

# SSH Completes Value Accretive Acquisition of EMS

## TRANSACTION HIGHLIGHTS

---

- ▶ SSH has successfully completed the value accretive acquisition of 100% of Elphinstone Mechanical Services (EMS).
- ▶ EMS now forms part of the Group's SSH Hire vertical within the industrial mining services platform.
- ▶ EMS to operate alongside KMH and the broader SSH Group.
- ▶ Acquisition materially strengthens SSH's maintenance, field services and workforce capability to the mining industry.
- ▶ Expanded operational footprint across Western Australia and Queensland.
- ▶ EMS founders to remain actively involved in the business.
- ▶ Strong operational and strategic alignment across SSH Hire, SSH Mining and SSH Resources.
- ▶ Transaction further advances SSH's long-term "Hire | Mine | Own" strategy.

## ASX ANNOUNCEMENT

---

SSH Group Ltd (ASX: SSH) ("SSH" or "the Company") is pleased to announce the successful completion of the acquisition of Elphinstone Group Pty Ltd trading as Elphinstone Mechanical Services ("EMS"), following satisfaction of all conditions precedent under the Share Sale Agreement previously announced to the market on 4 May 2026.

The completion of the transaction represents a significant milestone for SSH Group and further strengthens the Company's position as an integrated mining services and resource development platform.

Founded in Western Australia and operating for more than 20 years, EMS is a well-established mining services business specialising in heavy diesel maintenance, field services, shutdown support and workforce solutions to the mining sector across Western Australia and the east coast of Australia.

The acquisition significantly strengthens SSH's operational capability and strategic positioning by:

- ▶ expanding the Group's industrial mining services offering,
- ▶ increasing workforce and operational scale across Western Australia and Queensland,

- ▶ adding long-standing Tier 1 and mid-tier mining client relationships,
- ▶ enhancing internal maintenance capability for SSH's operations,
- ▶ creating additional operational and commercial synergies across KMH, EMS and the broader SSH Group platform.

## MANAGING DIRECTOR, DANIEL COWLEY-COOPER COMMENT

---

*"The completion of the EMS acquisition is another important milestone for SSH Group and significantly strengthens our SSH Hire platform.*

*EMS has built an outstanding reputation over more than two decades servicing the mining industry and we are excited to formally welcome the EMS team into the broader SSH Group.*

*Throughout the final stages of the transaction, the EMS team has been fantastic to work with. Their professionalism, transparency and collaborative approach throughout the due diligence process further reinforced why we believed this business was such a strong strategic fit for SSH.*

*This acquisition further advances SSH's long-term 'Hire | Mine | Own' strategy by increasing the Group's operational scale, recurring revenue exposure and integrated mining services capability."*

## STRATEGIC OUTLOOK

---

The completion of the EMS acquisition further strengthens SSH Group's position as a diversified and integrated mining services platform operating under the Company's long-term "Hire | Mine | Own" strategy.

The Group believes the integration of EMS alongside KMH positions SSH Hire for continued growth as a key provider of operational support services to the Australian mining sector.

Beyond the SSH Hire division, SSH Group continues to place significant strategic focus on the expansion of its mining contracting and mining ownership verticals.

Through SSH Mining, the Group is actively progressing contract mining opportunities within both surface and underground, with a focus on operational execution and project development opportunities across Western Australia.

At the same time, SSH remains focused on building its mining ownership and resource exposure platform through the investment and acquisition of near-term production mining assets.

The Company believes the continued growth and alignment of its three core verticals:

- ▶ **SSH Hire** | Industrial Services,
- ▶ **SSH Mining** | Contract Mining,
- ▶ **SSH Resources** | Mine Ownership,

provides SSH with a differentiated operating model capable of delivering long-term scalable growth, operational integration and diversified earnings across the mining value chain.

## SSH Group's Strategic Locations



## AUTHORISATION

---

This release has been authorised in accordance with the Company's published continuous disclosure policy and approved for release by the Board of SSH Group Ltd.

## ABOUT SSH GROUP

---

SSH Group Ltd operates across the Mining, Civil and Construction sectors. Its model, Hire, Mine and Own, underpins its strategy as a vertically integrated, diversified metals and mining company.

## FURTHER DETAILS

---

### Investor Enquiries

[investors@sshgroup.com.au](mailto:investors@sshgroup.com.au)

+61 428 893 215

### Company Secretary

[cosec@sshgroup.com.au](mailto:cosec@sshgroup.com.au)

PO Box 189 WELSHPOOL DC 6986