

Corporate Governance Statement

The Company is committed to conducting its business and governing the Company in accordance with the principles and recommendations set by the ASX Corporate Governance Council (Council) in the 4th edition of its Corporate Governance Principles and Recommendations to the extent appropriate to the size and nature of the Company's operations.

This Corporate Governance Statement (Statement) will detail the extent to which the Company will adhere to the Council's Recommendations.

While listed entities may elect not to adopt the Recommendations either in whole or in part, the ASX requires that an entity explain why it has not adopted any particular Recommendation on an "if not, why not" basis. The table below identifies which Recommendations the Company does and does not comply with, and provides reasons for not following those Recommendations as well as any alternate governance practices the Company has adopted.

A copy of this Statement as well as the Company's corporate governance policies are available on the investor section of the Company's website at <https://chl.global/investors/#corporate-governance> (Website).

This Statement has been approved by a resolution of the Board of Directors (Board) dated 25 August 2026 and is in effect from that day onwards.

PRINCIPLE 1 – Lay solid foundations for management and oversight

A listed entity should clearly delineate the respective roles and responsibilities of its board and management and regularly review their performance.

PRINCIPLES AND RECOMMENDATIONS	COMPLIANCE	COMPLIANCE BY THE COMPANY
Recommendation 1.1 A listed entity should have and disclose a board charter setting out: (a) the respective roles and responsibilities of its board and management; and	Compliant	The Board Charter sets out the ongoing operation and functions (including those delegated to management) of the Board. Clause 3 of the Board Charter sets out the Board's role and responsibilities. The Board may also seek guidance from the Remuneration Committee (RC),

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(b) those matters expressly reserved to the board and those delegated to management.		Nomination Committee (NC) or from the Audit & Risk Committee (ARC) as set out in clause 4. Clause 5 of the Board Charter sets out powers and responsibilities delegated to Senior Management (as defined in the Charter).
Recommendation 1.2 A listed entity should: (a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.	Compliant	All directors at the time of, or prior to appointment, have either undergone bankruptcy and police checks or, where they have been unable to obtain such checks, sworn a statutory declaration as to their good fame and character. The Board has adopted the NC Charter which established the NC to assist the Company in the development and enforcement of recruitment policies and practices surrounding members or Senior Management (as defined in the Charter). Clause 4(a)(i) of the NC Charter sets out the duty of the Board to undertake appropriate checks (including as to the person's character, experience, education, criminal record, and bankruptcy history) before appointing a director or Senior Manager.
Recommendation 1.3 A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	Compliant	Clause 4(a)(ii) of the NC Charter sets out that each director or member of senior management must enter into a written agreement setting out the appointment terms with the individual personally. The Company has written agreements with each Director in the form of an Appointment Letter, Deed of Access Indemnity and Insurance and a Director disclosure agreement. The Company confirms that this clause has and continues to be complied with.

PRINCIPLES AND RECOMMENDATIONS	COMPLIANCE	COMPLIANCE BY THE COMPANY
Recommendation 1.4 The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	Compliant	Clause 5.3 of the Board Charter sets out that the company secretary is accountable to the Board through the Board Chair, on all matters to do with proper functioning of the Board.
Recommendation 1.5 A listed entity should: (a) have and disclose a diversity policy; (b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and (c) disclose in relation to each reporting period; (i) the measurable objectives set for that period to achieve gender diversity; (ii) the entity's progress towards achieving those objectives, and (iii) either: (A) the respective proportions of men and women on the board, in senior executive positions and across the	Compliant	The Board has adopted a policy which promotes diversity among employees, consultants and Senior Management of the Company (Diversity Policy). Clause 3.1(b) of the Diversity Policy requires the Board to set annual, measurable objectives for achieving gender diversity in the composition of its Board, senior management and workforce generally. Clause 3.1(c) of the Diversity Policy outlines the Board's responsibility to disclose all measurable objectives set by the Board, progress against achieving the objectives and the proportion of women employed in the whole organisation, at a Senior Management level and at a Board level, to shareholders on an annual basis. The Company is not a "relevant employer" for the purposes of the Workplace Gender Equality Act. The Company not only aims for diversity across sex but also across a range of other identifiers such as race, marital or family status, sexual orientation, gender identity, age, disabilities, ethnicity, religious or political beliefs, socio-economic, educational, or cultural background, perspective and experience.

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whole workforce (including how the entity has defined "senior executive" for these purposes); or (B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under the Act.		
Recommendation 1.6 A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose for each reporting period, whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	Compliant	Clause 7 of the Board Charter sets out the requirement for the Board to regularly review the performance of the Board, its committees, and each director with guidance from the RC and NC. The Company is also required to disclose whether a performance evaluation has been undertaken for the relevant period in its annual report. The Board has implemented regular reviews of the board performance including engaging external parties to conduct an independent, unbiased review and assessment with the last independent review having been conducted in FY23. The board is currently in the process of conducting an internal evaluation as part of its Nominations Committee process.
Recommendation 1.7 A listed entity should:	Compliant	Clause 7 of the Board Charter sets out the requirement for the Board to regularly review the performance of senior management with guidance from

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(a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.		the RC and NC. The Company is also required to disclose whether a performance evaluation has been undertaken for the relevant period in its annual report. The Remuneration committee has responsibility for evaluating the performance of senior executives and this review was conducted in respect of the current period.

PRINCIPLE 2 – Structure the board to be effective and add value

A board of a listed entity should be of an appropriate size and collectively have the skills, commitment and knowledge of the entity and the industry in which it operates, to enable it to discharge its duties effectively and to add value.

PRINCIPLES AND RECOMMENDATIONS	COMPLIANCE	COMPLIANCE BY THE COMPANY
Recommendation 2.1 The board of a listed entity should: (a) have a nomination committee which: (i) has at least three members, a majority of whom are independent directors; and (ii) is chaired by an independent director, and disclose, (iii) the charter of the committee;	Compliant	The NC consists of three members who are non-executive directors and a majority of whom are independent directors, and the committee is chaired by an independent director. The NC is currently comprised of Karl Trouchet and John Myler and is chaired by Andrew McEvoy. Under clause 5 of the NC Charter, the Committee is required to report the number of times the NC meets and the individual attendance of the members at those meetings and this is included in the annual report.

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(iv) the members of the committee; (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) If it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.		
Recommendation 2.2 A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.	Compliant	Clause 6.1 of the Board Charter sets out the aim of the Board to have an appropriate mix of skills, experience, expertise and diversity relevant to the Company's business and the Board's duties and responsibilities. Clause 4(b)(ii) of the NC Charter requires the Board to develop a board skills matrix to identify any 'gaps' in the skills and experience of the directors on the Board, and assess all new candidates against this matrix. The board skills matrix has been reviewed and the Board and the NC are of the opinion that the current mix of skills on the Board are appropriate at this time.

PRINCIPLES AND RECOMMENDATIONS	COMPLIANCE	COMPLIANCE BY THE COMPANY
Recommendation 2.3 A listed entity should disclose: (a) the names of the directors considered by the board to be independent directors; (b) if a director has an interest, position or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and (c) the length of service of each director	Compliant	The Board currently considers Andrew McEvoy, Karl Trouchet, John Myler, Michael Rosenbaum to be independent directors. The Board does not consider that any of the current independent directors has an interest, position, association or relationship of the type described by Recommendation 2.3. Justin Hales and Karl Trouchet were all appointed as directors on 21 January 2021, being the date of incorporation. Andrew McEvoy was appointed to the Board on 26 April 2021, John Myler was appointed to the Board on 1 September 2025, Mike Rosenbaum was appointed to the Board on 1 December 2025 and Sharon Xue was appointed to the Board on 23 December 2025.
Recommendation 2.4 A majority of the board of a listed entity should be independent directors.	Compliant	The majority of the Board should, to the extent practicable given the size and composition of the Board from time to time, be comprised of independent directors as required by clause 6.1 of the Board Charter. The Board is currently comprised of 4 independent directors.
Recommendation 2.5 The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	Compliant	The Board Chair is an independent director, does not hold nor held within the previous 3 years, the office of Chief Executive Officer of the Company. The Board Chair is Andrew McEvoy.
Recommendation 2.6	Compliant	Clause 6.2 of the Board Charter requires the Board to be provided with any document the Board considers relevant to their appointment.

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A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.		There were three new Directors appointed to the Board during the period and induction programs included meetings with the Chairman, Managing Director, other Directors and Executives and provision of company policies and other relevant documents in order to gain an understanding of the entity's structure, business operations, culture and key risks, policies and procedures and current matters being considered by the Board. Clause 6.3 of the Board Charter mandates that the Board must periodically review whether there is a need for existing directors to undertake professional development. The NC, on behalf of the Board has conducted a review of the professional development activities undertaken by directors during the period.

PRINCIPLE 3 – Instill a culture of acting lawfully, ethically and responsibly

A listed entity should instill and continually reinforce a culture across the organisation of acting lawfully, ethically and responsibly.

PRINCIPLES AND RECOMMENDATIONS	COMPLIANCE	COMPLIANCE BY THE COMPANY
Recommendation 3.1 A listed entity should articulate and disclose its values.	—	The Company has articulated its values which are disclosed on its Website.
Recommendation 3.2 A listed entity should:	Compliant	The Board has adopted the Code of Conduct which governs the way that CHL will carry on its business, that being, acting honestly and fairly and in strict compliance with all laws and regulations.

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(a) have and disclose a code of conduct for its directors, senior executives and employees; and (b) ensure that the board or a committee of the board is informed of any material breaches of that code.		Clause 1 of the Code of Conduct requires all directors, senior executives and employees to understand and comply with their obligations. All employees have a duty to report suspected breaches of the Code of Conduct to an officer or senior manager of the Company, a senior member of Human Resources or the Whistleblower Protection Officer under clause 13 of the Code.
Recommendation 3.3 A listed entity should: (a) have and disclose a whistle-blower policy; and (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.	Compliant	The Board has adopted a Whistleblower Protection Policy which sets out the protections afforded to individuals who disclose information concerning misconduct or an improper situation or circumstances within the Company. Clause 7 of the Whistleblower Protection Policy requires the Whistleblower Protection Officer (as defined in that Policy) to provide the Board quarterly reports summarising the number and nature of disclosures, the status of any investigation underway and the outcome and action taken from any investigation.
Recommendation 3.4 A listed entity should: (a) have and disclose an anti-bribery and corruption policy; and (b) ensure that the board or a committee of the board is informed of any material breaches of that policy.	Compliant	The Board has adopted an Anti-bribery and Corruption Policy which prohibits Group Members (as defined in that Policy) from engaging in bribery and corrupt conduct. Clause 3.3 requires the secretary to periodically monitor the implementation of this Policy and review on an ongoing basis.

PRINCIPLE 4 – Safeguard the integrity of corporate reports

A listed entity should have appropriate processes to verify the integrity of its corporate reports.

PRINCIPLES AND RECOMMENDATIONS	COMPLIANCE	COMPLIANCE BY THE COMPANY
Recommendation 4.1 The board of a listed entity should: (a) have an audit committee which: (i) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and (ii) is chaired by an independent director, who is not the chair of the board, and disclose: (iii) the charter of the committee; (iv) the relevant qualifications and experience of the members of the committee; and (v) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) If it does not have an audit committee, disclose that fact and the processes it employs that independently verify and	Compliant	The Board has adopted an ARC Charter that establishes and sets out the Committee’s duty to oversee the Company’s financial reporting, internal control structure, risk management systems and internal and external audit functions. The ARC consists of three members, all of whom are non-executive independent directors. The chair is an independent director and not the chair of the board. The relevant qualifications and experience of Committee members is available on the Company’s website and is contained within the Company’s annual report each year. The Committee is currently comprised of Andrew McEvoy and Michael Rosenbaum and is chaired by Karl Trouchet. Clause 5.1 of the ARC Charter requires the Committee to report the number of times it meets and the individual attendance of the members at those meetings and this is included in the annual report.

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safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.		
Recommendation 4.2 The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	Compliant	In accordance with Clause 5.2 of the ARC Charter the Committee reviewed the Company's financial statements with management and its external auditor before recommending that the Board approve the statements. The ARC Committee is also responsible for ensuring that appropriate processes are in place to form the basis upon which the Chief Executive Officer and Chief Financial Officer provide the recommended declarations in relation to the Company's financial statements (clause 4). The Board received the appropriate declarations and assurances including a declaration from the Chief Executive Officer and Chief Financial Officer that the Company's accounts have been kept in accordance with section 295A of the Corporations Act 2001 for the financial year.
Recommendation 4.3 A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.	Compliant	Clause 4(h) of the ARC Charter sets out the requirement for the Committee to ensure that any periodic corporate report the Company releases to the market that has not been subject to audit review by an external auditor discloses the process taken to verify the integrity of its content.

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		Any corporate reports released to the market are prepared by the finance team and subject to various internal checks and reviews, including final review and approval by the Board prior to release to the market.

PRINCIPLE 5 – Make timely and balanced disclosure

A listed entity should make timely and balanced disclosure of all matters concerning it that a reasonable person would expect to have a material effect on the price or value of its securities.

PRINCIPLES AND RECOMMENDATIONS	COMPLIANCE	COMPLIANCE BY THE COMPANY
Recommendation 5.1 A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	Compliant	The Continuous Disclosure and Communication Policy sets out the Company's obligation to immediately notify the Australian Securities Exchange (ASX) of Price Sensitive Information (as defined in that Policy) in order to ensure compliance with the ASX Listing Rules and accountability at a Board and Senior Management level for compliance and factual presentation of the Company's financial position.
Recommendation 5.2 A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	Compliant	The Board is generally provided a copy of any material announcement prior to being released to the market, otherwise this is provided shortly afterwards.
Recommendation 5.3	Compliant	Where any new and substantive investor or analyst presentation is held, the company releases a copy of the presentation materials to the ASX.

PRINCIPLES AND RECOMMENDATIONS	COMPLIANCE	COMPLIANCE BY THE COMPANY
A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.		

PRINCIPLE 6 – Respect the rights of security holders

A listed entity should provide its security holders with appropriate information and facilities to allow them to exercise their rights as security holders effectively.

PRINCIPLES AND RECOMMENDATIONS	COMPLIANCE	COMPLIANCE BY THE COMPANY
Recommendation 6.1 A listed entity should provide information about itself and its governance to investors via its website.	Compliant	The Company makes information available about itself and its governance to investors via its website, including the company's corporate governance documents such as the Board and Committee Charters and various company policies, along with information on its annual general meetings and all announcements released to the ASX.
Recommendation 6.2 A listed entity should have an investor relations program that facilitates effective two-way communication with investors.	Compliant	Clause 3.5 of the Continuous Disclosure and Communications Policy sets out how shareholders are actively encouraged and facilitated to participate in the Company's AGM and engage in two-way communication. The Company's primary communication methods are via the website, annual report, annual general meeting and half year reporting along with investor presentations and ongoing announcements to the ASX. Shareholders are also encouraged to contact the company via its investor centre.

PRINCIPLES AND RECOMMENDATIONS	COMPLIANCE	COMPLIANCE BY THE COMPANY
Recommendation 6.3 A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	Compliant	Clause 3.5 of the Continuous Disclosure and Communications Policy sets out how shareholders are provided with the opportunity and encouraged to attend and participate in the Company's AGM.
Recommendation 6.4 A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	Compliant	Clause 3.4(g) of the Continuous Disclosure and Communications Policy sets out that all substantive resolutions at a meeting of shareholders are decided by a poll rather than by a show of hands. All resolutions at the 2025 AGM were decided by a poll.
Recommendation 6.5 A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	Compliant	Clause 3.4(d) and 3.4(e) of the Policy sets out the Company's share registry details so shareholders may communicate with them directly. The Company's share registry, Automic Group, gives security holders the option to communicate electronically.

PRINCIPLE 7 – Recognise and manage risk

A listed entity should establish a sound risk management framework and periodically review the effectiveness of that framework.

PRINCIPLES AND RECOMMENDATIONS	COMPLIANCE	COMPLIANCE BY THE COMPANY
Recommendation 7.1 The board of a listed entity should:	Compliant	The ARC consists of three members who are non-executive independent directors and is chaired by an independent director.

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(a) have a committee or committees to oversee risk, each of which: (i) has at least three members, a majority of whom are independent directors; and (ii) is chaired by an independent director and disclose (iii) the charter of the committee; (iv) the members of the committee; and (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.		The ARC is currently comprised of Andrew McEvoy, Michael Rosenbaum and is chaired by Karl Trouchet. Clause 5.1 of the ARC Charter requires the Committee to report the number of times it meets and the individual attendance of the members at those meetings and this is included in the annual report.
Recommendation 7.2 The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy	Compliant	In accordance with the ARC Charter the Committee is responsible for reviewing the risk profile of the Company at least annually to satisfy itself that it continues to be sound (including whether there have been any changes to material business risks and whether the Company is operating within the risk

PRINCIPLES AND RECOMMENDATIONS	COMPLIANCE	COMPLIANCE BY THE COMPANY
itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and (b) disclose, in relation to each reporting period, whether such a review has taken place.		appetite set by the Board). In fulfilling these obligations during the year the ARC has reviewed the risk management framework and in particular the risk register and the material business risks and mitigation strategies and reported to the subsequent Board meeting.
Recommendation 7.3 A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes	Compliant	CHL does not have an internal audit function. The Board, through the Audit and Risk Committee as outlined in Section 6.3 of the ARC, works with management to review the management assurance function, to provide assurance to the Board on the effectiveness of internal controls and to recommend improvements to those controls.
Recommendation 7.4 A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	Compliant	Clause 6.2 of the ARC Charter notes the Board is responsible for overseeing the disclosure of any material exposure the Company has to environmental or social risks and how the Company manages or intends to manage those risks and these are included in the annual report.

PRINCIPLE 8 – Remunerate fairly and responsibly

A listed entity should pay sufficient remuneration to attract and retain high quality directors and design its executive remuneration to attract, retain and motivate high quality senior executives and to align their interests with the creation of value for security holders and with the entity's values and risk appetite.

PRINCIPLES AND RECOMMENDATIONS	COMPLIANCE	COMPLIANCE BY THE COMPANY
Recommendation 8.1 The board of a listed entity should: (a) have a remuneration committee which: (i) has at least three members, a majority of whom are independent directors; and (ii) is chaired by an independent director and disclose: (iii) the charter of the committee; (iv) the members of the committee; and (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and	Compliant	The RC consists of three members who are non-executive independent directors and the committee is chaired by an independent director. The Committee is currently comprised of Karl Trouchet, Michael Rosenbaum and is chaired by John Myler. Clause 5(a) of the RC Charter requires the Committee to report the number of times it meets and the individual attendance of the members at those meetings and this is included in the annual report.

PRINCIPLES AND RECOMMENDATIONS	COMPLIANCE	COMPLIANCE BY THE COMPANY
ensuring that such remuneration is appropriate and not excessive.		
Recommendation 8.2 A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	Compliant	Details of the Company's remuneration policies and practices for non-executive directors, executive directors and senior management is disclosed in the Company's annual report.
Recommendation 8.3 A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it.	Compliant	The Board has adopted a Securities Trading Policy which prohibits the trading in Company Securities (as defined in that policy) by any person who is in possession of Price Sensitive Information (as defined in that Policy). Clause 3.5 sets out that directors and senior management (and their associated investment vehicles) must not trade in financial products that limit the economic risk of security holdings (e.g. hedging arrangements). Clause 4.1(c) of the RC Charter also governs the Company's equity-based schemes.

PRINCIPLE 9 – Additional recommendations that apply only in certain cases

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Recommendation 9.1	Not applicable	All directors of the Company speak the same language in which board or security holder meetings are held and key corporate documents are written.

PRINCIPLES AND RECOMMENDATIONS	COMPLIANCE	COMPLIANCE BY THE COMPANY
A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.		
Recommendation 9.2 A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.	Not applicable	The Company was established in NSW, Australia.
Recommendation 9.3 A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	Not applicable	The Company was established and is managed in NSW, Australia.