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ASX CXO

CORE LITHIUM

24 July 2026

ASX: CXO Announcement

Director Changes

Highlights

- Ms Anna Neuling appointed as Non-Executive Director, effective 24 July 2026
- Mr Heath Hellewell to retire as Non-Executive director, effective 31 July 2026

Core Lithium Ltd (**ASX: CXO**) (**Core** or **Company**) is pleased to announce the appointment of Ms Anna Neuling as an Independent Non-Executive Director, effective 24 July 2026. The Company also announces the retirement of Mr Heath Hellewell as an Independent Non-Executive Director, effective 31 July 2026.

Appointment of Anna Neuling as Non-Executive Director

Ms Neuling has 20 years' career experience in the resources sector across corporate finance, governance, commercial strategy and business development. This appointment builds on Core's board and governance capabilities as the Company continues to execute its operational and development plans and pursue future growth opportunities at the Finniss Lithium Operation (**Finniss**).

Ms Neuling is currently Lead Independent Non-Executive Director of MLG Oz Limited (ASX: MLG) and a Non-Executive Director of S2 Resources Limited (ASX: S2R). She has previously served as a Non-Executive Director for other ASX-listed resource companies including Non-Executive Director and Chair of Audit and Risk Committee at Spartan Resources Limited (ASX: SPR) prior to its merger with Ramelius Resources Limited (ASX: RMS).

Ms Neuling has held a number of senior executive roles in the mining industry, most notably with Sirius Resources Limited, where she served as Executive Director, Corporate and Commercial during the company's transformation following the Nova-Bollinger discovery and subsequent acquisition by Independence Group. Earlier in her career, Anna held senior finance and company secretarial roles with LionOre Mining International and other ASX-listed resource companies, following her start in professional services with Deloitte.

Ms Neuling holds a Bachelor of Science (Mathematics) from Newcastle University in the United Kingdom, is a Fellow of the Institute of Chartered Accountants in England and Wales and is a graduate of the Australian Institute of Company Directors.

The Board considers Ms Neuling to be an independent Non-Executive Director.

An Initial Director's Interest Notice for Ms Neuling will follow this announcement.

Core Chair Malcolm McComas said:

"We are delighted to welcome Ms Anna Neuling to Core, as a non-executive director. Anna is a chartered accountant and an experienced company director. She has also had various executive leadership roles within the resources sector. Anna will also chair Core's Audit Committee."

Core Non-Executive Director Anna Neuling said:

"*I am delighted to join the Core board and to chair the Audit Committee as Finniss returns to production. With a strong team already in place, I look forward to contributing as the Board supports the Company through this next stage.”*

Retirement of Heath Hellewell as Non-Executive Director

Core Non-Executive Director Heath Hellewell has advised the Core Board that he will retire as a Non-Executive director of the Company on 31 July 2026.

Mr Hellewell joined the board in 2014 and over his near 12 year tenure, Core declared a Maiden Mineral Resource in 2017, secured a Mineral Lease in 2019 and produced first concentrate in 2023. Most recently, he has made major contributions to the Company’s 2025 Restart Study, completion of the $307m funding package announced in March 2026 and the recommencement of mining at Finniss.

Mr Hellewell has been chair of the Company’s Nomination and Remuneration Committee since its establishment in December 2021. In addition, Heath has provided considerable guidance and strategic direction on the development of Core’s Mineral Resource and Ore Reserves to support the BP33 Underground development, as well as its broader exploration portfolio.

Core Chair Malcolm McComas said:

“On behalf of the Board and our shareholders, I thank Heath for his exceptional decade long contribution to the development of the Company as we move back into production. Heath’s deep career experience in geology, mining operations and finance have served the Company well and he leaves with the teams thanks and gratitude as Core restarts production, underpinned by a long life resource that he has had a key role in developing.”

Retiring Core Non-Executive Director Heath Hellewell said:

“With board renewal underway and funding in place for the Finniss project, it’s the right time to move on, knowing that the Company has a management team that has the experience to deliver the plan. I look forward to watching the further development of this long life project with keen interest.”

This announcement has been approved for release by the Core Lithium Board

For further information, please contact:

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About Core

Core Lithium Ltd (**ASX: CXO**) (**Core or Company**) is an Australian hard-rock lithium company that owns the Finniss Lithium Operation on the Cox Peninsula, south-west and 88km by sealed road from the Darwin Port, Northern Territory. Core's vision is to generate sustained value for shareholders from critical minerals exploration and mining projects underpinned by strong environmental, safety and social standards.

For further information about Core and its projects, visit www.corelithium.com.au.