

Babylon Pump & Power Limited (BPP)  
ACN 009 436 908  
Appendix 4D – Half Year Report for six months ended 31 December 2025

**1. Details of reporting periods:**

<b>Current reporting period (Balance Sheet)</b>	: Six (6) months to 31 December 2025
<b>Previous corresponding period (Profit &amp; Loss)</b>	: Six (6) months to 31 December 2024
<b>Previous corresponding period (Balance Sheet)</b>	: As at 30 June 2025

**2. Results for announcement to the market:**

	Six Months 31 December 2025 \$	Six Months 31 December 2024 \$	% Change
Revenue from ordinary operations	17,600,120	17,380,165	1.3%
Reported EBITDA <sup>(1)</sup>	(3,331,003)	2,981,415	(211.7%)
Underlying EBITDA <sup>(2)</sup>	2,999,446	2,981,415	0.6%
(Loss) /profit for the period	(7,158,662)	398,303	(1,897.3%)
(Loss) /profit after tax attributable to members	(7,158,662)	398,303	(1,897.3%)

<sup>(1)</sup> This item is categorised as Non-IFRS financial information prepared in accordance with ASIC regulatory guidance 230 Disclosing non-IFRS information.

<sup>(2)</sup> Underlying EBITDA excludes \$3,875,000 of employment benefit expenses in relation to deferred acquisition consideration and \$2,455,449 impairment losses related to the divestment of Pilbara Trucks (Pty) Ltd .

Refer to accompanying Financial Report for the half year ended 31 December 2025 for further commentary.

**3. Statement of comprehensive income**

Refer to accompanying Financial Report for the half year ended 31 December 2025.

**4. Statement of financial position**

Refer to accompanying Financial Report for the half year ended 31 December 2025.

**5. Statement of cash flows**

Refer to accompanying Financial Report for the half year ended 31 December 2025.

This Appendix 4D Half Year Report is provided to the ASX under Listing Rule 4.3B and should be read in conjunction with the accompanying Interim Financial Report for the half year ended 31 December 2025.

## 6. Dividend payments

No dividends have been proposed or declared in respect of the half year ended 31 December 2025 (31 December 2024: \$nil).

## 7. Dividend reinvestment plans

There were no dividend reinvestment plans in operation during the reporting period.

## 8. Statement of changes in equity

Refer to accompanying Financial Report for the half year ended 31 December 2025.

## 9. Net tangible assets per security

	31 December 2025 (cents)	31 December 2024 (cents)
Net tangible assets per ordinary security – post share consolidation	(0.0062)	0.0939

## 10. Gain or loss of control over entities

Refer to accompanying Financial Report for the half year ended 31 December 2025.

## 11. Associates and joint ventures

Not applicable.

## 12. Other significant information

Not applicable.

## 13. Foreign entities

Not applicable.

## 14. Status of audit

The Financial Report for the half year ended 31 December 2025 has been reviewed by the Company's auditor, BDO Audit Pty Ltd, and a copy of the Independent Auditor's Review Report can be found on page 31 of the accompanying Financial Reports.

This Appendix 4D Half Year Report is provided to the ASX under Listing Rule 4.3B and should be read in conjunction with the accompanying Interim Financial Report for the half year ended 31 December 2025.



**BABYLON**  
PUMP & POWER LTD

ACN 009 436 908



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# Corporate Directory

## Directors

Mr James Cullen Non-Executive Chairman  
Mr Michael Shelby Managing Director  
Mr Patrick Maingard Non-Executive Director  
Mr Chris Radin Non-Executive Director

## Joint Company Secretaries

Ms Kate Stoney and Mr Josh Merriman

## Registered & Principal Office

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HIGH WYCOMBE WA 6057  
AUSTRALIA  
Telephone: +61 8 9454 6309  
Email: [admin@babylonpumpandpower.com](mailto:admin@babylonpumpandpower.com)  
Website: [www.babylonpumpandpower.com](http://www.babylonpumpandpower.com)

## Postal Address

PO Box 31  
COMO WA 6952  
AUSTRALIA

## Share Registry

Automic Registry Services  
Level 5, 191 St Georges Terrace  
PERTH WA 6000  
AUSTRALIA  
Telephone: 1300 288 664  
Fax: (02) 8583 3040

## Auditor

BDO Audit Pty Ltd  
Level 9  
Mia Yellagonga Tower 2  
5 Spring Street  
PERTH WA 6000  
AUSTRALIA

## Bankers

National Australia Bank Limited  
100 St Georges Terrace  
PERTH WA 6000  
AUSTRALIA

## Stock Exchange Listing

Australian Securities Exchange  
ASX Code: BPP

## Corporate Governance Statement

A copy of the Corporate Governance Statement is located on the website.



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# Directors' Report

For the half year ended 31 December 2025

The directors present their report for Babylon Pump and Power Limited and its controlled entities ("Babylon", "Group" or "the Company") together with the consolidated financial report for the six months ended 31 December 2025 and the review report thereon.

## Directors and Company Secretaries

The directors and company secretaries of Babylon Pump & Power Limited at any time during or since the end of the interim period are:

Mr James Cullen	Independent Non-Executive Chairman
Mr Michael Shelby	Managing Director & Company Secretary (Resigned as Company Secretary on 10 <sup>th</sup> November 2025)
Mr Patrick Maingard	Non-Executive Director
Ms Louise Bower	Independent Non-Executive Director (Resigned 10 <sup>th</sup> December 2025)
Mr Chris Radin	Independent Non-Executive Director
Ms Kate Stoney and Mr Josh Merriman	Joint Company Secretaries (Appointed 10 <sup>th</sup> November 2025)

Unless otherwise disclosed, all directors and company secretaries held their office from 1 July 2025 until the date of this report.

## Review of Operations

Group	Six Months to 31 December 2025 \$A'000	Six Months to 31 December 2024 \$A'000	% Change
<b>Key Performance Indicators</b>			
Revenue	17,600	17,380	1.3%
Reported EBITDA (non-IFRS measure)	(3,331)	2,981	(211.7%)
Underlying EBITDA	2,999	2,981	0.6%
Operational Cash Flow	4,240	2,784	52.3%

The half year to 31 December 2025 marked a pivotal period for the Group, with the successful integration of Matrix Hydro Services and Blue Hire completed on 1 August 2025 materially expanding Babylon's rental platform and water management capability. The rental segment traded ahead of budget, delivered strong organic performance and early acquisition contributions, while maintenance activity was impacted by a sharp industry-wide decline in activity as clients (particularly in the coal sector) deferred non-critical expenditure amid cost pressures.

As a result of the acquisitions and divestment activity, the Group's earnings profile is now weighted more heavily toward higher-margin rental and technical services, reducing exposure to lower-margin contracting activities.

Underlying EBITDA excludes \$6,330,449 of non-cash employment benefit expenses relating to deferred acquisition consideration, as well as non-recurring inventory and goodwill impairment charges recognised during the period as follows:

Expensing of deferred consideration	\$3,875,000	Accounting treatment requires that deferred consideration (due October 2026) to be paid to vendor (now an employee) must be expenses as wages on a pro-rata basis
Impairment on sale of Pilbara Trucks Pty Ltd (trading as Ausblast)	\$2,455,449	Pilbara Trucks Pty Ltd (trading as Ausblast) was sold in January 2026, resulting in an impairment

These items reflect acquisition-related accounting treatments and prudent balance sheet adjustments and are not indicative of the Group's underlying operating performance, nor do they impact the Group's cash generation from core operations.

Underlying earnings and operational cash flows are being prioritised toward debt reduction and disciplined reinvestment in the higher-margin rental business.

During the period, the Group strengthened its capital structure and governance platform. In August 2025, concurrent with the completion of the Matrix and Blue Hire acquisitions, Babylon secured a new debt facility that provides appropriate funding flexibility to support the expanded rental platform while maintaining disciplined leverage metrics.

In November 2025, the Company's shareholders approved a share consolidation on a 30 - 1 basis to simplify Babylon's capital structure and improve institutional accessibility.

In February 2026, Mr Paul Connolly commenced as Chief Financial Officer, bringing more than 25 years' experience across senior finance leadership roles in global industrial businesses. His appointment further strengthens the executive team as Babylon enters its next phase of growth and capital discipline.

### Rental Segment

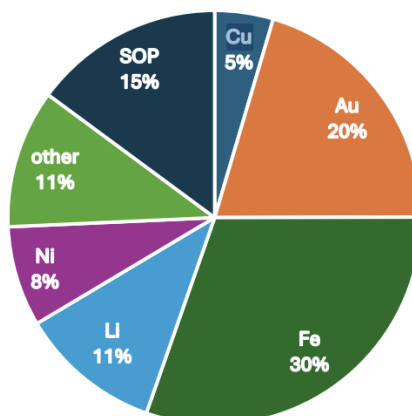
Rental Segment Key Performance Indicators	Six Months 31 December 2025 \$'000	Six Months to 31 December 2024 \$'000	% Change
Revenues	14,244	4,568	211.8%
Reported EBITDA (non-IFRS measure)	(959)	1,671	(10.5%)
Underlying EBITDA	5,371	1,671	221.4%

Babylon's Rental segment delivered a transformational first half, achieving revenue growth of 211.8% and Underlying EBITDA of \$5.4 million. (H1 FY25: \$1.7m). The result reflects both strong organic performance and the immediate contribution from Matrix and Blue Hire following completion of these acquisitions on 1 August 2025.

The acquisitions have materially expanded the Group's fleet scale, technical capability and geographic footprint, strengthening Babylon's position as an integrated water management and specialist rental provider. Importantly, the client base is now more diversified across the gold and iron ore sectors, reducing commodity concentration risk and enhancing revenue resilience.

The chart below shows the commodity mix of the top 15 clients by commodity, representing approximately 80% of rental revenue.

## Rental Segment Top 15 Clients Commodity Mix



Fleet utilisation improved progressively through the half, reflecting both increased demand in the gold sector and the benefits of a larger, more diversified fleet following the August acquisitions. The expanded asset base provides greater deployment flexibility and supports improved earnings quality across commodity cycles.

Key strategic developments during the period included:

- Secured a material three-year pump hire and maintenance contract with Newmont, expected to generate revenue of approximately \$3 million per annum (see ASX announcement 22 December 2025). The contract formalises a longstanding relationship and provides multi-year revenue visibility.
- Progressing the divestment of non-core Pilbara Trucks Pty Ltd (Ausblast), which was completed after the end of the period at an EBITDA multiple of approximately 5.6x (see ASX announcement 21 January 2026), simplifying the Group's structure, reducing exposure to higher-risk industrial service activities and sharpening Babylon's focus on the rental and water management platform.
- Continued ramp-up of the dewatering contract at Cockatoo Island (WA) iron ore mine, demonstrating capability in large-scale water management deployments.
- Mobilised a specialised pumping system for an offshore construction project in Western Australia, expanding exposure to marine and infrastructure-related activity.
- Supported local emergency services in Boddington, WA through the provision of water resources during bushfire events, reinforcing Babylon's role as a trusted regional partner.

### Maintenance Segment

Maintenance Segment Key Performance Indicators	Six Months 31 December 2025 \$A'000	Six Months to 31 December 2024 \$A'000	% Change
Revenues	3,356	12,812	(73.8%)
Reported and Underlying EBITDA (non-IFRS measure)	(220)	2,927	(107.5%)

The Maintenance segment operated in challenging conditions during H1 FY26, particularly in the coal sector which has seen deferral of non-essential maintenance expenditure amid cost pressures and market uncertainty.

The Queensland coal market, which has been a primary revenue contributor for the segment over recent years, experienced a sharp contraction in heavy equipment maintenance activity during the period. Despite these headwinds, revenue improved in Q2 FY26 relative to Q1 FY26, and the segment traded close to breakeven for the half.



Proactive cost discipline and operational restructuring have right-sized the business for current market conditions while preserving core technical capability. The segment remains well positioned to respond as maintenance spending normalises.

### Events Subsequent to the Reporting Period

In the opinion of the directors, other than as outlined above and in this report at Note 20, there were no other significant changes to the state of affairs of the Group that occurred subsequent to the half-year period.

### Rounding of amounts

The company is of a kind referred to in ASIC Legislative Instrument 2016/191, relating to the 'rounding off' of amounts in the directors' report. Amounts in the directors' report have been rounded off in accordance with the instrument to the nearest thousand dollars.

This report is made in accordance with a resolution of directors.

A handwritten signature in black ink, appearing to read 'Michael Shelby', written in a cursive style.

**Michael Shelby**

Managing Director

Dated at Perth this 25<sup>th</sup> day of February 2026.



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Australia

## DECLARATION OF INDEPENDENCE BY ASHLEIGH WOODLEY TO THE DIRECTORS OF BABYLON PUMP & POWER LIMITED

As lead auditor for the review of Babylon Pump & Power Limited for the half-year ended 31 December 2025, I declare that, to the best of my knowledge and belief, there have been:

1. No contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the review; and
2. No contraventions of any applicable code of professional conduct in relation to the review.

This declaration is in respect of Babylon Pump & Power Limited and the entities it controlled during the period.

A handwritten signature in black ink, appearing to read 'Ashleigh Woodley', written in a cursive style.

Ashleigh Woodley  
Director

BDO Audit Pty Ltd  
Perth  
25 February 2026



**BABYLON**  
PUMP & POWER LTD

Babylon Pump & Power Limited and its controlled entities | ACN 009 436 908

# FINANCIAL REPORT

FOR THE HALF YEAR ENDED 31 DECEMBER 2025



# Consolidated statement of profit or loss and other comprehensive income

for the six months ended 31 December 2025

	Notes	31 December 2025 (\$)	31 December 2024 (\$)
Revenue from contracts with customers	6 & 7	17,600,120	17,380,165
Other income		128,586	263,280
Changes in inventories of finished goods and work in progress, raw materials and consumables used		(7,858,153)	(8,647,977)
Employee benefits expense	8	(10,037,170)	(4,953,071)
Administration and corporate expense	9	(672,302)	(1,084,643)
Depreciation and amortisation		(2,444,782)	(1,913,849)
Finance expense		(1,393,950)	(680,060)
Finance Income		11,073	10,797
(Loss) / profit on disposal of property, plant and equipment		(36,635)	23,661
Impairment losses	11b&12	(2,455,449)	-
<b>Operating (loss) / profit before tax</b>		<b>(7,158,662)</b>	<b>398,303</b>
Income tax expense		-	-
<b>(Loss) / profit attributable to members of the parent company</b>		<b>(7,158,662)</b>	<b>398,303</b>
Other comprehensive Income, net of tax		-	-
<b>Comprehensive (loss) / income attributable to members of the parent company</b>		<b>(7,158,662)</b>	<b>398,303</b>
<b>Earnings per share:</b>			
Post-share consolidation (cents per share)		(0.0564)	0.0048

The above consolidated Statement of Profit or Loss and Other Comprehensive Income should be read in conjunction with the accompanying notes.

# Consolidated statement of financial position

as at 31 December 2025

	Notes	31 December 2025 (\$)	30 June 2025 (\$)
<b>Current Assets</b>			
Cash and cash equivalents		1,186,994	3,065,160
Trade receivables	10	5,661,647	6,834,416
Inventories		6,484,009	6,723,311
Prepayments and other assets		553,968	267,586
Assets held for sale	11b	2,800,000	-
<b>Total Current Assets</b>		<b>16,868,618</b>	<b>16,890,473</b>
<b>Non-Current Assets</b>			
Property, plant and equipment	11a	20,098,646	13,122,926
Deposits		-	329,692
Goodwill	12	11,228,013	3,765,301
Right-of-use assets	13	2,678,406	2,951,076
<b>Total Non-Current assets</b>		<b>34,005,065</b>	<b>20,168,995</b>
<b>Total Assets</b>		<b>50,691,683</b>	<b>37,059,468</b>
<b>Current Liabilities</b>			
Trade and other payables	14	10,869,255	5,448,586
Employee liabilities		864,907	557,665
Borrowings	15a	7,737,158	8,062,768
Borrowings – related to assets held for sale	15b	1,547,471	-
Lease liabilities		837,067	751,763
<b>Total Current Liabilities</b>		<b>21,855,858</b>	<b>14,820,782</b>
<b>Non-Current Liabilities</b>			
Employee liabilities		221,959	167,686
Borrowings	15a	15,960,020	4,256,532
Lease liabilities		2,215,192	2,584,901
<b>Total Non-Current Liabilities</b>		<b>18,397,171</b>	<b>7,009,119</b>
<b>Total Liabilities</b>		<b>40,253,029</b>	<b>21,829,901</b>
<b>Net Assets</b>		<b>10,438,654</b>	<b>15,229,567</b>
<b>Equity</b>			
Share capital	16	55,866,099	53,690,580
Reserves		766,089	573,859
Accumulated losses		(46,193,534)	(39,034,872)
<b>Total Equity</b>		<b>10,438,654</b>	<b>15,229,567</b>

The above Consolidated Statement of Financial Position should be read in conjunction with the accompanying notes.

# Consolidated statement of changes in equity

for the period ended 31 December 2025

Consolidated Statement of Changes in Equity	Share Capital (\$)	Share Based Payment Reserve (\$)	Accumulated Losses (\$)	Total Equity (\$)
<b>Balance as at 1 July 2025</b>	<b>53,690,580</b>	<b>573,859</b>	<b>(39,034,872)</b>	<b>15,229,567</b>
<b>Total comprehensive loss for the period</b>				
Loss for the period	-	-	(7,158,662)	(7,158,662)
<b>Total comprehensive loss for the period</b>	-	-	(7,158,662)	(7,158,662)
Issue of ordinary shares	2,150,000	-	-	2,150,000
Share issuance cost	(14,263)	-	-	(14,263)
Share based payments	-	232,012	-	232,012
Exercise of performance rights	39,782	(39,782)	-	-
<b>Total transactions with owners in their capacity as owners</b>	<b>2,175,519</b>	<b>192,230</b>	-	<b>2,367,749</b>
<b>Balance as at 31 December 2025</b>	<b>55,866,099</b>	<b>766,089</b>	<b>(46,193,534)</b>	<b>10,438,654</b>
<b>Balance as at 1 July 2024</b>	<b>50,550,630</b>	<b>964,934</b>	<b>(40,427,121)</b>	<b>11,088,443</b>
<b>Total comprehensive income for the period</b>				
Profit for the period	-	-	398,303	398,303
<b>Total comprehensive income for the period</b>	-	-	398,303	398,303
Issue of ordinary shares	-	-	-	-
Share based payments	-	102,212	-	102,212
Transfer recognised value on lapsed performance rights	-	(687,807)	687,807	-
<b>Total transactions with owners in their capacity as owners</b>	-	<b>(585,595)</b>	<b>687,807</b>	<b>102,212</b>
<b>Balance as at 31 December 2024</b>	<b>50,550,630</b>	<b>379,339</b>	<b>(39,341,011)</b>	<b>11,588,958</b>

The above Consolidated Statement of Changes in Equity should be read in conjunction with the accompanying notes.

# Consolidated statement of cash flows

## for the six months ended 31 December 2025

	Notes	31 December 2025 (\$)	31 December 2024 (\$)
<b>Cash flows from operating activities</b>			
Receipts from customers		20,246,519	19,312,742
Payments to suppliers and employees		(14,993,083)	(16,372,247)
Other Income		128,586	249,510
Interest received		11,073	9,283
Interest and other costs of finance paid		(1,153,183)	(415,702)
<b>Net cash generated in operating activities</b>		<b>4,239,912</b>	<b>2,783,586</b>
<b>Cash flows from investing activities</b>			
Purchase of property, plant and equipment		(1,350,393)	(1,049,131)
Business acquisitions	<b>12&amp;15a</b>	(18,350,000)	
Proceeds on disposal of property, plant and equipment		218,599	61,323
Proceeds from Term Deposit		329,227	-
<b>Net cash used in investing activities</b>		<b>(19,152,567)</b>	<b>(987,808)</b>
<b>Cash flows from financing activities</b>			
Repayment of lease liabilities		(392,190)	(592,310)
Increase in lease liabilities		229,320	-
Capital issuance fees		(14,263)	-
Proceeds from borrowings		36,306,895	26,719,721
Repayment of borrowings		(23,095,273)	(27,624,954)
<b>Net cash generated by / used in financing activities</b>		<b>13,034,489</b>	<b>(1,497,543)</b>
<b>Net (decrease) / increase in cash and cash equivalents</b>		<b>(1,878,166)</b>	<b>298,235</b>
Cash and cash equivalents at the beginning of the period		3,065,160	366,777
<b>Cash and cash equivalents at the end of the period</b>		<b>1,186,994</b>	<b>665,012</b>

The above Consolidated Statement of Cash Flows should be read in conjunction with the accompanying notes

# Notes to the Consolidated Financial Statements





# Notes to the Consolidated Financial Statements

for the period ended 31 December 2025

## 1. Reporting entity

Babylon Pump & Power Limited ("the Company") is a company domiciled in Australia. The consolidated interim financial report of the Company as at, and for the six months ended 31 December 2025 comprises the Company and its controlled entities ("Babylon", "Group" or "the Company").

## 2. Statement of Compliance

The half year financial report has been prepared in accordance with AASB 134 Interim Financial Reporting and the Corporations Act 2001.

The half year report does not include notes of the type normally included in an annual financial report and should be read in conjunction with the most recent annual financial report.

## 3. Material Accounting Policies

### a) Basis of Preparation

The consolidated financial statements have been prepared on the basis of historical cost. Cost is based on the fair values of the consideration given in exchange for assets.

All amounts are presented in Australian dollars, unless otherwise noted.

### b) Accounting Policies

The accounting policies and methods of computation adopted in the preparation of the half year financial report are consistent with those adopted and disclosed in the company's financial report for the year ended 30 June 2025.

Where required, comparative figures have been adjusted to conform to changes in presentation for the current financial period.

The Group has adopted all the new, revised or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

Any new, revised or amended Accounting Standards and Interpretations that are not mandatory have not been early adopted.

## 4. Estimates

The preparation of interim financial reports requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

In preparing this consolidated interim financial report, the significant judgements made by management in applying the Group's accounting policies and the key sources of estimation of uncertainty were the same as those that applied to the consolidated financial report for the year ended 30 June 2025.

## 5. Going Concern

The consolidated financial statements have been prepared on a going concern basis which assumes the continuity of normal business activity and the realisation of assets and the settlement of liabilities in the ordinary course of business.

For the half year ended 31 December 2025, the Group recorded a loss of \$7,158,662 (2024: profit \$398,303). The underlying loss after adding back acquisition related deferred consideration of \$3,875,000 and impairment of the Pilbara Trucks Pty Ltd business of \$2,455,449 is \$875,554.

Net cash inflows from operating activities amounted to \$4,239,912 (2024: \$2,783,586). At 31 December 2025, the Group had net current liabilities of \$4,987,240 (30 June 2025: net current assets \$2,069,691). Acquisitions are predominantly driving the increase in current liabilities with the recognition of deferred compensation and additional debt to fund the initial purchase price.

The ability of the Company to continue as a going concern is principally dependent upon the following conditions:

- the ability of the Company to successfully raise capital, as and when necessary. The Company has previously demonstrated its ability to successfully raise capital from multiple sources;
- the ability of the Company to maintain or improve underlying levels of activity;
- the ability of the Company to maintain or improve operational throughput and efficiencies across the organisation and maintain or improve levels of utilisation of rental assets; and
- the successful sourcing of funding to support growth capital expenditure.

These conditions give rise to material uncertainty which may cast significant doubt over the Company's ability to continue as a going concern.

The Directors believe that the going concern basis of preparation is appropriate due to the following reasons:

- anticipated future performance of its rental business and related projected cashflow forecast;
- proactive cost reductions already taken to right-sized the maintenance segment for current market conditions, whilst preserving the Company's capability to respond when demand improves

Should the Company be unable to continue as a going concern, it may be required to realise its assets and extinguish its liabilities other than in the ordinary course of business, and at amounts that differ from those stated in the financial report. This financial report does not include any adjustments relating to the recoverability and classification of recorded asset amounts or the amounts or classification of liabilities and appropriate disclosures that may be necessary should the Company be unable to continue as a going concern.

## 6. Revenue

The Group derives revenue from maintenance and rental disaggregated as follows;

Revenue from contracts with customers	31 December 2025 (\$)	31 December 2024 (\$)
Rental (over time)	14,243,692	4,568,491
Maintenance (at a point in time)	3,356,428	12,811,674
	<b>17,600,120</b>	<b>17,380,165</b>

- *Rental*

Revenue from equipment rental comprises predominantly short to medium-term hire arrangements and is included in the statement of profit or loss due to its operating nature. Installation revenue is deemed to be not material.

- *Maintenance*

Revenue from providing maintenance services is recognised in the accounting period in which the services are rendered and at the point in time in which the performance obligation is complete. Warranties on service and repairs are within commercial terms with no option of extension, therefore are accounted for under AASB 137 Provisions, Contingent Liabilities and Contingent Assets. Management have determined the warranties to be immaterial.

## 7. Operating Segments

	31 December 2025 (\$)	31 December 2024 (\$)
<b>(a) Segmented external revenues</b>		
Rental	14,243,692	4,568,491
Maintenance	3,356,428	12,811,674
	<b>17,600,120</b>	<b>17,380,165</b>
<b>(b) Operating (loss) / profit before interest, tax, depreciation and amortisation</b>		
Rental	(959,357)	1,671,034
Maintenance	(219,672)	2,927,418
Unallocated corporate overheads <sup>(i)</sup>	(2,151,974)	(1,617,037)
<b>Total</b>	<b>(3,331,003)</b>	<b>2,981,415</b>
Depreciation and amortisation	(2,444,782)	(1,913,849)
Net Finance expense	(1,382,877)	(669,263)
<b>Net (Loss) / Profit</b>	<b>(7,158,662)</b>	<b>398,303</b>
<b><sup>(i)</sup> Material items</b>		
Employee benefits expense	1,593,774	1,002,976
Corporate and compliance costs	437,806	485,743
Other expense	120,394	128,318
	<b>2,151,974</b>	<b>1,617,037</b>

## 8. Employee Benefits Expense

Employee Benefits Expense	31 December 2025 (\$)	31 December 2024 (\$)
Wages and salaries	5,100,085	4,286,482
Employment related taxes	693,605	325,729
Share-based payment expense	232,012	102,212
Other employment related expenses	136,468	238,648
Deferred consideration <sup>(1)</sup>	3,875,000	-
	<b>10,037,170</b>	<b>4,953,071</b>

<sup>(1)</sup> On the 1 August 2025, the Company completed the acquisition of BPY Holdings Pty Ltd (t/a Blue Hire) and Matrix Hydro Services. (refer to ASX release 1 August 2025).

Deferred consideration reflects earn out payments that are contingent on achieving financial metrics and the earn out executives remaining employed during the earn out period.

## 9. Administration and Corporate Expense

Administration and Corporate Expense	31 December 2025 (\$)	31 December 2024 (\$)
Office expenses	39,346	317,352
Corporate costs and compliance	437,806	485,743
Other expenses	96,350	13,121
Consumables and operational costs	98,800	268,427
	<b>672,302</b>	<b>1,084,643</b>

## 10. Trade Receivables

The expected loss rates are based on the payment profiles of sales over a period of 18 months before 31 December 2025 or 30 June 2025 respectively and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward looking information on macroeconomic factors affecting the ability of the customers to settle the receivables.

On that basis, the loss allowance as at 31 December 2025 and 30 June 2025 was determined as follows for trade receivables:

31 December 2025	Current	1-30 Days	31-60 Days	61-90 Days <sup>(1)</sup>	>90 Days <sup>(1)</sup>	Total (\$)
Expected loss rate	0%	0%	0%	0%	0%	
Gross carrying amount	2,936,545	1,960,409	548,554	68,379	147,760	5,661,647
<b>Net carrying amount</b>	<b>2,936,545</b>	<b>1,960,409</b>	<b>548,554</b>	<b>68,379</b>	<b>147,760</b>	<b>5,661,647</b>

30 June 2025	Current	1-30 Days	31-60 Days	61-90 Days	>90 Days	Total (\$)
Expected loss rate	0%	0%	0%	0%	0%	
Gross carrying amount	298,804	3,531,135	2,774,656	172,231	57,590	6,834,416
<b>Net carrying amount</b>	<b>298,804</b>	<b>3,531,135</b>	<b>2,774,656</b>	<b>172,231</b>	<b>57,590</b>	<b>6,834,416</b>

Trade receivables are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the group and failure to make contractual payments for a period of greater than 120 days past due.

Impairment losses on trade receivables are presented as net impairment losses within operating profit. Subsequent recoveries of amounts previously written off are credited against the same line item. Impairment losses recognised in the statement of profit or loss as at 31 December 2025 was \$nil (30 June 2025: \$nil).

## 11. Property, Plant and Equipment

11a. The value of property, plant and equipment is as follows:

Property, Plant and Equipment	Leasehold Improvements (\$)	Plant & Equipment (\$)	Office Equipment (\$)	IT Equipment (\$)	Motor Vehicles (\$)	Capital Work in Progress (\$)	Total (\$)
Cost	327,674	35,212,985	65,714	202,726	4,566,055	10,091	40,385,245
Accumulated depreciation	(110,093)	(14,587,282)	(50,504)	(172,407)	(2,275,550)	-	(17,195,837)
Less: assets held for sale <sup>(1)</sup>	(16,054)	(3,154,713)	(2,375)	(1,924)	84,304	-	(3,090,762)
<b>Net carrying amount 31 December 2025</b>	<b>201,527</b>	<b>17,470,990</b>	<b>12,835</b>	<b>28,395</b>	<b>2,374,809</b>	<b>10,091</b>	<b>20,098,646</b>

Property, Plant and Equipment	Leasehold Improvements (\$)	Plant & Equipment (\$)	Office Equipment (\$)	IT Equipment (\$)	Motor Vehicles (\$)	Capital Work in Progress (\$)	Total (\$)
<b>Net Carrying amount at 30 June 2025</b>	<b>232,860</b>	<b>12,157,080</b>	<b>17,783</b>	<b>32,157</b>	<b>683,046</b>	<b>-</b>	<b>13,122,926</b>
Additions	-	-	-	7,682	2,082	1,290,627	1,300,391
Transfers	-	1,280,536	-	-	-	(1,280,536)	-
Assets held for sale <sup>(1)</sup>	(16,054)	(3,154,713)	(2,375)	(1,924)	84,303	-	(3,090,762)
Business combination <sup>(2)</sup>	-	8,952,112	-	-	1,920,388	-	10,872,500
Disposals	-	(159,352)	-	-	(14,122)	-	(173,474)
Depreciation expense	(15,279)	(1,604,673)	(2,573)	(9,520)	(300,888)	-	(1,932,933)
<b>Net carrying amount at 31 December 2025</b>	<b>201,527</b>	<b>17,470,990</b>	<b>12,835</b>	<b>28,395</b>	<b>2,374,809</b>	<b>10,091</b>	<b>20,098,646</b>

(1) Pilbara Trucks Pty Ltd had property, plant and equipment with a net carrying value of \$3,090,762 at 31 December 2025. These assets were disclosed as asset held for sale and divested on 21 January 2026 for \$2,800,000, as disclosed in Note 20.

(2) On the 1 August 2025, the Company completed its acquisition of BPY Holdings Pty Ltd (t/a Blue Hire) and Matrix Hydro Services. (refer to ASX release 1 August 2025).

#### 11b. Assets held for sale

	31 December 2025 (\$)	30 June 2025 (\$)
<b>Assets held for sale</b>		
Carrying value of property plant and equipment in Pilbara Trucks Pty Ltd	3,090,762	-
Goodwill	2,164,687	-
Impairment	(2,455,449)	-
Fair value of property plant and equipment	<b>2,800,000</b>	-

## 12. Goodwill

The aggregate carrying amount of goodwill is as follows:

Goodwill	31 December 2025 (\$)	30 June 2025 (\$)
Opening balance	3,765,301	3,765,301
BPY Holdings Pty Ltd	7,879,499	-
Matrix Hydro Services	1,747,900	-
Pilbara Trucks Pty Ltd – impairment	(2,164,687)	-
Closing balance	11,228,013	3,765,301

Pilbara Truck Pty Ltd was divested on 21 January 2026, as disclosed in Subsequent Events in Note 20.

### Business Combinations

On the 1 August 2025, the Company completed the acquisition of BPY Holdings Pty Ltd (t/a Blue Hire) and Matrix Hydro Services. (refer to ASX release 1 August 2025). These acquisitions are provisionally accounted for.

Business combinations	Blue Hire	Matrix Hydro Services	Total (\$)
<b>Consideration</b>			
Cash – assets	16,350,000	2,000,000	18,350,000
Cash – working capital	1,558,880	238,218	1,797,098
Shares	1,650,000	500,000	2,150,000
<b>Total consideration</b>	19,558,880	2,738,218	22,297,098
<b>Assets acquired</b>			
Property, plant & equipment	8,876,612	75,500	8,952,112
Motor vehicles	1,243,888	676,500	1,920,388
Share capital	1	100	101
Working capital	1,558,880	238,218	1,797,098
<b>Total assets</b>	11,679,381	990,318	12,669,699
<b>Goodwill</b>	<b>7,879,499</b>	<b>1,747,900</b>	<b>9,627,399</b>

Details of working capital acquired:

Working capital	Matrix Hydro		Total
	Blue Hire	Services	(\$)
Cash	514,994	312,178	817,172
Work in progress	100,736	19,938	120,674
Trade and other receivables	1,948,163	604,632	2,552,795
Trade and other payables	(603,361)	(671,462)	(1,274,823)
Employee liabilities	(401,652)	(17,068)	(418,720)
<b>Net working capital acquired</b>	<b>1,558,880</b>	<b>238,218</b>	<b>1,797,098</b>
Paid	(1,337,756)	-	(1,337,756)
<b>Balance 31 December 2025 due to acquisition vendors</b>	<b>221,124</b>	<b>238,218</b>	<b>459,342</b>

Goodwill is largely attributable to the independent valuations of property, plant and equipment.

Acquisition costs of \$349,784 comprising debt arrangement fees incurred in securing debt to fund the acquisitions have been included in finance costs.

The gross contractual amount for trade receivables due is \$2,552,795 of which \$Nil is expected to be uncollectible.

The acquired business contributed revenues of \$6,681,587 and net profit after tax of \$3,003,593 to the Group for the period ended 31 December 2025.

#### Impairment tests for goodwill

Goodwill is tested for impairment at least annually. No impairment has been recognised in respect of goodwill as at 31 December 2025. (\$Nil – 31 December 2024)

### 13. Right-of-use assets

Right-of-use assets	31 December 2025 (\$)	30 June 2025 (\$)
Opening balance	2,951,076	4,063,084
Additions	310,715	26,445
Option to extend not exercised	(71,536)	-
Amortisation expense	(511,849)	(1,138,453)
Closing balance	<b>2,678,406</b>	<b>2,951,076</b>



#### 14. Trade and other payables

Trade and other payables	31 December 2025 (\$)	30 June 2025 (\$)
Trade payables	3,245,837	3,481,205
Other payables	3,289,076	1,967,381
Acquisition vendors	459,342	-
Deferred consideration	3,875,000	-
	<b>10,869,255</b>	<b>5,448,586</b>

#### 15. Borrowings

##### 15a. Current and non-current borrowings comprise:

Borrowings	31 December 2025 (\$)	30 June 2025 (\$)
<b>Current Liabilities</b>		
Term loans	4,227,065	762,512
Asset finance facilities	870,400	1,722,739
Invoice finance facility	2,193,035	5,003,757
Insurance premium funding	340,854	186,861
Supply chain finance facilities	105,804	386,899
	<b>7,737,158</b>	<b>8,062,768</b>
<b>Non-Current Liability</b>		
Term loans	14,794,729	2,000,016
Asset finance facilities	1,165,291	2,256,516
	<b>15,960,020</b>	<b>4,256,532</b>
<b>Total Borrowings</b>	<b>23,697,177</b>	<b>12,319,300</b>

The total upfront cash consideration of \$18,500,000 for the acquisition of BPY Holdings Pty Ltd (t/a Blue Hire) and Matrix Hydro Services (refer to ASX release 1 August 2025), was funded via a Corporate Markets Loan provided by National Australia Bank Ltd, in addition to the Company's existing Invoice Finance Facility and Asset Finance Facility with NAB.

The NAB Corporate Market Loan is for a five-year term and is secured by a registered General Security Agreement over all the present and future rights, property and undertaking of the Group, with interest accruing at a variable rate (8.67% p.a. at the time of execution).

The covenants that apply to the borrowings are debt service cover ratio 1.35x, gross leverage ratio 3.00x reducing to 2.25x on 31 December 2026 and shareholder equity ratio 25% increasing to 35% on 31 December 2026. The first date on which these covenants will be tested is 30 June 2026.

### 15b. Borrowings associated with assets held for sale

Current borrowings	31 December 2025 (\$)	30 June 2025 (\$)
Asset finance facilities related to Pilbara Trucks Pty Ltd assets held for sale	1,547,471	-

Asset finance was settled on 21 January 2026 on the divestment of Pilbara Trucks Pty Ltd. Refer to subsequent events Note 20.

### 16. Share Capital

Ordinary Shares	31 December 2025 No.	31 December 2025 (\$)	30 June 2025 No.	30 June 2025 (\$)
Opening balance	3,374,390,974	53,690,580	2,499,549,000	50,550,630
Issue of shares <sup>(1)</sup>	430,000,000	2,150,000	874,841,974	3,499,368
Exercise of performance rights	4,385,841	39,782	-	-
Transaction costs	-	-	-	(359,418)
Closing balance – pre-consolidation	3,808,776,815	55,866,099	3,374,390,974	53,690,580
<b>Closing balance – post-consolidation <sup>(2)</sup></b>	<b>126,959,537</b>	<b>55,866,099</b>	-	-

(1) On 1st August 2025, the Company completed the acquisition of BPY Holdings Pty Ltd (t/a Blue Hire) and Matrix Hydro Services. The purchase consideration included the issue of \$1,650,000 in shares to the vendor of Blue Hire and \$500,000 to the vendor of Matrix Hydro Services. Shares issued were based on \$0.005 per share based on the 5-day VWAP preceding the date of issue. Performance based earn out shares (if any) will be issued in accordance with deal timeframes post FY26. (refer to ASX release 1 August 2025).

The shares issued to the vendor of BPY Holdings Pty Ltd are subject to escrow ending on 1<sup>st</sup> August 2027. The shares issued to the vendor of Matrix Hydro Services are subject to escrow ending on 1<sup>st</sup> August 2027.

The Company issued 874,841,974 fully paid ordinary shares during the year ended 30 June 2025.

- 271,017,911 in new Shares were issued to eligible institutional shareholders and raised \$1,084,071.64 under the accelerated component of the ANREO. (refer to ASX release 16 May 2025)
- In the Retail Entitlement Offer, 400,892,467 shares were taken up raising \$1,603,570. (refer to ASX release 17 June 2025)
- A total of 202,931,596 shares were taken up under the Shortfall Offer by various sophisticated and professional investors and raised \$811,728 (refer to ASX release 19 June 2025).

(2) On 27th November 2025, Shareholders at the Company's Annual General Meeting approved a share consolidation on a 30 - 1 basis.

## 17. Performance Rights and Share-Based Reserve

Performance Rights	31 December 2025 No.	31 December 2025 (\$)	30 June 2025 No.	30 June 2025 (\$)
Opening balance	253,658,508	573,859	226,173,840	964,934
Exercised	(4,385,841)	(39,782)	-	-
Lapsed / expired	-	-	(14,652,000)	(605,083)
Issued	94,169,667	-	42,136,668	-
Share based payment	-	232,012	-	214,008
Closing balance – pre-consolidation	343,442,334	766,089	253,658,508	573,859
<b>Closing balance – post-consolidation</b>	<b>11,448,078</b>	<b>766,089</b>	-	-

During the half year ended 31 December 2025 share based payments to the value of \$232,012 were recognised in the profit and loss statement.

The terms and conditions relating to the performance rights that were issued during the half year ended 31 December 2025 are:

### Class I Performance Rights

The Class I Performance Rights are subject to a vesting condition that the Company (on a consolidated basis) maintains a TRIFR of below 2.6 for the financial year ending 30 June 2026.

The Board will determine whether this vesting condition has been met by 30 September 2026, with the Class I Performance Rights lapsing if the vesting condition is not met.

Subject to the above vesting condition being met, 50% of the Class I Performance Rights will vest on 30 June 2027 and 50% will vest on 30 June 2028 unless the Board resolves otherwise.

The Class I Performance Rights that vest will expire 4 years from issue.

### Class J Performance Rights

The Class J Performance Rights are subject to a vesting condition that the Company (on a consolidated basis) achieves earnings per share (EPS) growth of at least 250% for the financial year ending 30 June 2026 based on audited accounts as follows.

Target EPS growth*	Stretch EPS growth	% to Vest at Target Performance	% to Vest at Stretch Performance
250%	320%	75%	100%

\* If less than 250% EPS growth is achieved, none of the Class J Performance Rights will vest.

Straight-line vesting applies to performance between target and stretch.

The Board may, acting reasonably, adjust the Vesting Condition to take into account any significant non-cash items (for example impairment losses), acquisitions or divestments, revenue received in the form of government grants, rebates or other payments, and one-off events/non-recurring items where appropriate.

The Board will determine by 30 September 2026 whether and to what extent this Vesting Condition has been met and the number of Class J Performance Rights that are capable of vesting, with the remaining Class J Performance Rights lapsing.

To the extent any Class J Performance Rights are determined to be capable of vesting, 50% will vest on 30 June 2027 and 50% will vest on 30 June 2028 unless the Board resolves otherwise.

The Class J Performance Rights that vest will expire 4 years from issue.

## 18. Dividends

No amounts have been paid, declared or recommended by the Company by way of dividend since the commencement of the financial period to 31 December 2025.

## 19. Commitments and Contingent Liabilities

There were no new commitments entered into during the period.

The total deferred consideration for the Blue Hire acquisition is based on a minimum of \$6.0m and a maximum of \$8.2m based on FY26 revenue paid 85% in cash and 15% in equity.

Deferred consideration for Matrix Hydro Services based on minimum FY26 EBITDA of \$0.8m.

Of the total deferred consideration of \$9,300,000 that may be due, contingent on the financial performance and earn out executives still being employed at the end of the earn out period, \$3,875,000 has been recognised in the H1FY25 profit and loss.

## 20. Subsequent Events

The Company completed its divestment of non-core industrial services business, Pilbara Trucks Pty Ltd (trading as Ausblast) on 21 January 2026, (refer to ASX release 21 January 2026).

In the H1FY26 balance sheet, property, plant and equipment amounting to \$2,800,000 has been disclosed as assets held for sale and associated asset finance debt of \$1,547,471 has been disclosed of current borrowings relating to assets held for sale.

An impairment charge of \$2,255,449 has been recognised in the profit and loss to recognise the assets at fair value

The transaction resulted in the Company's invoice finance facility with NAB being reduced to \$2.2m and the master equipment finance facility being reduced by \$1.0m.

## 21. Related Party Transactions

During the half year the following performance rights were issued to related parties:

Performance rights	Class I	Class J	Total
Mr Michael Shelby	106,945	962,500	1,069,445
Mr Patrick Maingard	13,889	125,000	138,889
Ms Louise Bower	13,889	125,000	138,889
Mr Chris Radin	13,889	125,000	138,889
<b>Total issued</b>	<b>148,612</b>	<b>1,337,500</b>	<b>1,486,112</b>

Ms Louise Bower provided contract finance services to the company on market related commercial terms amounting to \$78,750.

Ms Louise Bower ceased to be a related party on her resignation as Non-Executive Director on 10<sup>th</sup> December 2025.



**BABYLON**  
PUMP & POWER LTD

# Directors' Declaration



# Directors' Declaration

for the period ended 31 December 2025

In the opinion of the directors of Babylon Pump & Power Limited (the "Company"):

1. the financial statements and notes set out on pages 11 to 28, are in accordance with the *Corporations Act 2001*, including:
  - (a) giving a true and fair view of the Company's financial position as at 31 December 2025 and of its performance for the six-month period ended that date; and
  - (b) complying with the Australian Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*; and
2. subject to the matters disclosed in Note 5, there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

Dated at Perth this 25<sup>th</sup> day of February 2026.

Signed in accordance with a resolution of the directors:



**Michael Shelby**

Managing Director

## INDEPENDENT AUDITOR'S REVIEW REPORT

To the members of Babylon Pump and Power Limited

### Report on the Half-Year Financial Report

#### Conclusion

We have reviewed the half-year financial report of Babylon Pump and Power Limited (the Company) and its subsidiaries (the Group), which comprises the consolidated statement of financial position as at 31 December 2025, the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the half-year ended on that date, material accounting policy information and other explanatory information, and the directors' declaration.

Based on our review, which is not an audit, we have not become aware of any matter that makes us believe that the accompanying half-year financial report of the Group does not comply with the *Corporations Act 2001* including:

- i. Giving a true and fair view of the Group's financial position as at 31 December 2025 and of its financial performance for the half-year ended on that date; and
- ii. Complying with Accounting Standard AASB 134 *Interim Financial Reporting and the Corporations Regulations 2001*.

#### Basis for conclusion

We conducted our review in accordance with ASRE 2410 *Review of a Financial Report Performed by the Independent Auditor of the Entity*. Our responsibilities are further described in the *Auditor's Responsibilities for the Review of the Financial Report* section of our report. We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to the audit of the annual financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001* which has been given to the directors of the Company, would be the same terms if given to the directors as at the time of this auditor's review report.

#### Material uncertainty relating to going concern

We draw attention to Note 5 in the financial report which describes the events and/or conditions which give rise to the existence of a material uncertainty that may cast significant doubt about the Group's ability to continue as a going concern and therefore the Group may be unable to realise its assets and discharge its liabilities in the normal course of business. Our conclusion is not modified in respect of this matter.



#### Responsibility of the directors for the financial report

The directors of the company are responsible for the preparation of the half-year financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the half-year financial report that is true and fair and is free from material misstatement, whether due to fraud or error.

#### Auditor's responsibility for the review of the financial report

Our responsibility is to express a conclusion on the half-year financial report based on our review. ASRE 2410 requires us to conclude whether we have become aware of any matter that makes us believe that the half-year financial report is not in accordance with the *Corporations Act 2001* including giving a true and fair view of the Group's financial position as at 31 December 2025 and its performance for the half-year ended on that date, and complying with Accounting Standard AASB 134 *Interim Financial Reporting and the Corporations Regulations 2001*.

A review of a half-year financial report consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Australian Auditing Standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

BDO Audit Pty Ltd

A handwritten signature in black ink, appearing to read 'Ashleigh Woodley'. Above the signature, the letters 'BDO' are written in a simple, blocky font.

Ashleigh Woodley

Director

Perth, 25 February 2026






**BABYLON**  
PUMP & POWER LTD





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