

# ASX ANNOUNCEMENT

27 May 2026

Highfield  
Resources



ASX:HFR

## AGM – Presentation

Highfield Resources Limited (ASX: HFR) (**Highfield** or the **Company**) encloses a copy of a presentation to be delivered by Olivier Vadillo, Head of Corporate Strategy and Business Development, and Carles Aleman, Executive Director, at the Company's Annual General Meeting to be held on Wednesday, 27 May 2026.

**-ENDS-**

This announcement has been authorised for release by the **Directors of Highfield Resources Limited**

**Olivier Vadillo**  
**Head of Corporate Strategy and Business Development**  
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# Highfield Resources Annual General Meeting



## COMPETENT PERSONS STATEMENT FOR MUGA ORE RESERVES, MUGA MINERAL RESOURCES and EXPLORATION TARGET

This update was prepared by Mr. Carles Aleman Director of Highfield Resources. The information in this update that relates to the Ore Reserve reported as of 31 October 2021 is based on information prepared under the direction of Dr Mike Armitage who was a Corporate Consultant with SRK Consulting (UK) Limited at that time and who was the Competent Person who assumed overall professional responsibility for the Ore Reserve reported at that time. The information related with the review of the Life of Mine (“LOM”) that underpins the October 2021 Ore Reserve was prepared by Mr Chris Bray, who was, and remains, a full-time employee of and Principal Consultant (Mining) at SRK. The information in this update that relates to the Mineral Resources with the effective date of 31 December 2020 is based on information prepared by Ms Anna Fardell, was a Senior Consultant at SRK Consulting (UK) Limited.

Dr Mike Armitage is a Member the Institute of Materials, Minerals and Mining (“IMMM”) which is a ‘Recognised Overseas Professional Organisation’ (“ROPO”) included in a list promulgated by the Australian Stock Exchange (“ASX”) from time to time. Dr. Mike Armitage has sufficient experience which is relevant to the style of mineralisation and type of deposit under consideration and to the activity which he is undertaking to qualify as a Competent Person as defined in the 2012 Edition of the ‘Australasian Code for Reporting of Exploration Results, Mineral Resources and Ore Reserves’. Dr. Mike Armitage consents to the inclusion in this update of the matters based on the information upon which the October 2021 Ore Reserve is based in the form and context in which it appears.

Mr Chris Bray BEng, MAusIMM (CP) takes responsibility for the review of the LOM plan that underpins the October 2021 Ore Reserve. Mr Bray is a full-time employee and Principal Consultant (Mining) at SRK. He is a Member of and Chartered Professional in the Australasian Institute of Mining and Metallurgy. He is a Mining Engineer with 25 years’ experience in the mining and metals industry, including operational experience in underground mines as well as mine planning and review experience on underground potash, salt, lithium and borate projects, and as such qualifies as a CP as defined in the JORC Code. He has also been involved in the reporting of Ore Reserves on various properties internationally for over 10 years.

Ms Anna Fardell was a Senior Resource Geologist employed by SRK as of the effective date for the December 2020 Mineral Resource estimate, and at that time had over five years’ experience in estimating and reporting Mineral Resources relevant to the style of mineralisation and type of deposit described herein. Ms Fardell is a registered member of the Australian Institute of Geoscientists (6555) and considered a Competent Person (CP) under the definitions and standards described in the JORC Code 2012. Ms Fardell takes responsibility for the Mineral Resource Statement and Exploration Target presented here and consents to the inclusion in this update of the matters based on their information in the form and context in which it appears.

## FORWARD LOOKING STATEMENTS

This presentation includes certain ‘forward looking statements’. All statements, other than statements of historical fact, are forward looking statements that involve various risks and uncertainties. There can be no assurances that such statements will prove accurate, and actual results and future events could differ materially from those anticipated in such statements. Such information contained herein represents management’s best judgment as of the date hereof based on information currently available. The company does not assume any obligation to update any forward looking statement.

## Cautionary Statement

The production target set out in this update is derived from Proved and Probable Ore Reserves, additional Measured, Indicated and Inferred Mineral Resources from the Muga-Vipasca tenement as well as the Exploration Target at the Vipasca and Muga Sur tenements. There is a low level of geological confidence associated with Inferred Mineral Resources and there is no certainty that further exploration work will result in the determination of Indicated Mineral Resources or that the production target itself will be realised. The potential quantity and grade of an Exploration Target is conceptual in nature, there has been insufficient exploration to determine a mineral resource and there is no certainty that further exploration work will result in the determination of mineral resources or that the production target itself will be realised. The technical parameters underpinning the Mineral Resource in the market announcement dated 30 March 2021 and the Exploration Target in the market announcement dated 23 November 2021 and 2 November 2022 continue to apply and, in the Company’s opinion, have not materially changed.

Highfield   
Resources

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# Current Status and Strategic Priorities

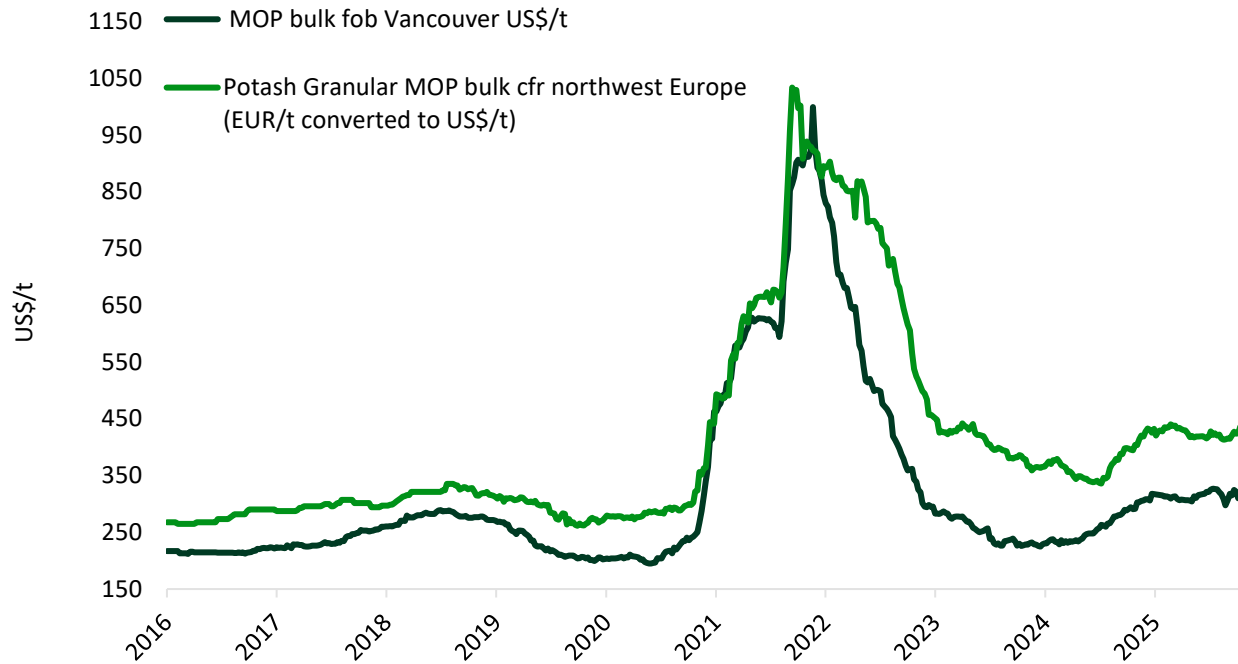
## Advancing a globally strategic potash project while preserving financial flexibility

- Muga is a high-quality undeveloped potash project
- Strategic rationale for the project remains unchanged
- Core project permits and infrastructure remain in place
- Current focus is resolving the administrative Goyo permitting matter
- Company continues its active engagement with regional and national authorities
- Continued strong support from Government of Navarra and local stakeholders
- Maintaining construction readiness while preserving liquidity

The underlying fundamentals of the Muga Project remain unchanged.

# Potash Market Fundamentals Remain Supportive

## European MOP prices remain resilient, supported by constrained supply and stable agricultural demand



- European MOP prices have remained stable around €380/t (US\$440/t)
- Ongoing geopolitical disruptions continue to constrain global supply
- Belarusian exports into Europe remain restricted
- Limited new global potash supply expected in the medium term
- Long-term demand supported by food security and agricultural productivity trends
- Muga remains strategically positioned in the European market

Mine location provides exposure to significantly lower potash delivery rates to the European market, meaning higher netbacks at mine gate

## Background

- In 2024, the Superior Court of Justice of Navarra identified a procedural issue relating to the structure of the Goyo, Muga and Fronterizo concessions
- The ruling did not challenge the Project's technical studies, environmental work, or mining design
- Governments of Navarra, Aragón and Spain appealed the ruling to the Spanish Supreme Court (Highest ranking-Court in Spain)

Ms Chivite, the President of Navarra said\*: *"The Government of Navarra reaffirms its institutional support for Muga and thanks Highfield Resources and other investors for driving forward this type of project."* <sup>(1)</sup>

Note 1 See ASX Release 28 August 2025 "Positive Support from Government of Navarra and Goyo Update"

# Goyo Appeal Admitted by Supreme Court

## Judicial Pathway Underway

- Spanish Supreme Court has formally admitted the appeals from Highfield (Geoalcali) and the local, regional, and national Governments
- The Court will rule on whether a single unified concession should have been issued instead of three separate ones
- Crucially, the Supreme Court noted the case raises significant questions on whether an environmental group has the right to challenge administrative matters entirely unrelated to environmental legislation

## Why We Are Positive

- Local, regional, and national administrations all actively appealed alongside Highfield, showing total project support
- The dispute remains strictly bureaucratic; Muga's technical viability, environmental studies, and legal mineral rights are uncontested

## Convertible Notes

- Under the current financing arrangements, the remaining convertible note tranches were contingent upon the appeal not being admitted
- The Company will engage constructively with its convertible noteholders regarding appropriate funding arrangements during the appeal period
- Both parties will have 30 days from the point at which Highfield becomes aware of the timetable for the appeal proceedings to agree an appropriate pathway forward.

# Cutting Costs to Maintain Financial Flexibility

## Cash preservation initiatives continue to extend cash runway and maintain project readiness

- **Funding Support**

- Secured A\$10M strategic funding package from existing investors
- Continued support from EMR Capital and strategic stakeholders
- Funding structured to support permitting resolution and project readiness
- Third tranche received during Q1 2026
- The remaining tranches will now have to be negotiate following news on the Goyo appeal

- **Cash Preservation Measures**

- Non-essential expenditure deferred or eliminated
- Senior Secured Project Finance Facility fully terminated during Q3 2025 to avoid further commitment fee accruals
- ERTE furlough program extended through end-2026 with staff support
- Staff & Consultant headcount reduced by 55% generating a monthly payroll reduction of around 40% this year
- Monthly G&A expenditure also cut by ~27% since Dec 2025

The Company remains focused on positioning Muga for rapid advancement once permitting clarity is achieved

- **Capital Discipline**
  - Maintain the active cash preservation strategy, including the extended staff furlough program and deferred non-essential expenditures, to maximize runway while financing is finalized
- **Strategic Process**
  - Progress value realisation pathways for shareholders and noteholders
- **Maintain construction readiness and project optimisation plan**
  - Continue advancing construction readiness for Muga to ensure immediate readiness to ramp up activities once financing is unlocked
- **Permitting and Legal Resolution**
  - Await the formal decision from the Supreme Court of Spain regarding the admission of the appeal relating to the Goyo permit
  - Maintain active, transparent engagement with regional authorities in Aragón and Navarra, as well as national bodies, to ensure absolute administrative alignment

# APPENDIX



# Why Highfield Resources?

The **Muga Potash Mine** is set to deliver a new global and secure source of Potash, a critical input in Fertilizers

Targeting **€340 million per annum EBITDA**<sup>1</sup>  
Potash operation in full production

Forecast to be one of the highest margin potash mines globally

Fully permitted and shovel ready project in Spain

Location is a major strategic advantage. Shallow mineralization. Infrastructure in place

Potash market has attractive long-term fundamentals with near-term opportunity

A critical future facing commodity leveraged to global food security Thematic



<sup>1</sup> See ASX Release "Muga Potash Mine Updated 2023 Feasibility Study" 8 November 2023

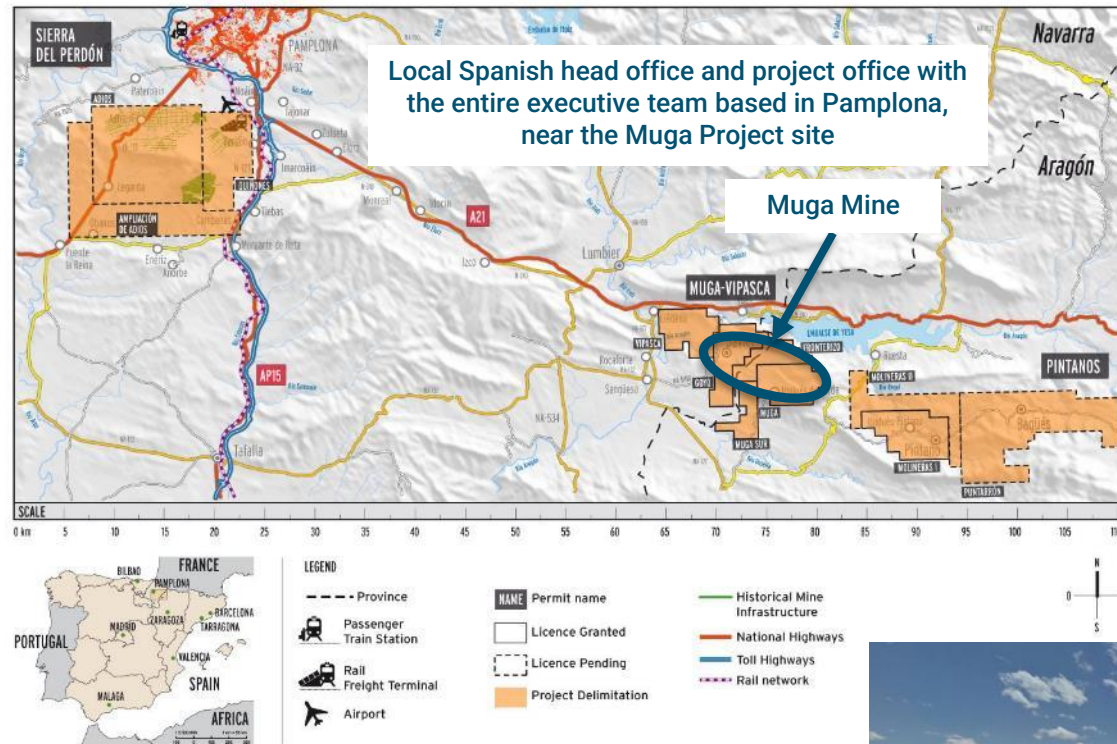
# Muga Project Overview

A potash developer listed on the ASX (HFR) with projects in Northern Spain

Muga is a two-phase project which will produce a total of 1 Mtpa of muriate of potash

Conventional Underground Room and Pillar mining. Declines accessing shallow mineralisation

Conventional Flotation and Crystallisation processing



## Board overview



### **Paul Harris**, Independent Non-Executive Chairman

- Joined Board March 2022.
- Over 25 years' experience in financial markets and investment banking, including roles with Citibank, Bankers Trust and Merrill Lynch
- Currently on Boards of Aeon Metals, Aurelia Metals
- Masters of Engineering (Mining) and a Bachelor of Commerce (Finance)



### **Pauline Carr**, Independent Non-Executive Director

- Over 30 years' experience in the mining and resources sectors.
- Held senior positions in Newmont and Normandy Mining.
- Currently Chancellor of the Adelaide University Transition Council, Chairman of National Pharmacies and Director of Australian Rare Earths



### **Carles Alemán**, CEO and Director

- More than 30 years' experience working in international focused managerial roles in the chemical sector
- Previously worked at BASF, CIBA-GEIGY. Worked 8 years at ICL Spain, where he was the President since 2018

## Management overview



### **Carles Alemán**, CEO and Director



### **Javier Aguado**, CFO

- Over 25 years' accounting and financial experience.
- Previously worked at EY, Acciona Energía, and Nordex Energy Spain, where he held various management and leadership positions over more than 17 years.



### **Olivier Vadillo**, Head of Corporate Strategy and Business Development

- More than 12 years' professional experience in strategic consultancy.
- Previously worked at Wood Mackenzie, Deloitte MCS Ltd and as a strategic consultant for various mining and energy companies

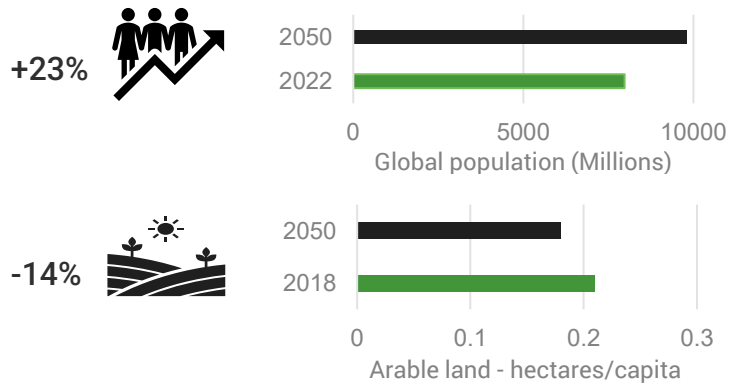
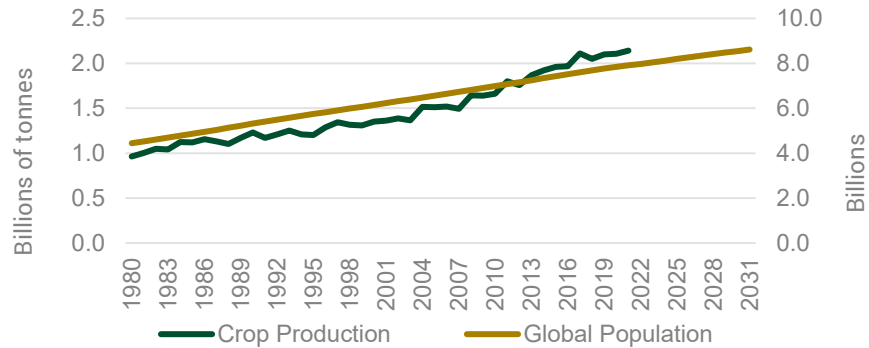


### **Susana Bieberach**, Head of Public Affairs

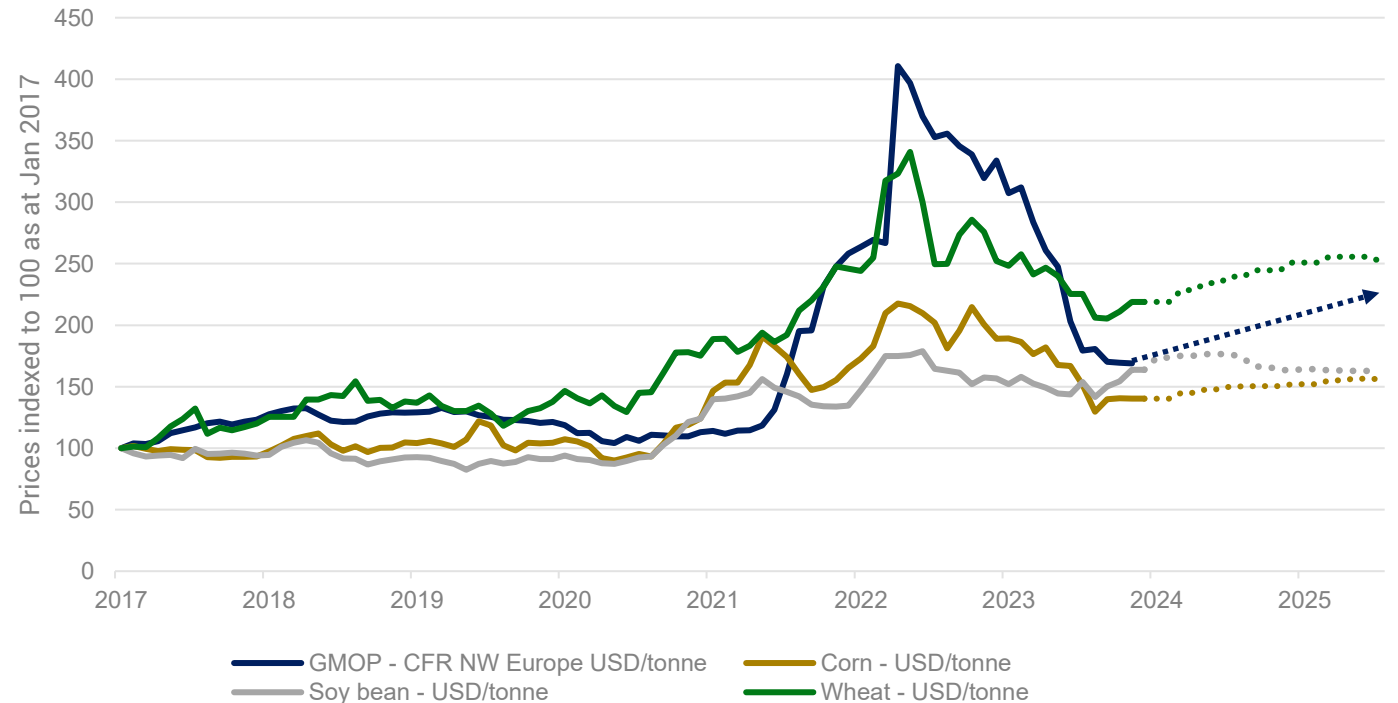
- Extensive experience working as a consultant for more than 300 companies, organisations and associations
- She is a member of the Communication ANEFA and of the Communication Committee of Women in Mining

# Potash Market Overview

Global food security will be a key theme in the future with population increasing and arable land decreasing growing the need for more fertiliser use



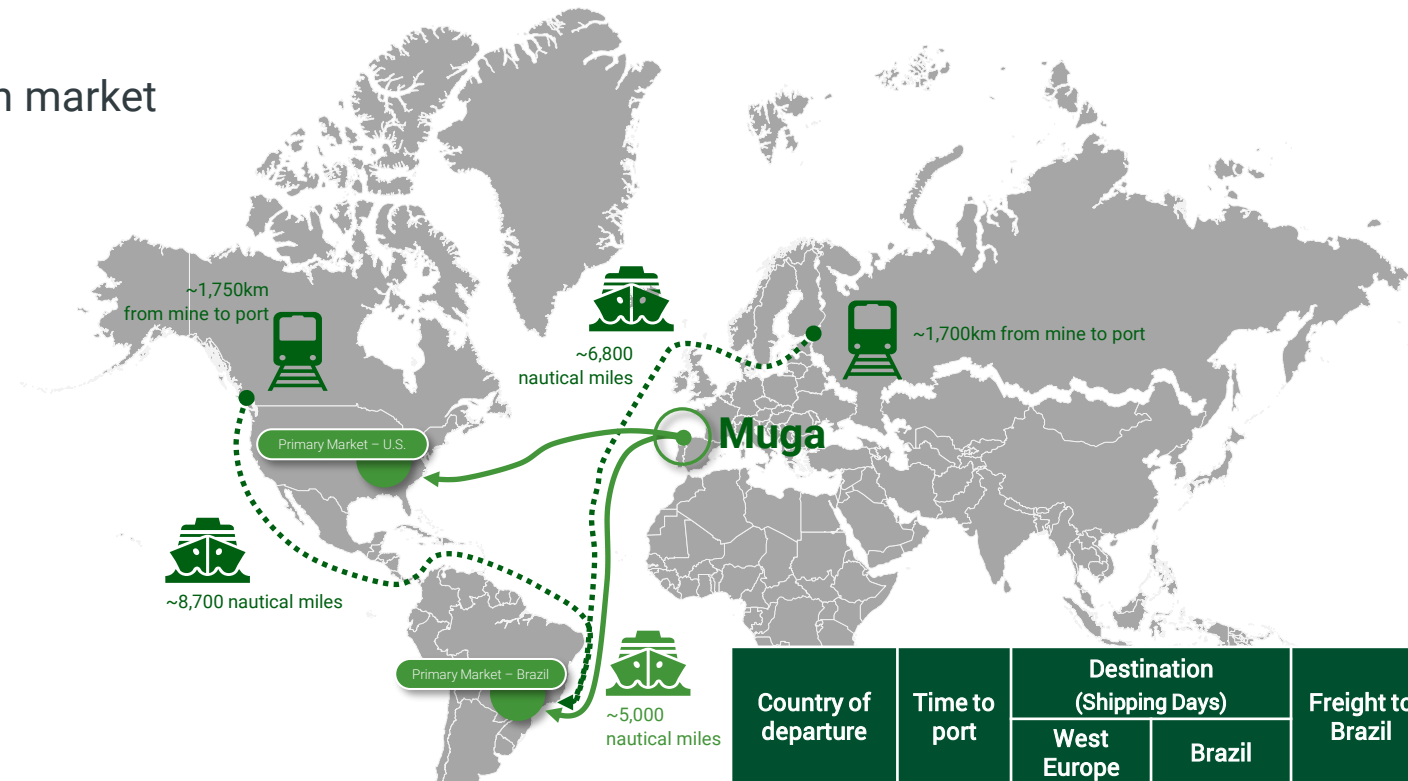
**Potash prices are very strongly correlated to crop prices**  
**Crop prices are expected to recover with potash prices expected to follow**



# Location is a Key Competitive Advantage

## Access to Customer Markets

- **Strategically located** in the middle of the European market
- Potash **price premium** in Europe

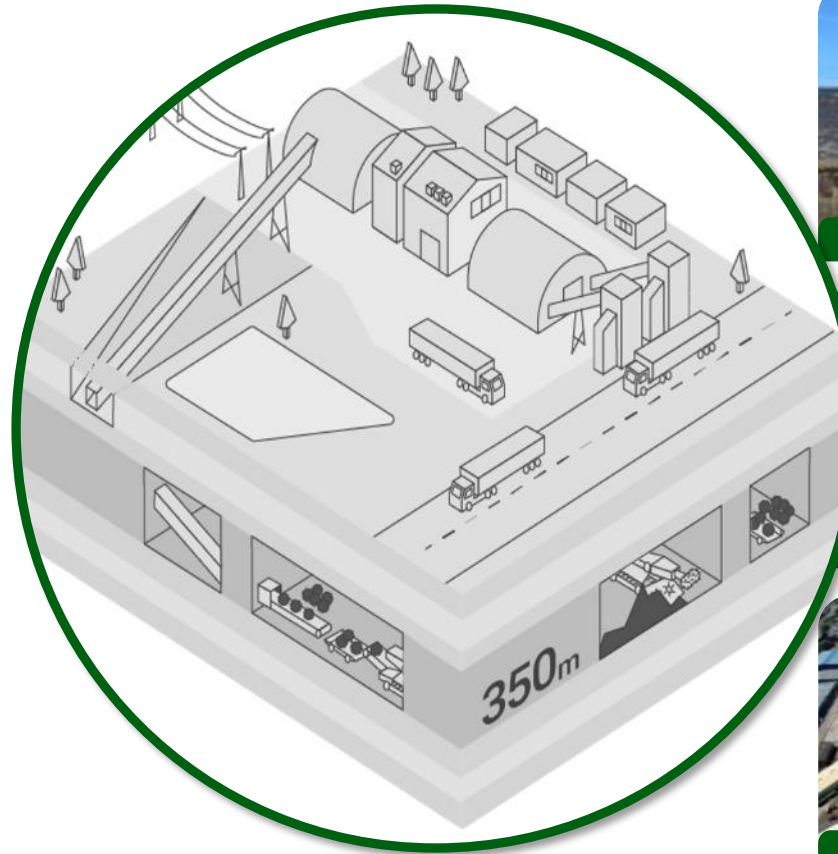


- **Faster and cheaper** access to South American and U.S markets
  - Muga is <200km to port
  - Less than half the transport time

Country of departure	Time to port	Destination (Shipping Days)		Freight to Brazil
		West Europe	Brazil	
Spain	~2h	-	18	~\$19/t
Germany	~3h	-	21	~\$23/t
Russia / Belarus	~2-3 days	5	26	~\$37/t
Canada West Coast	~3 days	35	43	~\$51/t

# Other Key Competitive Advantages

- **Excellent infrastructure in place** with immediate access to ports, transport and renewable grid power
- **Straightforward access** to the mine with two ramps, no shafts, no aquifers and shallow mineralization
- **Low technical risk** with conventional underground Room and Pillar mining method and flotation and crystallization processing



National Electricity Grid Substation in Sangüesa



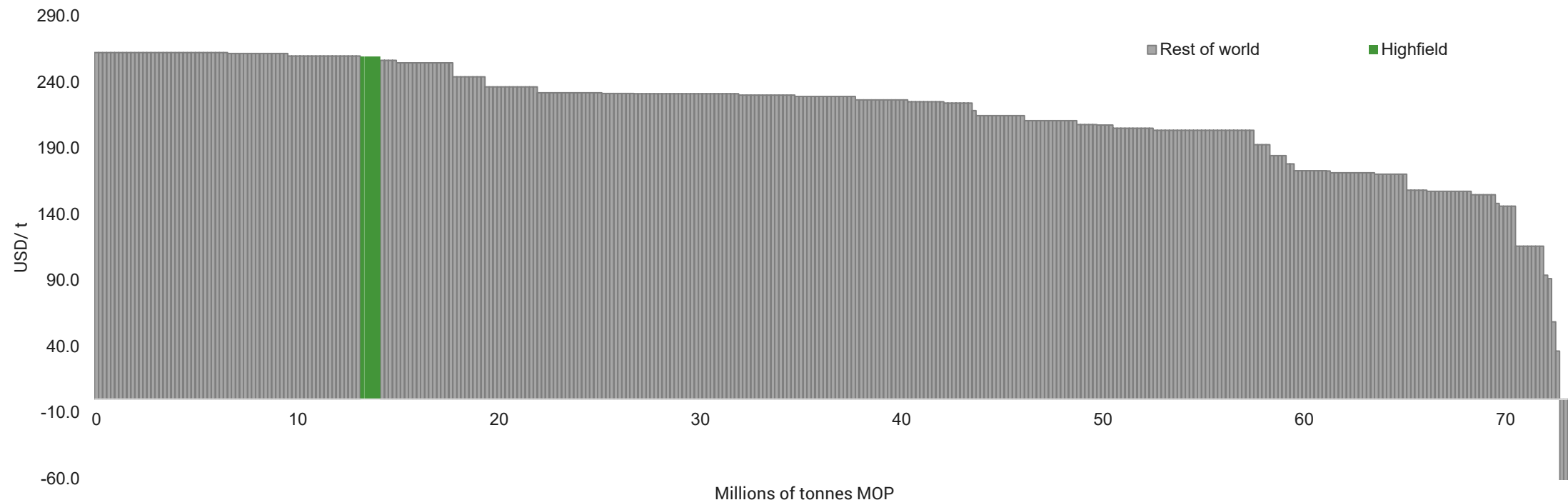
A-21 between Sangüesa and Pamplona



Port of Bilbao (~220km), Spain's largest port

# Top Quartile Margins

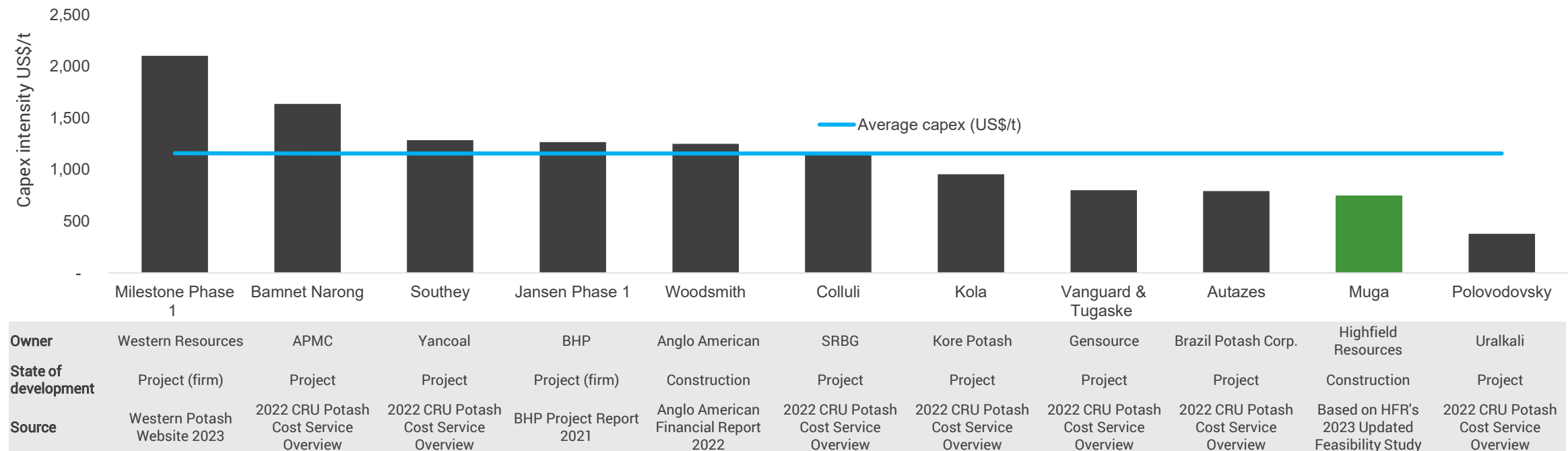
## Margin curve forecast for 2026 (real US\$)



Low costs and higher netbacks at mine gate position the mine as potentially one of the highest margin potash mines globally

# Low Initial Investment

## MUGA has half the capex intensity compared to other global development projects (US\$ Per Tonne Of Potash)



The Company confirms that all material assumptions underpinning these figures, in-line with the initial public report released on 8 November 2023 (refer ASX release "Muga Project Updated 2023 Feasibility Study") continue to apply and have not materially changed.

# Outstanding Project Economics

## ECONOMICS

€340 million pa  
EBITDA in full  
production

NPV<sub>8</sub> of €1.82 billion  
23% IRR (post-tax)

First quartile margin  
position

Pre-production capital  
cost of €449 million  
(phase one), including  
10% contingency

Capital cost of €286  
million (phase two),  
including 10%  
contingency

Economics  
underpinned using  
current real spot  
prices

## OPERATIONAL

2 phase planned  
production up to  
1Mtpa of Muriate of  
Potash (MOP)

Excellent logistics with  
access to renewable  
grid power, transport,  
and port

Strategically located  
with low cost access  
to customer markets

30 year  
Life of Mine

Conventional  
Underground Room  
and Pillar mining  
operation

Established social  
licence to operate

### Resource

- 100% owned Muga Potash Project
- ROM tonnes of 173,7Mt at 10.2% Potassium Oxide (K<sub>2</sub>O)

### Permits

- Fully permitted and construction ready, subject to financing and Goyo permitting resolution.

**Global demand for MOP as a critical fertilizer input is expected to grow which is driven by current geopolitical supply risks, population growth, and pressure on farming yield.**



**ASX:HFR**

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**FURTHER INFORMATION**

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