



VECTION TECHNOLOGIES GROUP

Corporate Presentation

March 2026

Vection Technologies at a glance

Vection Technologies is a multinational group specialized in innovative technologies. Publicly listed on the Australian Securities Exchange (ASX: VR1), traded on the American OTC (VCTNY) and Börse Frankfurt (FRA: S1X), the group has established itself as a recognized international ISV player in the field of emerging technologies.

Vection Technologies' platform ecosystem merges Artificial Intelligence (AI), Extended Reality (XR), and hardware solutions (Appliances and Kiosks), supporting enterprise, defence, public administrations, and educational institutions in their digital transformation initiatives.

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Companies
(+2 ongoing acquisition)

\$38M

FY25 revenue

8

countries

\$2.9M

FY25 underlying EBITDA

10

offices

200+

people worldwide

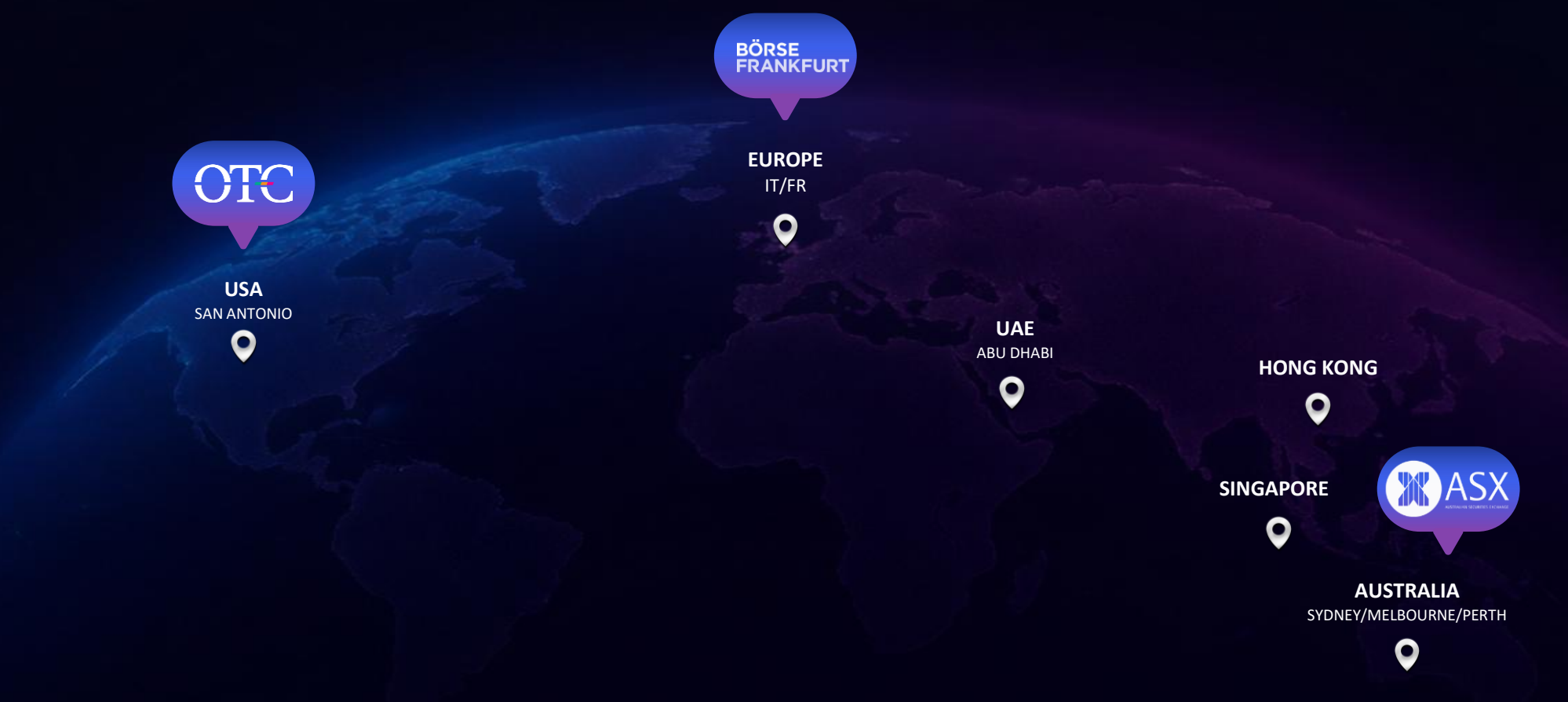
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proprietary solutions

56%

H1FY26 gross margin

International Footprint



The Board and Management Team



Gianmarco Biagi

Interim Chair, Managing Director



Ex-CEO of multinational companies, President of Settepontonove Holding, with 20+ years expertise in manufacturing & new technologies.

Virgilio Picca

Group CFO



Experienced CFO and Chartered Accountant with a background in NYSE-listed companies, having led finance, M&A, and international projects across industrial, and consulting sectors.

Cameron Petricevic

Independent Non-Executive Director



Executive and board member of private and ASX-listed companies with 20+ years of experience. Qualified Actuary (AIAA) and graduate of the Australian Institute of Company Directors (GAICD).

Jacopo Merli

Executive Director & COO



Founder of JMC Group, acquired by Vection, with experience in sectors like Military & Telco.

Bert Mondello

Independent Non-Executive Director



Non-Executive Director, tech and corporate advisor with 20+ years in public & private sectors, expertise in IR + strategy.

Lorenzo Biagi

Executive Director



Executive Director with 10+ years in virtual reality tech, sales, and cost control, improving corporate development and innovation.

M&A History

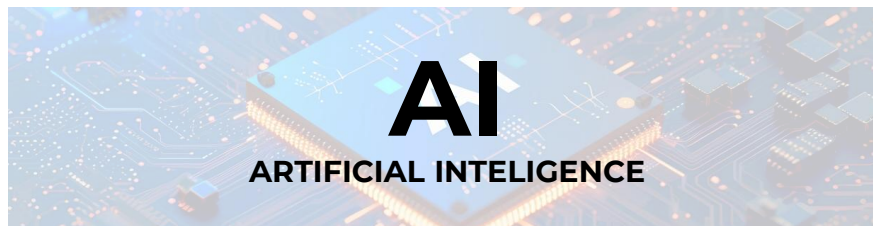


Vection Technologies continues to pursue ongoing M&A opportunities in the EU and US

Value Proposition

Value Proposition

GENERATIONAL TECHNOLOGIES



INTEGRATED SOLUTIONS

SaaS Platforms,/Products
(Recurring revenue)

Services
(One-off Projects)

Hardware
(Kiosk, Appliance, Humanoid Robot)

DIVERSE APPLICATION & USE CASES

Data & BI

Operations & Efficiency

Collaboration & Communications

Training & Knowledge Transfer

Customer Engagement & Sales

SIGNIFICANT GLOBAL MARKET ACROSS MULTIPLE SECTORS

Retail

Healthcare

Defence

Entertainment

Real Estate

Education

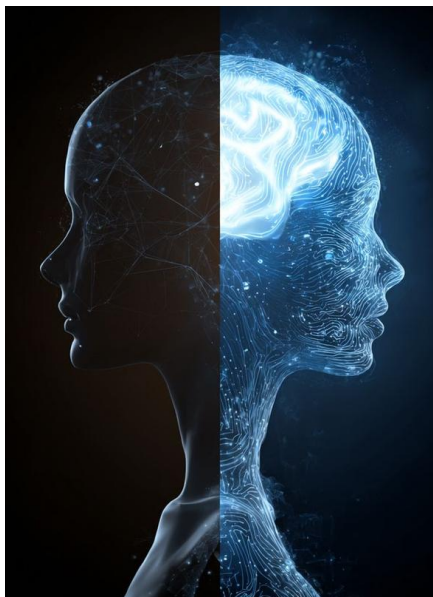
Transport & Infrastructure

What we do

We develop AI-powered solutions that transform business operations through our no-code platform, omnichannel conversational interfaces, and intelligent process automation.

Our expertise extends across Artificial Intelligence, Extended Reality, Hardware Design and System Integration. A set of know-how and no-code platforms ready to face complex business challenges serving enterprises, defence, public administration, and educational clients.

ARTIFICIAL INTELLIGENCE



Agents Orchestration

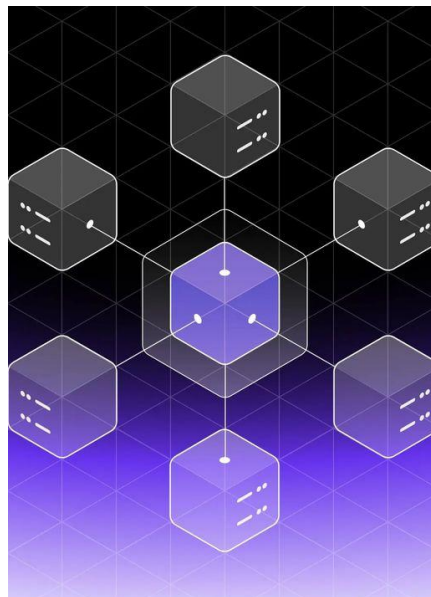
Process Automation

Document Processing

Decision Intelligence

Digital Humans

TECHNOLOGY INTEGRATION



Hardware Architecture

Business Rules Engine

Appliances

Marketing Solutions

EXTENDED REALITY



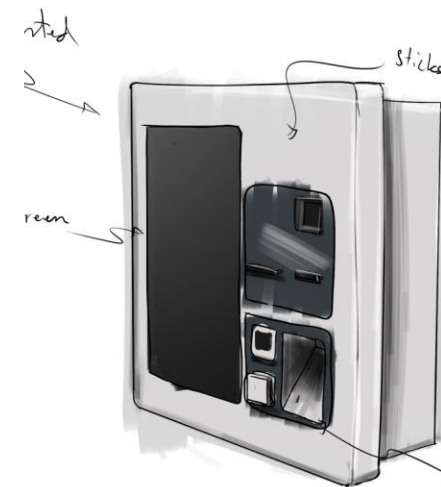
Scalable XR Platforms

CAD Data Integration

Top-Notch Quality

Cross Device Experiences

HUMAN - MACHINE INTERFACE DESIGN



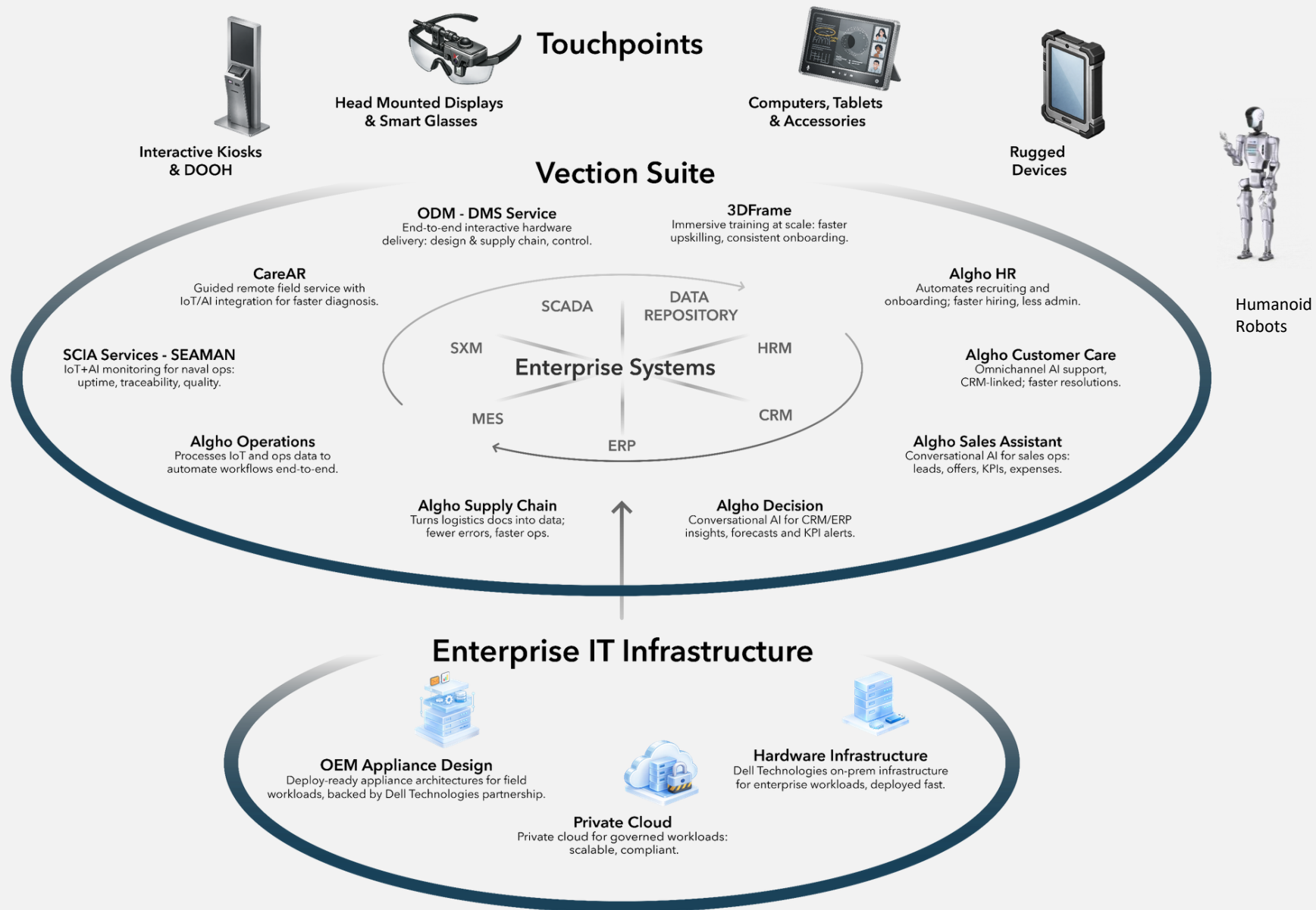
Kiosk Design

Tactical Table

Smart Devices

Humanoid Robots

Enterprise process optimization system

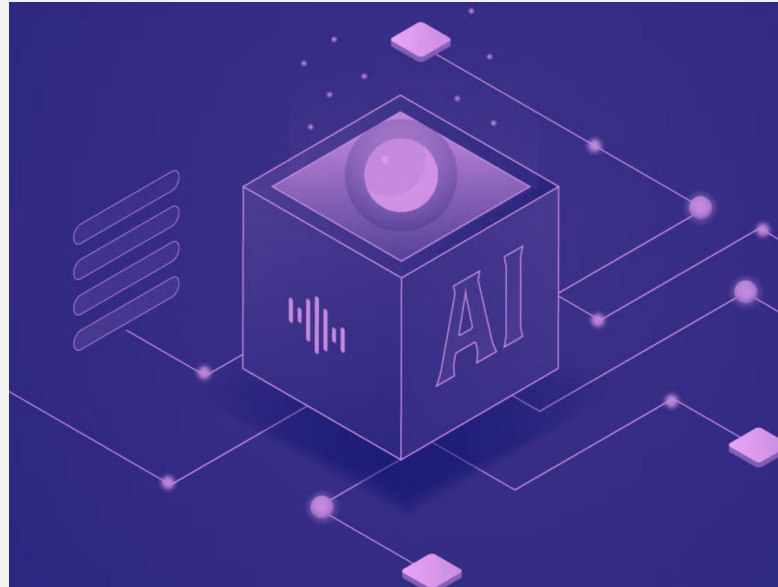




The extended reality (XR) market is expected to grow from

**USD 34 billion in 2025
to USD 134 billion in 2030,
at a CAGR of 31.5%.**

Source: ResearchAndMarkets



Artificial intelligence
market will boost global GDP

\$15.7 trillion

by 2030

Source: PWC



By 2035, the **global AI agents**
market is projected to surge to

\$217 billion

exhibiting a CAGR of 40.15%

Source: ResearchAndMarkets

TECHNOLOGY PARTNERS

GO TO MARKET PARTNERS

AWARDS & RECOGNITION

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Our impact

Vection Technologies integrated XR ecosystem brings value across the whole value chain. A set of interconnected software and hardware ready to support organization reducing time and costs to integrate a wide range of third-party suppliers.

Integrated Solutions for the Value Chain



Reduce Time to Market



Improve Sales & Customer Experience



Improve Quality & Safety



Improve Efficiency in Operations



Improve Training Efficacy



Business Support & Governance

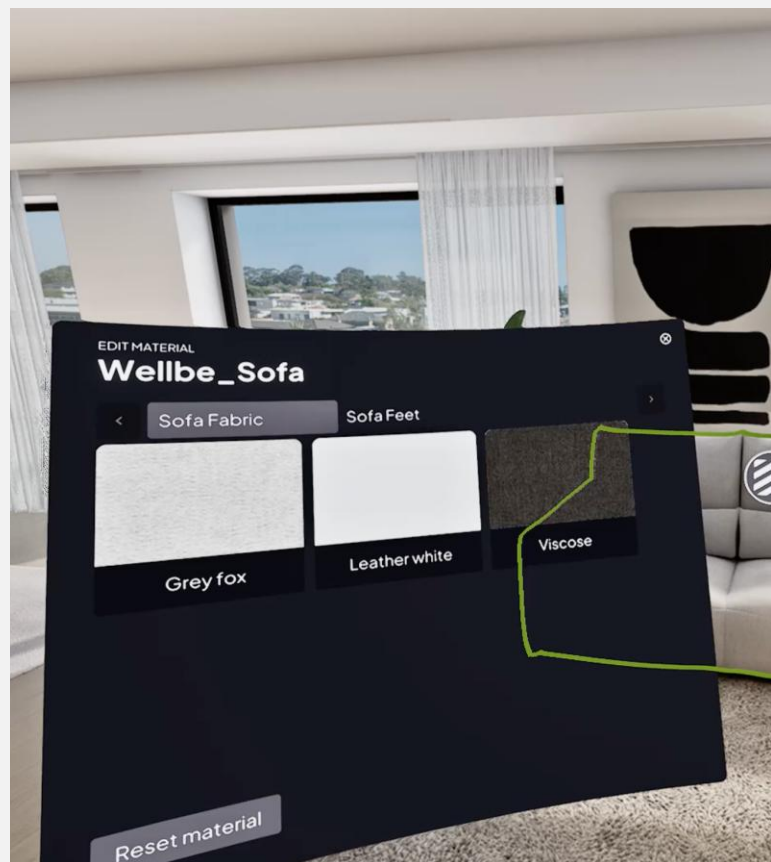
Reduce Time to Market & Improve Collaboration

Vection Technologies' Extended Reality platform supports product development and retail by enabling immersive design reviews (CAD-BIM), improving collaboration, reducing errors, and simulating customer experiences to optimize store layouts before implementation.



Project Design	Customer Experience	Quality & Safety	Operations	Training	Governance
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IMMERSIVE CAD PROJECT REVIEW



IMMERSIVE STORE PREVIEW



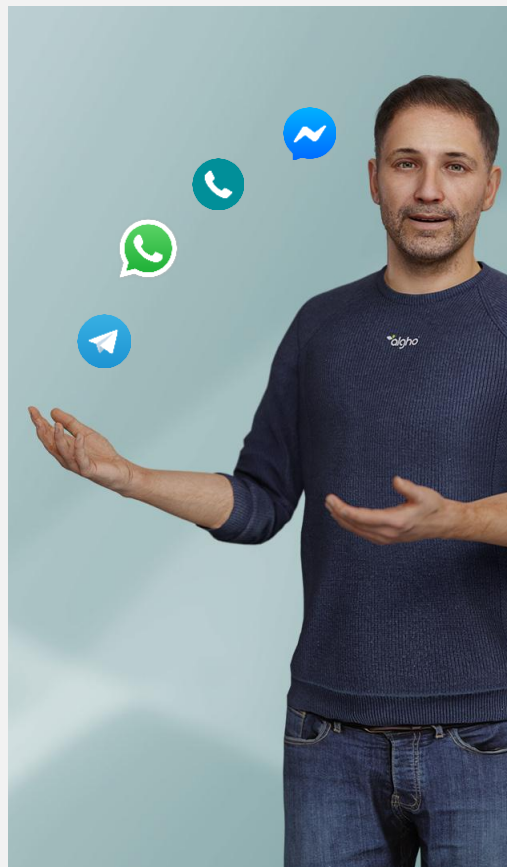
Improve Sales & Customer Experience

Vection Technologies improves customer experience using AI, Extended Reality, and intelligent kiosks. AI-powered kiosks enable self-service and provide information across locations like retail stores, hotels, and hospitals, while omnichannel AI agents automate customer support, bookings, and product discovery. Extended Reality creates immersive experiences that strengthen brand engagement and help customers make decisions faster.

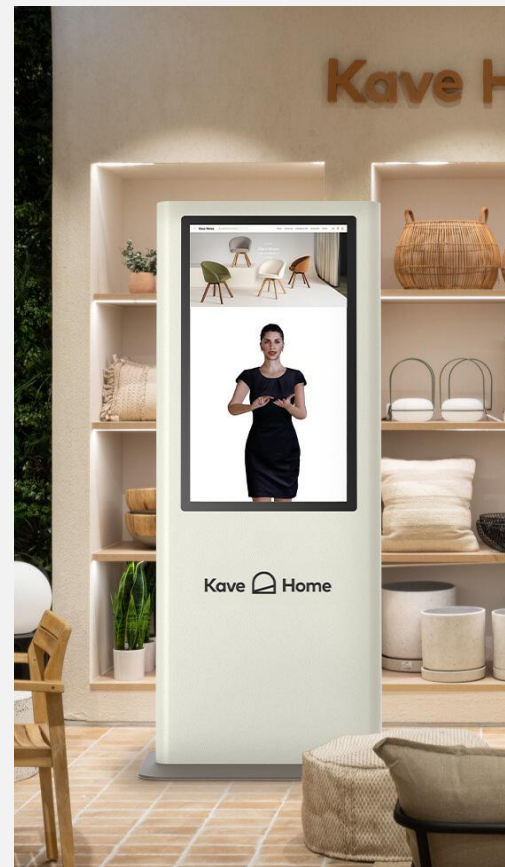


Project Design	Customer Experience	Quality & Safety	Operations	Training	Governance
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OMNICHANNEL AI AGENTS



AI KIOSKS



SALES XR EXPERIENCES



Inclusivity is our Mission

Vection Technologies' AI Sign Language technology enables real-time communication with the deaf community through AI avatars that accurately interpret and generate natural sign language



Project Design	Customer Experience	Quality & Safety	Operations	Training	Governance
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AI Sign Language

Real-time Sign Language Communication



Improve Quality & safety

Vection Technologies' platform uses virtual training, AI computer vision, and body tracking to simulate high-risk scenarios, detect unsafe behaviors, and provide real-time feedback to improve workplace safety and operator performance.

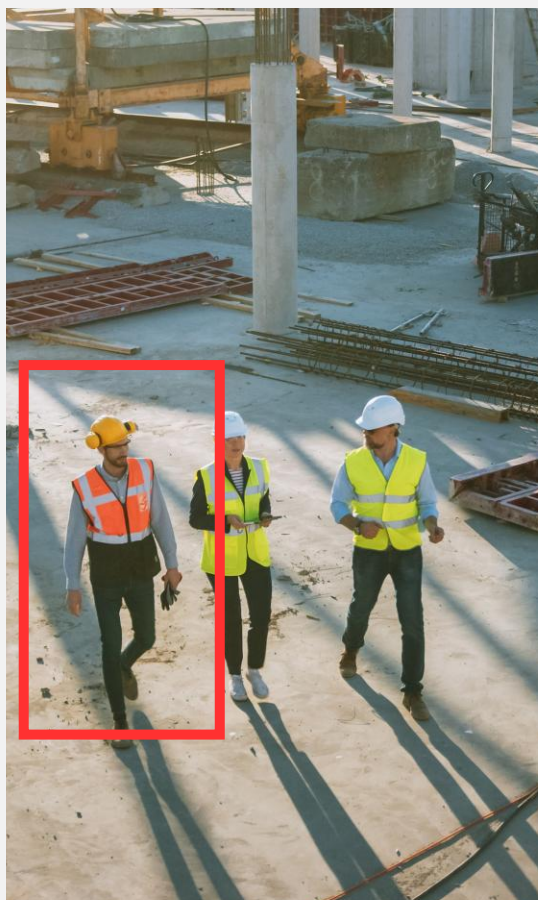


Project Design	Customer Experience	Quality & Safety	Operations	Training	Governance
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SAFETY & RISK AWARENESS VIRTUAL SCENARIO



SAFETY CONTROLS WITH AI COMPUTER VISION



ACTIVITY CHECK WITH AI COMPUTER VISION



Increase productivity & efficiency in operations

Extended Reality and AI help field operators perform maintenance and inspections with guided instructions, while automating processes like reporting, monitoring, and operational decision-making



Project Design	Customer Experience	Quality & Safety	Operations	Training	Governance
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ON-FIELD OPERATORS SUPPORT WITH AI & XR



DOCUMENT PROCESSING & MANAGEMENT WITH AI



PROCESS AUTOMATION WITH AI



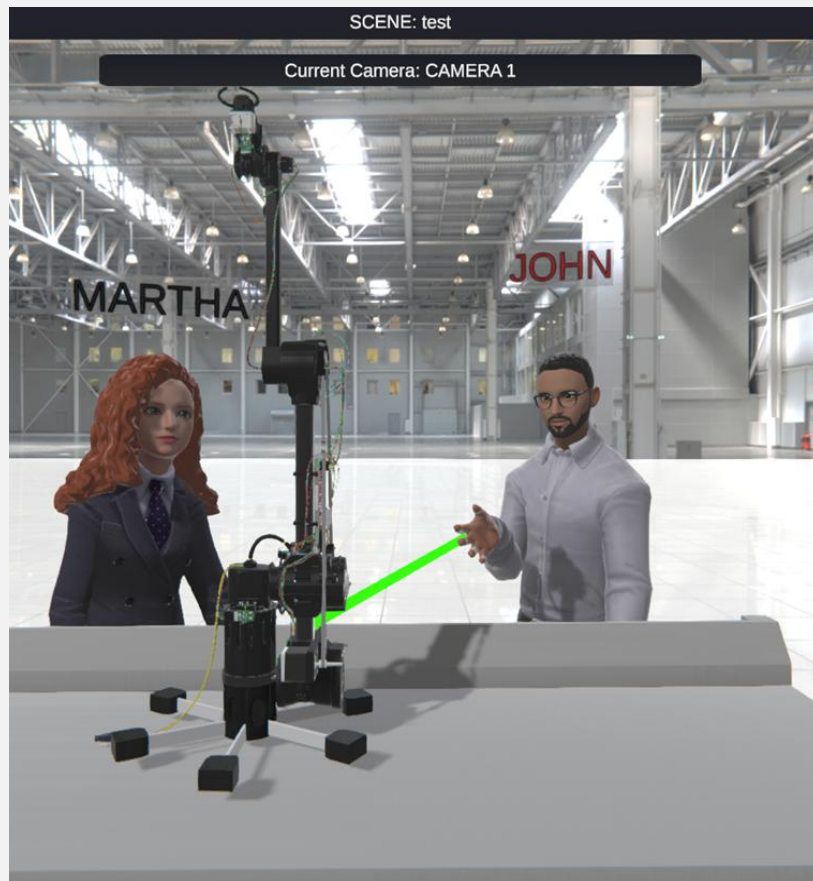
Improve training efficacy

Vection Technologies' XR and AI platform delivers immersive training simulations with AI coaches and agents that guide learning, assess understanding, and improve skills.

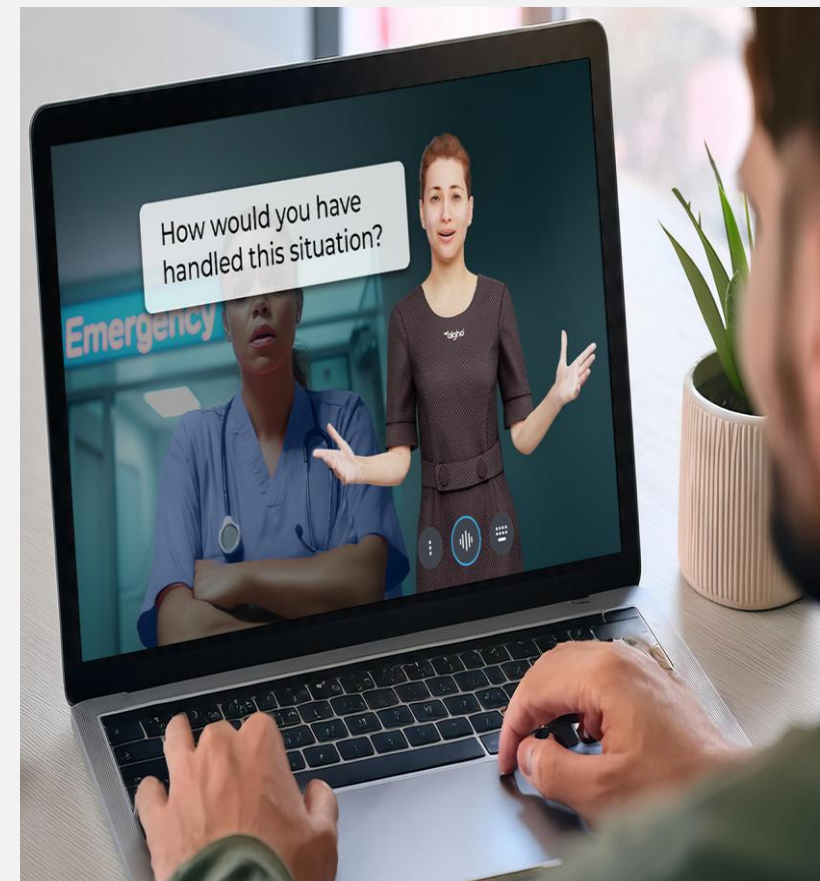


Project Design	Customer Experience	Quality & Safety	Operations	Training	Governance
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VIRTUAL TRAINING PLATFORM



AI COACH



Business support & governance

Vection Technologies uses AI-powered business rules and data extraction to centralize decision-making and turn documents, reports, and databases into actionable insights through simple conversational interfaces

 **Massachusetts General Hospital**
Founding Member, Mass General Brigham

 **Camera dei Deputati**

Project Design	Customer Experience	Quality & Safety	Operations	Training	Governance
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SIMPLIFY DATA UNDERSTANDING WITH AI



AUTOMATED BUSINESS DECISIONS



Financials

H1 FY26 Financial Highlights



**HY 2026
Revenue**

\$17.4M

Growth of 34% pcp (includes contribution from TDB acquisition).

Total Pipeline in negotiation (3-year forward rolling) is \$60m



**Gross
Margin**

56%

Significant improvement thanks to AI integration, cost controls, and TDB contribution, resulting in an increase from 42%



**Operating
Cash Flow**

+\$90K

Maiden positive operating cash flows in H1, a material improvement on -\$4.3m pcp



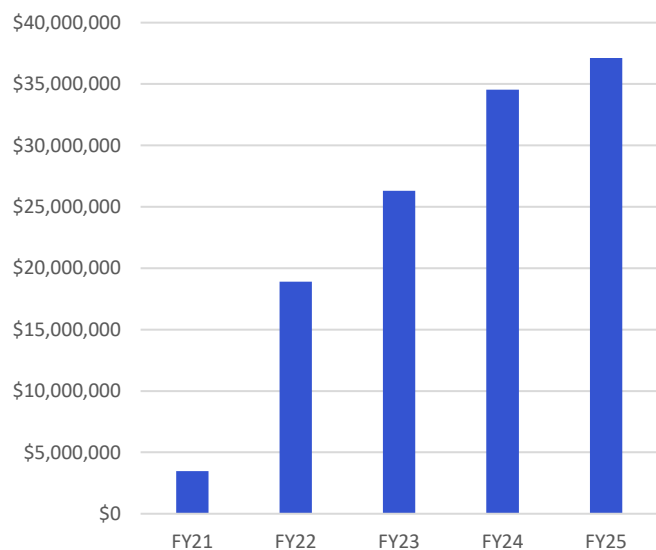
**Positive Underlying
EBITDA:**

\$0.2M

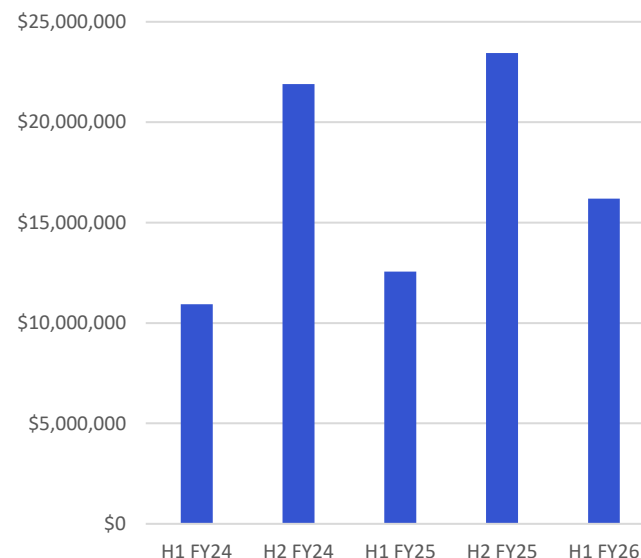
Maiden positive, first half EBITDA

Historical Financial Performance

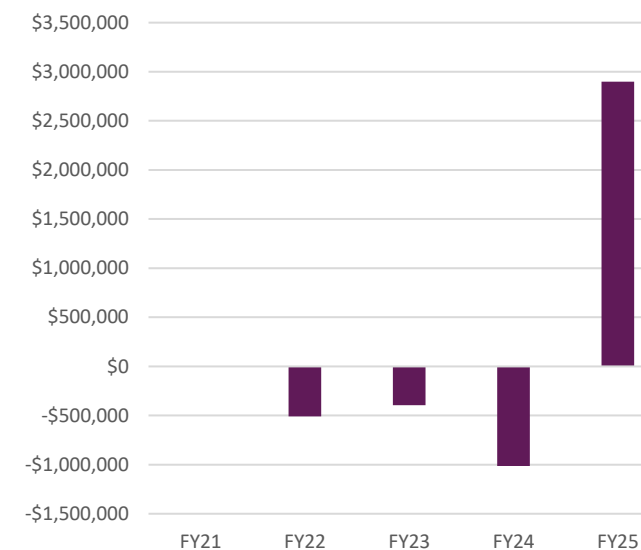
Total Revenue - FY



Revenue - HY



Underlying EBITDA

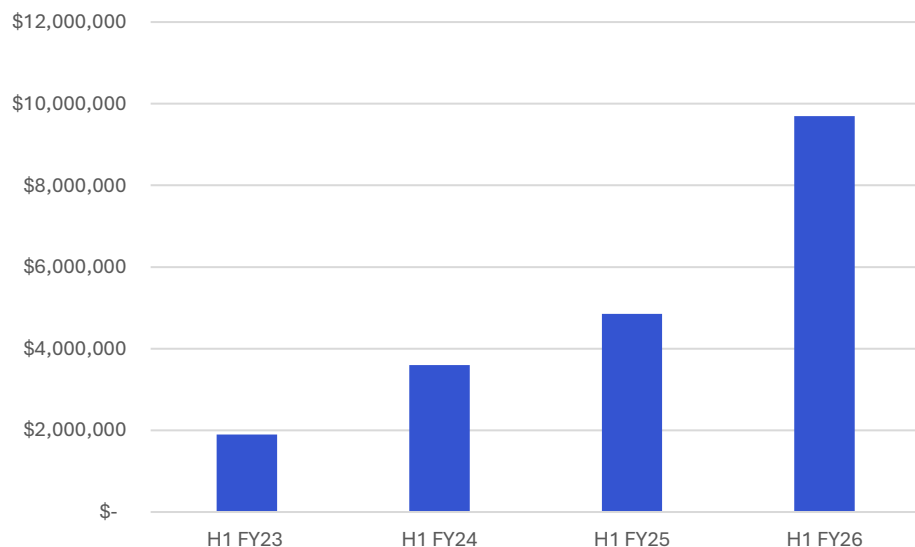


- **High Revenue Growth:** Strong expansion across recent years with revenue increasing from \$14.6m in FY22 to \$36.0m in FY25, supported by a seasonal weighting toward 2H revenue and a growing base of recurring business.
- **Scalable Market Strategy:** Improving scalable operating model in high-growth technology markets, supported by increasing operating leverage and improving profitability, demonstrated by maiden positive underlying EBITDA in FY25.

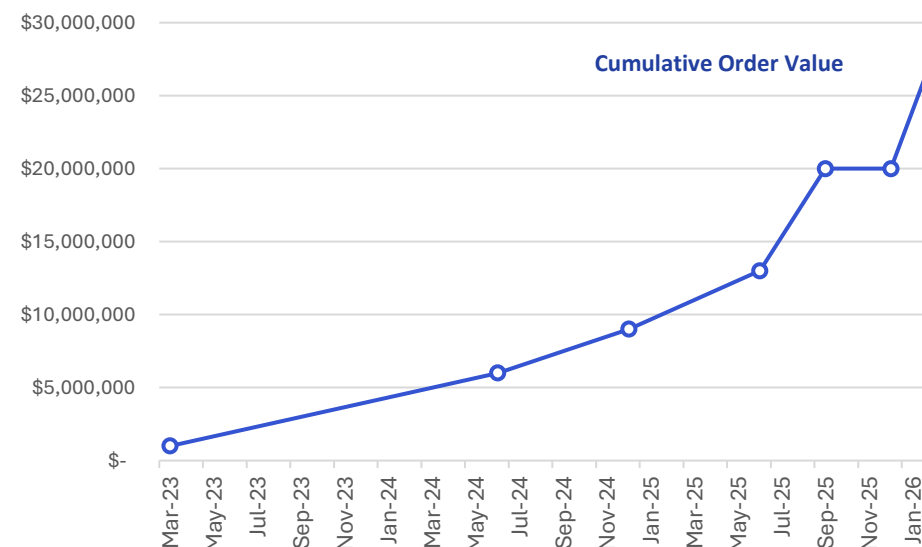
- **EBITDA Turnaround:** Significant improvement in operating performance with underlying EBITDA increasing from -\$1.0m in FY24 to +\$2.8m in FY25, reflecting strong cost discipline, successful acquisitions and scaling revenues.
- **Margin Expansion:** Gross Profit Margin for FY26 is tracking to 50-60%.
- **Strong CAGR:** 5-year revenue CAGR of 63% (including acquisitions).

Recent Financial Milestones

Gross Profit



Defence Order Momentum



- **Margin Expansion:** Gross margin improved materially to 56%, compared to ~40% in the prior corresponding period. The contribution from TDB acquisition including synergies being realised, deeper AI integration and a focus to increase recurring revenue contribution, underpinned the increased gross margin.
- **Track record:** Strong CAGR of 72% p.a. since H1 FY23 (including acquisitions).

Recent contract wins:

- **\$22.3m** framework agreement secured with NATO-approved partner to 2030.
- **\$7.8m** first framework order received in October 2025.
- **\$7.2m** second framework order - the largest individual contract in the Vection’s history.
- **\$2.2m** FEDRA order (post-period, February 2026) — first order for the proprietary defence-grade edge AI data platform, opening a new product category.

Looking forward

Vection Technologies enters the second half of FY26 in the strongest financial and operational position in its history. The first half, historically the softer period of the year, delivered record revenue, positive underlying EBITDA and operating cash flow at breakeven

Management’s 3 strategic priorities:

1. Expanding operating margins
2. Converting backlog into revenue and cash
3. Accelerating the Group’s international growth, including the structured assessment of entry into the U.S. market.

Multi Year Contracts

AI Revenue Growth

Increased gross margin

Cost & Debt Reduction

Acquisition Integration

Capital Deployment

- Customer receipts increased +49% to \$22.5m, marking 1H26 the strongest half on record, despite the historically weaker half (seasonality). Vection Technologies expects this to continue as multi year contracts play out with cash flow collections skewed to H2. For example, \$27.7m of cumulative defence orders have been secured and only \$13.6m of revenue has been recognised thus far.
- There is a growing representation of AI in the revenue mix, where \$4.6m in new AI contracts were secured during the half underpinned by deeper AI integration across the XR platform suite. The contracted AI pipeline for FY26 reached \$5.7m within the first quarter alone.
- The contribution from TDB acquisition including synergies being realised, deeper AI integration and a focus to increase recurring revenue contribution, underpinned the increased gross margin.
- Vection Technologies continues to progress its cost out program. The Company also continues to de-lever following the debt repayment of \$3.1m in H1 FY26.
- With the integration of two profitable, complementary acquisitions (DXLabs and Monogic) expected shortly, the pipeline continues to increase with cross-selling opportunities and geographic expansion.
- An increased sales team to drive international expansion and positive operational momentum, will accelerate sales opportunities and revenue growth. Further investment towards EU and US M&A opportunities will also be made given strong M&A track record.

Sales pipeline of \$60m currently under negotiation and TCV of \$30m



Certain statements in this release might be **forward-looking statements**. These statements are not historical facts but are based on Vection Technologies' current expectations, estimates, and projections about the industry in which it operates, as well as its beliefs and assumptions. Forward-looking statements can generally be identified by words such as “anticipate,” “believe,” “expect,” “project,” “forecast,” “estimate,” “intend,” “should,” “will,” “could,” “may,” “target,” “plan” and other similar expressions, as defined under applicable securities laws.

Forward-looking statements include **indications, guidance, or outlook on future earnings, distributions, financial position, or performance**. These statements are not **guarantees of future performance** and are subject to known and unknown risks, uncertainties, and other factors—some of which are beyond Vection Technologies' control. These factors may be difficult to predict and could cause actual results to differ materially from those expressed or implied in forward-looking statements.

Vection Technologies **cautions shareholders and prospective investors** not to place undue reliance on these forward-looking statements, which reflect the company's views only as of the date of this release. There can be no assurance that actual outcomes will not differ materially from these statements.

Vection Technologies is under no obligation to publicly update or revise any forward-looking statements to reflect subsequent events, circumstances, or unanticipated developments, **except as required by law or relevant regulatory authorities**.

Thank You

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