

RETIREMENT OF NON-EXECUTIVE DIRECTOR

Wednesday, 26 August 2026 SYDNEY: Ramsay Health Care Limited (**Ramsay**) announces the retirement of Non-Executive Director Dr Claudia Süssmuth Dyckerhoff, effective from 31 August 2026.

Ramsay Chair David Thodey thanked Dr Süssmuth Dyckerhoff for her long-standing service and significant contribution to Ramsay.

“Claudia joined the Ramsay Board in October 2018 and has served as a member of the Risk Management Committee. Since that time, Claudia has brought extensive international healthcare and hospitals experience to the Board, along with valuable global perspectives that have enhanced our discussions and deliberations. We have appreciated her diligence, insights, perspectives and judgement. On behalf of the Board, I want to thank Claudia for her dedication and service to Ramsay and wish her well for the future” Mr Thodey said.

Mr Thodey added, “Ongoing Board renewal is part of our governance process. We continually review and evaluate the Board’s composition to maintain a balanced mix of skills, experience and perspectives, ensuring the Board is well placed to guide Ramsay in a dynamic environment.”

Authorised for release by Henrietta Rowe, Group Executive Legal & Company Secretariat.

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