



March 2026 Quarterly Activities Report and Trading Update

DXN Limited (“DXN” or “the Company”), a prefabricated modular data centre specialist, is pleased to provide an operational and financial update for the quarter ending 31 March 2026 (the “March Quarter” or “Q3 FY26”).

Key Highlights

- **A growing pipeline of 89¹ identified projects (Q2FY26: 80 projects), with 7% of the pipeline in the verbal contracting stage including existing hyperscale customers.**
- **Revenue for the quarter was \$3.7 million, reflecting an increase of 47.5% on the prior corresponding period (pcp), primarily due to progress across modular projects.**
- **Cash balance of \$2.0 million as at 31 March 2026.**
- **Modular backlog orders of \$7.8 million as at 31 March 2026, contributing to a total Company backlog of \$10.4 million.**
- **Continued execution of strategic Joint Venture (JV)² initiatives in Asia, with significant progress made on manufacturing expansion, and grant applications submitted to Department of Foreign Affairs and Trade (DFAT).**
- **DXN anticipates converting approximately 40% of total backlog into revenue in Q4.**
- **The slowdown in project activity observed in 1H FY26, due to customer deferrals started abating in Q3. Improvements in project progress are expected to continue into Q4, delivering improved revenue performance.**
- **In light of customer-driven deferrals, DXN’s FY26 revenue expectations have moderated. The Company anticipates that some revenue originally targeted for Q4 FY26 will shift into early FY27. DXN remains confident in the underlying business momentum, underpinned by strong contracted projects, an expanding project pipeline, and strategic initiatives.**
- **Q4 started strongly with the signing of a ~\$5.3m Cable Landing Station contract secured with a global internet company**

Shalini Lagrutta, Managing Director of DXN, commented, “Advancing our Asia Pacific growth strategy remained a key focus throughout the quarter. We are pleased to report that commercial operations for our Indonesian JV are now targeted for August 2026. In Malaysia, the factory licensing application will commence in Q4, immediately followed by lease execution, fit-out, and commissioning. With the expectation of achieving our first production build, approximately two months after licencing approval.

“Asia Pacific continues to be a cornerstone region for DXN’s long-term growth. While we have continued to drive our manufacturing expansion, we have simultaneously strengthened our project pipeline. The pipeline currently includes six projects in the final contracting phase; including actively progressing opportunities for upcoming sub-sea projects with an existing global internet customer.

“We are confident in the underlying demand for our innovative products and services, which supports the strength of our identified pipeline. Our ability to progress projects through to contracting phase remains robust. Despite delays in project progression during the first half, we are seeing improved momentum heading into the final quarter, consistent with the trend experienced in prior years.”

Q3 Financials

DXN closed Q3 with a backlog book of \$7.8 million as at 31 March 2026 and a growing pipeline of identified opportunities including existing hyperscale customers. Q3 revenue was \$3.7 million, up 47.5% on pcp, reflecting progress across deferred client projects. The Company closed the quarter with a cash balance of \$2.0million, which strengthened as project delivery progressed, and contracted milestone payments were received.

Operating cash flow for the March quarter was \$0.8 million, compared with \$(0.3) million in the December quarter. The Company witnessed encouraging activity across several customers who had previously paused project progression.

During the quarter, an independent valuation of the Company's Darwin data centre was completed. The valuation assessed the property at approximately \$10 million, further supporting the strength of the Company's capital position.

Operating highlights

Modular Data Centre revenue totalled approximately \$2.9 million during the March quarter, reflecting a ramp-up in project progress, that had slowed in previous quarters due to customer deferrals. Modular revenue for the quarter was largely supported by progress with the Globalstar and AP Telecom projects.

DXN's Data Centre Operations delivered revenue of approximately \$0.6 million in Q3 FY26.

The Company continued to progress its Asian growth strategy with development across the JV and the Company's Malaysian manufacturing expansion plans. The JV established in January 2026² with Super Sistem Indonesia (SSI) assists DXN's Asia-Pacific expansion strategy, allowing the Company to capitalise on a rapidly growing regional digital infrastructure market. The Company is now targeting August 2026 for the commencement of the JV's commercial operations.

Importantly the Company submitted an application under the Southeast Asia Economic Strategy to 2040 grant program, administered by DFAT, to support the establishment and licensing of the Malaysian manufacturing facility. An outcome from this invitation-only process is anticipated within the coming month. A successful result is expected to support DXN's strategic expansion across the region. Site selection for the facility has been narrowed to two highly suitable locations, both of which align with DXN's operational requirements and long-term growth objectives.

The JV signed and delivered two hyperscale design wins for an existing hyperscale customer, the expectation is that these two designs will convert to future purchase orders for scalable roll-out across Asia Pacific. These milestones keep DXN firmly on track to establish a regional manufacturing capability and unlock the next phase of scalable growth.

Related Party Payments

The aggregate payments to related parties and their associates totalled \$225,400 for the quarter. These payments comprised fees, salaries, superannuation paid to the CFO, managing and non-executive directors. The level of related-party payments for the quarter reflects the timing of these payments.

Outlook

The Company commenced Q4 with strong momentum with execution of a new Latin American contract, DXN's first entry into the region with a repeat global internet customer. Moreover, the Company maintains a healthy backlog and a robust project pipeline with projects from new and repeat customers.

DXN remains confident in the underlying demand for the Company's products and services and believes it is well positioned to convert identified projects from the pipeline. DXN's FY26 revenue expectations have moderated due to the inherently lumpy nature of large-scale infrastructure projects that have been influenced by client-specific factors such as permitting, site readiness, and broader deployment sequencing. This has resulted in revenue recognition shifting between periods in ways that are largely outside the Company's direct control. Despite expectations that revenue performance will build in Q4 FY26, the Company anticipates that some revenue originally targeted for Q4 FY26 will naturally transition into early FY27.

DXN is well positioned to deliver sustainable top-line growth over the medium term, as the Company executes its Asia-Pacific growth strategy. Geographical expansion into key Southeast Asian markets will serve as a powerful engine for future growth. This momentum will be further reinforced by DXN's established global customer base, which continues to deliver strong repeat business, alongside the robust performance of the Company's Modular and Data Centre as a Service (DCaaS) segments.

| Current Pipeline | % of overall pipeline | No. of projects (as at 9 Apr 26) ¹ | No. of projects (as at 27 Jan 26) | No. of projects (as at 14 Oct 25) |
|---------------------------|-----------------------|---|-----------------------------------|-----------------------------------|
| Identified | 37% | 33 | 27 | 26 |
| Qualified | 26% | 23 | 28 | 20 |
| Proposal or RFP Submitted | 21% | 19 | 18 | 19 |
| Final Negotiations | 9% | 8 | 4 | 6 |
| Verbal win/ Contracting | 7% | 6 | 3 | 4 |
| Total | 100% | 89 | 80 | 75 |

Quarterly Webinar

The Company will host an investor webinar with Managing Director Shalini Lagrutta and CFO Laila Green in the coming weeks. Details will follow in a separate ASX announcement.

Ends-

This announcement was authorised for release by the Board of Directors.

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- Includes the ~5.3 million CLS contract secured with a global internet company, as announced on the ASX on 20 April 2026
 - The JV established in January 2026 with Super Sistem Indonesia (SSI), a critical digital infrastructure operator specialising in subsea fibre optic cable systems. The JV is a transformative step in DXN's Asia-Pacific expansion strategy, shifting the company from an export-heavy model (~80% of FY25 modular revenue came from exports) to localised manufacturing and sales in one of Southeast Asia's fastest-growing digital infrastructure markets. The partnership sees:
 - The establishment of a jointly owned and operated manufacturing factory in Jakarta, Indonesia, to produce and fulfil these orders locally;
 - SSI to provide local market knowledge, subsea cable infrastructure, and existing customer relationships and place all future orders for prefabricated modular data centres through the JV; and

- c. DXN to contributes its expertise in designing, engineering, and manufacturing prefabricated modular data centres.

About DXN Limited

DXN is a vertically integrated manufacturer and operator of modular data centres in Asia Pacific. DXN's core business is designing, engineering, manufacturing, maintaining and operating data centres.

The Company works with major government and blue-chip enterprise customers.

It has three core divisions:

1. **Modular Division** – Delivers prefabricated, scalable EDGE data centres and critical infrastructure, tailored to diverse industries including telecom, mining, defence, and subsea cable operators.
2. **Data Centre Operations** – Owns and manages data centres in Darwin and Hobart, providing colocation, monitoring, and managed hosting services.
3. **Data Centre as a Service (DCaaS)** – A capital-light “facility as a service” model, offering bespoke data centre and satellite ground station solutions with end-to-end management, maintenance, and 24/7 monitoring.

For more <https://dxn.solutions>.

Appendix 4C

Quarterly cash flow report for entities subject to Listing Rule 4.7B

Name of entity

DXN Limited

ABN

46 620 888 548

Quarter ended ("current quarter")

31 March 2026

| Consolidated statement of cash flows | Current quarter \$A'000 | Year to date (9 months) \$A'000 |
|---|------------------------------------|--|
| 1. Cash flows from operating activities | | |
| 1.1 Receipts from customers | 3,635 | 9,814 |
| 1.2 Payments for | | |
| (a) research and development | (0) | (25) |
| (b) product manufacturing and operating costs | (1,475) | (4,696) |
| (c) advertising and marketing | (27) | (70) |
| (d) leased assets | (180) | (520) |
| (e) staff costs | (1,051) | (3,241) |
| (f) administration and corporate costs | (710) | (2,031) |
| 1.3 Dividends received (see note 3) | 0 | 0 |
| 1.4 Interest received | 5 | 31 |
| 1.5 Interest and other costs of finance paid | (125) | (376) |
| 1.6 Income taxes paid | 0 | 0 |
| 1.7 Government grants and tax incentives | 0 | 2 |
| 1.8 Other (provide details if material) | 710 | 800 |
| 1.9 Net cash from / (used in) operating activities | 782 | (312) |
| 2. Cash flows from investing activities | | |
| 2.1 Payments to acquire or for: | | |
| (a) entities | 0 | 0 |
| (b) businesses | 0 | 0 |
| (c) property, plant and equipment | (534) | (1,118) |
| (d) investments | 0 | 0 |
| (e) intellectual property | 0 | 0 |
| (f) other non-current assets | 0 | 0 |

| Consolidated statement of cash flows | | Current quarter \$A'000 | Year to date (9 months) \$A'000 |
|--------------------------------------|---|----------------------------|---------------------------------------|
| 2.2 | Proceeds from disposal of: | | |
| | (a) entities | 0 | 0 |
| | (b) businesses | 0 | 0 |
| | (c) property, plant and equipment | 0 | 0 |
| | (d) investments | 0 | 0 |
| | (e) intellectual property | 0 | 0 |
| | (f) other non-current assets | 0 | 0 |
| 2.3 | Cash flows from loans to other entities | 0 | 0 |
| 2.4 | Dividends received (see note 3) | 0 | 0 |
| 2.5 | Other (provide details if material) | 0 | 0 |
| 2.6 | Net cash from / (used in) investing activities | (534) | (1,118) |

| | | | |
|-------------|---|----------|------------|
| 3. | Cash flows from financing activities | | |
| 3.1 | Proceeds from issues of equity securities (excluding convertible debt securities) | 0 | 0 |
| 3.2 | Proceeds from issue of convertible debt securities | 0 | 0 |
| 3.3 | Proceeds from exercise of options | 0 | 338 |
| 3.4 | Transaction costs related to issues of equity securities or convertible debt securities | 0 | 0 |
| 3.5 | Proceeds from borrowings | 0 | 0 |
| 3.6 | Repayment of borrowings | 0 | 0 |
| 3.7 | Transaction costs related to loans and borrowings | 6 | (32) |
| 3.8 | Dividends paid | 0 | 0 |
| 3.9 | Other (provide details if material) | 0 | 0 |
| 3.10 | Net cash from / (used in) financing activities | 0 | 306 |

| | | | |
|-----------|--|-------|---------|
| 4. | Net increase / (decrease) in cash and cash equivalents for the period | | |
| 4.1 | Cash and cash equivalents at beginning of period | 1,728 | 3,120 |
| 4.2 | Net cash from / (used in) operating activities (item 1.9 above) | 782 | (312) |
| 4.3 | Net cash from / (used in) investing activities (item 2.6 above) | (534) | (1,118) |

Appendix 4C
Quarterly cash flow report for entities subject to Listing Rule 4.7B

| Consolidated statement of cash flows | | Current quarter \$A'000 | Year to date (9 months) \$A'000 |
|---|--|------------------------------------|--|
| 4.4 | Net cash from / (used in) financing activities (item 3.10 above) | 0 | 306 |
| 4.5 | Effect of movement in exchange rates on cash held | (5) | (25) |
| 4.6 | Cash and cash equivalents at end of period | 1,971 | 1,971 |

| 5. | Reconciliation of cash and cash equivalents at the end of the quarter (as shown in the consolidated statement of cash flows) to the related items in the accounts | Current quarter \$A'000 | Previous quarter \$A'000 |
|------------|---|------------------------------------|-------------------------------------|
| 5.1 | Bank balances | 1,348 | 609 |
| 5.2 | Call deposits | 0 | 0 |
| 5.3 | Bank overdrafts | 0 | 0 |
| 5.4 | Other- 31 and 60 day notice bank account | 623 | 1,119 |
| 5.5 | Cash and cash equivalents at end of quarter (should equal item 4.6 above) | 1,971 | 1,728 |

| 6. | Payments to related parties of the entity and their associates | Current quarter \$A'000 |
|---|---|------------------------------------|
| 6.1 | Aggregate amount of payments to related parties and their associates included in item 1. This includes Director, CEO and CFO remuneration including FY25 bonus. | (225) |
| 6.2 | Aggregate amount of payments to related parties and their associates included in item 2 | 0 |
| <i>Note: if any amounts are shown in items 6.1 or 6.2, your quarterly activity report must include a description of, and an explanation for, such payments.</i> | | |

| 7. Financing facilities <i>Note: the term "facility" includes all forms of financing arrangements available to the entity. Add notes as necessary for an understanding of the sources of finance available to the entity.</i> | Total facility amount at quarter end \$A'000 | Amount drawn at quarter end \$A'000 |
|---|---|--|
| 7.1 Loan facilities | 5,000 | 5,000 |
| 7.2 Credit standby arrangements | 0 | 0 |
| 7.3 Other (please specify) | 0 | 0 |
| 7.4 Total financing facilities | 5,000 | 5,000 |
| 7.5 Unused financing facilities available at quarter end | | 0 |
| 7.6 Include in the box below a description of each facility above, including the lender, interest rate, maturity date and whether it is secured or unsecured. If any additional financing facilities have been entered into or are proposed to be entered into after quarter end, include a note providing details of those facilities as well. | | |
| A \$5 million secured facility has been arranged with iPartners. The facility carries an interest rate of 9.95% per annum and matures in November 2026. It is secured by a General Security Agreement (GSA) over the Darwin Property and the Darwin DC (SDC). | | |

| 8. Estimated cash available for future operating activities | \$A'000 |
|--|----------------|
| 8.1 Net cash from / (used in) operating activities (item 1.9) | 782 |
| 8.2 Cash and cash equivalents at quarter end (item 4.6) | 1,971 |
| 8.3 Unused finance facilities available at quarter end (item 7.5) | 0 |
| 8.4 Total available funding (item 8.2 + item 8.3) | 1,971 |
| 8.5 Estimated quarters of funding available (item 8.4 divided by item 8.1) | n/a |
| <i>Note: if the entity has reported positive net operating cash flows in item 1.9, answer item 8.5 as "N/A". Otherwise, a figure for the estimated quarters of funding available must be included in item 8.5.</i> | |
| 8.6 If item 8.5 is less than 2 quarters, please provide answers to the following questions: | |
| 8.6.1 Does the entity expect that it will continue to have the current level of net operating cash flows for the time being and, if not, why not? | |
| Answer: n/a | |
| 8.6.2 Has the entity taken any steps, or does it propose to take any steps, to raise further cash to fund its operations and, if so, what are those steps and how likely does it believe that they will be successful? | |
| Answer: n/a | |
| 8.6.3 Does the entity expect to be able to continue its operations and to meet its business objectives and, if so, on what basis? | |
| Answer: n/a | |
| <i>Note: where item 8.5 is less than 2 quarters, all of questions 8.6.1, 8.6.2 and 8.6.3 above must be answered.</i> | |

Compliance statement

- 1 This statement has been prepared in accordance with accounting standards and policies which comply with Listing Rule 19.11A.
- 2 This statement gives a true and fair view of the matters disclosed.

Date: 30 April 2026

Authorised by: The Board of DXN Limited
(Name of body or officer authorising release – see note 4)

Notes

1. This quarterly cash flow report and the accompanying activity report provide a basis for informing the market about the entity's activities for the past quarter, how they have been financed and the effect this has had on its cash position. An entity that wishes to disclose additional information over and above the minimum required under the Listing Rules is encouraged to do so.
2. If this quarterly cash flow report has been prepared in accordance with Australian Accounting Standards, the definitions in, and provisions of, *AASB 107: Statement of Cash Flows* apply to this report. If this quarterly cash flow report has been prepared in accordance with other accounting standards agreed by ASX pursuant to Listing Rule 19.11A, the corresponding equivalent standard applies to this report.
3. Dividends received may be classified either as cash flows from operating activities or cash flows from investing activities, depending on the accounting policy of the entity.
4. If this report has been authorised for release to the market by your board of directors, you can insert here: "By the board". If it has been authorised for release to the market by a committee of your board of directors, you can insert here: "By the [name of board committee – eg Audit and Risk Committee]". If it has been authorised for release to the market by a disclosure committee, you can insert here: "By the Disclosure Committee".
5. If this report has been authorised for release to the market by your board of directors and you wish to hold yourself out as complying with recommendation 4.2 of the ASX Corporate Governance Council's *Corporate Governance Principles and Recommendations*, the board should have received a declaration from its CEO and CFO that, in their opinion, the financial records of the entity have been properly maintained, that this report complies with the appropriate accounting standards and gives a true and fair view of the cash flows of the entity, and that their opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.