



22 May 2026

Company Announcements Office
Australian Securities Exchange Limited
20 Bridge Street
SYDNEY NSW 2000

Dear Sirs,

Re: Announcement to the market

In accordance with Australian Stock Exchange (ASX) Listing Rule 4.2A, Sietel Limited has attached its Half Year Report and Appendix 4D for the half year period ended 31 March 2026.

Yours sincerely
Sietel Limited

Richard Rees
Managing Director

Appendix 4D

Half-year report

Period ended 31 March 2026

Name of entity

SIETEL LIMITED

ABN or equivalent company reference

75 004 217 734

Half yearly
(tick)

Preliminary
final (tick)

Financial year ended ('current period')

31 MARCH, 2026

Results for announcement to the market

\$A'000

Revenues from ordinary activities	Up	3%	to	7,630
Profit from ordinary activities after tax attributable to members	Up	41%	to	845
Net profit for the period attributable to members	Up	41%	to	845

Dividends (distributions)	Amount per security	Franked amount per security
Ordinary		
Final dividend	N/A	NIL
Interim dividend	N/A	NIL
Previous corresponding period	N/A	NIL
Preference		
Paid 10 Jan 2026 (Record date: 8 Jan 2026)	5 ¢	NIL

Record date for determining entitlements to the dividend.

Ordinary – N/A
Preference – 8 January 2026

A brief explanation of any of the figures reported above necessary to enable the figures to be understood.

The directors are pleased to announce an operating profit for half year ended 31 March 2026 of \$844,988.

Ratios and Other Measures

	Current period	Previous Corresponding Period
Profit before tax / revenue Consolidated profit from ordinary activities before tax as a percentage of revenue	13.99%	8.89%
Profit after tax / ⁺equity interests Consolidated net profit from ordinary activities after tax attributable to members as a percentage of equity (similarly attributable) at the end of the period	0.94%	0.70%

Earnings per security (EPS)

$$\begin{aligned}
 \text{Basic EPS} &= \frac{\text{Profit for the period}}{\text{No. Of ordinary securities}} = \frac{844,988}{8,007,479} = 10.55\text{¢} \\
 \text{Diluted EPS} &= \frac{\text{Profit for the period}}{\text{No. Of ordinary securities} + \text{Preference securities}} = \frac{844,988}{8,007,479+75,000} = 10.45\text{¢}
 \end{aligned}$$

NTA backing	Current period	Previous Corresponding Period
Net tangible asset backing per ⁺ ordinary security	1,126 CENTS	1,073 CENTS

SIETEL LIMITED

ACN 004 217 734

INTERIM FINANCIAL REPORT FOR THE HALF-YEAR ENDED 31 MARCH 2026

SIETEL LIMITED

CONTENTS

	Page
Directors' Report	6 - 8
Auditor's Independence Declaration	9
Condensed Consolidated Interim Statement of Profit or Loss and Other Comprehensive Income	10
Condensed Consolidated Interim Statement of Financial Position	11
Condensed Consolidated Interim Statement of Changes in Equity	12
Condensed Consolidated Interim Statement of Cash Flows	13
Notes to the Consolidated Interim Financial Statements	14 - 16
Directors' Declaration	17
Independent Auditor's Review Report	18 - 19

SIETEL LIMITED
DIRECTORS' REPORT FOR THE HALF YEAR ENDED 31 MARCH 2026

The directors of the Company in office at the date of this report are:
Richard Rees, Geoffrey Lloyd Rees and Thomas Rees.

It is recommended that the half-year financial report be read in conjunction with the annual report for the year ended 30 September 2025 and considered together with any public announcements made by Sietel Limited during the half-year ended 31 March 2026 and to the date of this report in accordance with the continuous disclosure obligations of the ASX listing rules.

REVIEW OF OPERATIONS

The majority of investment properties owned by the Chief Entity were tenanted during the year, however one small office premises and one industrial warehouse have been unoccupied. Re-letting has proved difficult with continued high interest rates and general economic conditions impacting small to medium businesses. Two other existing tenants have indicated they will not be seeking to renew their leases and have entered in negotiations to reach a financial settlement to release themselves from the balance of their current lease terms of 13 months and 53 months.

Cook's Body Works Pty Ltd, continued to occupy one of the Chief Entity's properties in the Moorabbin area.

Cook's Body Works Pty Ltd has had to face difficult trading conditions with reducing demand for its products, as the transport and logistics industry experience excessive capacity.

Cook's management have continued to work on expansion of the customer base and product offering plus efficiency improvements to maintain turnover and margins. However, supply disruptions and the shortage of suitable candidates to fill vacancies has continued to restrict the businesses' ability to fully capitalise on their product and production improvements.

The Company's management assisted, by the Chairman, have reviewed various investment options in the real estate, equities, direct investment and product development markets over the half year with the objective of improving the medium to long term performance of the group.

The directors continue to review the balances of investment fund allocation between cash equivalents and longer-term investments such as equities, real estate and operating businesses via subsidiary companies with the objective of achieving long term profitable performance but realising current gains as opportunities arise.

The portfolio of unlisted investments represented by startups and new technology companies have underperformed reflecting the general difficulties being confronted by new businesses to attract capital, advance their projects and convert their products to a cash flow positive stage.

The directors have continued the policy of reviewing all these unlisted investments and revaluing or impairing them as considered appropriate. In the current six months, an impairment loss of \$511,002 (2025 impairment loss of \$320,000) has been deducted against the profit in the Statement of Profit and Loss.

DIRECTORS' REPORT (cont.)

REVIEW OF OPERATIONS (cont.)

The subsidiary, Alliance Appliances Australia Pty Ltd has continued to design and develop products for manufacture by third party offshore manufacturers and commence small scale importation and distribution of a very limited range of domestic gas water heaters into the Australian market. The operation has been restricted by the impact of environmental groups supported by government's moves which have been unfavourable to the gas industry and largely supported new products and operators based significantly on energy ratings but limited long term established whole of life product performance, reliability and durability.

The Cylinder Company operated in line with budget during the half year in its role as an internal maintenance provider and services to the group's property management and investment operations.

Twin Rivers pursues primary production via an agistment agreement with the existing farmer continuing grazing, breeding and preparation of cattle for sale. A more comprehensive farm development and improvement plan has been prepared and commenced with the objective of achieving a positive improvement over the medium term for the property. Improvement of soil and pastoral crops combined with reduction in unwanted species of weeds is in the early stages.

All business operations have increase investment in security measures given recent experiences of vandalism and pressure from insurance underwriters. Management resources have needed to be directed to this area which is unfortunately adversely impacting on time available for normal business activities. The Directors look forward to governments at all levels tackling this unfortunate situation.

SIGNIFICANT CHANGES IN THE STATE OF AFFAIRS

There have been no significant changes in the state of affairs of the Consolidated Entity during this period, not reflected in the half year accounts.

DIRECTORS' INTEREST IN ORDINARY SHARES AS AT 31 MARCH 2026

Director	Ordinary Shares in name of Director	Ordinary Shares in name of Director	Ordinary shares in which Directors may have relevant interest	Ordinary shares in which Directors may have relevant interest
	Mar-26	Sep-25	Mar-26	Sep-25
R. Rees	561,357	561,357	6,126,777	6,126,777
G. Rees	2,000	2,000	4,608,501	4,608,501
T. Rees	77,205	77,205	3,195,650	3,195,650

DIRECTORS' REPORT (cont.)

DIRECTORS' MEETINGS

During the financial half-year the attendance at Directors' meetings was as follows:

	Meetings held	Meetings attended
R. Rees	3	3
G. L. Rees	3	3
T. Rees	3	3

AUDITOR'S INDEPENDENCE DECLARATION

The auditor's independence declaration for the half-year ended 31 March 2026 is included on page 9 of the Interim Financial Report.

This report is signed in accordance with a resolution of the Directors made pursuant to s.306(3) of the Corporations Act 2001.

On behalf of the Board



Mr. G.L. Rees
Director



Mr. R. Rees
Director

Moorabbin, 22 May 2026

To the Board of Directors of Sietel Limited

Auditor's Independence Declaration under section 307C of the Corporations Act 2001

As lead auditor for the review of the half-year financial report of Sietel Limited for the half-year ended 31 March 2026, I declare that to the best of my knowledge and belief, there have been no contraventions of:

- (a) the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- (b) any applicable code of professional conduct in relation to the audit.

Yours sincerely



Nexia Melbourne Audit Pty Ltd
Melbourne



Chapman Wan
Director

Dated this 22nd day of May 2026

Advisory. Tax. Audit.

Registered Audit Company 291969

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SIETEL LIMITED
CONDENSED CONSOLIDATED INTERIM STATEMENT
OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
FOR THE HALF-YEAR ENDED 31 MARCH 2026

	Half-Year Ended <u>31 March 2026</u>	Half-Year Ended <u>31 March 2025</u>
	\$	\$
Revenues from ordinary activities	7,630,055	7,440,394
Expenses from ordinary activities	(6,051,368)	(6,458,727)
Net fair value loss on financial asset at FVTPL	(511,002)	(320,000)
Profit from ordinary activities before income tax expense	1,067,685	661,667
Income tax revenue/(expense) relating to ordinary activities	(222,697)	(60,570)
Profit from ordinary activities after income tax expense	844,988	601,097
Other Comprehensive Income		
Items that may be reclassified subsequently to profit or loss		
Gain (loss) on financial assets at fair value through other comprehensive income	627,105	(1,462,010)
Deferred tax on (gain) loss on financial assets at fair value through other comprehensive income	(156,776)	365,502
Total other comprehensive income	470,329	(1,096,508)
Total Comprehensive Income for the period	1,315,317	(495,411)
Earnings per share (EPS)		
Basic EPS (cents per share)	10.55	7.51
Diluted EPS (cents per share)	10.45	7.44
Profit for the period attributable to:		
Owners of the Parent	844,988	601,097
	844,988	601,097
Total comprehensive income for the period attributable to:		
Owners of the Parent	1,315,317	(495,411)
	1,315,317	(495,411)

SIETEL LIMITED
CONDENSED CONSOLIDATED INTERIM STATEMENT OF FINANCIAL POSITION
AS AT 31 MARCH 2026

	As At <u>31-Mar-26</u> \$	As At <u>30-Sep-25</u> \$
Current Assets		
Cash and cash equivalents	3,027,473	1,462,191
Trade and other receivables	858,074	1,307,334
Inventories	815,192	893,850
Other current assets	355,266	406,269
Current tax receivables	-	197,576
Total Current Assets	5,056,005	4,267,220
Non-Current Assets		
Financial assets	39,600,430	39,839,036
Property, plant and equipment	18,538,813	18,815,740
Investment property	33,015,324	33,570,819
Deferred tax assets	1,564,721	1,488,967
Total Non-Current Assets	92,719,288	93,714,562
Total Assets	97,775,293	97,981,782
Current Liabilities		
Trade and other payables	1,154,860	1,121,418
Financial liabilities	400,000	400,000
Other liabilities	331,712	331,408
Employee benefits	1,567,164	1,600,402
Provisions	65,000	65,000
Current tax liabilities	37,488	-
Total Current Liabilities	3,556,224	3,518,228
Non-Current Liabilities		
Financial liabilities	-	1,700,000
Deferred tax liabilities	4,083,814	3,939,866
Total Non-Current Liabilities	4,083,814	5,639,866
Total Liabilities	7,640,038	9,158,094
Net Assets	90,135,255	88,823,688
Equity		
Issued capital	4,257,129	4,257,129
Reserves	12,233,777	11,763,448
Retained earnings	73,644,349	72,803,111
Total Shareholders' Equity	90,135,255	88,823,688

SIETEL LIMITED
CONDENSED CONSOLIDATED INTERIM STATEMENT OF CHANGES IN EQUITY
FOR THE HALF-YEAR ENDED 31 MARCH 2026

<u>Economic Entity</u>	Issued Capital	Reserves	Retained Earnings	Total Equity
Balance at 1 October 2024	4,257,129	10,624,253	71,538,345	86,419,727
Net profit for the period	-	-	601,097	601,097
Other comprehensive income/(loss)	-	(1,096,508)	-	(1,096,508)
Dividends paid	-	-	(3,750)	(3,750)
Balance at 31 March 2025	<u>4,257,129</u>	<u>9,527,745</u>	<u>72,135,692</u>	<u>85,920,566</u>
Balance at 1 October 2025	4,257,129	11,763,448	72,803,111	88,823,688
Net profit for the period	-	-	844,988	844,988
Other comprehensive income/(loss)	-	470,329	-	470,329
Dividends paid	-	-	(3,750)	(3,750)
Balance at 31 March 2026	<u>4,257,129</u>	<u>12,233,777</u>	<u>73,644,349</u>	<u>90,135,255</u>

SIETEL LIMITED
CONDENSED CONSOLIDATED INTERIM STATEMENT OF CASH FLOWS
FOR THE HALF-YEAR ENDED 31 MARCH 2026

	Half-Year Ended	Half-Year Ended
	<u>31 March 2026</u>	<u>31 March 2025</u>
	\$	\$
Cash flows from Operating Activities		
Receipts from customers	5,839,074	6,986,011
Payment to suppliers & employees	(4,842,107)	(5,113,950)
Income tax refund/(paid)	(63,387)	(691,786)
Interest received	26,234	83,149
Dividends received	671,906	729,913
Borrowing costs	(67,137)	(114,427)
Net cash provided by (used in) operating activities	<u>1,564,583</u>	<u>1,878,910</u>
Cash flows from Investing Activities		
Proceeds from sale of property, plant & equipment	-	-
Proceeds from sale of investment properties	-	-
Proceeds from sale of financial assets	3,387,022	722,760
Payment for property, plant & equipment	(179,534)	(96,417)
Payment for investment properties	-	-
Payment for financial assets	(1,503,039)	(641,312)
Net cash provided by (used in) investing activities	<u>1,704,449</u>	<u>(14,969)</u>
Cash flows from Financing Activities		
Proceeds from borrowings	-	-
Repayment of borrowings	(1,700,000)	(1,200,000)
Dividends paid	(3,750)	(3,750)
Net cash provided by (used in) financing activities	<u>(1,703,750)</u>	<u>(1,203,750)</u>
Net increase (decrease) in cash flows	1,565,282	660,191
Cash at beginning of period	1,462,191	1,571,855
Cash at end of period	<u><u>3,027,473</u></u>	<u><u>2,232,046</u></u>

SIETEL LIMITED
NOTES TO THE CONSOLIDATED INTERIM FINANCIAL STATEMENTS
FOR THE HALF-YEAR ENDED 31 MARCH 2026

1. Material Accounting Policy Information

Statement of Compliance

This general purpose interim financial report for the half-year ended 31 March 2026 has been prepared in accordance with AASB 134 Interim Financial Reporting and the Corporations Act 2001. Compliance with AASB 134 ensures compliance with International Financial Reporting Standards IAS34 “Interim Financial Reporting”.

The half-year financial report does not include all notes of the type normally included within the annual financial report and therefore cannot be expected to provide as full an understanding of the financial performance, financial position and operating, financing and investing activities of the consolidated entity as the full financial report.

It is recommended that the half-year financial report be read in conjunction with the annual report for the year ended 30 September 2025 and considered together with any public announcements made by Sietel Limited during the half-year ended 31 March 2026 and to the date of this report in accordance with the continuous disclosure obligations of the ASX listing rules.

Basis of Preparation of Half-Year Report

The material accounting policy information that has been adopted in the preparation of this half-year financial report are the same accounting policies and methods of computations as those applied in the most recent annual financial report.

The Group has adopted all of the new and revised standards and interpretations issued by the Australian Accounting Standards Board that are relevant to their operations and effective for the current half-year.

2. Dividends Paid

Half Year Ended 31 March 2026

Class	Date Paid	Amount Per Security	Total
Ordinary – 8,007,479 shares	N/A	N/A	N/A
Preference – 75,000 shares	10 January 2026	5 ¢	\$3,750

Half Year Ended 31 March 2025

Class	Date Paid	Amount Per Security	Total
Ordinary – 8,007,479 shares	N/A	N/A	N/A
Preference – 75,000 shares	10 January 2025	5 ¢	\$3,750

SIETEL LIMITED
NOTES TO THE CONSOLIDATED INTERIM FINANCIAL STATEMENTS
FOR THE HALF-YEAR ENDED 31 MARCH 2026

3. Controlled Entities and Segment Reporting

(a) Entities controlled by ultimate parent entity Sietel Limited and contribution to Consolidated Profit

Name of Controlled Entity of Sietel Limited	Beneficially Owned by Sietel Limited		Contribution to consolidated operating Profit/(loss) after income tax attributable to members of the chief entity		Investment by Sietel Limited at cost	
	2026	2025	2026	2025	2026	2025
	%	%	\$	\$	\$	\$
Continuing operations						
Cooks Body Works Pty Ltd ⁽¹⁾	100	100	(177,763)	169,080	290,000	290,000
The Cylinder Co Pty Ltd ⁽¹⁾	100	100	(1,867)	(835)	60	60
ABN 17 006 852 820 Pty Ltd ⁽¹⁾⁽²⁾	-	100	-	(33)	-	481,713
Alliance Appliances Australia P/L ⁽¹⁾	100	100	(46,376)	(38,810)	237,000	237,000
Twin Rivers Pastoral Co P/L ⁽¹⁾	100	100	(166,183)	(86,042)	10,000	10,000
Sietel Limited ⁽¹⁾	N/A	N/A	1,237,177	557,737	-	-
Total			844,988	601,097	537,060	1,018,773

⁽¹⁾Companies incorporated in Australia.

⁽²⁾ABN 17 006 852 820 Pty Ltd was wound up 5 March 2026.

(b) Segment Reporting

	Revenue		Results		Assets		Liabilities		Depreciation	
	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Continuing operations										
Investments	4,721	3,303	1,235	557	79,339	75,918	6,948	7,653	865	831
Operations	2,903	4,132	(224)	130	3,065	3,437	707	952	32	33
Agriculture	6	5	(166)	(86)	15,371	15,170	(15)	-	115	78
TOTAL	7,630	7,440	845	601	97,775	94,525	7,640	8,605	1,012	942

4. Related Party Transactions

The Group has had no material or unusual related party transactions during the half-year ended 31 March 2026. Arrangements with related parties continue to be in place and transactions for the half-year to 31 March 2026 are similar in nature to those for the year ended 30 September 2025.

Full details of the Group's related party transactions for the year ended 30 September 2025 can be found in the Group's 2025 Annual Report.

5. Subsequent Events

There are no matters or circumstances that have arisen since 31 March 2026 that have significantly affected or may significantly affect the operating results or state of affairs of the company in the near future.

SIETEL LIMITED
NOTES TO THE CONSOLIDATED INTERIM FINANCIAL STATEMENTS
FOR THE HALF-YEAR ENDED 31 MARCH 2026

6. Capital Commitments

	Half Year Ended 31 March 2026	Year Ended 30 Sept 2025
Capital Commitments		
OneVentures Healthcare Fund III	31,716	67,373
OneVentures Healthcare Fund V	63,178	118,669
	94,894	186,042

7. Fair Value Measurement of Financial Assets

The table below breaks down which category each asset measured at fair value is grouped into based on the following criteria:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly

Level 3: unobservable inputs for the asset or liability

	Half Year Ended 31 March 2026	Year Ended 30 Sept 2025
Financial Assets		
Level 1	33,920,412	35,203,337
Level 2	5,680,018	4,635,699
Level 3	-	-
	39,600,430	39,839,036

Management have undertaken a review of the unlisted investments held by group companies as at 31 March 2026. Unlisted investments which relate to start up or early development companies which have a relatively high risk of failure and provide only limited financial information have been assigned as nil.

Unlisted investments which are managed by an experienced fund manager have been valued in accordance with written advice from the applicable manager. As such, the fair value of unlisted investments held at 31 March 2026 is \$5,680,018 (2025 \$4,635,699).

SIETEL LIMITED
DIRECTORS' DECLARATION
FOR THE HALF-YEAR ENDED 31 MARCH 2026

In the Directors' opinion:

- a) The attached financial statements and notes comply with the *Corporations Act 2001*, Australian Accounting Standard AASB 134 'Interim Financial Reporting', the Corporations Regulations 2001 and other mandatory professional reporting requirements;
- b) The attached financial statements and notes give a true and fair view of the consolidated entity's financial position as at 31 March 2026 and of its performance for the financial half-year ended on that date; and
- c) There are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

Signed, in accordance with a resolution of the directors made pursuant to s.303(5) of the Corporations Act 2001.

On behalf of the Directors



Mr. G.L. Rees
Director



Mr. R. Rees
Director

Moorabbin,
22 May 2026

INDEPENDENT AUDITOR'S REVIEW REPORT

To the members of Sietel Limited

Report on the Half-Year Financial Report

Conclusion

We have reviewed the half-year financial report of Sietel Limited (the Company) and its subsidiaries (the Group), which comprises the consolidated statement of financial position as at 31 March 2026, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and consolidated statement of cash flows for the half-year ended on that date, and notes to the financial statements comprising material accounting policy information and other explanatory information, and the directors' declaration.

Based on our review, which is not an audit, we have not become aware of any matter that makes us believe that the half-year financial report of the Group does not comply with the *Corporations Act 2001* including:

- i) giving a true and fair view of the Group's financial position as at 31 March 2026 and of its performance for the half-year ended on that date; and
- iii) complying with Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.

Basis for Conclusion

We conducted our review in accordance with ASRE 2410 *Review of a Financial Report Performed by the Independent Auditor of the Entity*. Our responsibilities are further described in the Auditor's Responsibilities for the Review of the Financial Report section of our report. We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional & Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the annual financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001* which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's review report.

Responsibility of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the half-year financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the half-year financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

Advisory. Tax. Audit.

Registered Audit Company 291969

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Auditor's Responsibility for the Review of the Financial Report

Our responsibility is to express a conclusion on the half-year financial report based on our review. ASRE 2410 requires us to conclude whether we have become aware of any matter that makes us believe that the half-year financial report is not in accordance with the *Corporations Act 2001* including giving a true and fair view of the Group's financial position as at 31 March 2026 and its performance for the half-year ended on that date, and complying with Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.

A review of a half-year financial report consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Australian Auditing Standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.



Nexia Melbourne Audit Pty Ltd
Melbourne



Chapman Wan
Director

Dated this 22nd day of May 2026