



Target market determination

ABOUT THIS DOCUMENT

Product: Bonus Options to acquire Ordinary Shares in Scalare Partners Holdings Limited (ACN 629 598 778) exercisable at \$0.01 each between 5 February 2027 and 31 March 2027 (**Bonus Options**) and

Piggyback Options to acquire Ordinary Shares in Scalare Partners Holdings Limited (ACN 629 598 778) exercisable at \$0.02 each following the exercise of Bonus Options up to 31 March 2028 (**Piggyback Options**).

Effective Date: 17 August 2026

1 Background

This Target Market Determination (**TMD**) has been prepared by Scalare Partners Holdings Limited (the **Company**) in relation to a bonus issue of Bonus Options and attaching Piggyback Options (**Offer**) in Scalare Partners Holdings Limited under a prospectus dated 17 August 2026 (**Prospectus**). The Bonus Issue will only be made to shareholders of the Company with an address in Australia, New Zealand, Canada (Ontario and Alberta only), France, Hong Kong, India, Laos, Singapore, The United Kingdom, The United States (institutional accredited investors only) and Vanuatu as at 7.00pm on 24 August 2026 (**Record Date**). A copy of the Prospectus is available on the Company's website at www.scalarepartners.com. The Offer will only be made under, or accompanied by, a copy of the Prospectus.

The TMD is designed to help investors understand the class of consumers for whom the offer of Shares is most suitable. This TMD sets out the class of consumers whose financial objectives would likely be consistent with the distribution conditions and restrictions imposed on the distribution of the Shares, as well as reporting requirements for distributors in accordance with the requirements of section 994B of the *Corporations Act 2001* (Cth) (**Corporations Act**).

Any recipient of this TMD should carefully read and consider the Prospectus in full and consult their stockbroker, accountant, solicitor and/or other professional adviser if they have any questions regarding the contents of the Prospectus. This TMD is not a disclosure document for the purposes of the Corporations Act.

Any recipient of this TMD will be issued Bonus Options as a bonus issue and will not need to complete an application form. Any person who exercises Bonus Options will in addition to receiving a Share will also receive one Piggyback Option for each Bonus Option exercised and will not need to complete an application form to receive the Piggyback Options. There is no cooling off period in respect of the issue of the Options.

To the extent permitted by law, no liability is accepted for any loss or damage as a result of any reliance on this information. This TMD is not to be treated as a full summary of the product terms and conditions, and is not intended to provide you with financial advice, or take into account your objectives, financial situations or needs. It is important for you to consider these matters and read the Prospectus before you make an investment decision. The Company is not licensed to provide financial product advice in relation to the Shares.

Unless otherwise stated, capitalised terms in this TMD have the meaning set out in the Prospectus.

1 Product information and key features

Description of the Product, including key attributes

- (**Offer**) The Offers are for the issue of 87 Bonus Options for every 100 Shares held as at 7.00pm on 24 August 2026 (fractions rounded up) and for one Piggyback Option for every Bonus Option exercised. The Bonus Options and Piggyback Options will have no issue price. The exercise price of Bonus Options is \$0.01 per Bonus Option and the exercise price of Piggyback Options is \$0.02 per Piggyback Option. The Bonus Options will be exercisable from 5 February 2027 to 31 March 2027 and the Piggyback Options from the issue of the Piggyback Options following exercise of Bonus Options to 31 March 2028.
- (**Offer Period**) the Bonus Options will be issued between 25 August 2026 and 31 August 2026. The Piggyback Options will be issued within 10 Business Days days of the exercise of Bonus Options by the holder;
- (**Eligibility**) The Offer is only open to persons who were shareholders of the Company at the Record Date with an address in Australia, New Zealand, Canada (Ontario and Alberta), France, Hong Kong, India, Laos, Singapore, The United Kingdom, The United States (institutional accredited investors only) and Vanuatu;
- (**Investment amount**) Nil in respect of the issue of Bonus Options and Piggyback Options.;
- (**Quotation**) The Company will apply for official quotation of the Shares on the ASX, but will not apply for quotation of the Options.
- (**Terms**) Shares issued on exercise of the Options will rank equally with all existing Shares on issue at the date of exercise and will rank behind creditors on a winding up.
- (**Fees**) There are no administration fees or exit fees.

The issue of Options under the Offer are not subject to shareholder approvals.

The Product is suited to investors seeking an exposure to the early-stage technology sector and with a view to longer term investment and who are existing shareholders of the Company.

The Product is suitable for consumers with a high-risk profile because of the following attributes:

- the Company derives revenues from providing products and services to early-stage technology companies and invests in early-stage technology companies which generally have limited sources of funds, a high failure rate and limited exit opportunities; and
- investors may not be paid dividends and may not be able to recover their principal if the Company is unable to meet its liabilities or generate profits.

Refer to Sections 4.1 and 4.3 of the Prospectus for the terms and conditions of the Options.

Refer to section 2 of this TMD for further key attributes of the product.

2 Target Market

The information set out in the table below summarises the overall class of investors that fall within the target market for the Shares and Options, based on the key attributes of the product and the objectives, financial situation and needs that they have been designed to meet. The Shares and Options have been designed for investors whose likely objectives, financial situation and needs are aligned with this product.

Factor	Target market
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Investment objective	The Company expects that an investment in Options will be suitable to investors who: • are shareholders in the Company as at the Record Date; • Who wish to minimise the dilutionary impact of Shares issued on conversion of Convertible Notes to be issued by the Company; • wish to gain exposure to equities in a small to medium market cap company which is listed on the ASX and which offers the potential for short to medium term capital growth (ie. 2 to 5 years) as well as potential income from dividends from revenues derived from the provision of goods and services and investments in the early stage technology sector; • who do not wish to pay ongoing fees in respect of the management of their investment or their disposal of the Shares; and • are looking to diversify their investment holdings.
Investment timeframe	The target market of investors will take a medium to long term (ie. 5 to 7 years) outlook in relation to their investment in the Company and their financial position.

Investor suitability
metrics

The target market of investors is those investors who are shareholders of the Company as at the Record Date that wish to obtain exposure to the Company's ongoing operations and investment portfolio, and that will be able to withstand potential fluctuations in the value of their investment.

The target market would **not** include investors who:

- are not already shareholders in the Company
- do not have a high risk appetite or require a short-term investment;
- seek capital preservation or are reliant on the distributions from the investment (noting that investors may not be paid dividends and may not be able to recover their principal if the Company is unable to meet its liabilities or generate profits);
- require income on the invested amount;
- do not have the capacity to lose some or all of the investment;
- commit a large allocation of their total investable assets to the Company (ie. greater than 10% of the investor's total investable assets excluding the investor's principal residence);
- use debt finance to subscribe for the Product.

The Company has assessed the Options and formed the view that the Options, having the key attributes set out above in this section 2, is likely to be consistent with the objectives, financial situation and needs of investors in the target market as described above.

Risks

The Company considers that an investment in the Options is highly speculative, such that an investment in the Company may not be appropriate for an investor who would not be able to bear the loss of some or all of their investment.

Investors should also have a sufficient level of financial literacy to understand and appreciate the risks of investing in the Options and the more specific risks of investing in the Company. The risks of Investing in the Company are set out in detail in Section 3 of the Prospectus.

To assist investors, the Consumer Attributes for which the Product are likely to be appropriate have been assessed using a red /green rating methodology with appropriate colour coding. In the tables below, Column 1, Consumer Attributes are, indicates a description of the likely objectives, financial situation and needs of the class of consumers that are considering this product. Column 2, TMD indicator, indicates whether a consumer meeting the attribute in Column 1 is likely to be in the target market for this product.

(G) In target market

(R) Unlikely to be in target market

1. Consumer Attributes	2. TMD indicator	3. Product description including key attributes
Consumer's investment objective		
Capital Growth	G	Investment objective The Company's portfolio allocation in unlisted securities in the early stage technology space is considered high growth in the short to medium term (ie. 2 to 5 years) Investment overview The Options provide indirect access to the Company's portfolio of investments in unlisted securities in the early stage technology space as well as the Company's revenue generating business of providing services and products to the early stage technology sector. There are no fees charged by the Company in relation to an investment or disposal of the Options. The Options offer potential short to medium term capital growth along with potential dividend income and franking credits. As the Options will largely provide exposure to equity securities, by virtue of the nature of these assets being growth assets, the Options are likely to be appropriate for consumers who are seeking capital growth. Income The Company is not expected in the short term to make a dividend distribution but as the Company's product and services business matures and investments are realised there is the potential for dividends to be paid.
Capital Preservation	R	
Potential Income Distribution	G	
Consumer's intended product use (% of Investable Assets)		
Solution/Standalone (up to 100%)	R	

1. Consumer Attributes	2. TMD indicator	3. Product description including key attributes
Major allocation (up to 75%)	R	The Company's portfolio allocation is in unlisted securities and is considered 'High Risk' and as such is only suitable for retail investors seeking to allocate a small percentage of their investment assets in the Options.
Core component (up to 50%)	R	
Medium allocation (up to 25%)	R	
Minor allocation (up to 10%)	G	
Consumer's investment timeframe		
Investment timeframe	5 -7 years	The suggested timeframe for holding investments in the Company is 5 to 7 years. As the Company aims to deliver on its objectives over the long term, the Company is therefore likely to be appropriate for a consumer who has a medium to long investment timeframe.
Consumer's Risk (ability to bear loss) and Return profile		
Low	R	The Company is exposed to the early stage technology sector both in respect of its operating business and investment portfolio. Companies in the sector generally have limited sources of funds, a high failure rate and limited exit opportunities. As such an investment in the Company is considered to be of high risk.
Medium	R	
High	G	
Very high	G	
Extremely high	R	
Consumer's need to access capital		
Within one week	R	There is no mechanism available to investors for access to their capital invested at their discretion.
Within one month	R	
Within three months	R	There is no guarantee that investors will be able to access their capital.
Within one year	R	

1. Consumer Attributes	2. TMD indicator	3. Product description including key attributes
Within 5 years	R	The products are Options to acquire ordinary shares in an ASX listed Company and Options to acquire ordinary shares in an ASX listed Company. Investors' only access to capital invested will be through the disposal of Shares, primarily on the financial market operated by the ASX. As the Options will not be transferable (other than with the written approval of the Company) investors will need the exercise the options and dispose of the Shares issued following exercise to see any capital return. The ability to sell Shares on-market will be impacted via the performance of the Company's operating business and the capital growth of its investment portfolio as well as market liquidity generally. There may be relatively few buyers or sellers of Shares on ASX at any given time. This may affect the volatility of the market price of the Shares and the prevailing market price at which shareholders are able to sell their Shares. This may result in shareholders receiving a market price for their Shares that is less than the issue price paid under an Offer. The Company may in the future, subject always to the Corporations Act and shareholder approval (if required), determine to undertake a return of capital via a reduction of capital, or a share buy-back. However, this is not currently anticipated.
Within 10 years	R	
10 years or more	R	
At Company's discretion	R	

Appropriateness

The Company has assessed the product and formed the view that the product, including its key attributes, is likely to be consistent with the likely objectives, financial situation and needs of consumers in the target market as described above, as the features of the Shares in Column 3 of the table above are likely to be suitable for consumers with the attributes identified with a green "G" TMD indicator in Column 2.

3 Distribution Channels

These Products is designed to be distributed by the Company through the following channels in the target market:

- To existing shareholders of the Company as at the Record Date

4 Distribution conditions and Options

The Shares and Options under the Offer will only be issued to retail investors who meet the following criteria:

- they are eligible to participate in the Offer (being existing Shareholders as at the Record Date with a registered address in with an address in Australia, New Zealand, Canada (Ontario and Alberta), France, Hong Kong, India, Laos, Singapore, The United Kingdom, The United States (institutional accredited investors only) and Vanuatu;
- they make a valid application in accordance with the terms of the Prospectus.

The Options will only be issued to eligible investors who make a valid application under the terms of the Prospectus. In the Prospectus, the Company has outlined key risks of investment in the Shares and emphasised that investment in the Shares should be regarded as speculative. This would make it not suitable for investors for whom such an investment is inappropriate.

5 Review triggers

The Shares and Options are offered for a limited time period as set out in the Prospectus, after which they will no longer be available for issue. The TMD will only apply during the period between the Offer open date (ie, 17 August 2026) and the offer close date (ie, 31 March 2027) (or earlier if the Offer is fully subscribed)(the **Offer Period**).

The review triggers that apply for the Offer Period that would reasonably suggest that this target market determination is no longer appropriate include, but are not limited to:

- a significant dealing of Shares and Options outside of the target market occurs;
- an event or circumstance that would materially change a factor taken into account when making this TMD;
- there is a material change to the key attributes of the Options that make it no longer consistent with the likely objectives, financial situation and needs of clients in the target market;
- the Company identifies a substantial divergence in how the Options are being distributed and purchased from this TMD;
- the Company lodges with ASIC a supplementary or replacement prospectus in relation to this Prospectus;
- ASIC raises concerns with the Company regarding the adequacy of the design or distribution of the Offer or this TMD;
- the necessary shareholder approvals in connection with the Offer are not obtained;
- a materially adverse change in the financial circumstances of the Company or Scalare Partners Pty Ltd or its subsidiaries;
- The Company receives a high number of complaints that indicate the Options are not suitable for the target market or that the product is not being distributed to the target market;
- there are material changes to the regulatory environment that applies to an investment in the Options;
- the nature and extent of any feedback received from those who distribute or acquire the Options.

The Company may also amend this TMD at any time.

6 Review period

If a review trigger occurs during the Offer Period, the Company will review this TMD in light of the review trigger as soon as reasonably practicable and in any event, within 5 business days of the review trigger occurring. The Company will otherwise complete a review of the TMD immediately prior to the issue of the Options under the Offer.

Periodic reviews of the TMD will not occur during the Offer Period, noting that the Offer Period is (subject to any decision to extend) slightly longer than one month. If the Offer Period is extended by more than one month, the TMD will be reviewed on a monthly basis.

Definitions of Terms

Term	Definition
Consumer's investment objective	
Capital Growth	The consumer seeks to invest in a product designed or expected to generate capital return over the investment timeframe. The consumer prefers exposure to growth assets (such as shares or property) or otherwise seeks an investment return above the current inflation rate.
Capital Preservation	The consumer seeks to invest in a product designed or expected to have low volatility and minimise capital loss. The consumer prefers exposure to defensive assets that are generally lower in risk and less volatile than growth investments (this may include cash or fixed income securities).
Income Distribution	The consumer seeks to invest in a product designed or expected to distribute regular and/or tax-effective income. The consumer prefers exposure to income-generating assets (this may include, high dividend-yielding equities, fixed income securities and money market instruments).
Consumer's intended product use (% of Investable Assets)	
Solution/Standalone (up to 100%)	The consumer may hold the investment as up to 100% of their total <i>investable assets</i> . The consumer is likely to seek a product with <i>very high</i> portfolio diversification.
Major allocation (up to 75%)	The consumer may hold the investment as up to 75% of their total <i>investable assets</i> . The consumer is likely to seek a product with at least <i>high</i> portfolio diversification.
Core Component (up to 50%)	The consumer may hold the investment as up to 50%, of their total <i>investable assets</i> . The consumer is likely to seek a product with at least <i>medium portfolio diversification</i> .

Medium allocation (up to 25%)	The consumer may hold the investment as up to 25% of their total <i>investable assets</i> . The consumer is likely to seek a product with at least <i>low</i> portfolio diversification.
Minor (up to 10%)	The consumer may hold the investment as up to 10% of the total <i>investable assets</i> . The consumer may seek a product with <i>very low portfolio diversification</i> (see definitions below). Products classified as <i>extremely high</i> risk are likely to meet this category only.
Investable Assets	Those assets that the consumer has available for investment, excluding the residential home.
Portfolio diversification (for completing the key product attribute section of consumer's intended product use) Note: exposures to cash and cash-like instruments may sit outside the diversification framework below.	
Very low	The product provides exposure to a single asset (for example, a commercial property) or a niche asset class (for example, minor commodities, crypto-assets or collectibles).
Low	The product provides exposure to a small number of holdings (for example, fewer than 25 securities) or a narrow asset class, sector or geographic market (for example, a single major commodity (e.g. gold) or equities from a single emerging market economy).
Medium	The product provides exposure to a moderate number of holdings (for example, up to 50 securities) in at least one broad asset class, sector or geographic market (for example, Australian fixed income securities or global natural resources).
High	The product provides exposure to a large number of holdings (for example, over 50 securities) in multiple broad asset classes, sectors or geographic markets (for example, global equities).
Very high	The product provides exposure to a large number of holdings across a broad range of asset classes, sectors and geographic markets with limited correlation to each other.