

Form 604
Corporations Act 2001
Section 671B

Notice of change of interests of substantial holder

To Company Name/Scheme Lark Distilling Co. Ltd (LRK)

ABN/ARSN **ABN 62 104 600 544**

1. Details of substantial holder (1)

Name Mercer Investments (Australia) Limited as RE of Mercer Australian Small Companies Fund

ACN/ARSN (if applicable) Mercer Investments (Australia) Limited (ABN 66 008 612 397)
Mercer Australian Small Companies Fund (ARSN 111 237 873)

There was a change in interests of the substantial holder on 11/12/2025
The previous notice was given to the company on 16/01/2025
The previous notice date 16/01/2025

2. Previous and present voting power

The total number of votes attached to all the voting shares or interests in the company, scheme or fund that the substantial holder or an associate (2) had a relevant interest (3) in when last required, and when now required, to give a substantial holding notice to the company, scheme or fund, are as follows:

Class of securities (4)	Previous Notice		Present notice	
	Person's votes	Voting Power (5)	Person's votes	Voting Power (5)
Ordinary Fully Paid Shares	5,341,071	5.067%	6,752,482	6.330%

3. Changes in relevant interests

Particulars of each change in, or change in the nature of, a relevant interest of the substantial holder or an associate in voting securities of the company, scheme or fund, since the substantial holder was last required to give a substantial holding notice to the company, scheme or fund are as follows:

Date of Change	Person whose relevant interest changed	Nature of change (6)	Consideration given in relation to change (7)	Class and number of securities affected	Person's votes affected
11/12/2025	Mercer Investments (Australia) Limited as RE of Mercer Australian Small Companies Fund	Purchase of 293,543 shares on 11 December 2025 (at 0.5979 per share and settled on 15 December 2025)	\$175,509.36	Refer to Annexure A – Table 3	Refer to Annexure A – Table 3

4. Present relevant interests

Particulars of each relevant interest of the substantial holder in voting securities after the change are as follows:

Holder of relevant interest	Registered holder of securities	Person entitled to be registered as holder (8)	Nature of relevant interest (6)	Class and number of securities	Person's votes
See Annexure A, Table 2					

5. Changes in association

The persons who have become associates (2) of, ceased to be associates of, or have changed the nature of their association (9) with, the substantial holder in relation to voting securities in the company, scheme or fund are as follows:

Name and ACN/ARSN (if applicable)	Nature of association
See Annexure A, Table 1 & Table 2	Company

6. Addresses

The addresses of persons named in this form are as follows:

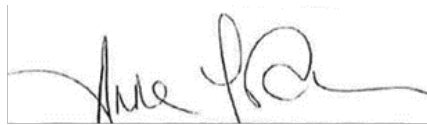
Name	Address
Mercer Investments (Australia) Limited as RE of Mercer Australian Small Companies Fund	Level 15, Collins Square, 727 Collins Street, Melbourne VIC 3008, Australia

Signature

Print name: Anne Jordan

Capacity: Company Secretary, Mercer Investments (Australia) Limited

Sign here:



Date: 22/01/2026

Annexure A - Table 1

Related Companies of Mercer Investments (Australia) Limited

Mercer Superannuation (Australia) Limited
Mercer Investments (Australia) Limited
Mercer (Australia) Pty Ltd
Mercer Consulting (Australia) Proprietary Limited
Mercer Financial Advice Proprietary Limited
Mercer Outsourcing (Australia) Proprietary Limited
Mercer Australia Superannuation Administration Proprietary Limited

Mercer Investments (Australia) Limited acts as RE or Trustee for these funds

Advance Australian Fixed Interest Multi-Blend Fund
Advance Australian Shares Multi-Blend Fund
Advance Balanced Multi-Blend Fund
Advance Cash Multi-Blend Fund
Advance Defensive Multi-Blend Fund
Advance Defensive Yield Multi-Blend Fund
Advance Growth Multi-Blend Fund
Advance High Growth Multi-Blend Fund
Advance International Fixed Interest Multi-Blend Fund
Advance International Shares Multi-Blend Fund
Advance Moderate Multi-Blend Fund
Advance Property Securities Multi-Blend Fund
Managed Portfolio Series Alternatives Fund 1
Managed Portfolio Series Australian Fixed Interest Fund 1
Managed Portfolio Series Australian Fixed Interest Fund 2
Managed Portfolio Series Australian Fixed Interest Fund 3
Managed Portfolio Series Australian Shares Fund 1
Managed Portfolio Series Australian Shares Fund 2
Managed Portfolio Series Australian Shares Fund 3
Managed Portfolio Series Australian Shares Fund 4
Managed Portfolio Series International Fixed Interest Fund 1
Managed Portfolio Series International Fixed Interest Fund 3
Managed Portfolio Series International Property Securities Fund 1
Mercer Australian Direct Property Fund

Mercer Australian Inflation Plus Fund
Mercer Australian Shares Fund
Mercer Australian Shares Fund for Tax Exempt Investors
Mercer Australian Shares Plus Fund
Mercer Australian Small Companies Fund
Mercer Australian Sovereign Bond Fund
Mercer Cash Fund
Mercer Conservative Growth Fund
Mercer Emerging Markets Debt Fund
Mercer Emerging Markets Shares Fund
Mercer Global Credit Fund
Mercer Global Unlisted Property Fund (MST)
Mercer Global Listed Property Fund
Mercer Global Small Companies Shares Fund
Mercer Global Sovereign Bond Fund
Mercer Global Unlisted Infrastructure Fund
Mercer Growth Fund
Mercer Hedged International Shares Fund
Mercer High Growth Fund
Mercer Indexed Australian Fixed Interest Fund
Mercer Indexed Australian Listed Property Fund
Mercer Indexed Australian Shares Fund
Mercer Indexed Balanced Fund
Mercer Indexed Defensive Fund

Mercer Investments (Australia) Limited acts as RE or Trustee for these funds

Mercer Indexed Growth Fund
Mercer Indexed High Growth Fund
Mercer Indexed International Fixed Interest Fund
Mercer Indexed International Shares Fund
Mercer Indexed Moderate Fund
Mercer International Shares Fund
Mercer Moderate Growth Fund
Mercer Multi-manager Balanced Fund
Mercer Multi-manager Conservative Fund
Mercer Multi-manager Growth Fund
Mercer Multi-manager High Growth Fund
Mercer Passive Australian Listed Property Fund
Mercer Passive Australian Shares Fund
Mercer Passive Emerging Markets Shares Fund
Mercer Passive Global Listed Infrastructure Fund
Mercer Passive Global Listed Property Fund
Mercer Passive Hedged International Shares Fund
Mercer Passive International Shares Fund
Mercer Sustainable Plus Australian Shares Fund
Mercer Sustainable Plus International Shares Fund
Mercer DG (EX P) Trust
Mercer OSS Trust
Mercer Investment Funds Australian Shares Plus Trust
Mercer Passive Global Technology Shares Fund
Advance Diversified Alternatives Fund
Advance Global Unlisted Property Fund
WSSP Australian Equities Trust

Advance Private Debt Fund
Advance Unlisted Infrastructure Fund
Mercer Tailored #1 Trust
TAL 2 Trust
Mercer Global Private Debt Fund
Mercer Global Absolute Return Bond Fund
Mercer Global High Yield Bond Fund
Mercer Conservative Growth Overlay Fund
Mercer Moderate Growth Overlay Fund
Mercer Growth Overlay Fund
Mercer High Growth Overlay Fund
Mercer Diversified Growth
Mercer CFS Property Fund
AP#2 Trust
Mercer Short Term Bond Fund
Mercer Passive Sustainable International Shares Fund
SP International Shares Trust
TSA Equity Fund #1
TSA Equity Fund #2
Mercer Sustainable Plus Global Credit Fund
Sustainable GS#1 Trust
Mercer Global Unlisted Property Fund
WSSP International Equities Trust
WSSP International Property (Global REITS) Trust
AP # 1 Trust

This is Annexure A of six pages referred to in Form 604 'Notice of change of interests of substantial holder'

Signature

A handwritten signature in black ink, appearing to read "Anne Jordan", written on a white background.

Date: 22/01/2026

Name: Anne Jordan

Capacity: Company Secretary, Mercer Investments (Australia) Limited

Annexure A - Table 2**Fund details:**

No.	Fund Name	Registered Holder	Registered Address	Persons entitled to be registered holder
1	Mercer Australian Small Companies Fund	HSBC Custody Nominees (Australia) Limited as a Sub Custodian of Mercer Australian Small Companies Fund	GPO BOX 5302 SYDNEY NSW 2001	MERCER INVESTMENTS (AUSTRALIA) LIMITED as RE of Mercer Australian Small Companies Fund

Annexure A - Table 3**Present relevant interest**

Mercer Investments (Australia) Limited (ABN 66 008 612 397) and Mercer Australian Small Companies Fund (ARSN 111 237 873)

As at 11th December 2025

Mercer Investments (Australia) Limited's holdings	6,752,482
Total Shares on Issue – Lark Distilling Co. Ltd (LRK)	106,667,335
	6.330%

Annexure A - Table 4

The changes in relevant interest, including the consideration paid and received, since the previous notice date are as follows:

Fund name	Entity Name	Trade Date	No of Securities	Value per share	Consideration	ISIN	Action
Mercer Australian Small Companies Fund	Mercer Investments (Australia) Limited	11/12/2025	293,543	0.5979	\$ 175,509.36	AU0000087264	Purchases
Mercer Australian Small Companies Fund	Mercer Investments (Australia) Limited	31/10/2025	8,609	0.7338	\$ 6,317.28	AU0000087264	Purchases
Mercer Australian Small Companies Fund	Mercer Investments (Australia) Limited	30/10/2025	1,391	0.7197	\$1,001.10	AU0000087264	Purchases
Mercer Australian Small Companies Fund	Mercer Investments (Australia) Limited	29/10/2025	11,346	0.737	\$8,362.00	AU0000087264	Purchases
Mercer Australian Small Companies Fund	Mercer Investments (Australia) Limited	28/10/2025	14,192	0.744	\$10,558.85	AU0000087264	Purchases
Mercer Australian Small Companies Fund	Mercer Investments (Australia) Limited	27/10/2025	4,462	0.72	\$ 3,212.64	AU0000087264	Purchases
Mercer Australian Small Companies Fund	Mercer Investments (Australia) Limited	23/10/2025	10,000	0.74	\$7,400.00	AU0000087264	Purchases
Mercer Australian Small Companies Fund	Mercer Investments (Australia) Limited	20/10/2025	6,155	0.7546	\$4,644.56	AU0000087264	Purchases
Mercer Australian Small Companies Fund	Mercer Investments (Australia) Limited	17/10/2025	4,042	0.7582	\$3,064.64	AU0000087264	Purchases
Mercer Australian Small Companies Fund	Mercer Investments (Australia) Limited	16/10/2025	10,022	0.7598	\$7,614.72	AU0000087264	Purchases
Mercer Australian Small Companies Fund	Mercer Investments (Australia) Limited	15/10/2025	630	0.735	\$463.05	AU0000087264	Purchases
Mercer Australian Small Companies Fund	Mercer Investments (Australia) Limited	21/08/2025	918,500	0.7748	\$711,653.80	AU0000087264	Purchases
Mercer Australian Small Companies Fund	Mercer Investments (Australia) Limited	31/07/2025	9,052	0.8408	\$7,610.92	AU0000087264	Purchases
Mercer Australian Small Companies Fund	Mercer Investments (Australia) Limited	30/07/2025	10,948	0.847	\$9,272.96	AU0000087264	Purchases
Mercer Australian Small Companies Fund	Mercer Investments (Australia) Limited	16/05/2025	(371,481)	0.8403	(\$312,155.48)	AU0000087264	Sales
Mercer Australian Small Companies Fund	Mercer Investments (Australia) Limited	31/01/2025	10,285	1.1087	\$11,402.98	AU0000087264	Purchases
Mercer Australian Small Companies Fund	Mercer Investments (Australia) Limited	30/01/2025	7,204	1.1094	\$7,992.12	AU0000087264	Purchases
Mercer Australian Small Companies Fund	Mercer Investments (Australia) Limited	29/01/2025	5,825	1.1238	\$6,546.14	AU0000087264	Purchases
Mercer Australian Small Companies Fund	Mercer Investments (Australia) Limited	28/01/2025	18,564	1.107	\$20,550.35	AU0000087264	Purchases
Mercer Australian Small Companies Fund	Mercer Investments (Australia) Limited	24/01/2025	438,122	1.04	\$455,646.88	AU0000087264	Purchases