Announcement Summary

Entity name

THE CALMER CO INTERNATIONAL LIMITED

Announcement Type

New announcement

Date of this announcement

28/7/2026

The Proposed issue is:
A standard pro rata issue (including non-renounceable or renounceable)

Total number of +securities proposed to be issued for a standard pro rata issue (including non-renounceable or renounceable)

ASX +security code	+Security description	Maximum Number of +securities to be issued
New class-code to be confirmed	Options issued under Entitlement Offer	1,750,000,000
CCO	ORDINARY FULLY PAID	3,500,000,000

Ex date

30/7/2026

+Record date

31/7/2026

Offer closing date

19/8/2026

Issue date

26/8/2026

Refer to next page for full details of the announcement

Part 1 - Entity and announcement details

1.1 Name of +Entity

THE CALMER CO INTERNATIONAL LIMITED

We (the entity named above) give ASX the following information about a proposed issue of +securities and, if ASX agrees to +quote any of the +securities (including any rights) on a +deferred settlement basis, we agree to the matters set out in Appendix 3B of the ASX Listing Rules.
If the +securities are being offered under a +disclosure document or +PDS and are intended to be quoted on ASX, we also apply for quotation of all of the +securities that may be issued under the +disclosure document or +PDS on the terms set out in Appendix 2A of the ASX Listing Rules (on the understanding that once the final number of +securities issued under the +disclosure document or +PDS is known, in accordance with Listing Rule 3.10.3C, we will complete and lodge with ASX an Appendix 2A online form notifying ASX of their issue and applying for their quotation).

1.2 Registered Number Type	**Registration Number**
ACN	169441874

1.3 ASX issuer code

CCO

1.4 The announcement is
New announcement

1.5 Date of this announcement

28/7/2026

1.6 The Proposed issue is:
A standard +pro rata issue (non-renounceable or renounceable)

1.6a The proposed standard +pro rata issue is:
+ Renounceable

Part 3 - Details of proposed entitlement offer issue

Part 3A - Conditions

3A.1 Do any external approvals need to be obtained or other conditions satisfied before the entitlement offer can proceed on an unconditional basis?
No

Part 3B - Offer details

+Class or classes of +securities that will participate in the proposed issue and +class or classes of +securities proposed to be issued

ASX +security code and description

CCO : ORDINARY FULLY PAID

Is the proposed security a 'New class' (+securities in a class that is not yet quoted or recorded by ASX) or an 'Existing class' (additional securities in a class that is already quoted or recorded by ASX)?
Existing class

Will the proposed issue of this +security include an offer of attaching +securities?
Yes

If the entity has quoted company options, do the terms entitle option holders to participate on exercise?
No

Details of +securities proposed to be issued

ASX +security code and description

CCO : ORDINARY FULLY PAID

ISIN Code (if Issuer is a foreign company and +securities do not have +CDIs issued over them)

ISIN Code for the tradable rights created under a renounceable right issue (if Issuer is foreign company and +securities do not have +CDIs issued over them)

Offer ratio (ratio to existing holdings at which the proposed +securities will be issued)

The quantity of additional +securities to be issued	For a given quantity of +securities held
1	1

What will be done with fractional entitlements?	Maximum number of +securities proposed to be issued (subject to rounding)
Fractions rounded up to the next whole number	3,500,000,000

Offer price details for retail security holders

In what currency will the offer be made?	What is the offer price per +security for the retail offer?
AUD - Australian Dollar	AUD 0.00100

Oversubscription & Scale back details

Will individual +security holders be permitted to apply for more than their entitlement (i.e. to over-subscribe)?
Yes

Describe the limits on over-subscription

Eligible shareholders participating in the Entitlement Offer who take up their entitlement in full may also apply for additional new shares in excess of their entitlement under a Top Up Offer. There is no guarantee that a shareholder who applies for additional New Shares will receive all or any of the additional New Shares that they applied for under the Top Up Offer.

Will a scale back be applied if the offer is over-subscribed?
Yes

Describe the scale back arrangements

Applications for New Shares under the Top Up Offer will be allocated at the sole discretion of the Company and will be subject to any scale back required under the takeover provisions of the Corporations Act, and to facilitate proportional participation where oversubscribed. Refer to section 2.2 of the Renounceable Entitlement Offer Prospectus dated 27 July 2026

Will these +securities rank equally in all respects from their issue date with the existing issued +securities in that class?
Yes

Attaching +Security

Is the proposed attaching security a 'New class' (+securities in a class that is not yet quoted or recorded by ASX) or an 'Existing class' (additional +securities in a class that is already quoted or recorded by ASX)?
New class

Attaching +Security - New class (+securities in a class that is not yet quoted or recorded by ASX)

Details of attaching +securities proposed to be issued

ISIN Code (if Issuer is a foreign company and +securities do not have +CDIs issued over them)

ISIN Code for the tradable rights created under a renounceable right issue (if Issuer is foreign company and +securities do not have +CDIs issued over them)

Have you received confirmation from ASX that the terms of the proposed +securities are appropriate and equitable under listing rule 6.1?
Yes

Will the entity be seeking quotation of the 'new' class of +securities on ASX?
Yes

ASX +security code
New class-code to be confirmed

+Security description
Options issued under Entitlement Offer

+Security type
Options

Offer ratio (ratio of attaching securities at which the new +securities will be issued)

The quantity of attaching +securities to be issued
1

For a given quantity of the new +securities issued
2

What will be done with fractional entitlements?
Fractions rounded up to the next whole number

Maximum number of +securities proposed to be issued (subject to rounding)
1,750,000,000

Offer price details for retail security holders

In what currency will the offer be made?
AUD - Australian Dollar

What is the offer price per +security for the retail offer?
AUD 0.00100

Oversubscription & Scale back details

Will individual +security holders be permitted to apply for more than their entitlement (i.e. to over-subscribe)?
Yes

Describe the limits on over-subscription
Eligible shareholders participating in the Entitlement Offer who take up their entitlement in full may also apply for additional new shares in excess of their entitlement under a Top Up Offer. There is no guarantee that a shareholder who applies for additional New Shares will receive all or any of the additional New Shares that they applied for under the Top Up Offer.

Will a scale back be applied if the offer is over-subscribed?
Yes

Describe the scale back arrangements
Applications for New Shares under the Top Up Offer will be allocated at the sole discretion of the Company and will be subject to any scale back required under the takeover provisions of the Corporations Act, and to facilitate proportional participation where oversubscribed. Refer to section 2.2 of the Renounceable Entitlement Offer Prospectus dated 27 July 2026

Will all the +securities issued in this class rank equally in all respects from their issue date?
Yes

Options details

+Security currency

AUD - Australian Dollar

Exercise price

AUD 0.0020

Expiry date

20/2/2029

Details of the type of +security that will be issued if the option is exercised

CCO : ORDINARY FULLY PAID

Number of securities that will be issued if the option is exercised

1,750,000,000

Please provide a URL link for a document lodged with ASX setting out the material terms of the +securities proposed to be issued or provide the information by separate announcement.

https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-03114401-6A1335553&v=undefined

Part 3C - Timetable

3C.1 +Record date

31/7/2026

3C.2 Ex date

30/7/2026

3C.3 Date rights trading commences

30/7/2026

3C.4 Record date

31/7/2026

3C.5 Date on which offer documents will be sent to +security holders entitled to participate in the +pro rata issue

5/8/2026

3C.6 Offer closing date

19/8/2026

3C.7 Last day to extend the offer closing date

14/8/2026

3C.8 Date rights trading ends

12/8/2026

3C.9 Trading in new +securities commences on a deferred settlement basis

13/8/2026

3C.11 +Issue date and last day for entity to announce results of +pro rata issue

26/8/2026

3C.12 Date trading starts on a normal T+2 basis

27/8/2026

3C.13 First settlement date of trades conducted on a +deferred settlement basis and on a normal T+2 basis

31/8/2026

Part 3E - Fees and expenses

3E.1 Will there be a lead manager or broker to the proposed offer?
Yes

3E.1a Who is the lead manager/broker?

Mahe Capital

3E.1b What fee, commission or other consideration is payable to them for acting as lead manager/broker?

Lead Manager Fee- $60,000

3E.2 Is the proposed offer to be underwritten?
Yes

3E.2a Who are the underwriter(s)?

Mahe Capital

3E.2b What is the extent of the underwriting (ie the amount or proportion of the offer that is underwritten)?

Underwriter Fee- 5% of the underwritten amount, Management fee of 1% of the total raised amount under the Offer

3E.2c What fees, commissions or other consideration are payable to them for acting as underwriter(s)?

Management fee of 1% of the total raised amount under the Offer, Issue of up to 70,000,000 Underwriter Options, on basis of 20 Underwriter Options for every dollar raised under the Offer and Placement Fee of 5% of the amount represented by the Shortfall shares placement.

3E.2d Please provide a summary of the significant events that could lead to the underwriting being terminated

(i) (Indices fall):
(ii) (Commodities prices falls.
(iii) (Prospectus): the Company does not lodge the Prospectus on the lodgement date or the Prospectus or the Offer is withdrawn by the Company;
(iv) (No Listing Approval): the Company fails to lodge an Appendix 3B and an Appendix 2A in relation to the underwritten securities with ASX by the times required by the Listing Rules, the Corporations Act or any other regulations;
(v) (No Official Quotation): ASX has advised the Company that it will not or may not grant official quotation to the underwritten Shares or admit the Company to trading on the ASX following completion of the Offer

3E.2e Is a party referred to in listing rule 10.11 underwriting or sub-underwriting the proposed offer?
No

3E.3 Will brokers who lodge acceptances or renunciations on behalf of eligible +security holders be paid a handling fee or commission?
No

3E.4 Details of any other material fees or costs to be incurred by the entity in connection with the proposed offer

Part 3F - Further Information

3F.1 The purpose(s) for which the entity intends to use the cash raised by the proposed issue

Funds raised will be used to repay the Secured Convertible Notes, expand inventory in line with growing sales and new market entry, undertaking ecommerce and awareness generating marketing activities in Australia and the USA.

3F.2 Will holdings on different registers or subregisters be aggregated for the purposes of determining entitlements to the issue?

No

3F.3 Will the entity be changing its dividend/distribution policy if the proposed issue is successful?

No

3F.4 Countries in which the entity has +security holders who will not be eligible to participate in the proposed issue

3F.5 Will the offer be made to eligible beneficiaries on whose behalf eligible nominees or custodians hold existing +securities

No

3F.6 URL on the entity's website where investors can download information about the proposed issue

https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-03114401-6A1335553&v=undefined

3F.7 Any other information the entity wishes to provide about the proposed issue

3F.8 Will the offer of rights under the rights issue be made under a +disclosure document or product disclosure statement under Chapter 6D or Part 7.9 of the Corporations Act (as applicable)?

Yes

3F.9 Any on-sale of the +securities proposed to be issued within 12 months of their date of issue will comply with the secondary sale provisions in sections 707(3) and 1012C(6) of the Corporations Act by virtue of:

The publication of a +disclosure document or +PDS for the +securities proposed to be issued