



Enabling a sustainable future
for our Clients and their Customers

To receive regular updates,
and to engage with
management, join
[Verbrec's Investor Hub](#)



DISCLAIMER

This presentation contains certain statements and forecast provided by or on behalf of Verbrec Limited. Any forward-looking statements reflect various assumptions by or on behalf of Verbrec. Accordingly, these statements are subject to significant business, economic and competitive uncertainties and contingencies associated with the business of Verbrec which may be beyond the control of Verbrec which could cause actual results or trends to differ materially, including but not limited to competition, industry downturns, inability to enforce contractual and other arrangements, legislative and regulatory changes, sovereign and political risks, ability to meet funding requirements, dependence on key personnel and other market and economic factors. Accordingly, there can be no assurance that any such statements and forecasts will be realised. Verbrec makes no representations as to the accuracy or completeness of any such statements or forecasts or that any forecasts will be achieved and there can be no assurance that any forecasts are attainable or will be realised.

Additionally, Verbrec makes no representation or warranty, expressed or implied, in relation to, and no responsibility or liability (whether for negligence, under statute or otherwise) is or will be accepted by Verbrec or by any of its directors, shareholders, partners, employees, or advisors (Relevant Parties) as to or in relation to the accuracy or completeness of the information, statements, opinions or matters (express or implied) arising out of, contains in or derived from this presentation or omission from this presentation or of any other written or oral information or opinions provided now or in to the future to any interested party or its advisors. In furnishing this presentation, Verbrec undertakes no obligation to provide any additional or updated information whether as a result of new information, future events, results or otherwise.

Except to the extent prohibited by law, the Relevant Parties disclaim all liability that may otherwise arise due to any of this information being inaccurate or incomplete. By obtaining this document, the recipient releases the Relevant Parties from liability to the recipient for any loss or damage which any of them may suffer or incur arising directly or indirectly out of or in connection with any use of or reliance on any of this information, whether such liability arises in contract, tort (including negligence) or otherwise.

This document does not constitute, and should not be construed as, either an offer to sell or a solicitation of an offer to buy or sell securities. It does not include all available information and should be used in isolation as a basis to invest in Verbrec.

KEY HIGHLIGHTS

Alliance Automation acquired. Expected to contribute \$60m annual revenues to the group.

Net Cash increased from \$2.3 million (H1 FY2025) to \$11.6 million (H1 FY2026).

Revenue increased to \$46.1m on a continuing operations basis, up from \$38.9 million in the prior corresponding period.

EBITDA \$4.0m on a continuing operations basis, up from \$1.7 million in the prior corresponding period.

Work in hand grown by over 75% to \$71 million (H1 FY2025: \$40 million)

Opportunity pipeline grown by over 50% to \$203 million (H1 FY2025: \$131 million)

WHO IS VERBREC

6

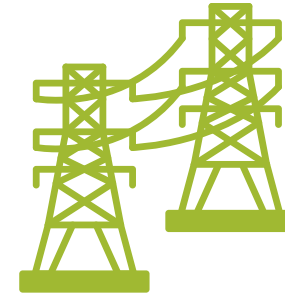
CORE
SECTORS



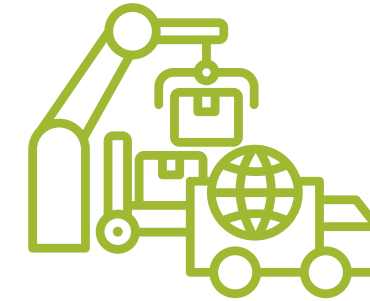
Sustainable
Energy



Efficient
Mining



Modernised
Infrastructure



Smart
Manufacturing



Water
Security



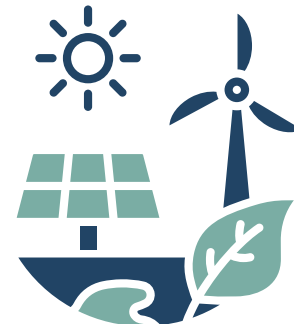
Defence

4

GROWTH
MARKETS



Gas Market
Transition



Electrification &
Energy Storage



Cyber Security for
Operational
Technology



Industrial
Automation &
Machine Learning

1

PURPOSE

*Verbrec enables a **Sustainable Future** for our clients and their customers.*

VERBREC BRANDS



*Verbrec enables a **Sustainable Future** for our clients and their customers.*



- Industrial Automation Solutions
- Digital Transformation
- Operational Technology
- Cyber Security
- Machine Learning & Artificial Intelligence

- Multi-discipline engineering
- Power, Electrical, Process Plant and Pipelines
- Project Management & EPCM
- EPC Construction where our engineering adds value



- Maintenance and reliability engineering
- Strategic advisory
- Asset integrity
- Materials, Inventory & Spares
- Operational readiness

- Multi-year operations and maintenance contracts
- Gas pipelines, compression and process plant
- EPC Construction
- Operates over 2000KM of pipelines in Australia

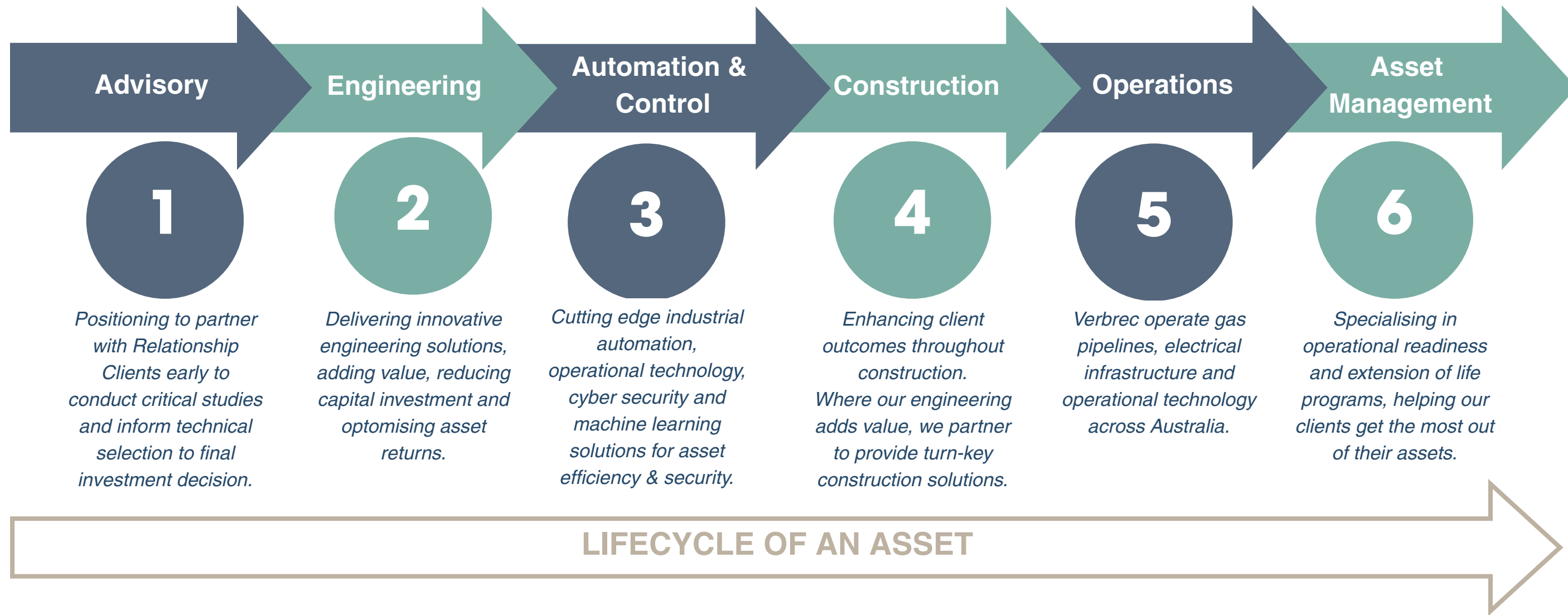


- Digital twin for stockyards
- Licensed Software
- Ongoing support
- Consultancy & Studies
- Used at every BHP iron ore mine and port in WA



Verbrec's Partnership Model

Adding value to every stage in the lifecycle of an asset



Verbrec Brands



FINANCIAL HIGHLIGHTS H1 FY2026

\$46.1 million

Revenue

(Continuing Operations)

H1 FY2025: \$38.9m

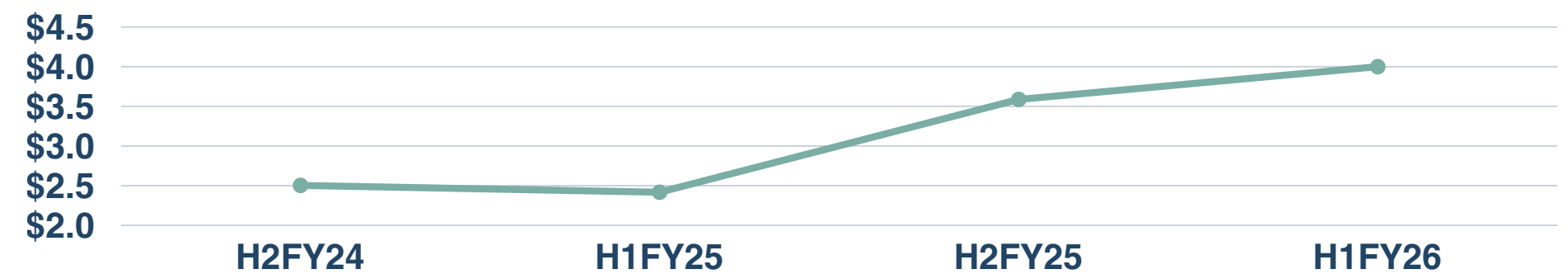


\$4.0 million

EBITDA

(Continuing Operations)

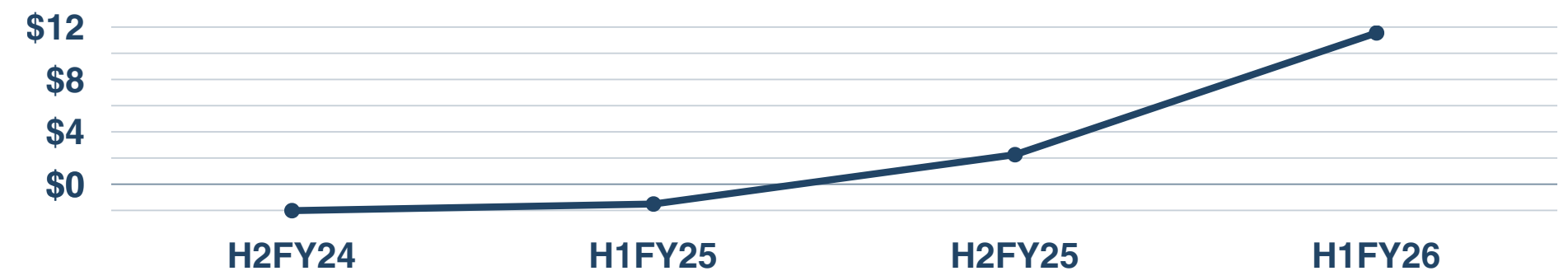
H1 FY2025: \$1.7m



\$11.6 million

Net Cash (Cash less borrowings)

H2 FY2025: \$2.3m



FINANCIAL RESULTS H1 FY2026

CONTINUING OPERATIONS PROFIT & LOSS (\$'000)

	31-DEC 2025	31-DEC 2024
Revenue	46,137	38,905
Gross Profit	15,343	13,359
Gross Margin (%)	33.3%	34.3%
EBITDA	4,034	1,674
EBITDA Margin (%)	8.7%	4.3%

DISCONTINUED OPERATIONS & DIVESTMENT BRIDGE (\$'000)

	31-DEC 2025
Consideration received for divestment of Competency Training	11,236
Carrying amount of assets and liabilities disposed	(516)
Carrying amount of goodwill disposed	(3,827)
Costs incurred from sale of business	(93)
FX reclassification	(37)
Gain from sale of business	6,763
Profit from discontinued business operations in H1 FY2026	300
Discontinued operations Tax Expense	-
Discontinued operations Finance Expense	54
Discontinued operations Depreciation & Amortisation	192
DISCONTINUED OPERATIONS EBITDA	7,309
CONTINUING OPERATIONS EBITDA	4,034
GROUP EBITDA H1 FY2026	11,343

FINANCIAL RESULTS H1 FY2026

BALANCE SHEET (\$'000)

	31-DEC 2025	30-JUN 2025
Total Current Assets	49,985	26,017
Total Non-Current Assets	24,855	23,391
Total Current Liabilities	30,218	18,728
Total Non-Current Liabilities	11,774	6,838
Share Capital	28,905	28,289
Reserves	1,082	1,362
Retained Earnings	2,861	(5,809)
Total equity	32,848	23,842

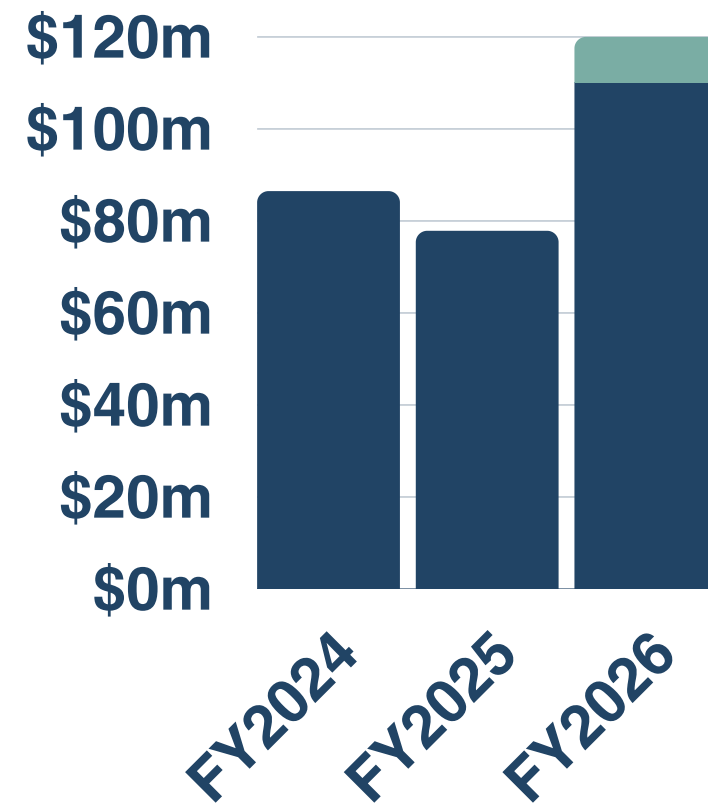
CASH FLOWS (\$'000)

	31-DEC 2025	31-DEC 2024
Net cash inflow / (outflow) from operating activities	3,984	985
Net cash inflow / (outflow) from investing activities	6,788	(305)
Net cash inflow / (outflow) from financing activities	3,324	(680)
Net increase / (decrease) in cash and cash equivalents	14,096	-
Cash and cash equivalents at beginning of the year	7,137	4,618
Effects of exchange rates on cash and cash equivalents	(165)	(70)
Cash and cash equivalents at end of the half-year	21,068	4,548

FY2026 RANGE ESTIMATE & OPPORTUNITY PIPELINE

\$110m - \$120m

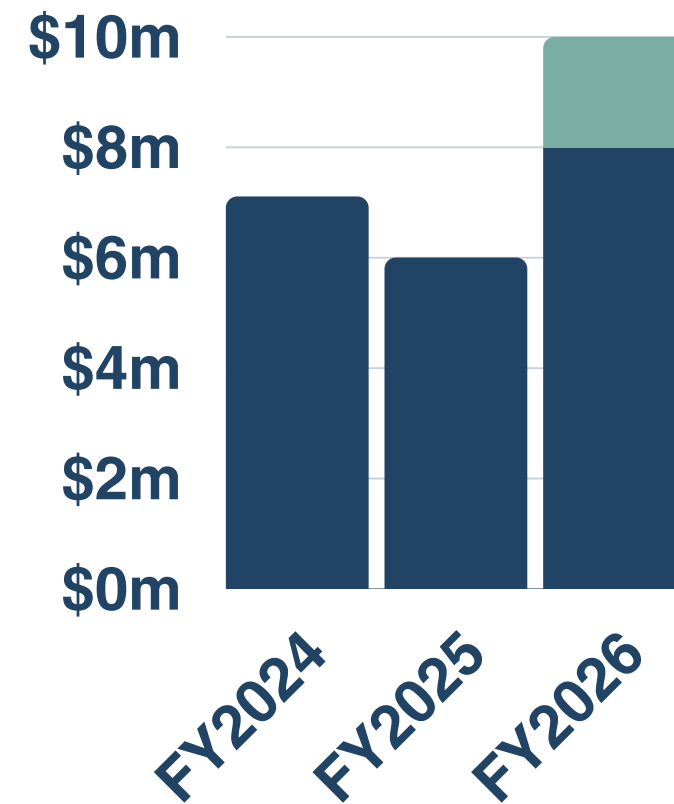
FY2026 Revenue
Range Estimate
(Continuing Operations)



 FY2026 Revenue
Range Estimate

\$8m - \$10m

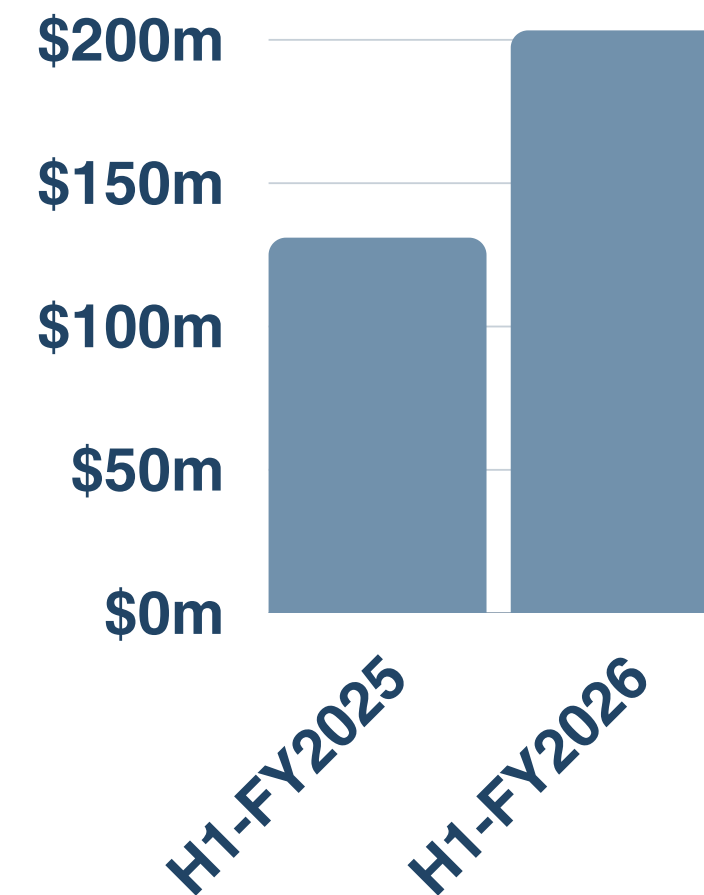
FY2026 EBITDA Margin
Range Estimate
(Continuing Operations)



 FY2026 EBITDA
Range Estimate

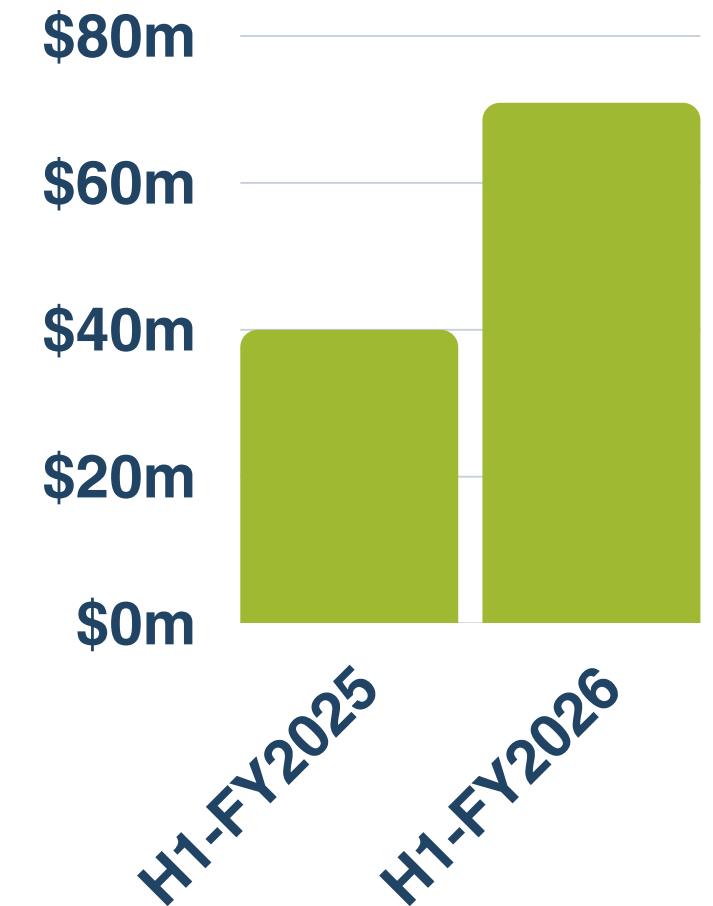
\$203m

Opportunity Pipeline
As at 31 December 2025
YTD Tender Win Rate = 33.9%



\$71m

Work in Hand
As at 31 December 2025



ALLIANCE AUTOMATION ACQUISITION

Alliance Automation acquired in December 2025.

Provides Verbrec with capability in digital transformation in high growth sectors including Industry 4.0, Software Defined Automation, Cyber Security and Artificial Intelligence

Industrial automation demand increasing due to needs for efficiency, safety and smart factories, driven by labour cost reductions and agile manufacturing.

The combined group has opportunities to expand revenues through cross-selling to a common client base.

Additional geographic reach will produce opportunities for growth and synergistic cost reduction.

Verbrec aims to increase revenues, enhance project delivery and reduce cost of goods sold to bring the combined group's EBITDA margin to 8.0% - 10.0%.

VERBREC GROWTH STRATEGY

Organic Growth

Cross-selling, Untapped geographic expansion opportunity, Industry tailwinds

Capability Expansion

Partnerships with technology leaders, Strategic recruitment, Employee upskilling and training

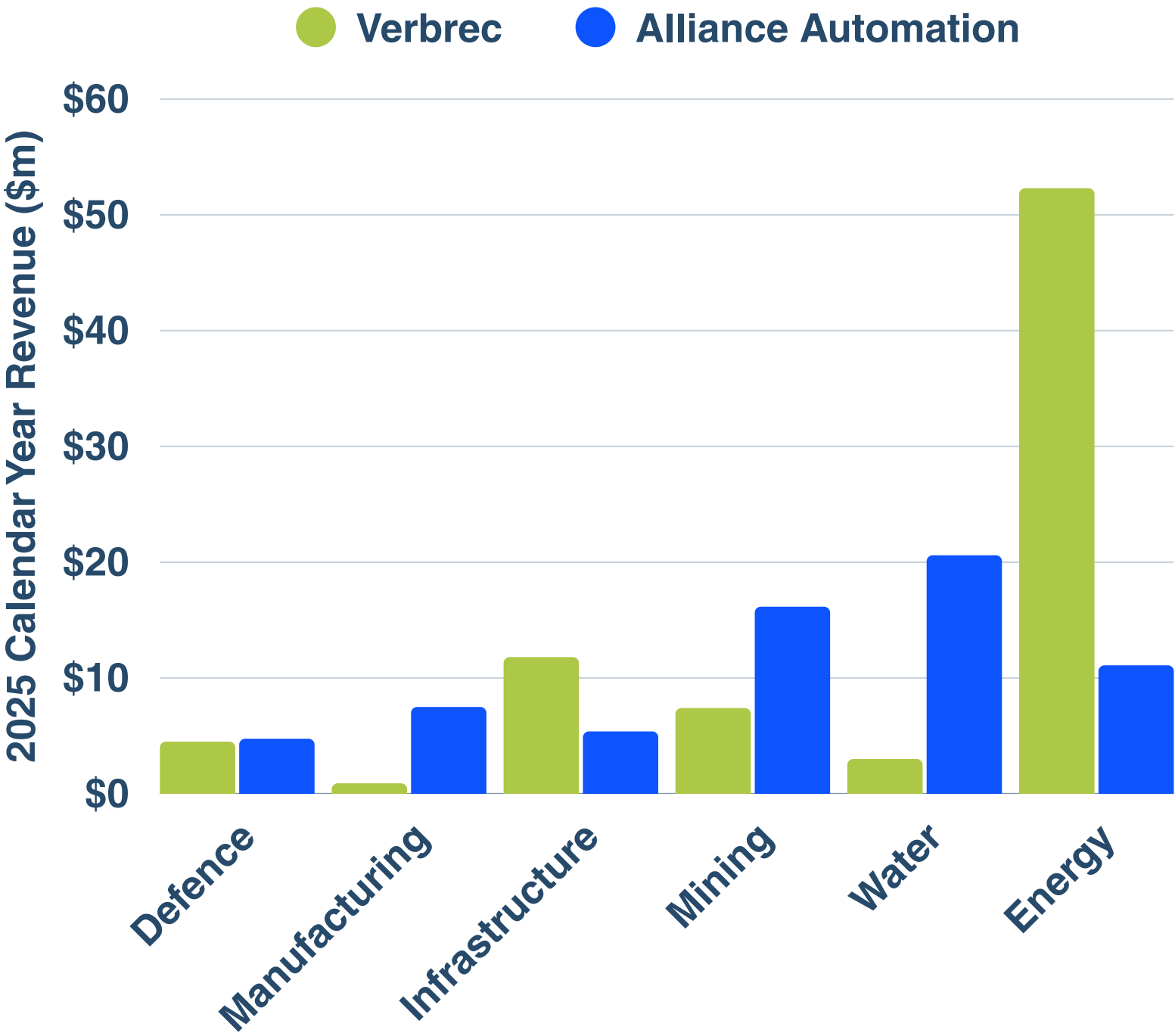
Financial Discipline

Track record of improving margins, Staged plan to increase Alliance Automation profitability

Strategic Acquisitions

Geographic expansion, Bolt-on capability, Technological capability expansion

INDUSTRY SECTOR EXPANSION



KEY HIGHLIGHTS

Alliance Automation acquired. Expected to contribute \$60m annual revenues to the group.

Net Cash increased from \$2.3 million (H1 FY2025) to \$11.6 million (H1 FY2026).

Revenue increased to \$46.1m on a continuing operations basis, up from \$38.9 million in the prior corresponding period.

EBITDA \$4.0m on a continuing operations basis, up from \$1.7 million in the prior corresponding period.

Work in hand grown by over 75% to \$71 million (H1 FY2025: \$40 million)

Opportunity pipeline grown by over 50% to \$203 million (H1 FY2025: \$131 million)

H1 FY2026 Corporate Snapshot



SUBSTANTIAL SHAREHOLDERS

Shareholder (As at 20/02/2025)	Shares held (% SOI)
Brian Patrick O'Sullivan	21.16
Thorney Holdings Pty Ltd & TIGA Trading Pty Ltd	16.75
Candyblossom Pty Ltd & Bloemhof Pty Ltd	13.19
DMX Asset Management Ltd	6.04
TOTAL	57.14
TOP 20 SHAREHOLDERS	66.71

BOARD AND KEY MANAGEMENT PERSONNEL

TOTAL BOARD & KMP % SOI	24.78
------------------------------------	--------------

CAPITAL STRUCTURE

ASX Stock Code	VBC
H1 FY2026 Revenue (Continuing Operations)	\$46.1m
Cash & Cash Equivalent Balance (as at 31 December 2025)	\$21.1m
Shares on Issue	306.2m
Share Price (as at 20/02/2026)	\$0.21
Market Capitalisation (as at 20/02/2026)	\$64.3m

INTERIM DIVIDEND SUMMARY

Total approved dividend (cents per share)	0.1
Fully Franked at 30%	YES
Record Date for determining entitlement to dividend	31 MARCH 2026
Date dividend is to be paid	21 APRIL 2026

To receive regular updates, and to engage with management, join **Verbrec's Investor Hub**



Follow this link to find this presentation and further information on Verbrec's Investor Hub:

<https://investors.verbrec.com/link/yVQVZP>