



# DIRECTORS' REPORT

The Directors submit their report for the half-year ended 31 December 2025.

## DIRECTORS

The names of the Directors of FSA Group Limited (“FSA Group”) in office during the half-year and until the date of this report are shown below. All Directors were in office from the start of the half-year, unless otherwise stated.

- Tim Odillo Maher Executive Chairman
- Deborah Southon Executive Director
- Cellina Z Chen Executive Director

## PRINCIPAL ACTIVITIES

FSA Group provides direct lending services to individuals and businesses.

## EXECUTIVE DIRECTORS' REVIEW

Our lending business offers loan products including home loans, car loans, unsecured personal loans and asset finance. During first half of financial year 2026 new origination increased to \$222m, a 5% increase, and loan pools increased to \$972m, a 11% increase compared to the first half of financial year 2025.

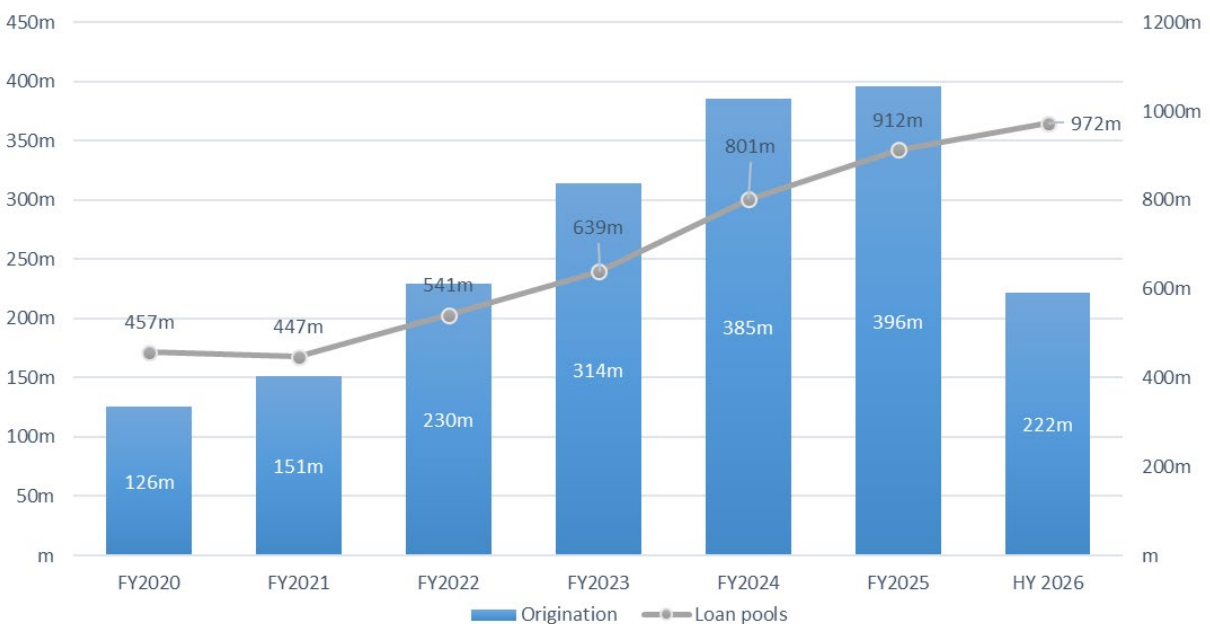
During the first half of 2026 FSA Group generated:

- Operating income of \$38.8m, a 27% increase
- Profit before tax of \$10.8m, a 68% increase; and
- Profit after attributable to members of \$6.2m, a 59% increase.

Our lending business generated a profit before tax of \$11.7m. Our services business, classified under “Other”, generated a loss of \$0.9m.

We advise that the Directors have declared a fully franked interim dividend of 3.50 cents per share, with a record date 26 February 2026 and payable on 5 March 2026.

## New Origination and Loan Pools



## Lending Strategy

### 1. Grow new origination and loan pools supported by automation. Car loans and asset finance will drive growth.

Our aim is to increase new origination to over \$600m per annum, primarily through broker channels. Automation will play a key role in supporting this growth, and we expect loan pools to grow around \$1.3b. Achieving this growth target depends on broker take up of our product offering and funding, both of which are potential risks.

### 2. Improve net margin, disciplined pricing.

### 3. Contain employee expense, through automation and expanding our offshore office.

### 4. Focus on credit quality and arrears management.

### 5. Benefit from operating leverage.

As our loan pools grow we expect to benefit from operating leverage. On a \$1.3b loan pool we are targeting a profit before tax of around \$36m to \$40m per annum and a return on equity in excess of 25%. Achieving this target depends on a number of factors, including broker take up of our product offerings, funding, the percentage of fixed rate loans, net margin, automation, expanding our offshore office and impairment, all of which are potential risks.

## Financial Overview

	1H24	1H25	1H26	% Change
Operating income	\$25.4m	\$30.5m	\$38.8m	+27%
Profit before tax	\$5.1m	\$6.4m	\$10.8m	+68%
Profit after tax attributable to members	\$3.2m	\$3.9m	\$6.2m	+59%
EPS basic	2.63c	3.23c	5.01c	+55%
Net cash inflow from operating activities	\$4.5m	\$8.3m	\$11.4m	+38%
Dividend/share	3.50c	3.50c	3.50c	
Shareholder equity attributable to members	\$87.0m	\$86.9m	\$90.8m	
Return on equity	7%	9%	14%	

## Operational Performance

Our business generated operating income of \$38.8m, a 27% increase.

Operating income	1H24	1H25	1H26	% Change
Home loans and Asset finance	\$12.0m	\$15.6m	\$21.7m	+39%
Car loans	\$7.9m	\$10.2m	\$13.2m	+29%
Unsecured personal loans	\$0.6m	\$1.2m	\$1.2m	
Other	\$4.9m	\$3.5m	\$2.6m	-25%
<b>Operating income</b>	<b>\$25.4m</b>	<b>\$30.5m</b>	<b>\$38.8m</b>	<b>+27%</b>

Our business generated a profit before tax of \$10.8m, a 68% increase.

Profit before tax	1H24	1H25	1H26	% Change
Home loans and Asset finance	\$3.1m	\$3.4m	\$8.3m	+145%
Car loans	\$3.9m	\$3.6m	\$4.3m	+18%
Unsecured personal loans	-\$0.5m	-\$0.5m	-\$0.9m	
Other	-\$1.4m	-\$0.1m	-\$0.9m	
<b>Profit before tax</b>	<b>\$5.1m</b>	<b>\$6.4m</b>	<b>\$10.8m</b>	<b>+68%</b>

### Loan Pool Data

Our lending business offers loan products including home loans, car loans, unsecured personal loans and asset finance.

Loan Pool Data	Home loans	Car loans	Unsecured personal loans	Asset finance
Weighted average loan size	\$474,771	\$28,821	\$12,895	\$65,251
Security type	Residential home	Motor vehicle	Unsecured	Vehicles and equipment
Weighted average loan to valuation ratio	64%	100%+ on settlement	Unsecured	100%+ on settlement
Variable or fixed rate	Variable	Fixed	Fixed	Fixed
Geographical spread	All states	All states	All states	All states

### New Origination and Loan Pools

New origination increased from \$212m to \$222m, a 5% increase.

Loan Origination	1H24	1H25	1H26	% Change
Home loans	\$66m	\$60m	\$49m	-17%
Car loans	\$35m	\$54m	\$61m	+14%
Unsecured personal loans	\$7m	\$1m	\$3m	
Asset finance	\$81m	\$97m	\$108m	+11%
<b>Total</b>	<b>\$189m</b>	<b>\$212m</b>	<b>\$222m</b>	<b>+5%</b>

Our loan pools increased from \$878m to \$972m, a 11% increase. This growth came from car loans, up 27%, and asset finance up 23%, which are fixed rate loans. The percentage of fixed rate loans has increased from 46% in the first half of 2024 to 62% in the first half of 2026.

Loan Pools	1H24	1H25	1H26	% Change
Home loans	\$392m	\$398m	\$374m	-6%
Car loans	\$120m	\$167m	\$212m	+27%
Unsecured personal loans	\$7m	\$8m	\$8m	
Asset finance	\$208m	\$306m	\$377m	+23%
<b>Total</b>	<b>\$727m</b>	<b>\$878m</b>	<b>\$972m</b>	<b>+11%</b>
<b>% of fixed rate loans</b>	<b>46%</b>	<b>55%</b>	<b>62%</b>	

### Net Margin %

Our net margin % is calculated as the percentage of net finance income to finance income. Our net margin is improving and increased to 54% in the first half of 2026.

Lending - Revenue and other income	1H24	1H25	1H26	% Change
Finance income	\$43.1m	\$56.4m	\$65.1m	+15%
Finance expense	\$22.8m	\$29.7m	\$29.7m	
Net finance income	\$20.3m	\$26.7m	\$35.4m	+33%
<b>Net margin %</b>	<b>47%</b>	<b>47%</b>	<b>54%</b>	

### Arrears and Impairment

Arrears > 30 day	1H24	1H25	1H26
Home loans	3.32%	5.17%	5.49%
Car loans	2.50%	2.66%	4.11%
Asset finance	2.99%	3.17%	3.60%

The increase in impairment expense was due to origination growth across the loan pools and higher impairment for car loans and asset finance.

<b>Impairment Expense</b>	<b>1H24</b>	<b>1H25</b>	<b>1H26</b>
Home loans	\$147,508	-\$33,945	-\$1,243
Car loans	-\$171,749	\$1,196,670	\$2,200,656
Asset finance	\$1,731,844	\$4,251,480	\$5,068,408

The actual losses incurred and written off in the year comprises:

<b>Losses</b>	<b>1H24</b>	<b>1H25</b>	<b>1H26</b>
Home loans	-	-	-
Car loans	\$320,036	\$934,319	\$1,146,607
Asset finance	^\$1,973,917	\$2,407,543	\$1,766,991

\*Losses are realised losses less recovery. ECL is not reflected in these numbers.

\*\*Unsecured personal loans will be reported once the pilot phase is completed, and the loan pool size is material.

^The loss of \$1,973,917 includes a loss of \$463,989 on loans originated between April 2021 and May 2022. These loans were part of a discontinued pilot lease product offering.

### **Lending Warehouse Facilities**

We have two Australian banks providing warehousing facilities. In addition, we plan to periodically use the debt capital markets, to diversify our funding from time to time. In September 2025 we settled a \$300m ABS transaction.

<b>Borrowings</b>	<b>Facility type</b>	<b>Provider</b>	<b>Limit</b>	<b>Maturity date</b>	<b>Drawn</b>
Home loans	Non-recourse warehouse	Westpac	\$400m	Oct-27	\$340m
Personal loans	Non-recourse warehouse	Westpac	\$85m	Apr-27	\$30m
Asset Finance	Non-recourse warehouse	Bank	\$110m	Apr-26	\$72m
Asset-backed security	Securitised	Institutional	-	May-33	\$162m
Asset-backed security	Securitised	Institutional	-	Mar-34	\$274m
FSA Group Ltd	Corporate	Westpac	\$15m	Mar-26	\$0m

The senior non-recourse facilities are supported by mezzanine non-recourse facilities provided by institutional fund managers.

### **Services**

Our focus is on debtors with higher levels of debt. This is where we see the greatest debtor demand as the insolvency market reopens. It is expected services will be profitable but will not make a material contribution to profit for the next few years.

### **Strategy and Outlook**

During 2026, we anticipate continued growth in new origination and loan pools. Our net margin is improving and importantly loan pools are now at the level where we are experiencing the benefit of operating leverage.

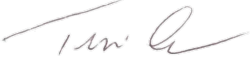
For the 2026 financial year:

Earnings	Profit before tax is expected to be between \$23.5m to \$25.9m, representing an increase of between 45% and 60% on the 2025 financial year.
Capital Management	Full year dividend is expected to be between 7 to 8 cents per share with the balance of earnings to be re-invested to support the growing loan pools. We plan to continue with our on market share buy-back as opportunities arise.

***Auditor's Independence Declaration***

The auditor's independence declaration under Section 307C of the Corporations Act 2001 is attached to this Directors report on page 7.

Signed in accordance with a resolution of Directors made pursuant to section 306(3) of the Corporations Act, on behalf of the board of Directors.



Tim Odillo Maher  
Executive Chairman

## DECLARATION OF INDEPENDENCE BY TIM AMAN TO THE DIRECTORS OF FSA GROUP LIMITED

As lead auditor for the review of FSA Group Limited for the half-year ended 31 December 2025, I declare that, to the best of my knowledge and belief, there have been:

1. No contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the review; and
2. No contraventions of any applicable code of professional conduct in relation to the review.

This declaration is in respect of FSA Group Limited and the entities it controlled during the period.



**Tim Aman**  
**Director**

**BDO Audit Pty Ltd**

Sydney, 19 February 2026

# Statement of Profit or Loss and Other Comprehensive Income

For the half year ended 31 December 2025

Consolidated Entity

31 December 2025 31 December 2024

	Notes	\$	\$
<b>Revenue and other income</b>			
Interest income		56,527,340	49,335,136
Other finance income		8,597,358	7,054,864
Finance income	2	65,124,698	56,390,000
Finance expense	2	(29,726,715)	(29,737,934)
Net finance income	2	35,397,983	26,652,066
Fees from services	2	3,409,553	3,852,465
Other income / (losses)	9	(44,123)	-
<b>Total operating income</b>	2	38,763,413	30,504,531
Employee benefit expense		(12,216,786)	(11,181,265)
Marketing expense		(2,516,504)	(2,474,551)
Operating expenses		(3,397,178)	(2,967,161)
Impairment expenses	3	(8,344,685)	(5,662,660)
Office facility expenses		(781,872)	(905,753)
Depreciation and amortisation expense		(715,493)	(870,984)
<b>Total expenses</b>		(27,972,518)	(24,062,374)
<b>Profit before income tax</b>		10,790,895	6,442,157
Income tax expense		(3,297,200)	(2,064,593)
<b>Profit after income tax</b>		7,493,695	4,377,564
<b>Other comprehensive income</b>			
Items that may be reclassified subsequently to profit or loss:			
Net change in fair value of cash flow hedges		6,394,246	-
Related income tax		(1,918,274)	-
Net change in fair value of cash flow hedges net of income tax		4,475,972	-
<b>Total comprehensive income for the period</b>		11,969,667	4,377,564
<b>Total profit and comprehensive income for the period attributable to:</b>			
Non-controlling interests		1,284,809	461,384
Members of the parent	4	6,208,886	3,916,180
<b>Net profit for the period</b>		7,493,695	4,377,564
<b>Total comprehensive income attributable to:</b>			
Non-controlling interests		2,000,175	461,384
Members of the parent		9,969,492	3,916,180
<b>Total comprehensive income for the year</b>		11,969,667	4,377,564
<b>Earnings per share</b>			
Basic earnings per share (cents per share)	4	5.01	3.23
Diluted earnings per share (cents per share)	4	5.01	3.23

The Statement of Profit or Loss and Other Comprehensive Income should be read in conjunction with the Notes to the Financial Statements.

# Statement of Financial Position

As at 31 December 2025

		31 December 2025	30-Jun-25
	Notes	\$	\$
<b>Assets</b>			
Cash and cash equivalents	8	10,411,579	4,177,676
Restricted cash	8	35,103,495	26,926,884
Trade and other receivables	8	10,289,947	10,956,017
Loans and advances	6,8	971,191,572	912,015,666
Other assets		511,314	617,980
Right of use assets		5,313,952	5,818,688
Plant and equipment		1,326,185	1,489,061
Intangible assets		12,817,533	13,318,339
Derivative assets	8	3,364,014	-
Deferred tax assets		5,465,647	6,101,259
<b>Total Assets</b>		<b>1,055,795,238</b>	<b>981,421,570</b>
<b>Liabilities</b>			
Trade and other payables	8	3,431,386	4,280,777
Current tax liabilities		1,622,461	1,917,058
Financing liabilities	7,8	932,842,477	858,869,852
Lease liabilities		6,435,490	6,939,542
Contract liabilities		12,201	19,158
Derivative liabilities	8	-	3,030,230
Provisions		3,312,886	3,533,041
Deferred tax liabilities		2,288,943	2,482,665
<b>Total Liabilities</b>		<b>949,945,844</b>	<b>881,072,323</b>
<b>Net Assets</b>		<b>105,849,394</b>	<b>100,349,247</b>
<b>Equity</b>			
Share capital		4,343,512	5,934,454
Reserves		7,766,063	5,736,185
Retained earnings		78,648,996	75,641,759
<b>Total equity attributable to members of the parent</b>		<b>90,758,571</b>	<b>87,312,398</b>
Non-controlling interests		15,090,823	13,036,849
<b>Total Equity</b>		<b>105,849,394</b>	<b>100,349,247</b>

The Statement of Financial Position should be read in conjunction with the Notes to the Financial Statements.

## Statement of Changes in Equity

For the half year ended 31 December 2025

	Share capital	Reserves	Retained earnings	Non-controlling interests	Total
	\$	\$	\$	\$	\$
<b>Balance at 1 July 2024</b>	<b>2,493,454</b>	<b>8,942,543</b>	<b>75,668,774</b>	<b>13,171,784</b>	<b>100,276,555</b>
Profit after income tax for the period	-	-	3,916,180	461,384	4,377,564
Other comprehensive income for the period, net of tax	-	-	-	-	-
<b>Total comprehensive income for the period</b>	<b>-</b>	<b>-</b>	<b>3,916,180</b>	<b>461,384</b>	<b>4,377,564</b>
Transactions with owners in their capacity as owners:					
Dividends paid	-	-	(4,247,098)	-	(4,247,098)
Distributions to non-controlling interests	-	-	-	(446,400)	(446,400)
Long term incentive plan	-	21,933	-	-	21,933
Class shares	-	95,388	-	-	95,388
<b>Balance at 31 December 2024</b>	<b>2,493,454</b>	<b>9,059,864</b>	<b>75,337,856</b>	<b>13,186,768</b>	<b>100,077,942</b>
<b>Balance at 1 July 2025</b>	<b>5,934,454</b>	<b>5,736,185</b>	<b>75,641,759</b>	<b>13,036,849</b>	<b>100,349,247</b>
Reclass cash flow hedge reserve*	-	(1,858,993)	2,121,161	(262,168)	-
Reclass non-controlling interest**	-	-	(946,213)	946,213	-
<b>Balance at 1 July 2025 - reclassified</b>	<b>5,934,454</b>	<b>3,877,192</b>	<b>76,816,707</b>	<b>13,720,894</b>	<b>100,349,247</b>
Profit after income tax for the period	-	-	6,208,886	1,284,809	7,493,695
Other comprehensive income for the period, net of tax	-	3,760,606	-	715,366	4,475,972
<b>Total comprehensive income for the period</b>	<b>-</b>	<b>3,760,606</b>	<b>6,208,886</b>	<b>2,000,175</b>	<b>11,969,667</b>
Transactions with owners in their capacity as owners:					
Dividends paid	-	-	(4,376,597)	-	(4,376,597)
Distributions to non-controlling interests	-	-	-	(618,000)	(618,000)
Share buy-back	(1,590,942)	-	-	-	(1,590,942)
Long term incentive plan	-	32,877	-	-	32,877
Disposal of subsidiary	-	-	-	(12,246)	(12,246)
Class shares	-	95,388	-	-	95,388
<b>Balance at 31 December 2025</b>	<b>4,343,512</b>	<b>7,766,063</b>	<b>78,648,996</b>	<b>15,090,823</b>	<b>105,849,394</b>

\* In the prior period, other comprehensive income relating to the cash flow hedge was incorrectly recognised in retained earnings and has been reclassified to the cash flow hedge reserve and non-controlling interests as an opening balance adjustment.

\*\*In the prior period, a portion of non-controlling interests was incorrectly recognised in retained earnings and has been reclassified to non-controlling interests as an opening balance adjustment.

The Statement of Changes in Equity should be read in conjunction with the Notes to the Financial Statements.

## Statement of Cash Flows

For the year ended 31 December 2025

	Consolidated Entity	
	31-Dec-25	31-Dec-24
	\$	\$
	Inflows/ (Outflows)	Inflows/ (Outflows)
<b>Cash flows from operating activities</b>		
Receipts from customers	2,078,736	5,064,722
Payments to suppliers and employees	(25,353,920)	(22,082,645)
Finance income received	65,985,768	57,500,256
Finance cost paid	(28,416,314)	(28,199,715)
Income tax paid	(3,144,602)	(4,013,503)
<b>Net cash inflow from operating activities</b>	<b>11,149,668</b>	<b>8,269,115</b>
<b>Cash flows from investing activities</b>		
Cash and cash equivalent from disposal	(39,433)	-
Acquisition of property, plant and equipment	(39,860)	(191,215)
Acquisition of intangibles	(7,250)	(113,992)
Net decrease / (increase) in home loan assets	11,039,676	(2,643,718)
Net increase in personal loan assets	(29,329,328)	(27,558,878)
Net increase in asset finance assets	(45,577,773)	(51,329,056)
Net increase in other loans	(105,000)	(35,000)
<b>Net cash outflow from investing activities</b>	<b>(64,058,968)</b>	<b>(81,871,859)</b>
<b>Cash flows from financing activities</b>		
Proceeds from borrowings	429,635,997	315,899,998
Repayment of borrowings	(355,101,865)	(233,582,241)
Payment of lease liability	(628,779)	(593,186)
Payment of distributions to non-controlling interests	(618,000)	(446,400)
Share buy-back	(1,590,942)	-
Dividends paid to the Company's shareholders	(4,376,597)	(4,247,097)
<b>Net cash inflow from financing activities</b>	<b>67,319,814</b>	<b>77,031,074</b>
Net increase in cash and cash equivalents	14,410,514	3,428,330
Cash and cash equivalents at the beginning of the period	31,104,560	27,760,548
<b>Cash and cash equivalents at the end of the period</b>	<b>45,515,074</b>	<b>31,188,878</b>

The Statement of Cash Flows should be read in conjunction with the Notes to the Financial Statements.

## Material accounting policy information

For the half year ended 31 December 2025

### Consolidated entity

FSA Group Limited is a for-profit listed public company (ASX: FSA), incorporated and domiciled in Australia.

The consolidated Financial Statements incorporate the financial information of FSA Group Limited (“Company” or “parent entity”) and the entities controlled and its interests in associates together referred to as the “Consolidated Entity”.

### Principal activities

The Consolidated Entity provides direct lending services to individuals and businesses.

### Basis of preparation

This consolidated half year financial report has been prepared in accordance with Australian Accounting Standard AASB 134 ‘Interim Financial Reporting’ and the Corporations Act 2001 and does not include all of the information and notes of the type normally required for full annual financial statements. Accordingly, these half year financial statements are to be read in conjunction with the annual report for the year ended 30 June 2025 and any public announcement made by the Company during the interim reporting period in accordance with the continuous disclosure requirements of the Corporations Act 2001. These consolidated interim financial statements were approved by the Directors on 19 February 2026.

The Financial Statements have been prepared under the historical cost convention, except for, where applicable, the revaluation of financial assets and liabilities at fair value through profit or loss, financial assets at fair value through other comprehensive income, certain classes of property, plant and equipment and derivative financial instruments. The Statement of Financial Position is presented on a liquidity basis.

The Financial Statements are presented in Australian dollars and rounded to the nearest dollar.

Non-controlling interest in the results and equity of subsidiaries are shown separately in the Statement of Profit or Loss and Other Comprehensive Income, Statement of Financial Position and Statement of Changes in Equity of the Consolidated Entity.

### New and amending accounting standards

The Consolidated Entity has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board (‘AASB’) that are mandatory for the current reporting period.

New and amending accounting standards that are not yet mandatory have not been early adopted.

The accounting policies applied by the Consolidated Entity in these consolidated interim financial statements are the same as those applied by the Consolidated Entity in its consolidated financial statements as at and for the year ended 30 June 2025. The accounting policies of the Consolidated Entity have been consistently applied at 31 December 2025.

# Notes to the Financial Statements

For the half year ended 31 December 2025

## Authorisation

The Financial Statements are authorised for issue by the Directors on 19 February 2026.

The Notes to the Financial Statements are as follows:

		Page
Note 1	Segment information	14
Note 2	Revenue and income	15
Note 3	Impairment expense	16
Note 4	Earnings per share	16
Note 5	Dividends	17
Note 6	Loans and advances	17
Note 7	Borrowings	19
Note 8	Financial instruments	19
Note 9	Disposal of subsidiary	21
Note 10	Contingent liabilities	21
Note 11	Events occurring after reporting date	21

## Notes to the Financial Statements cont.

For the year ended 31 December 2025

### Note 1: Segment information

#### Reportable segments

Reportable segment	Description
<b>Home Loans and Asset Finance</b>	Offering home loans to assist clients wishing to purchase a property or consolidate their debt; and asset finance to SMEs wishing to purchase a vehicle and business-critical equipment.
<b>Personal Loans</b>	Offering car loans to assist clients wishing to purchase a motor vehicle and unsecured personal loans to assist clients for any approved purpose.
<b>Other</b>	Including the Services division, unrealised gain or loss on fair value movement of derivatives, parent entity services and intercompany investments, balances and transactions, which are eliminated upon consolidation.

#### Segment information

The results of the reportable segments are reconciled to the Consolidated Entity's financial information as follows:

#### Operating Segments

	Home loan & Asset Finance		Personal Loans		Others		Consolidated Total	
	31-Dec-25	31-Dec-24	31-Dec-25	31-Dec-24	31-Dec-25	31-Dec-24	31-Dec-25	31-Dec-24
	\$	\$	\$	\$	\$	\$	\$	\$
Revenue and Income:								
Finance income	42,877,204	38,663,125	22,174,294	17,621,102	73,199	105,772	65,124,697	56,389,999
Finance expense	(21,838,213)	(23,479,018)	(7,789,776)	(6,316,239)	(98,726)	57,324	(29,726,715)	(29,737,933)
Net finance income	21,038,991	15,184,107	14,384,518	11,304,863	(25,527)	163,096	35,397,982	26,652,066
Fees from services	676,113	439,848	14,838	27,407	2,718,602	3,385,210	3,409,553	3,852,465
Other income / (losses)	-	-	-	-	(44,123)	-	(44,123)	-
Total operating income	21,715,104	15,623,955	14,399,356	11,332,270	2,648,953	3,548,306	38,763,413	30,504,531
Results:								
Segment profit before tax	8,330,646	3,406,139	3,382,542	3,100,329	(922,293)	(64,311)	10,790,895	6,442,157
Income tax	(2,500,488)	(1,154,137)	(922,303)	(797,739)	125,591	(112,717)	(3,297,200)	(2,064,593)
Profit for the year	5,830,158	2,252,002	2,460,239	2,302,590	(796,702)	(177,028)	7,493,695	4,377,564
Segment assets	<b>801,805,904</b>	737,452,818	<b>233,715,376</b>	184,601,287	<b>45,612,561</b>	50,270,663	<b>1,081,133,841</b>	972,324,768
Reclassification *							<b>(25,338,603)</b>	(25,730,950)
Total Assets							<b>1,055,795,238</b>	946,593,818

\*Eliminations are related to intercompany balances.

Each reportable segment accounts for transactions consistently with the Consolidated Entity's accounting policies.

Centrally incurred costs for shared services are allocated between segments based on operating income.

## Notes to the Financial Statements cont.

For the half year ended 31 December 2025

### Note 2: Revenue and income

#### Disaggregation of revenue

	Consolidated Entity	
	31 December 2025	31 December 2024
	\$	\$
<b>Fees from services</b>		
– Personal insolvency	2,733,440	3,404,414
– Refinance broking	676,113	448,051
	<b>3,409,553</b>	<b>3,852,465</b>
<b>Finance income</b>		
– Home loan assets	17,186,331	18,332,295
– Personal loan assets	22,174,294	17,621,102
– Asset finance assets	25,690,872	20,330,830
– Other interest income	73,201	105,773
	<b>65,124,698</b>	<b>56,390,000</b>
<b>Finance expense</b>		
– Interest expense – home loan facilities	(10,491,853)	(12,491,703)
– Interest expense – personal loan facilities	(7,888,502)	(6,258,916)
– Interest expense – asset finance facilities	(11,346,360)	(10,987,315)
	<b>(29,726,715)</b>	<b>(29,737,934)</b>
<b>Net finance income</b>	<b>35,397,983</b>	<b>26,652,066</b>
<b>Other income / (loss)</b>		
- Profit /(Loss) on disposal of investment	(44,123)	-
<b>Total operating income</b>	<b>38,763,413</b>	<b>30,504,531</b>

## Notes to the Financial Statements cont.

For the half year ended 31 December 2025

### Note 3 Impairment expense

	Consolidated Entity	
	31 December 2025	31 December 2024
	\$	\$
Bad Debts & Recovery - Home loans	-	-
Bad Debts & Recovery - Car loans	1,146,607	934,319
Bad Debts & Recovery - Asset finance	1,766,991	2,407,543
Bad Debts & Recovery - other loans	762,806	190,992
Change in expected credit loss provision - Loans	4,617,430	2,101,800
Subtotal of impairment expense - Loans	8,293,834	5,634,654
Bad Debt & Recovery - Services	20,609	1,044,182
Change in doubtful debt provision - Services	30,242	(1,016,176)
Subtotal of impairment expense - services	50,851	28,006
<b>Total impairment expense</b>	<b>8,344,685</b>	<b>5,662,660</b>

### Note 4. Earnings per share

The Consolidated Entity calculated basic and diluted earnings per share as follows:

	Consolidated Entity	
	31 December 2025	31 December 2024
	\$	\$
<b>Total Earnings per share for profit</b>		
Total profit attributable to the members of the parent (\$)	6,208,886	3,916,180
	<b>Number</b>	<b>Number</b>
Weighted average number of ordinary shares used in calculating basic earnings per share	123,909,827	121,345,588
Weighted average number of ordinary shares used in calculating diluted earnings per share	123,909,827	121,345,588
Basic earnings per share (cents)	5.01	3.23
Diluted earnings per share (cents)	5.01	3.23

## Notes to the Financial Statements cont.

For the half year ended 31 December 2025

### Note 5. Dividends

Dividends are recognised when declared during the financial year and at the discretion of the Company. Dividends recognised in the current financial period by FSA Group Limited are:

Half year ended 31 December 2025	Value per share \$	Total Amount	Franked	Date of Payment
Final - ordinary	0.035	\$4,376,597	100%	28-Aug-25
Financial Year 2025	Value per share \$	Total Amount	Franked	Date of Payment
Final - ordinary	0.035	\$4,247,097	100%	9-Sep-24
Interim - ordinary	0.035	\$4,247,098	100%	11-Mar-25

On 19 February 2026, the Directors declared a fully franked interim dividend for the year ended 31 December 2025 of 3.50 cents per ordinary share.

### Note 6. Loans and advances

	Consolidated Entity							
	Home loan assets		Personal loan assets		Asset finance assets		Total	
	31-Dec-25	30-Jun-25	31-Dec-25	30-Jun-25	31-Dec-25	30-Jun-25	31-Dec-25	30-Jun-25
	\$	\$	\$	\$	\$	\$	\$	\$
Non-securitised financing assets	374,429,145	385,563,008	68,346,247	116,672,799	108,059,375	220,663,422	550,834,767	722,899,229
Securitised financing assets	-	-	156,306,635	77,449,888	279,863,384	122,862,335	436,170,019	200,312,223.00
Total financing assets	374,429,145	385,563,008	224,652,882	194,122,687	387,922,759	343,525,757	987,004,786	923,211,452
Provision for impairment	(268,221)	(269,464)	(4,148,159)	(2,830,903)	(11,396,834)	(8,095,419)	(15,813,214)	(11,195,786)
	374,160,924	385,293,544	220,504,723	191,291,784	376,525,925	335,430,338	971,191,572	912,015,666
<b>The movement in the provision for impairment</b>								
Opening balance	269,464	399,764	2,830,903	2,087,088	8,095,419	2,811,988	11,195,786	5,298,840
(Decrease)/Increase in provision	(1,243)	(130,300)	2,744,553	2,200,346	5,080,557	8,410,503	7,823,867	10,480,549
Bad debts	-	-	(1,427,297)	(1,456,531)	(1,779,142)	(3,127,072)	(3,206,439)	(4,583,603)
<b>Closing balance</b>	268,221	269,464	4,148,159	2,830,903	11,396,834	8,095,419	15,813,214	11,195,786

## Notes to the Financial Statements cont.

For the half year ended 31 December 2025

### Note 6. Loans and advances continue

The following table summarises the loans and advances and the expected credit loss by stage and risk category:

	Stage 1 Collective	Stage 2 Collective	Stage 3 Collective	Stage 3 Specific	Total
<b>Maximum exposure to credit risk</b>					
<b>Balance as at 31 December 2025</b>					
Loans and advances					
Home loan lending	353,946,472	12,992,365	7,490,311	-	374,429,148
Personal loan lending	214,443,946	5,669,906	2,882,953	1,656,077	224,652,882
Asset finance lending	364,017,408	5,515,128	5,929,613	12,460,609	387,922,758
<b>Total</b>	<b>932,407,826</b>	<b>24,177,399</b>	<b>16,302,877</b>	<b>14,116,686</b>	<b>987,004,788</b>
<b>Balance as at 30 June 2025</b>					
Loans and advances					
Home loan lending	365,758,380	12,311,266	7,493,362	-	385,563,008
Personal loan lending	186,214,135	3,476,844	2,210,014	2,221,694	194,122,687
Asset finance lending	323,352,043	5,079,042	7,092,367	8,002,305	343,525,757
<b>Total</b>	<b>875,324,558</b>	<b>20,867,152</b>	<b>16,795,743</b>	<b>10,223,999</b>	<b>923,211,452</b>
<b>Expected credit loss</b>					
<b>Balance as at 31 December 2025</b>					
Loans and advances					
Home loan lending	168,493	67,966	31,762	-	268,221
Personal loan lending	1,186,695	860,110	1,025,537	1,075,817	4,148,159
Asset finance lending	1,165,582	532,681	1,036,753	8,661,820	11,396,836
<b>Total</b>	<b>2,520,770</b>	<b>1,460,757</b>	<b>2,094,052</b>	<b>9,737,637</b>	<b>15,813,216</b>
<b>Balance as at 30 June 2025</b>					
Loans and advances					
Home loan lending	200,187	27,084	42,193	-	269,464
Personal loan lending	788,324	479,246	585,003	978,330	2,830,903
Asset finance lending	860,376	537,395	1,691,235	5,006,413	8,095,419
<b>Total</b>	<b>1,848,887</b>	<b>1,043,725</b>	<b>2,318,431</b>	<b>5,984,743</b>	<b>11,195,786</b>

## Notes to the Financial Statements cont.

For the half year ended 31 December 2025

### Note 7 Borrowings

We have two Australian banks providing warehousing facilities. In September 2025 we settled a \$300m Asset-backed security transaction.

Borrowings	Facility type	Provider	Limit	Maturity date	Drawn
Home loans	Non-recourse warehouse	Westpac	\$400m	Oct-27	\$340m
Personal loans	Non-recourse warehouse	Westpac	\$85m	Apr-27	\$30m
Asset Finance	Non-recourse warehouse	Westpac	\$110m	Apr-26	\$72m
Asset-backed security	Securitised	Institutional	-	May-33	\$162m
Asset-backed security	Securitised	Institutional	-	Mar-34	\$274m
FSA Group Ltd	Corporate	Westpac	\$15m	Mar-26	\$0m

	Consolidated Entity	
	31 December 2025	30-Jun-25
	\$	\$
<b>Unsecured</b>		
Credit cards	105,226	111,985
<b>Secured</b>		
Non-recourse borrowings to finance personal loan assets	34,357,647	77,454,999
Non-recourse borrowings to finance home loan assets	367,682,288	381,160,475
Non-recourse borrowings to finance asset finance assets	93,063,598	202,333,853
Asset-backed securities to finance personal loan and asset finance assets	437,633,718	197,808,540
	932,737,251	858,757,867
	932,842,477	858,869,852
<b>The carrying amounts of assets pledged as security are:</b>		
Personal loan assets	220,340,009	191,244,002
Home loan assets	382,824,854	397,148,777
Asset finance assets	393,714,997	347,042,156
	996,879,860	935,434,935

### Note 8. Financial instruments

#### Fair value measurement hierarchy

The Consolidated Entity is required to classify all assets and liabilities, measured at fair value, using a three level hierarchy, based on the lowest level of input that is significant to the entire fair value measurement, being:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and

Level 3: Unobservable inputs for the asset or liability. Considerable judgement is required to determine what is significant to fair value and therefore which category the asset or liability is placed in can be subjective.

## Notes to the Financial Statements cont.

For the half year ended 31 December 2025

### Note 8. Financial instruments continued

The fair value of financial instruments classified as Level 2 is determined using valuation techniques that maximise the use of observable market data. These include discounted cash flow models using observable yield curves, forward interest rates and market interest rate assumptions at the reporting date.

The fair value of assets and liabilities classified as Level 3 is determined by the use of valuation models. These include discounted cash flow analysis or the use of observable inputs that require significant adjustments based on unobservable inputs.

Interest rate swap contracts are recognised at fair value as either derivative financial assets or derivative financial liabilities and are classified as Level 2 instruments within the fair value hierarchy, as their valuation is derived from observable market inputs.

Except as detailed in the following table, the Directors consider that due to their short-term nature the carrying amounts of financial assets and financial liabilities, which include cash, current trade receivables, current payables and current borrowings, are assumed to approximate their fair values.

For the majority of the borrowings, fair value is not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short-term nature.

	<b>Consolidated Entity</b>	
	<b>31 December 2025</b>	<b>30-Jun-25</b>
	\$	\$
<b>Financial Assets</b>		
Cash and cash equivalents	10,411,579	4,177,676
Restricted cash	35,103,495	26,926,884
Trade and other receivables	10,289,947	10,956,017
Loans and advances	971,191,572	912,015,666
<b>Assets and receivables at amortised cost</b>	<b>1,026,996,593</b>	<b>954,076,243</b>
<b>Financial Liabilities</b>		
Payables at amortised cost	3,431,386	4,280,777
Financing liabilities	932,842,477	858,869,852
<b>Payables at amortised cost</b>	<b>936,273,863</b>	<b>863,150,629</b>
<b>Assets and liabilities measured at fair value through profit and loss:</b>		
Derivatives - Interest rate swap contracts asset	3,364,014	-
Derivatives - Interest rate swap contracts liability	-	3,030,230

## Notes to the Financial Statements cont.

For the half year ended 31 December 2025

### Note 9. Disposal of subsidiary

On 1 December 2025, FSA Group disposed of its 75% equity interest in Fox Symes Business Services Pty Ltd to the remaining shareholder for consideration of \$1.

At the date of disposal, the subsidiary had net assets of \$56,369, which were derecognised on disposal. Following the transaction, FSA Group ceased to control the subsidiary, and its results have not been consolidated from that date.

A loss on disposal of approximately \$44,123 was recognised in the Statement of profit or loss and other comprehensive income for the half-year ended 31 December 2025.

### Note 10. Contingent liabilities

There were no contingent liabilities relating to the Consolidated Entity at reporting date except those incurred in the ordinary course of business as follows:

At the reporting date loan applications accepted by the Consolidated Entity but not yet settled amounted to \$6,774,250 (1H25: \$4,910,817).

### Note 11. Events occurring after reporting date

There have been no events since the end of the financial year that impact upon the financial performance or position of the Consolidated Entity as at 31 December 2025 except as follows:

- 19 February 2026, Directors declared a 3.50 cent fully franked interim dividend to shareholders to be paid on 5 March 2026 with a record date of 26 February 2026.

## Directors' declaration

In the Directors' opinion:

1. the attached financial statements and notes thereto comply with the Corporations Act 2001, Australian Accounting Standard AASB 134 'Interim Financial Reporting', the Corporations Regulations 2001 and other mandatory professional reporting requirements;
2. the attached financial statements and notes thereto give a true and fair view of the Consolidated Entity's financial position as at 31 December 2025 and of its performance for the financial half-year ended on that date; and
3. there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of Directors made pursuant to section 303(5) of the Corporations Act 2001.

Signed in accordance with a resolution of the Directors:



**Tim Odillo Maher**  
Executive Chairman

Sydney

19 February 2026



**Deborah Southon**  
Executive Director

Sydney

19 February 2026

## INDEPENDENT AUDITOR'S REVIEW REPORT

To the members of FSA Group Limited

### Report on the Half-Year Financial Report

#### Conclusion

We have reviewed the half-year financial report of FSA Group Limited (the Company) and its subsidiaries (the Group), which comprises the consolidated statement of financial position as at 31 December 2025, the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the half-year ended on that date, material accounting policy information and other explanatory information, and the directors' declaration.

Based on our review, which is not an audit, we have not become aware of any matter that makes us believe that the accompanying half-year financial report of the Group does not comply with the *Corporations Act 2001* including:

- i. Giving a true and fair view of the Group's financial position as at 31 December 2025 and of its financial performance for the half-year ended on that date; and
- ii. Complying with Accounting Standard AASB 134 *Interim Financial Reporting and the Corporations Regulations 2001*.

#### Basis for conclusion

We conducted our review in accordance with ASRE 2410 *Review of a Financial Report Performed by the Independent Auditor of the Entity*. Our responsibilities are further described in the *Auditor's Responsibilities for the Review of the Financial Report* section of our report. We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to the audit of the annual financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001* which has been given to the directors of the Company, would be the same terms if given to the directors as at the time of this auditor's review report.

#### Responsibility of the directors for the financial report

The directors of the Company are responsible for the preparation of the half-year financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act*

2001 and for such internal control as the directors determine is necessary to enable the preparation of the half-year financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

**Auditor's responsibility for the review of the financial report**

Our responsibility is to express a conclusion on the half-year financial report based on our review. ASRE 2410 requires us to conclude whether we have become aware of any matter that makes us believe that the half-year financial report is not in accordance with the *Corporations Act 2001* including giving a true and fair view of the Group's financial position as at 31 December 2025 and its financial performance for the half-year ended on that date and complying with Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.

A review of a half-year financial report consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Australian Auditing Standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

BDO Audit Pty Ltd

*BDO*



Tim Aman  
Director

Sydney, 19 February 2026