17 August 2026

Doctor Care Anywhere Group plc
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ASX: DOC

Doctor Care Anywhere records 27% growth in EBITDA and more than doubles free cash flow

H1 2026 Highlights (vs H1 25)

- **Revenue growth:** Revenue of £20.4m, up 6.3%, of which £0.9m was contributed by DCA Medicspot (acquired 8 May 2026). Revenue in the existing business grew 1.7%.
- **Cash generation:** Free cash flow more than doubled to £1.5m and cash grew 60.3% to £7.7m, funding the acquisition from existing resources.
- **Operating leverage:** EBITDA up 27.1% to £2.6m with margin up 2.1 percentage points to 12.8%, on revenue up 6.3% to £20.4m*.
- **Strategic acquisition**: Expanded into the UK weight management market with the £0.9m acquisition of a business's trade and assets, generating £0.9m of revenue.

Doctor Care Anywhere Group plc (ASX:DOC, "Doctor Care Anywhere", "DCA" or "the Company"), one of the UK's largest private providers of telehealth services, today announced its half year results for the six months ended 30 June 2026. The Company generated free cash flow of £1.5m in the period while broadening its revenue base beyond its historic insurer channel.

Key activities during the period

- **Acquisition of a weight management business.** On 8 May 2026 DCA acquired the platform and related assets of a weight management business for £0.9m, funded from existing resources, through its newly incorporated subsidiary DCA Medicspot Ltd. The business contributed £0.9m of revenue from acquisition to 30 June 2026 and operated at approximately breakeven. It gives DCA an immediate position in GLP-1 weight-loss treatment and ongoing weight management support, one of the fastest growing areas of private healthcare in the United Kingdom.

- **Partnership with Ramsay Health Care UK.** The collaboration gives Ramsay patients access to self-pay online GP appointments with onward referral into Ramsay's network of hospitals and specialists, creating an end-to-end care pathway from primary to secondary care.

- **Continued patient engagement.** Consultation volumes were 354,900, up 1.4%. Repeat patients represented 74.0% of consultations, consistent with the second half of FY25 and up from 72.9% in H1 25. Approximately three quarters of all consultations are now delivered to patients who have used the service before.
- **Growth in non insurance revenue.** Ongoing non insurance revenue accounted for 11% of total revenue in H1 26, up from 7% in H1 25. Non insurance revenue comprises subscription revenue as disclosed in note 3 to the half year financial statements, being corporate and direct to consumer subscription services. On a pro forma annualised basis, applying DCA Medicspot's current revenue run rate of approximately £0.5m per month, non insurance revenue would represent approximately 19% of total revenue. The pro forma assumes current trading rates continue and is provided for illustration. It is not a forecast.
- **Contribution.** Contribution grew 8.8% to £8.6m and contribution margin improved 0.9 percentage points to 42.0%. Contribution is revenue less cost of sales, principally the cost of the clinicians delivering consultations and services, and equates to gross profit in the financial statements following the reclassification applied in the FY25 Annual Report.
- **Operating leverage.** EBITDA, being operating profit before depreciation and amortisation, grew 27.1% to £2.6m with margin up 2.1 percentage points to 12.8%. Total labour cost fell 4.9% while revenue grew 6.3%, reflecting better control over labour hours and mix following the operating model changes made in the prior year.
- **Net profit.** Net profit for the period was £0.6m, up 28.5%, and operating profit was £1.1m, up 18.6%. The difference between the growth in EBITDA and in operating profit reflects a higher depreciation and amortisation charge, arising from the accumulated asset base and the acquired platform rather than any change in capitalisation.
- **Cash and free cash flow**. Free cash flow more than doubled to £1.5m and cash increased 60.3% to £7.7m, after funding the £0.9m acquisition from existing resources. Free cash flow is net cash from operating activities less payments for property, plant and equipment and purchases of intangible assets.
- **Relief from quarterly reporting.** In July 2026, following the Group's sustained cash generation, ASX granted the Company relief from the quarterly reporting requirements of Listing Rules 4.7B and 4.7C.

Laura O'Riordan, Chief Executive Officer of Doctor Care Anywhere, said:

"This half shows a business that is generating cash. Free cash flow more than doubled to £1.5m, and we completed the acquisition of our new weight management business, which was funded out of existing cash reserves rather than raising new capital. That is the test of whether a transformation has worked.

We are also broadening what we do. The weight management business gives us a position in one of the fastest growing areas of private healthcare, our partnership with Ramsay Health Care UK connects our primary care service into a secondary care *pathway, and three quarters of our consultations are now delivered to patients who have used us before.*

Thank you to our team, our clinicians and our partners. There is a great deal still to do, and we start the second half in a stronger position than we started the first."

This ASX announcement has been authorised for release by the Board of Directors.

- ENDS -

Investor and media enquiries

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About Doctor Care Anywhere

Doctor Care Anywhere Group plc is one of the UK's largest private providers of telehealth services. The Company connects patients to virtual GP consultations, mental health, physiotherapy, health assessment and weight management services on its proprietary platform, working with insurers, healthcare providers and corporate customers and directly with consumers. For further information please refer to the Company's website, http://www.doctorcareanywhere.com.

APPENDIX: Basis of comparison

Three measures reported for the six months to 30 June 2025 are presented in this report on a different basis from the one used in the Company's announcement of 28 August 2025. The changes are presentational and do not affect cash, profit or net assets in either period. The Company is setting them out here so that the comparison is clear.

H1 25 measure	Reported August 2025	Restated in this report	Reason
Gross profit margin	63.3%	41.0%	£4.3m of costs reclassified from administrative expenses to cost of sales, consistent with the FY25 Annual Report
Contribution margin	50.9%	41.0%	The same reclassification. Contribution and gross profit are now the same measure
EBITDA	£2.9m underlying	£2.1m	The August 2025 figure was presented on an underlying basis and excluded £0.8m of restructuring costs. No underlying adjustments have been made in H1 26.

Reconciliations of contribution, EBITDA and free cash flow to the statutory results are set out in the Appendix 4D and Half Year Report lodged with this announcement.

Forward looking statements

This announcement contains pro forma and forward-looking information, including the pro forma annualised non insurance revenue set out above. That information is based on assumptions current at the date of this announcement, including that current trading rates continue, and involves risks and uncertainties. Actual results may differ. Doctor Care Anywhere Group plc does not undertake to update it except as required by law or the ASX Listing Rules.