NICKEL-SLN	✗	✓	✗
 BARRICK	✗	✓	✗
 FIRST QUANTUM MINERALS LTD.	✗	✓	✗
 Peabody	✗	✓	✗
 YANCOAL	✗	✓	✗
 IDEMITSU	✗	✓	✗

- Our existing chemistry and engineering business creates a footprint to **cross-sell, then expand up the platform stack** into the higher-margin data & optimisation layers.

Markets – Mining

JV with Nuor Group creates the ability to compete at a global scale

Right to Win



Strategic Supply Access

- Access to established manufacturing capability and diversified supply pathways supporting competitive and reliable market delivery.



Local Market Responsiveness

- Closer alignment with customer operating environments through local execution, logistics coordination, and market proximity.



Technical & Commercial Integration

- Combination of technical understanding and commercial support to assist customers beyond transactional supply relationships.



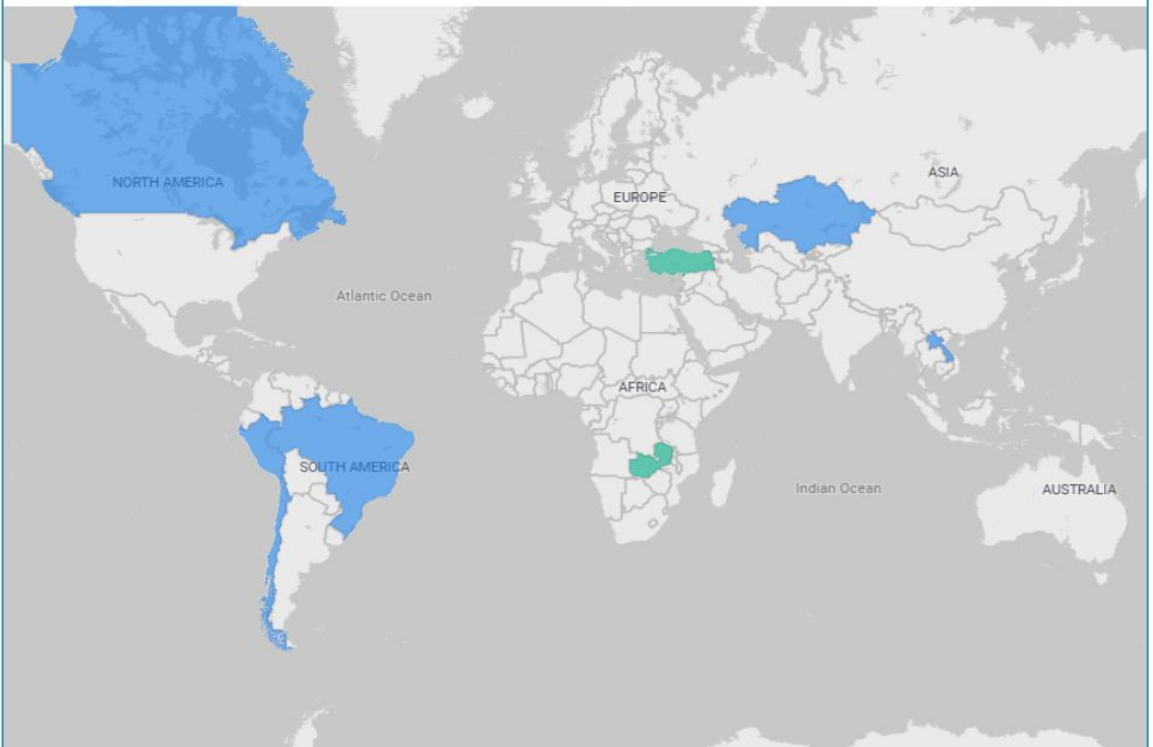
Partnership-Led Customer Model

- Long-term engagement approach focused on reliability, responsiveness, and continuous operational support.

- The joint venture strengthens the business's **ability to compete with both global incumbents and regional suppliers** through a combination of **scale, flexibility, and customer proximity**.

Current Global Sales and Tenders

● Active Sales ● Tender



Markets – Utilities & Infrastructure

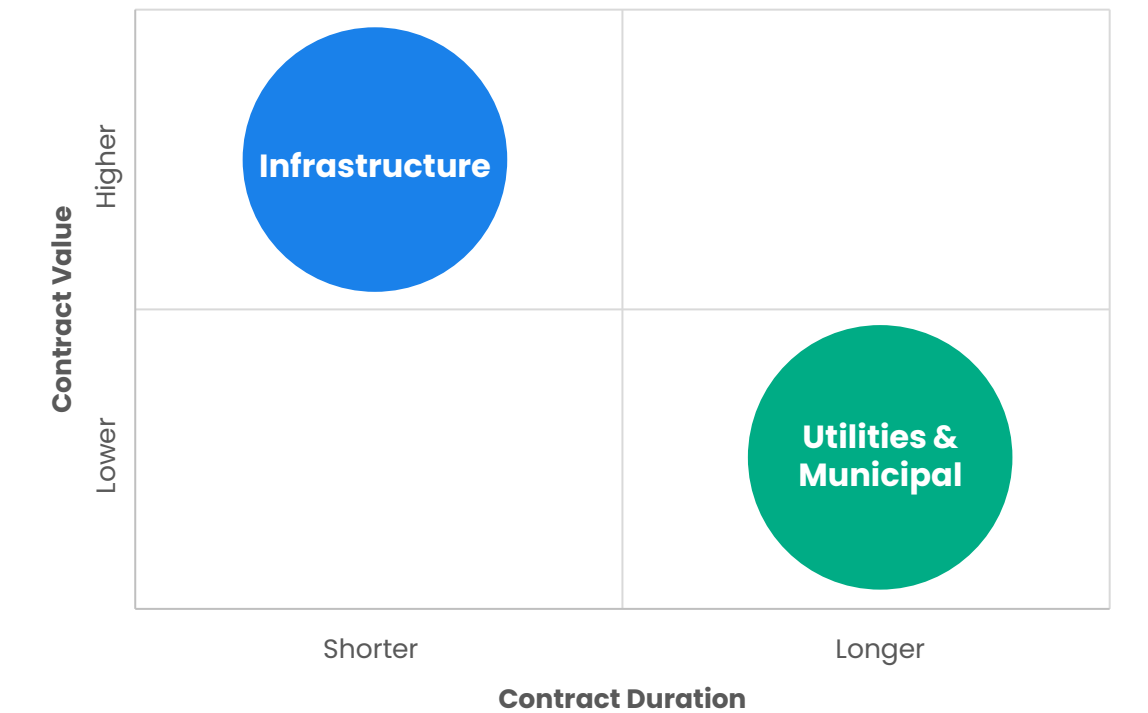
Two complementary markets: recurring municipal treatment & high-value infrastructure projects

Right to Win

PFAS TECH	PFAS treatment (utilities) Established market leader through proven FluorofIX & RegenIX PFAS removal and advanced treatment
	Tier 1 level Chemical Supply Access Partnership with Nuor Group provides access to a broad range of high-grade chemicals to meet client needs at competitive pricing
BOO ASSETS	Re-deployable BOO assets (construction & tunnelling) Access to mobile, modular Build-Own-Operate (BOO) treatment plants are purpose suited for short duration dewatering and construction-water jobs
40+ PROJECTS	Proven delivery & relationships Proven track record at the municipal level and on major tunnelling and infrastructure projects gives reference credibility and warm entry against entrenched incumbents

- Our differentiated **edge is chemistry and PFAS/advanced treatment** for municipal water, paired with a re-deployable BOO fleet built for short-duration infrastructure work.

Complementary markets



- Utilities & Infrastructure offer **two complementary engines**: recurring, regulation-driven municipal treatment and high-value, repeatable construction and tunnelling projects.
- Construction revenue is valuable but shorter-term**, which we manage through asset redeployment and a renewing project pipeline, with longer-term municipal treatment contracts providing the ballast.

Markets – Data Centres

Proven experience offshore to be replicated in Australia

Right to Win

10
YEARS

Experience

- Team brings to SciDev, 10 years of Data Centres experience delivering water recycling projects in the EU

40+
PROJECTS

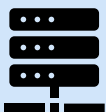
Project Delivery

- Prior experience includes over 40 Data Centre projects across the EU (incl. Sweden, Ireland, UK, and Germany)



Specialist Leadership

- SciDev has a decade of experience delivering technically demanding modular water treatment for some of the industry's most complex water challenges

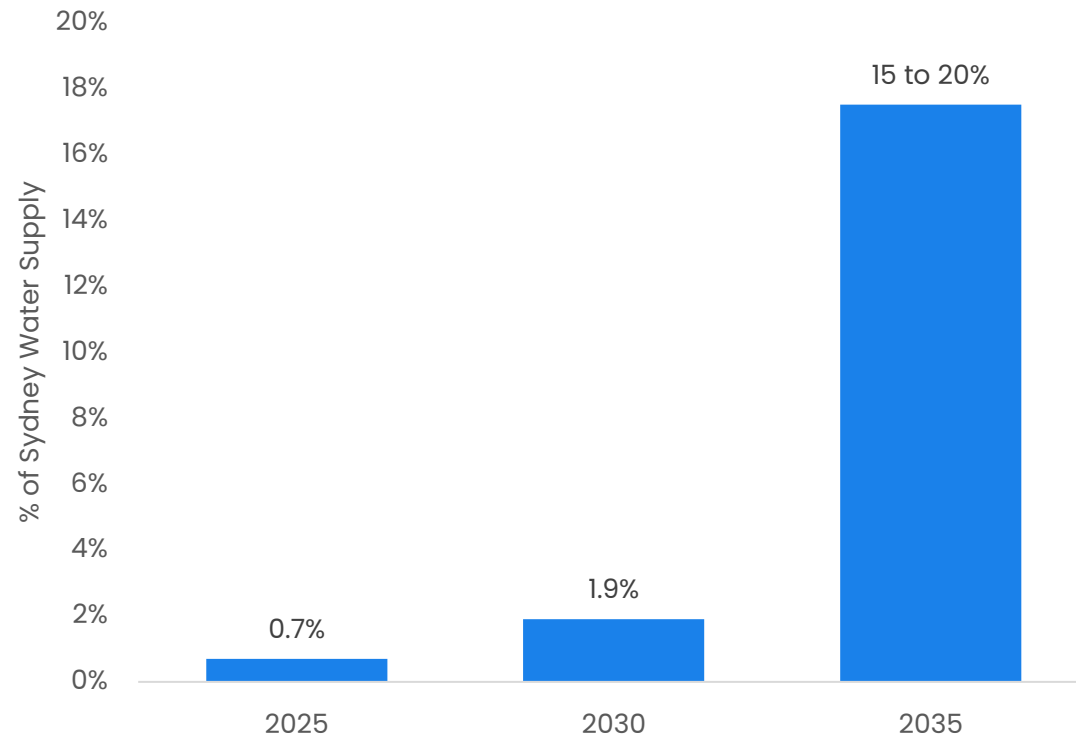


HydraCool Technology

- HydraCool is SciDev's, purpose built modular reuse platform spanning alternative sourcing, treatment, recycling, monitoring, and PFAS removal

- **SciDev's HydraCool solution** is a purpose-built, modular, reuse platform that cuts potable water use, delivered by a team with 10 years' prior experience delivering 40+ data centre projects in Europe.
- The right to win comes from taking **overseas project delivery** experience, combined with our leading solutions in **modular water treatment platforms**, to a rapidly growing local market where a clear leader is yet to be established.

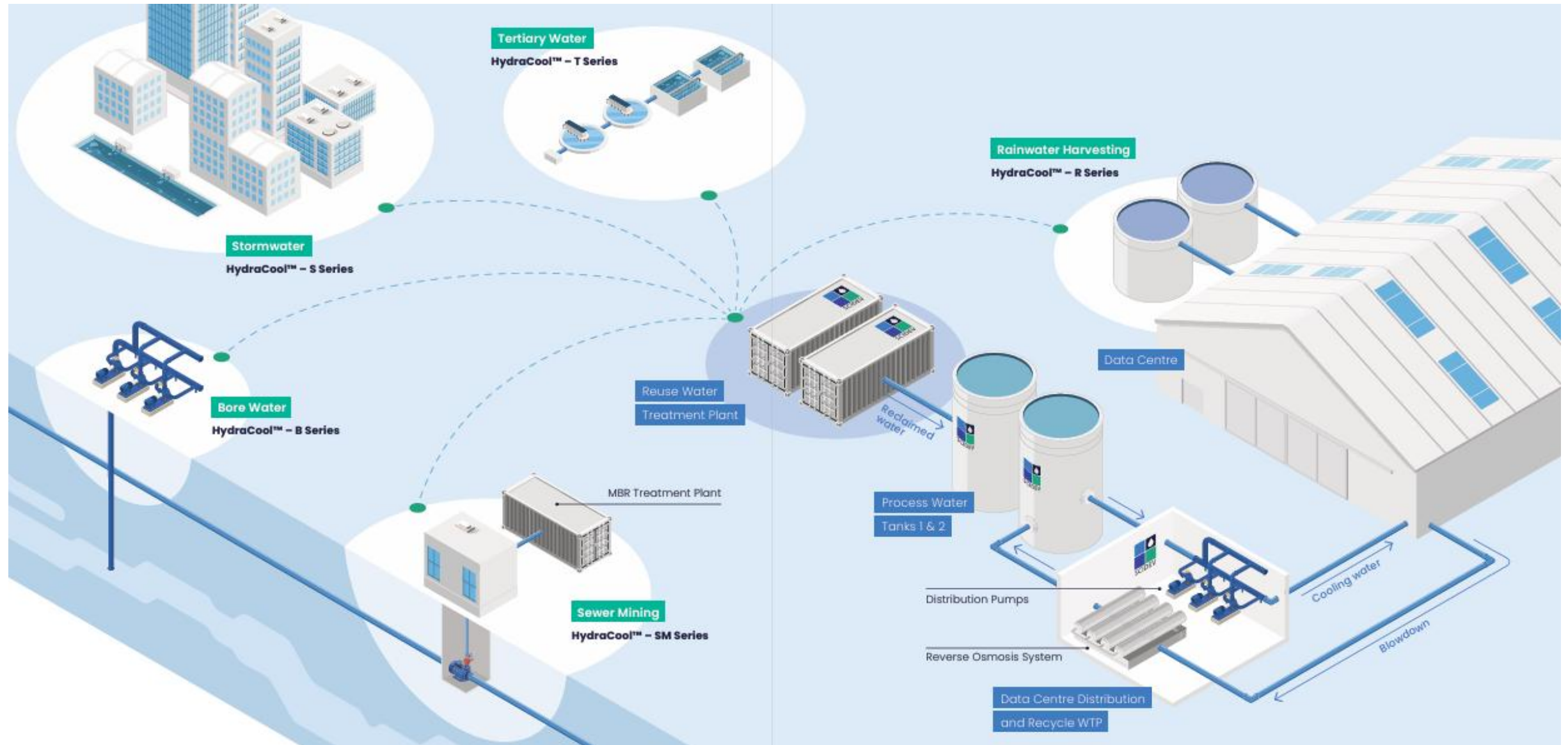
Growing Problem: Data Centre consumption of Sydney's water supply



- Due to Australia's historically smaller data centre footprint, water consumption issues are only now emerging.
- Data centre **water use is now rapidly increasing** and set to become a significant sustainability, regulatory and supply security issue.

Markets – Data Centres

HydraCool Solution



Right to Win



CatChek: Category Leader

- The category leader in Clay Control, a proprietary multifunctional surfactant system addressing the three root causes of shale formation damage in a single product

MORE OIL & GAS

Proven, sustained oil & gas uplift

- Independently validated studies consistently show using CatChek produces significantly higher BOE & recovery rates

LESS WATER

Better well economics

- Cuts unwanted water production by ~41% in oil windows versus offsets, more oil with less water, lowering handling and disposal costs while extending equipment life

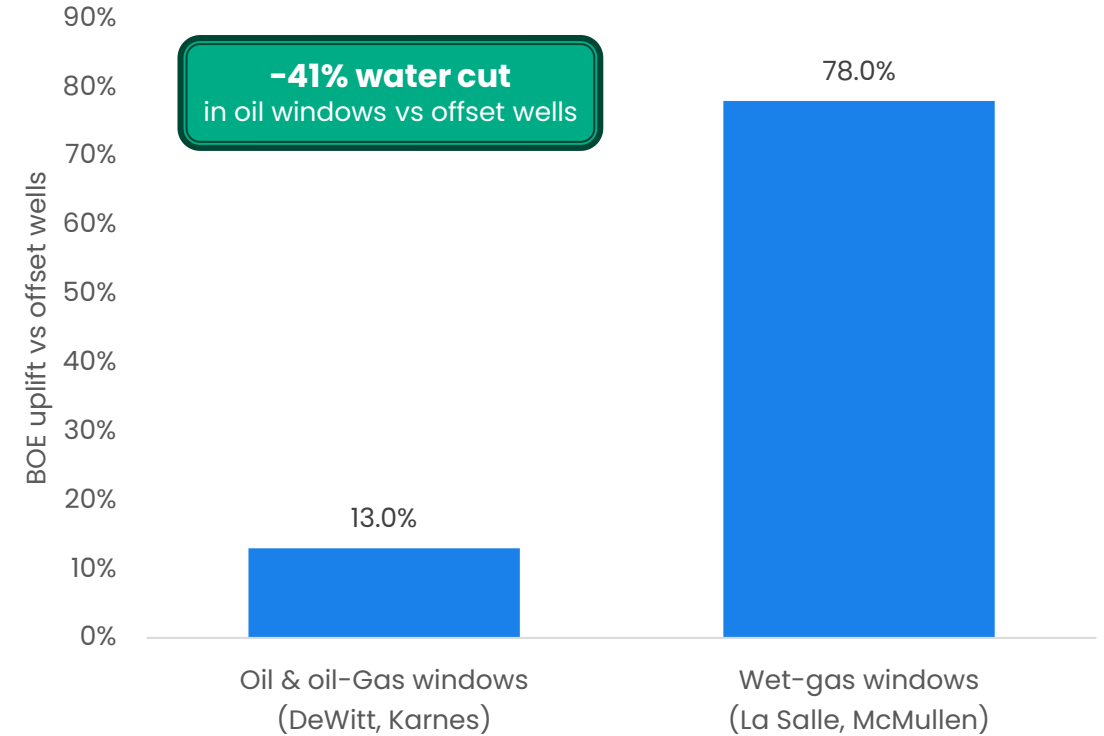


Database of 3,000+ wells

- independently verified production uplift across 3,000+ wells, with permanent, life-of-well protection unmatched by commodity chemistries or higher cost competitors

- SciDev's proprietary CatChek product is a category leader in oilfield chemistry, with **verified production uplift** across 3,000+ wells and life-of-well protection not possible in commodity chemistries.
- Our differentiated chemistry, complemented by **quality field support** teams provide a defensible right to win.

CatChek Proprietary Chemistry



- CatChek has been proven to solve two big issues in the oil & gas industry: **Increasing oil & gas** production, and **reducing wastewater** flowback.
- Independent analysis has proven +13% BOE in oil windows and +78% in wet-gas windows versus offset wells, which sustained and compounds over the life of the well, rather than a short-lived spike.

Source: Independent field analysis of 3,000+ wells, Eagle Ford & Delaware basins (SPE-230653-MS); CatChek®-treated vs offset.



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