

ASX Announcement

March 12, 2026

Titomic Appoints Lieutenant General (Retired) Henry “Trey” Obering as Independent Non-Executive Director

HUNTSVILLE, AL – Titomic Limited (ASX: TTT), a global advanced manufacturing company operating within the U.S. and allied defense industrial base, today announces the appointment of retired Lt Gen Henry “Trey” Obering as an Independent Non-Executive Director of the Company, effective 11 March 2026.

Lt Gen Obering brings extensive experience in missile defense systems, space architectures, and the acquisition of complex national security capabilities. His appointment reflects Titomic’s commitment to strengthening its leadership and strategic engagement within the U.S. defense industrial base as the Company expands advanced manufacturing solutions supporting aerospace, missile defense, and national security programs.

Lt Gen Obering retired from the United States Air Force with more than 35 years of distinguished service, including serving as Director of the U.S. Missile Defense Agency (MDA), where he led the development, testing, and fielding of the nation’s Ballistic Missile Defense System. As Director, he was the Department of Defense Acquisition Executive responsible for the United States’ \$10 billion annual missile defense portfolio and oversaw an organization of more than 8,500 personnel supporting critical national defense capabilities.

Prior to his leadership at MDA, Lt Gen Obering served as Mission Area Director for Information Dominance on the Air Staff, where he planned and programmed 68 joint, Air Force, and international programs with a combined budget of approximately \$28 billion.

Following his military career, Lt Gen Obering joined Booz Allen Hamilton, where he served as Executive Vice President based in Herndon, Virginia. In this role he advised senior defense and intelligence community leaders on acquisition strategy, advanced technologies, and national security programs. He also led the firm’s Acquisition Program Management and Logistics Functional Community, supporting the development of hundreds of acquisition professionals across the organization.

Lt Gen Obering also led a comprehensive review of the National Reconnaissance Office (NRO) for the Director of National Intelligence, helping establish a new charter and organizational framework for the agency.

Lt Gen Obering entered the Air Force in 1973 after graduating from the University of Notre Dame’s ROTC program as a distinguished graduate. He received his pilot wings in 1975 and flew operational assignments in the F-4E Phantom II. Later, he served in the NASA Space Shuttle program, participating in 15 space shuttle launches as a NASA orbiter project engineer responsible for integrating firing room launch operations.

Other assignments during his career included tours with the Air Force Inspector General, the Defense Mapping Agency, and the Electronic Systems Center.

Lt Gen Obering has twice been awarded the Department of Defense’s highest non-combat award, the Defense Distinguished Service Medal, for exceptional leadership. He was also honored by the National Defense Industrial Association’s Missile Defense Division with the 2011 Kadish Award for Acquisition Excellence.

He holds a Bachelor of Science in Aerospace Engineering from the University of Notre Dame and a Master of Science in Astronautical Engineering from Stanford University.



Lt Gen Obering has served on Titomic's U.S. Strategic Advisory Board since January 2025 and will continue to support the Company's advisory activities in addition to his role as a Non-Executive Director.

Strategic Contribution to Titomic

Lt Gen Obering's deep experience in defense acquisition, missile defense systems, and national security programs provides valuable strategic insight as Titomic expands its role in strengthening allied defense manufacturing capabilities.

His background in leading complex defense programs and managing large-scale acquisition portfolios will support Titomic's continued engagement with major defense primes and U.S. government organizations including the Missile Defense Agency, Department of the Air Force, U.S. Space Force, and other national security stakeholders.

Titomic's proprietary Titomic Kinetic Fusion™ cold spray technology enables high-performance metal additive manufacturing, repair, and coating solutions for aerospace, defense, and industrial applications. These capabilities support a wide range of defense and space applications including missile systems, hypersonic platforms, space structures, and sustainment of critical defense infrastructure.

Executive Chairman Dag W.R. Strømme said:

"Lt Gen Obering is one of the most respected leaders in the United States national security community, with unparalleled experience in missile defense, space systems, and large-scale defense acquisition.

His strategic insight and deep understanding of the U.S. defense industrial base will be invaluable as Titomic expands its role in strengthening allied manufacturing capacity and delivering advanced manufacturing capabilities for critical defense and aerospace systems."

Lt Gen Obering said:

"The strength of the United States and its allies depend on a resilient defense industrial base capable of rapidly producing and sustaining critical systems.

Titomic's advanced cold spray technology represents an important capability for modernizing defense manufacturing by enabling rapid production, repair, and performance enhancement of key components across aerospace, missile defense, maritime, and space systems.

I am honored to join Titomic's Board and look forward to working with the leadership team as the Company expands its role supporting national security and industrial base resilience."

This board appointment further reinforces Titomic's position as a leader in advanced manufacturing technologies and supports the Company's strategy to expand its presence across defense, aerospace, and industrial markets globally.

This announcement has been authorized for release by Titomic's Board of Directors.

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INVESTOR CONTACT

Geoff Hollis

Titomic
Chief Financial Officer

P: +61 438 168 008

E: geoff.hollis@titomic.com

MEDIA CONTACT

Dr. Patti Dare

Titomic
President, USA

P: +1 408 306 4975

E: patti.dare@titomic.us

ABOUT TITOMIC LIMITED

Titomic Limited (ASX: TTT) is a leading Advanced manufacturing company with global operations specializing in large integrated solutions for industrial- scale metal additive manufacturing, coating, and repairs using its patented kinetic fusion cold spray (Titomic Kinetic Fusion™) technology. Titomic Kinetic Fusion™ cold spray solutions provide OEM production and R&D services to the global Aerospace, Defense, Shipbuilding, Oil & Gas, Mining and Automotive industries. Titomic also offers global sales and support for all its Titomic Kinetic Fusion™ cold spray AM activities from its Huntsville, Alabama Global Headquarters, as well as through local presence in the Australia and Europe. Titomic delivers competitive advantages in metal additive manufacturing at every stage in the product value chain. For more information, please visit www.titomic.com.

FORWARD LOOKING STATEMENTS

Certain statements made in this release are forward-looking statements and are based on Titomic's current expectations, estimates and projections. Words such as "anticipates", "expects", "intends", "plans", "believes", "seeks", "estimates", "guidance" and similar expressions are intended to identify forward-looking statements. Although Titomic believes the forward-looking statements are based on reasonable assumptions, they are subject to certain risks and uncertainties, some of which are beyond Titomic's control, including those risks or uncertainties inherent in the process of both developing and commercializing technology. As a result, actual results could materially differ from those expressed or forecasted in the forward-looking statements. The forward-looking statements made in this release relate only to events as of the date on which the statements are made. Titomic will not undertake any obligation to release publicly any revisions or updates to these forward-looking statements to reflect events, circumstances or unanticipated events occurring after the date of this release except as required by law or by any appropriate regulatory authority.