



ASX Announcement

16 March 2026

Minimum holding buy-back of unmarketable parcels

Saferoads Holdings Limited (ASX:SRH) (“**Saferoads**” or “**Company**”) is pleased to advise that it intends to undertake “minimum holding buy back” of ordinary shares (“**Shares**”) for shareholders with less than a marketable parcel of Shares in the Company (**UMP Facility**) as at 7.00pm (AEDT) on 13 March 2026 (**Record Date**)

Under the Australian Securities Exchange (“**ASX**”) Listing Rules, a marketable parcel of Shares is a parcel of Shares not less than \$500 based on the closing price of the Shares on the ASX.

Based on the price of Shares on the close of trading on the Record Date of A\$0.096, a single holding of 5,208 or less Shares constitutes an unmarketable parcel (“**Unmarketable Parcel**”).

The UMP Facility will allow shareholders who hold less than a marketable parcel of Shares in the Company (“**Eligible Shareholder**”) to sell their shares back to the Company at the price of \$0.1000 per Share, being the 5-day Volume Weighted Average Price calculated over the last 5 days on which sales in the Shares were recorded as at the close of trade on the Record Date (“**Sale Price**”).

The UMP Facility is a ‘minimum holding buy-back’ under section 257B of the *Corporations Act 2001 (Cth)* and accordingly does not require shareholder approval. Further any Shares acquired by the Company under the UMP Facility will be cancelled.

Eligible Shareholders may choose to opt out of the UMP Facility and retain their Unmarketable Parcel by completing and returning a share retention form as outlined in the attached draft letter to be sent to Eligible Shareholders.

Based on the Sale Price and as of the Record Date, there are 220 Eligible Shareholders with an Unmarketable Parcel, representing a total of 419,135 Shares (0.96% of the total Shares currently on issue) with an aggregate value of \$40,237.

The Company will pay for all costs related to the UMP Facility (excluding any tax consequences that may arise to Eligible Shareholders from the sale).

The UMP Facility will therefore allow all Eligible Shareholders to sell their Shares without incurring any brokerage or handling costs.

The sale of Unmarketable Parcels through the UMP Facility is also expected to benefit Saferoads, as it will reduce the administrative costs associated with maintaining a large number of small shareholdings on Saferoads share register.

Shareholders with an Unmarketable Parcel wishing to take advantage of the UMP Facility **do not need to take any action**. Shareholders who hold an Unmarketable Parcel and who wish to retain their holding must opt-out of the UMP Facility by completing and returning the Share Retention Form in accordance with the instructions set out in that document.

The attached letter will be dispatched on or about 18 March 2026 to Eligible Shareholders who hold an Unmarketable Parcel. This letter provides further details regarding the UMP Facility and the actions holders of an Unmarketable Parcel may take.

A summary of the key dates in relation to UMP Facility are as follows:

Event	Date
Record Date for establishing holders of Unmarketable Parcels	7.00pm (Melbourne time) on Friday, 13 March 2026
ASX announcement regarding UMP Facility	Monday, 16 March 2026
Dispatch of UMP Facility documents to Eligible Shareholders	Wednesday, 18 March 2026
Closing Time for receipt of completed Share Retention Forms for those Eligible Shareholders who wish to opt out of the UMP Facility	5.00pm (Melbourne time) on Thursday 30 April 2026 2026
Eligible Shareholders who have participated in the UMP Facility to receive sale proceeds and documentation confirming Shares have been bought back	As soon as practicable after Friday, 1 May 2026 (Note proceeds will only be remitted to an Eligible Shareholder's registered bank account)

Saferoads reserves the right to change any of the dates referred to in this announcement or the enclosed letter and the Share Retention Form, or to vary, cancel or delay the UMP Facility at any time before the Shares are cancelled, by making an announcement to the ASX.

Saferoads does not provide any recommendation or advice as to whether holders of an Unmarketable Parcel should sell or retain their Shares. Shareholders should seek their own financial advice.

This announcement has been authorised by the Board of Directors of Saferoads

For further information, please contact:

Shareholders requiring further information can contact the Company's Australian Share Registry, Automic, by calling 1300 288 664 (within Australia) or +61 2 9698 5414 (outside Australia) Monday to Friday, between 8.30am and 7.00pm (Sydney time).

For general enquiries, please contact:

Chris Lobb
Company Secretary
Saferoads Holdings Limited
0407 046 114



16 March 2026

IMPORTANT NOTICE

If you wish to retain your Saferoads shares, you must take action by no later than 5:00PM Melbourne time on 30 April 2026

Dear Shareholder

Minimum holding buy-back of unmarketable parcels

Saferoads Holdings Limited (ASX: SRH) (**Saferoads** or **Company**) recognises that the cost to shareholders of selling small shareholdings can be very high relative to the value of their shareholdings. Many of our shareholders, like you, hold a small number of Saferoads shares that we know can often be difficult or expensive to sell.

In order to assist, Saferoads has established an Unmarketable Share Facility (**UMP Facility**) to enable its shareholders, who have less than marketable parcels of shares, to have their shares acquired by the Company without incurring brokerage or handling fees. The UMP Facility will also enable Saferoads to reduce the costs associated with maintaining a large number of small shareholdings.

A 'less than marketable parcel' is an individual shareholding worth less than A\$500 (**Unmarketable Parcel**). The date for identification of Unmarketable Parcels of shares in the Company was 7:00 pm Melbourne time on 13 March 2026 (**Record Date**). As at the Record Date, the last sale price of Saferoads shares was \$A 0.096 per share. On this basis, an Unmarketable Parcel is an individual registered shareholding of 5,208 or less shares.

Our records indicate that you held an Unmarketable Parcel on the Record Date. Your holder number and the number of shares you held at the Record Date are shown on your Share Retention Form (enclosed). You are therefore considered an eligible shareholder (**Eligible Shareholder**) and will have your shares acquired through the UMP Facility, unless you take action as detailed below. The aim of the UMP Facility is to provide you with a convenient and cost-effective way to dispose of your Unmarketable Parcel and by having your shares acquired through the UMP Facility, you will not have to appoint a broker to sell your shares or pay any brokerage or handling fees.

In accordance with the Company's Constitution, Saferoads provides notice that it intends to undertake the Unmarketable Parcel process on behalf of holders of Unmarketable Parcels unless they return the enclosed Share Retention Form by 5:00pm Melbourne time on 30 April 2026 (**Closing Date**).

To sell your shares back to the Company, you do not need to take any action.

If you do not take any action, Saferoads will be entitled to acquire your shares on your behalf following the Closing Date.

If, at the Closing Date, your shareholding has increased in size such that you no longer have an Unmarketable Parcel (e.g. due to an increase in the number of shares you hold), your shares will **NOT** be acquired.

You do not need to appoint a broker or pay any brokerage and handling costs associated with the acquisition of your shares under the UMP Facility. Any tax consequences from the sale remain your responsibility.

All eligible shareholders whose shares are acquired under the UMP Facility will receive the same price per share, being A\$0.10 per share. This price being the 5-day Volume Weighted Average Price calculated over the last 5 days on which sales in the Shares were recorded as at the close of trade on the Record Date (**Sale Price**).

The proceeds of the sale of your shares will be remitted to you using the bank account details recorded with Automic for your Saferoads shareholding. To the extent your bank account details are not up to date or you have not recorded bank account details with Automic, **you should notify Automic of your current bank account details by typing** into your browser <https://portal.automic.com.au/investor/home>. - log in to Investor Login using your Username and password.

If you don't already have an Investor Login account with Automic, you can access your Saferoads holding by visiting <https://portal.automic.com.au/investor/home> Alternatively, please contact Automic:

- by email at corporate.actions@automicgroup.com.au;
- or by calling 1300 288 664 (within Australia) or +61 2 9698 5414(outside Australia) Monday to Friday, between 8.30am and 7.00pm (Sydney time).

If your bank account details are not recorded with Automic by the Closing Date, your funds will be retained in trust until you advise Automic of your bank details.

After this Closing Date, you will receive documentation advising you of the number of your Saferoads shares that have been acquired by the Company and subsequently cancelled and the amount due to you for your shares.

If you wish to retain your existing holding of Saferoads shares, you must complete the enclosed Share Retention Form and return it to the postal address stated on the Share Retention Form so that it is received by 5:00pm Melbourne time on 30 April 2026, being the Closing Date.

Note that your Unmarketable Parcel may be acquired by the Company even if it has increased in value by the Closing Date.

For example, if your shares increase in value after the Record Date, such that your shareholding has a market value of \$A500 or more at the Closing Date, you will still need to provide written notice to Saferoads (by completing the enclosed Share Retention Notice Form and returning it to the postal address stated on the Share Retention Form) so that it is received by Saferoads by 5:00pm Melbourne time on the Closing Date.

However, your Unmarketable Parcel will NOT be acquired if it has increased in size by the Closing Date.

For example:

- If you purchase additional shares in the same holding as your Unmarketable Parcel after the Record Date, but before 5:00pm Melbourne time on the Closing Date so that your shareholding is no longer an Unmarketable Parcel; or
- If you hold shares in multiple holdings of Unmarketable Parcels, which together constitute a marketable parcel, and arrange to have those holdings consolidated into one or more holdings which are no longer Unmarketable Parcels at 5:00pm Melbourne time on the Closing Date, your shares **will not** be acquired



Key dates

A summary of the key dates in relation to the UMP Facility is set out below.

Event	Date
Record Date for establishing holders of Unmarketable Parcels	7.00pm (Melbourne time) on Friday, 13 March 2026
ASX announcement regarding UMP Facility	Monday, 16 March 2026
Dispatch of UMP Facility documents to Eligible Shareholders	Wednesday, 18 March 2026
Closing Time for receipt of completed Share Retention Forms for those Eligible Shareholders who wish to opt out of the UMP Facility	5.00pm (Melbourne time) on Thursday 30 April 2026
Shareholders who have participated in the UMP Facility to receive sale proceeds and documentation confirming Shares have been bought back	As soon as practicable after Friday, 1 May 2026 <i>(Note proceeds will be remitted to an Eligible Shareholder's registered bank account only)</i>

Saferoads reserves the right to change any of the dates referred to in this letter and the Share Retention Form, or to vary, cancel or delay the UMP Facility at any time before the Shares are cancelled, by making an announcement to the ASX.

Saferoads does not provide any recommendation or advice as to whether holders of an Unmarketable Parcel should sell or retain their Shares.

Please also note that the Company will not acquire your shares in the event that a third party announces a takeover offer for the Company. Consistent with its continuous disclosure obligations, the Company may release to the ASX information that may be material to a shareholder's decision as to whether they wish to retain their shares. This information will, if released, be available on the ASX website www.asx.com.au (ASX: SRH) and on the Company's website www.saferoads.com.au



Frequently asked questions

What is the UMP Facility?

Saferoads has established the UMP Facility to assist shareholders with Unmarketable Parcels to sell their shares.

Why is the UMP Facility being offered?

Saferoads has established the UMP Facility to enable you to sell your shares in Saferoads cost effectively and simply, as shareholders with small holdings of shares may find it difficult or expensive to dispose of their shares. Additionally, the Facility assists Saferoads to reduce administration and registry costs associated with servicing Unmarketable Parcels.

Does Saferoads have the right to sell my shares?

Saferoads is entitled under its Constitution, ASX Listing Rule 15.13 and the *Corporations Act 2001 (Cth)* to sell the Unmarketable Parcels of those shareholders who do not take any action in response to this letter. Your Unmarketable Parcel will be sold if you do not advise Saferoads that you wish to keep your Unmarketable Parcel by completing the enclosed Share Retention Form and returning it to the postal address stated on the Share Retention Form so that it is received by 5.00pm Melbourne time on 30 April 2026, being the Closing Date.

Can I sell some but not all of my shares through the UMP Facility?

No, you may not elect to sell part of an Unmarketable Parcel of shares through the UMP Facility. The Unmarketable Parcel process applies to your entire Unmarketable Parcel.

If I buy more SRH shares, will I retain my holding?

If you buy more shares so that your shareholding increases to at least a marketable parcel prior to the Closing Date, Saferoads will not acquire your shares.

What if I hold multiple Unmarketable Parcels?

If you hold multiple holdings that, in isolation, are deemed to be Unmarketable Parcels, but when aggregated would constitute a parcel worth more than \$500, each holding will be treated as a separate Unmarketable Parcel and may be acquired UNLESS you complete and return a Share Retention Form for each holding you wish to retain. Alternatively, you should consider consolidating your holdings of Unmarketable Parcels into a single holding via your broker or adviser.

What if my holding of shares is a CHESS Holding?

If your shares remain in a CHESS Holding after the Closing Date, Saferoads may, without further notice, move those shares to an Issuer Holding or a Certified Holding for the purpose of acquiring those shares under the UMP Facility



My shares are jointly held. Does each joint holder need to sign, complete and return a Share Retention Notice Form?

If you are a joint holder of shares, Saferoads will not acquire your shares if one holder completes, signs and returns a Share Retention Form by the Closing Date.

If my shares are acquired through the UMP Facility, how much will I receive per share?

The price that you receive for your shares sold through the UMP Facility will be the Sale Price of A\$0.10 per share. All Eligible Shareholders whose shares are acquired through the UMP Facility will receive the same price per share sold.

This price has been calculated on a Volume Weighted Average Price based on the 5-days trading on the ASX over the last 5 days on which sales in the Shares were recorded prior to and including the Record Date.

When and how will I receive the sale proceeds?

The proceeds of the sale of your shares will be credited to your nominated bank account as soon as practicable after the Closing Date and the completion of the cancellation of those shares. If your bank account details are not recorded with Automic, the proceeds will be held in trust until you advise Automic of your bank details. By law, we can only retain these proceeds for a period of 12 months from the Closing Date before we are obliged to transfer any unclaimed funds to the Government. It is therefore in your best interests to ensure you have provided Automic with your correct bank details.

To the extent your bank account details are not up to date or you have not recorded bank account details with Automic, **you should notify Automic of your current bank account details promptly** via <https://portal.automic.com.au/investor/home> Log in to Investor Login using your Username and password.

If you don't already have an Investor Login account with Automic, you can access your Saferoads holding by typing into your browser <https://portal.automic.com.au/investor/home> Alternatively, please contact Automic:

- by email at corporate.actions@automicgroup.com.au;
- or by calling 1300 288 664 (within Australia) or +61 2 9698 5414(outside Australia) Monday to Friday, between 8.30am and 7.00pm (Sydney time).

What are the taxation consequences of having my shares sold through the UMP Facility?

Any tax consequences from the sale of your shares will be your responsibility. Tax may be payable on any gains you make on the sale of your shares. This will depend on your personal taxation circumstances. Please obtain independent tax advice from an appropriate tax adviser if you have questions about your personal taxation circumstances



Who do I contact if I have further questions?

If you have any further questions about the information contained in this letter or about the UMP Facility more generally, please contact Automic by:

- email at corporate.actions@automicgroup.com.au;
- or by calling 1300 288 664 (within Australia) or +61 2 9698 5414(outside Australia) Monday to Friday, between 8.30am and 7.00pm (Sydney time).

If you are in any doubt about the impact of this notice, or if you require further information in relation to the possible implications of the sale of your shares, please contact your legal, financial or taxation adviser.

Yours sincerely

A handwritten signature in black ink, appearing to read "David Ashmore".

David Ashmore
Chairman
Saferoads Holdings Limited
ABN 81 116 668 538

Additional Information

The UMP Facility is established and operated in accordance with the Constitution of Saferoads Holdings Limited, the ASX Listing Rules and the *Corporations Act 2001 (Cth)*.

Where an Unmarketable Parcel is held by joint holders, any notice given to members by Saferoads in respect of an Unmarketable Parcel is to be given in accordance with rule 98.5 of the Constitution. The proceeds remitted from the sale under the UMP Facility shall be in favour of all joint holders.

This letter does not constitute advice nor a recommendation to buy, sell or hold shares nor that the UMP Facility is the best way to sell Saferoads shares. If you are in any doubt about what to do, you should consult your legal, financial or taxation adviser.



Saferoads Holdings Limited | ABN 81 116 668 538

All Registry Communication to:



GPO Box 5193, Sydney NSW 2001
1300 288 664 (within Australia)
+61 2 9698 5414 (international)
corporate.actions@automicgroup.com.au
www.automicgroup.com.au

[EntityRegistrationDetailsLine1Envelope]
[EntityRegistrationDetailsLine2Envelope]
[EntityRegistrationDetailsLine3Envelope]
[EntityRegistrationDetailsLine4Envelope]
[EntityRegistrationDetailsLine5Envelope]
[EntityRegistrationDetailsLine6Envelope]

Shares held at 7.00pm (Melbourne time) on
13 March 2026: [Holding]

ASX Security Code: SRH

Holder Number (SRN/HIN): [HolderNumberMasked]

MINIMUM HOLDING BUY-BACK RETENTION FORM

YOUR RETENTION FORM MUST BE RECEIVED BY NO LATER THAN 5.00PM (MELBOURNE TIME) ON 30 APRIL 2026

This is an important document and requires your immediate attention. This document should be read in conjunction with the enclosed shareholder letter. If you are in any doubt as to how to deal with this form, you should consult your professional advisor.

Online Election (Recommended)

Visit https://investor.automic.com.au/#/home

To elect online, simply scan the barcode to the right or enter the above link into your browser. Instructions lodging your election online and accessing this portal are provided in the section overleaf.



- It's fast and simple: Electing online is very easy to do, it eliminates any postal delays and removes any potential risk of it being lost in transit.
It's secure and confirmed: Electing online provides you with greater privacy over your instructions and provides you with confirmation that your Election has been successfully processed.

Paper Election

Only return this form if you wish to retain your shares.

If you wish to elect to sell your shares under the minimum holding buy-back facility you do not need to return this form. To ensure you receive payment via EFT please update your payment details via the Investor Portal by visiting https://portal.automic.com.au/investor/home.

Provide your contact details:

Form with fields for Telephone Number, Contact Name (PLEASE PRINT), and Email Address. Includes a support statement: SUPPORT YOUR COMPANY: By providing your email address, you elect to receive all communications despatched by the Company electronically (where legally permissible).

INSTRUCTIONS FOR COMPLETING THIS FORM

ELECTION OPTIONS

RETENTION OF SHARES

If you wish to retain your shares, please make an election online or return this form so it is received no later than the closing date.

SELLING YOUR SHARES

If you wish to elect to sell your shares you do not need to make an election or return this form. To ensure you receive payment via EFT please update your payment details by following the instructions on the next page.

LODGING YOUR RETENTION FORM



**IMPORTANT! Retention Forms cannot be returned by fax or email.
Your Retention Form must be returned via one of the return methods provided below.**

Due to recent changes to delivery times by Australia Post, standard delivery may now take up to ten Business Days, or longer from regional areas. Shareholders should bear this in mind when returning their Retention Form using Australia Post.

ONLINE

Existing users: If you have an existing Automic Investor Portal account, with access to Saferoads Holdings Limited, you do not need to register and can log in with your existing username and password at <https://investor.automic.com.au>

If you do not automatically see your SRH shareholding in your account, you can easily add it by selecting the "Add holding" button on the top right-hand corner of the screen and following the prompts.

New users: If you do not have an existing Automic account you will need to register for Investor Portal by visiting <https://investor.automic.com.au/#/signup> and following these steps:

1. In the Company Name field, select "Saferoads Holdings Limited (SRH)"
2. Enter your Holder Number (SRN or HIN)
3. Enter the postcode (Australian address) or click "change country" to select the country code (overseas address) relevant to your holding
4. Tick the "I'm not a robot" box and click "Next"
5. Complete the prompts to set up your Username and Password

Once you are logged in, select "Offers" from the left-hand vertical menu and follow the prompts.

BY MAIL

Saferoads Holdings Limited – Minimum Holding Buy-Back
C/- Automic Group
GPO Box 5193
Sydney NSW 2001

BY HAND DELIVERY (Between Sydney office hours 9.00am – 5.00pm Sydney time)

Automic Group
Level 5
126 Phillip Street
Sydney NSW 2000

**YOUR SHARE RETENTION FORM MUST BE RECEIVED BY NO LATER THAN
5.00PM (MELBOURNE TIME) ON 30 APRIL 2026.**